

Valleywise Health Federally Qualified Health Center Clinics

Fiscal Year 2024 Operating and Capital Budget



Mission

Provide exceptional care, without exception, every patient, every time.



Vision

Be nationally recognized for transforming care to improve community health.



Values

They guide how we treat each other, our patients, families and visitors.

Accountability • Compassion • Excellence • Safety

Major operational focus areas

- Major operational focus areas
 - Continued focus on Expenses
- New services
 - Mobile Health Unit
 - Continued expansion of Outpatient Behavioral Health

DMG Providers

COST CENTER and DESCRIPTION		FYE 2022	FYE 2023	FYE 2024
416601	FQHC CLINIC - SOUTH CENTRAL PHOENIX	6.42	5.93	5.30
416603	FQHC CLINIC - AVONDALE	6.51	6.34	6.05
416608	FQHC CLINIC - CHANDLER	6.05	5.94	6.73
416609	FQHC CLINIC - GUADALUPE	2.78	2.55	2.92
416613	FQHC CLINIC - MCDOWELL	9.44	8.73	8.76
416701	FQHC CLINIC - SOUTH PHOENIX LAVERN	5.42	5.70	5.79
416704	FQHC CLINIC - WEST MARYVALE	3.43	5.54	6.17
416707	FQHC CLINIC - MESA	2.50	6.24	6.88
416711	FQHC CLINIC - NORTH PHOENIX	6.53	6.86	7.25
476707	FQHC MCDOWELL SERVICES - MESA	0.14	0.45	0.45
576130	FQHC MCDOWELL SERVICES - PEORIA	0.37	0.00	0.00
476101	FQHC WOMENS CARE - PHOENIX	6.23	6.96	7.19
476105	FQHC PEDIATRIC CLINIC - PHOENIX	5.52	4.58	5.89
476106	FQHC MEDICINE CLINIC - PHOENIX	6.04	6.25	6.51
576101	FQHC PRIMARY CARE - PEORIA	9.62	9.68	10.00
416750	FQHC CLINIC - MOBILE HEALTH UNIT	0.00	0.00	0.63
TOTAL		77.00	81.75	86.52

Dental Providers

Dental FTEs by Location

Location	FYE 2022 Actuals	FYE 2023 Actuals	FYE 2024 Budget
FQHC DENTAL - PHOENIX	12.0	12.9	15.1
FQHC DENTAL - CHANDLER	3.0	4.0	4.1
FQHC DENTAL - AVONDALE	3.5	3.9	4.0
FQHC DENTAL - MESA	1.2	-	-
FQHC DENTAL - MCDOWELL	5.7	6.8	6.7
FQHC DENTAL - PEORIA	4.7	6.8	7.5
TOTAL	30.2	34.3	37.4

Behavioral Health Providers

BH Providers by Location

Location	FYE 2022 Actuals	FYE 2023 Actuals	FYE 2024 Budget
BH FQHC - PSYCHIATRY *DMG	0.7	1.3	1.3
BH FQHC - SOUTH CENTRAL PHOENIX	1.7	3.5	4.0
BH FQHC - AVONDALE	1.8	2.1	2.9
BH FQHC - MSA	1.5	-	-
BH FQHC - CHANDLER	0.6	1.7	2.0
BH FQHC - GUADALUPE	0.6	1.8	2.0
BH FQHC - PEORIA	0.9	4.0	4.0
BH FQHC - SOUTH PHOENIX LAVEEN	0.9	1.1	2.0
BH FQHC - WEST MARYVALE	1.0	1.7	2.0
BH FQHC - MESA	0.6	3.8	4.0
BH FQHC - NORTH PHOENIX	0.9	1.0	1.9
BH FQHC - PHOENIX	-	0.1	1.0
TOTAL	11.3	22.2	27.2

Visits

FY 2021	FY 2022	FY 2023	FY 2023 Budget
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Budget Information				
FY 2024				

