Minutes

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	Minutes
	Maricopa County Special Health Care District Board of Directors Meeting Valleywise Health Medical Center Conference and Administration Center, Auditoriums 1 through 4 September 28, 2022 1:00 p.m.
Present:	Mary Rose Garrido Wilcox, Chairman, District 5 J. Woodfin Thomas, Vice Chairman, District 4 Mary A. Harden, RN, Director, District 1 – <i>participated remotely</i> Mark G. Dewane, Director, District 2 Susan Gerard, Director, District 3 – <i>participated remotely</i>
Others Present:	 Steve Purves, FACHE, President & Chief Executive Officer Michael D. White, MD, MBA, Executive Vice President, Chief Clinical Officer Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer Sherry Stotler, RN, MSN, Senior Vice President, Chief Nursing Officer Mark M. MacElwee, MD, Vice Chief of Staff Martin C. Demos, JD, Senior Vice President, General Counsel
Guest Presenters:	Crystal Garcia, RN, Vice President, Surgical, Specialty, Quality and Safety Sara Wilson, President and Chief Executive Officer, Home Assist Health Michelle Barker, DHSc, Chairman, Valleywise Community Health Centers Governing Council Runjhun Nanchal, MHA, Senior Vice President, Strategy, Marketing and Communications
Recorded by:	Melanie Talbot, Chief Governance Officer; Clerk of the Board Cynthia Cornejo, Deputy Clerk of the Board

Call to Order:

Chairman Wilcox called the meeting to order at 1:03 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, it was noted that all five voting members of the Maricopa County Special Health Care District Board of Directors were present, which represented a quorum.

For the benefit of all participants, Ms. Talbot announced the Board members participating remotely.

Pledge of Allegiance

Dr. White led the Pledge of Allegiance.

Call to the Public

Chairman Wilcox called for public comment.

Vice Chairman Thomas commented on the success of the recent Ribbon Cutting and Open House for Valleywise Comprehensive Health Center-Peoria. He also noted a decrease in the Maricopa County Special Health Care District bond rate on his residential tax bill.

Chairman Wilcox announced Dr. White was honored as a 2022 Leader of the Year in the health care category by the *Arizona Capitol Times*.

Mr. Purves congratulated Dr. White for his achievement. He mentioned Dr. Kevin Foster and the Arizona Burn Center were selected as the recipient of Arizona State University's College of Health Solutions' Health Equity Award.

He noted Ms. Agnew was a finalist for the 2022 Chief Financial Officer of the Year Award, presented by the Arizona chapter of Financial Executives International and *AZ Business* magazine.

He stated Dr. Frank LoVecchio was selected as the recipient of the Arizona Public Health Association's Public Health Research Award.

Mr. Purves also stated Valleywise Health would be honored with the 2022 Spirit of Healing Award by Cancer Community Support Arizona at an upcoming gala.

Mission Statement

Director Dewane read the mission statement aloud.

General Session, Presentation, Discussion and Action:

- 1. Approval of Consent Agenda:
 - a. <u>Minutes</u>:
 - i. Approve Maricopa County Special Health Care District Board of Directors meeting minutes dated August 15, 2022
 - ii. Approve Maricopa County Special Health Care District Board of Directors meeting minutes dated August 24, 2022
 - b. Contracts:
 - i. Approve amendment #3 to the intergovernmental agreement (90-22-094-1-03) between Maricopa County and the Maricopa County Special Health Care District dba Valleywise Health, to increase the amount of American Rescue Plan Act (ARPA) funding provided for the courtroom at Valleywise Behavioral Health Center-Maryvale by \$183,879, resulting in a total funding amount of \$2,848,879
 - ii. Approve amendment #4 to the contract (90-16-129-1-04) between UnitedHealthcare Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of dental services performed in an outpatient operating room setting

- 1. Approval of Consent Agenda, cont.:
 - b. <u>Contracts, cont.</u>:
 - iii. Approve a new contract (MCO-20-029-MSA) between Dental Benefit Providers, Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for comprehensive dental services
 - iv. Approve amendment #8 to the contract (C-90-00-312-1-08) between Evernorth Behavioral Health, Inc., formally known as Cigna Behavioral Health Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for behavioral health services
 - v. Approve a new intergovernmental agreement (90-23-052-1) with Arizona Health Care Cost Containment System (AHCCCS) for Valleywise Health to participate in the Access to Professional Services Initiative (APSI), with effective dates of service on or after October 1, 2022, through September 30, 2023. Valleywise Health shall transfer funds to AHCCCS in the amount of \$201,590 for the administration of the APSI
 - vi. Approve a new intergovernmental agreement (90-23-053-1) with Arizona Health Care Cost Containment System (AHCCCS) for Valleywise Health to participate in the Access to Professional Services Initiative (APSI), with effective dates of service on or after October 1, 2022, through September 30, 2023. Valleywise Health will provide State match funds in the amount of \$4,300,376 to the State of Arizona, to receive Federal match funds
 - vii. Approve a new intergovernmental agreement (90-23-054-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Dignity Health, to participate in the Access to Professional Services Initiative (APSI), with effective dates of service on or after October 1, 2022, through September 30, 2023. Valleywise Health shall transfer funds to AHCCCS the amount of \$118,520, on behalf of Dignity Health, for the administration of the APSI
 - viii. Approve a new intergovernmental agreement (90-23-055-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Dignity Health, to participate in the Access to Professional Services Initiative (APSI), with effective dates of service on or after October 1, 2022, through September 30, 2023.
 Valleywise Health will provide State match funds in the amount of \$2,588,410, on behalf of Dignity Health, to the State of Arizona, to receive Federal match funds
 - ix. Approve a new intergovernmental agreement (90-23-056-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Abrazo, to participate in the Access to Professional Services Initiative (APSI), with effective dates of service on or after October 1, 2022, through September 30, 2023. Valleywise Health shall transfer funds to AHCCCS the amount of \$41,530, on behalf of Abrazo, for the administration of the APSI
 - x. Approve a new intergovernmental agreement (90-23-057-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Abrazo, to participate in the Access to Professional Services Initiative (APSI) with effective dates of service on