Community Health Center Clinics

	Actual	Actual	Projection	Budget	Variance from Budget (Projection)	Proposed Budget	Variance from Projection	Variance %	Variance from FY2023 Budget	Variance %
FQHC CLINIC - SOUTH CENTRAL PHOENIX	19,384	27,558	25,658	25,335	1.3%	21,628	(4,030)	(15.7%)	(3,707)	(14.6%)
FQHC CLINIC - SOUTH PHOENIX LAVERN	14,306	16,986	16,671	18,490	(9.8%)	18,055	1,384	8.3%	(435)	(2.4%)
FQHC CLINIC - 7TH AVENUE	5,474	-	-	-	0.0%	-	-	0.0%	-	0.0%
FQHC CLINIC - AVONDALE	22,808	24,437	21,187	22,061	(4.0%)	20,491	(696)	(3.3%)	(1,570)	(7.1%)
FQHC CLINIC - MARYVALE	19,567	6,868	-	-	0.0%	-	-	0.0%	-	0.0%
FQHC CLINIC - GLENDALE	10,301	-	-	-	0.0%	-	-	0.0%	-	0.0%
FQHC CLINIC - EL MIRAGE	7,833	-	-	-	0.0%	-	-	0.0%	-	0.0%
FQHC CLINIC - MSA	18,111	9,759	-	-	0.0%	-	-	0.0%	-	0.0%
FQHC CLINIC - CHANDLER	21,714	20,631	20,523	21,411	(4.1%)	23,172	2,649	12.9%	1,761	8.2%
FQHC CLINIC - GUADALUPE	8,470	8,438	7,785	8,387	(7.2%)	8,805	1,020	13.1%	418	5.0%
FQHC CLINIC - SUNNYSLOPE	5,475	-	-	-	0.0%	-	-	0.0%	-	0.0%
FQHC CLINIC - NORTH PHOENIX	10,575	21,103	21,409	23,446	(8.7%)	22,336	927	4.3%	(1,110)	(4.7%)
FQHC CLINIC - MCDOWELL	21,250	21,086	20,031	18,740	6.9%	17,533	(2,498)	(12.5%)	(1,207)	(6.4%)
FQHC CLINIC - WEST MARYVALE	-	10,765	18,068	15,862	13.9%	20,126	2,058	11.4%	4,264	26.9%
FQHC CLINIC - MESA	-	7,753	17,762	17,519	1.4%	20,837	3,075	17.3%	3,318	18.9%
FQHC MCDOWELL SERVICES - MESA	-	239	1,119	711	57.4%	1,040	(79)	(7.1%)	329	46.3%
FQHC MCDOWELL SERVICES - PEORIA	-	527	-	481	(100.0%)	-	-	0.0%	(481)	(100.0%)
Total	185,268	176,150	170,213	172,443	(1.3%)	174,023	3,810	2.2%	1,580	0.9%

% Change compared to Prior Year

-3.4%

Visits

Outpatient Behavioral Health Clinics

	FY 2021	FY 2022	FY 2023	FY 2023 Budget		Budget Information				
						FY 2024				
	Actual	Actual	Projection	Budget	Variance from Budget (Projection)	Proposed Budget	Variance from Projection	Variance %	Variance from FY2023 Budget	Variance %
BH FQHC - SOUTH CENTRAL PHOENIX	950	2,568	3,804	3,023	25.8%	4,310	506	13.3%	1,287	42.6%
BH FQHC - SOUTH PHOENIX LAVEEN	752	1,188	1,222	2,039	(40.1%)	1,925	703	57.5%	(114)	(5.6%)
BH FQHC - 7TH AVENUE	255	-	-	-	0.0%	-	-	0.0%	-	0.0%
BH FQHC - AVONDALE	1,959	2,696	2,966	2,483	19.5%	3,267	301	10.1%	784	31.6%
BH FQHC - MARYVALE	1,826	631	-	-	0.0%	-	-	0.0%	-	0.0%
BH FQHC - MSA	3,210	1,768	-	-	0.0%	-	-	0.0%	-	0.0%
BH FQHC - CHANDLER	1,099	1,241	1,452	1,726	(15.9%)	1,852	400	27.5%	126	7.3%
BH FQHC - GUADALUPE	989	627	1,740	2,112	(17.6%)	1,794	54	3.1%	(318)	(15.1%)
BH FQHC - SUNNYSLOPE	133	-	-	-	0.0%	-	-	0.0%	-	0.0%
BH FQHC - NORTH PHOENIX	792	1,750	1,272	2,366	(46.2%)	1,557	285	22.4%	(809)	(34.2%)
BH FQHC - PEORIA	621	2,343	4,415	4,569	(3.4%)	4,382	(33)	(0.7%)	(187)	(4.1%)
BH FQHC - MESA	-	924	3,536	4,434	(20.3%)	3,966	430	12.2%	(468)	(10.6%)
BH FQHC - WEST MARYVALE	-	935	1,941	2,009	(3.4%)	1,691	(250)	(12.9%)	(318)	(15.8%)
BH FQHC - PSYCHIATRY	-	1,634	3,087	2,244	37.6%	2,889	(198)	(6.4%)	645	28.7%
BH FQHC - PHOENIX	-	-	14	-	100.0%	611	597	4264.3%	611	100.0%
Total	13,276	18,305	25,449	27,005	(5.8%)	28,244	2,795	11.0%	1,239	4.6%

% Change compared to Prior Year 39.0%

Comprehensive Health Center-Peoria

	FY 2021	FY 2022	FY 2023	FY 2023 Budget		Budget Information				
						FY 2024				
	Actual	Actual	Projection	Budget	Variance from Budget (Projection)	Proposed Budget	Variance from Projection	Variance %	Variance from FY2023 Budget	Variance %
FQHC PRIMARY CARE - PEORIA	10,033	29,326	27,755	31,969	(13.2%)	29,451	1,696	6.1%	(2,518)	(7.9%)
Total	10,033	29,326	27,755	31,969	(13.2%)	29,451	1,696	6.1%	(2,518)	(7.9%)

% Change compared to Prior Year -5.4%

Visits

	FY 2021	FY 2022	FY 2023	FY 2023 Budget	
					Variance from Budget (Projection)
	Actual	Actual	Projection	Budget	
VCHC - Phoenix Clinics					
FQHC WOMENS CARE - PHOENIX	22,568	21,644	20,395	22,513	(9.4%)
FQHC ANTEPARTUM TESTING - PHOENIX	8,651	9,275	9,104	8,040	13.2%
FQHC DIABETES CARE AND SUPPORT - PHOENIX	2,772	1,784	1,501	1,739	(13.7%)
FQHC PEDIATRIC CLINIC - PHOENIX	16,392	20,058	18,200	16,059	13.3%
FQHC MEDICINE CLINIC - PHOENIX	19,061	19,105	19,084	19,681	(3.0%)
Total	69,444	71,866	68,284	68,032	0.4%
	% Change compared to Prior Year		-5.0%		

Budget Information				
FY 2024				
Proposed Budget	Variance from Projection	Variance %	Variance from FY2023 Budget	Variance %
20,227	(168)	(0.8%)	(2,286)	(10.2%)
9,538	434	4.8%	1,498	18.6%
1,438	(63)	(4.2%)	(301)	(17.3%)
17,950	(250)	(1.4%)	1,891	11.8%
20,104	1,020	5.3%	423	2.1%
69,257	973	1.4%	1,225	1.8%

	FY 2021	FY 2022	FY 2023	FY 2023 Budget	
					Variance from Budget (Projection)
	Actual	Actual	Projection	Budget	
Dental Clinics					
FQHC DENTAL - PHOENIX	9,132	9,966	9,808	9,636	1.8%
FQHC DENTAL - CHANDLER	1,468	2,073	2,499	2,571	(2.8%)
FQHC DENTAL - AVONDALE	2,131	2,701	2,641	2,767	(4.6%)
FQHC DENTAL - MSA	1,338	800	0	0	0.0%
FQHC DENTAL - MCDOWELL	2,865	3,353	3,778	3,742	1.0%
FQHC DENTAL - PEORIA	1,133	3,622	4,886	3,396	43.9%
Total	18,067	22,515	23,612	22,112	6.8%
	% Change compared to Prior Year		4.9%		

Budget Information				
FY 2024				
Proposed Budget	Variance from Projection	Variance %	Variance from FY2023 Budget	Variance %
9,727	(81)	(0.8%)	91	0.9%
2,582	83	3.3%	11	0.4%
2,601	(40)	(1.5%)	(166)	(6.0%)
-	-	0.0%	-	0.0%
3,771	(7)	(0.2%)	29	0.8%
5,039	153	3.1%	1,643	48.4%
23,720	108	0.5%	1,608	7.3%

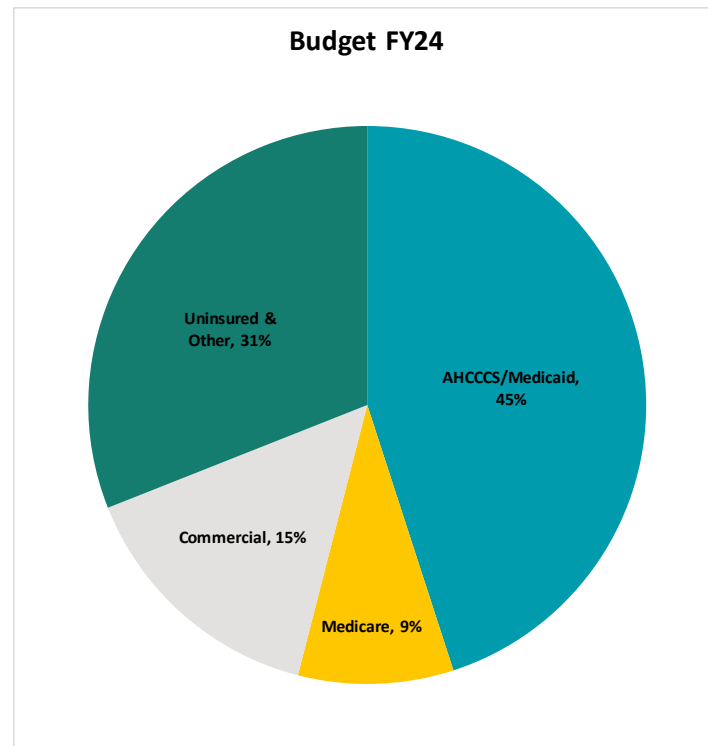
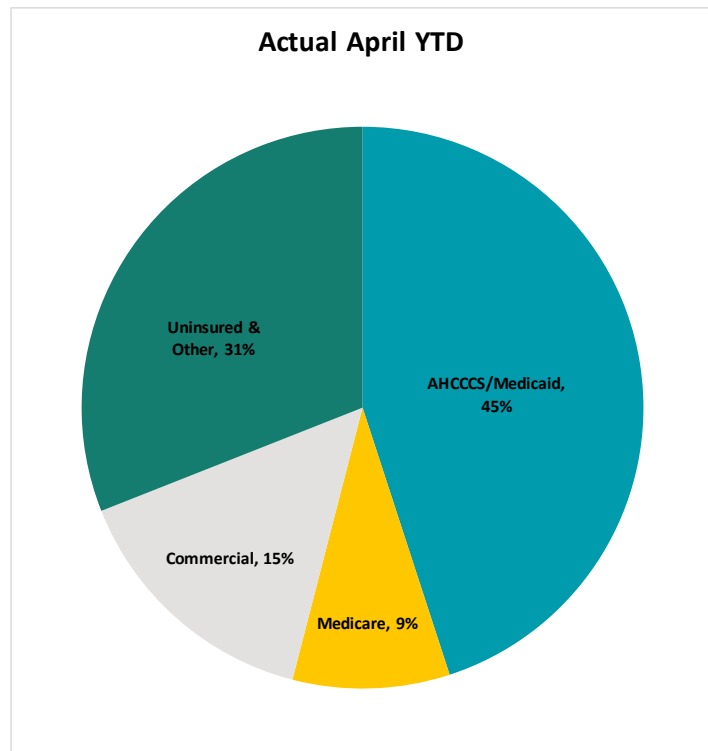
Visits

		FY 2021	FY 2022	FY 2023	FY 2023 Budget	Budget Information					
						FY 2024					
		Actual	Actual	Projection	Budget	Variance from Budget (Projection)	Proposed Budget	Variance from Projection	Variance %	0	Variance %
Mobile Health Unit											
FQHC CLINIC - MOBILE HEALTH UNIT		-	-	-	-	0.0%	1,000	1,000	100.0%	1,000	100.0%
Total		-	-	-	-	0.0%	1,000	1,000	100.0%	1,000	100.0%
% Change compared to Prior Year				0.0%							
Grand Totals		296,088	318,162	315,313	321,561	(1.9%)	325,695	10,382	3.3%	4,134	1.3%
% Change compared to Prior Year				-0.9%							

Revenue

- FQHC AHCCCS Reimbursement
 - Rate = \$333.23 or 1% increase
- Commercial reflects a 2% increase
- Major areas of Other Revenue are based on funding from the following sources:
 - Service Area Competition Grant
 - HRSA American Rescue Plan
 - Ryan White

Payor Mix



Expenses

- Budgeted expenses increased 10% compared to the FY 2023 projection due to higher volume and increasing of costs.
- Labor costs (salaries, contract labor, and benefits) increased due to higher volume.
 - A vacancy factor applied – approximately 48 FTEs.
 - Merit has been included at 3% in January.
 - Some positions were increased to stay competitive in the labor market.
- Medical Service Fees increased due to contract changes and increased providers.

Expenses

- Purchased services increased due to Primary Care HIV Prevention (PCHP) and Family Resource Center grant programs with offsetting revenue.
- Other expenses projected at current year run rate plus 4.1% inflation unless specifically identified. Examples include:

Pharmacy - 3.8%

Medical Supplies - 3.4%

Office Supplies - 2.4%

Other Supplies - 4.1%

Utilities (Electric) - 5.5%

Utilities (Water) - 6.0%

Income Statement

Valleywise Health
FQHC
FY2023 Projection vs FY2024 Budget
With Ancillary Services

	VCHC			OP BEHAVIORAL HEALTH		
	JUN Month to Date			JUN Month to Date		
	FY23 Projection	FY24 Budget	%	FY23 Projection	FY24 Budget	%
Visits	170,213	174,023	2%	25,449	28,244	11%
Operating Revenues						
Net patient service revenue	\$ 38,700,772	\$ 39,379,458	2%	\$ 6,311,804	\$ 7,095,698	12%
Other Operating Revenue	2,606,125	2,235,854	(14%)	938,540	1,032,617	10%
Total operating revenues	\$ 41,306,897	\$ 41,615,311	1%	\$ 7,250,344	\$ 8,128,315	12%
Operating Expenses						
Salaries and wages	13,174,485	14,593,006	(11%)	2,659,842	3,244,586	(22%)
Contract labor	25,086	-	100%	-	-	
Employee benefits	4,247,128	4,750,400	(12%)	856,602	949,758	(11%)
Medical service fees	13,574,310	15,431,059	(14%)	679,967	648,785	5%
Supplies	2,150,817	2,210,609	(3%)	12,487	11,057	11%
Purchased services	74,687	125,710	(68%)	9,427	18,957	(101%)
Other expenses	856,352	902,073	(5%)	24,996	28,432	(14%)
Allocated ancillary expense	8,848,458	8,794,757	1%	1,185	-	100%
Total operating expenses	\$ 42,951,324	\$ 46,807,614	(9%)	\$ 4,244,507	\$ 4,901,576	(15%)
Margin (before overhead allocation)	\$ (1,644,427)	\$ (5,192,303)	216%	\$ 3,005,836	\$ 3,226,739	7%
Percent Margin	(4%)	(12%)		41%	40%	
<i>Overhead Allocation</i>	10,598,180	12,242,709	(16%)	1,103,969	1,083,353	2%
Margin (after overhead allocation)	\$ (12,242,607)	\$ (17,435,012)	42%	\$ 1,901,868	\$ 2,143,386	13%
Percent Margin	(30%)	(42%)		26%	26%	

Income Statement

Valleywise Health
FQHC
FY2023 Projection vs FY2024 Budget
With Ancillary Services

	VCHC - PHOENIX			VCHC - PEORIA		
	JUN Month to Date			JUN Month to Date		
	FY23 Projection	FY24 Budget	%	FY23 Projection	FY24 Budget	%
Visits	68,284	69,257	1%	27,755	29,451	6%
Operating Revenues						
Net patient service revenue	\$ 12,139,629	\$ 12,445,321	3%	\$ 5,346,009	\$ 5,716,691	7%
Other Operating Revenue	386,088	298,296	(23%)	154,187	125,520	(19%)
Total operating revenues	\$ 12,525,717	\$ 12,743,617	2%	\$ 5,500,196	\$ 5,842,211	6%
Operating Expenses						
Salaries and wages	5,841,358	6,359,077	(9%)	2,153,192	2,438,110	(13%)
Contract labor	5,104	-	100%	-	-	
Employee benefits	1,795,470	1,989,233	(11%)	685,603	776,298	(13%)
Medical service fees	5,968,603	6,658,536	(12%)	2,145,366	2,281,237	(6%)
Supplies	569,873	582,927	(2%)	171,817	189,898	(11%)
Purchased services	34,298	76,054	(122%)	9,980	19,238	(93%)
Other expenses	38,076	40,016	(5%)	13,009	14,395	(11%)
Allocated ancillary expense	1,056,678	1,083,913	(3%)	546,555	576,036	(5%)
Total operating expenses	\$ 15,309,459	\$ 16,789,757	(10%)	\$ 5,725,522	\$ 6,295,212	(10%)
Margin (before overhead allocation)	\$ (2,783,742)	\$ (4,046,140)	(45%)	\$ (225,326)	\$ (453,001)	(101%)
Percent Margin	(22%)	(32%)		(4%)	(8%)	
<i>Overhead Allocation</i>	3,755,343	3,872,659	(3%)	1,468,477	1,664,438	(13%)
Margin (after overhead allocation)	\$ (6,539,086)	\$ (7,918,799)	(21%)	\$ (1,693,803)	\$ (2,117,439)	(25%)
Percent Margin	(52%)	(62%)		(31%)	(36%)	

Income Statement

Valleywise Health
 FQHC
 FY2023 Projection vs FY2024 Budget
 With Ancillary Services

	DENTAL			MOBILE HEALTH UNIT		
	JUN Month to Date			JUN Month to Date		
	FY23 Projection	FY24 Budget	%	FY23 Projection	FY24 Budget	%
Visits	23,612	23,720	0%	-	1,000	100%
Operating Revenues						
Net patient service revenue	\$ 3,110,886	\$ 3,229,631	4%	\$ -	\$ 120,540	100%
Other Operating Revenue	590,547	496,557	(16%)	-	1,667	100%
Total operating revenues	\$ 3,701,434	\$ 3,726,188	1%	\$ -	\$ 122,207	100%
Operating Expenses						
Salaries and wages	4,056,142	4,368,310	(8%)	-	126,787	(100%)
Contract labor	-	-		-	-	
Employee benefits	1,210,378	1,257,892	(4%)	-	44,151	(100%)
Medical service fees	-	-		-	99,085	(100%)
Supplies	368,407	356,367	3%	-	10,401	(100%)
Purchased services	194,327	203,816	(5%)	-	29	(100%)
Other expenses	59,445	59,791	(1%)	-	10,646	(100%)
Allocated ancillary expense	-	-		-	27,930	(100%)
Total operating expenses	\$ 5,888,699	\$ 6,246,175	(6%)	\$ -	\$ 319,030	(100%)
Margin (before overhead allocation)	\$ (2,187,265)	\$ (2,519,987)	(15%)	\$ -	\$ (196,823)	(100%)
Percent Margin	(59%)	(68%)		-	(161%)	
<i>Overhead Allocation</i>	1,667,979	1,803,065	(8%)	-	63,806	(100%)
Margin (after overhead allocation)	\$ (3,855,244)	\$ (4,323,052)	(12%)	\$ -	\$ (260,629)	(100%)
Percent Margin	(104%)	(116%)		-	(213%)	

Income Statement

Valleywise Health
FQHC
FY2023 Projection vs FY2024 Budget
With Ancillary Services

ALL CLINICS COMBINED

	JUN Month to Date			
	FY23 Projection	FY24 Budget	Variance Favorable (Unfavorable)	%
Visits	315,313	325,695	10,382	3%
Operating Revenues				
Net patient service revenue	\$ 65,609,100	\$ 67,987,338	\$ 2,378,238	4%
Other Operating Revenue	4,675,487	4,190,511	(484,976)	(12%)
Total operating revenues	\$ 70,284,587	\$ 72,177,849	\$ 1,893,262	3%
Operating Expenses				
Salaries and wages	27,885,019	31,129,878	(3,244,858)	(12%)
Contract labor	30,190	-	30,190	100%
Employee benefits	8,795,181	9,767,730	(972,549)	(11%)
Medical service fees	22,368,247	25,118,702	(2,750,455)	(12%)
Supplies	3,273,400	3,361,260	(87,860)	(3%)
Purchased services	322,718	443,805	(121,086)	(38%)
Other expenses	991,878	1,055,353	(63,474)	(6%)
Allocated ancillary expense	10,452,876	10,482,635	(29,759)	(0%)
Total operating expenses	\$ 74,119,511	\$ 81,359,363	\$ (7,239,852)	(10%)
Margin (before overhead allocation)	\$ (3,834,924)	\$ (9,181,514)	\$ (5,346,590)	(139%)
Percent Margin	(5%)	(13%)		
<i>Overhead Allocation</i>	18,593,947	20,730,030	(2,136,083)	(11%)
Margin (after overhead allocation)	\$ (22,428,871)	\$ (29,911,544)	\$ (7,482,673)	(33%)
Percent Margin	(32%)	(41%)		

Per Visit

Valleywise Health
FQHC
FY2023 Projection vs FY2024 Budget
With Ancillary Services

VCHC		
JUN Month to Date		
FY23 Projection	FY24 Budget	%

OP BEHAVIORAL HEALTH		
JUN Month to Date		
FY23 Projection	FY24 Budget	%

Per Visit Analysis (\$/Visit)										
Net patient service revenue	\$	227.37	\$	226.29	(0%)	\$	248.02	\$	251.23	1%
Other Operating Revenue		15.31		12.85	(16%)		36.88		36.56	(1%)
PCMH Revenue		-		-	0%		-		-	0%
Total operating revenues	\$	242.68	\$	239.14	(1%)	\$	284.90	\$	287.79	1%
Total operating expenses		252.34		268.97	(7%)		166.78		173.54	(4%)
Margin (before overhead allocation)	\$	(9.66)	\$	(29.84)	(209%)	\$	118.11	\$	114.25	(3%)
<i>Overhead Allocation</i>		62.26		70.35	(13%)		43.38		38.36	12%
Margin (after overhead allocation)	\$	(71.93)	\$	(100.19)	(39%)	\$	74.73	\$	75.89	2%

Per Visit

Valleywise Health
FQHC
FY2023 Projection vs FY2024 Budget
With Ancillary Services

VCHC - PHOENIX		
JUN Month to Date		
FY23 Projection	FY24 Budget	%

VCHC - PEORIA		
JUN Month to Date		
FY23 Projection	FY24 Budget	%

Per Visit Analysis (\$/Visit)										
Net patient service revenue	\$	177.78	\$	179.70	1%	\$	192.61	\$	194.11	1%
Other Operating Revenue		5.65		4.31	(24%)		5.56		4.26	(23%)
PCMH Revenue		-		-	0%		-		-	0%
Total operating revenues	\$	183.44	\$	184.00	0%	\$	198.17	\$	198.37	0%
Total operating expenses		224.20		242.43	(8%)		206.29		213.75	(3%)
Margin (before overhead allocation)	\$	(40.77)	\$	(58.42)	(43%)	\$	(8.12)	\$	(15.38)	(89%)
<i>Overhead Allocation</i>		55.00		55.92	(2%)		52.91		56.52	7%
Margin (after overhead allocation)	\$	(95.76)	\$	(114.34)	(19%)	\$	(61.03)	\$	(71.90)	(18%)

Per Visit

Valleywise Health
 FQHC
FY2023 Projection vs FY2024 Budget
 With Ancillary Services

DENTAL		
JUN Month to Date		
FY23 Projection	FY24 Budget	%

MOBILE HEALTH UNIT		
JUN Month to Date		
FY23 Projection	FY24 Budget	%

Per Visit Analysis (\$/Visit)	DENTAL			MOBILE HEALTH UNIT		
Net patient service revenue	\$ 131.75	\$ 136.16	3%	\$ -	\$ 120.54	100%
Other Operating Revenue	25.01	20.93	(16%)	-	1.67	100%
PCMH Revenue	-	-	0%	-	-	
Total operating revenues	\$ 156.76	\$ 157.09	0%	\$ -	\$ 122.21	100%
Total operating expenses	249.39	263.33	(6%)	-	319.03	(100%)
Margin (before overhead allocation)	\$ (92.63)	\$ (106.24)	(15%)	\$ -	\$ (196.82)	(100%)
<i>Overhead Allocation</i>	70.64	76.01	(8%)	-	63.81	(100%)
Margin (after overhead allocation)	\$ (163.27)	\$ (182.25)	(12%)	\$ -	\$ (260.63)	(100%)

Per Visit

Valleywise Health
 FQHC
FY2023 Projection vs FY2024 Budget
 With Ancillary Services

ALL CLINICS COMBINED

JUN Month to Date		
FY23 Projection	FY24 Budget	%

Per Visit Analysis (\$/Visit)			
Net patient service revenue	\$ 208.08	\$ 208.75	0%
Other Operating Revenue	14.83	12.87	(13%)
PCMH Revenue	-	-	0%
Total operating revenues	\$ 222.90	\$ 221.61	(1%)
Total operating expenses	235.07	249.80	(6%)
Margin (before overhead allocation)	\$ (12.16)	\$ (28.19)	(132%)
<i>Overhead Allocation</i>	58.97	63.65	(8%)
Margin (after overhead allocation)	\$ (71.13)	\$ (91.84)	(29%)

Capital

FQHC Contingency Capital

\$100,000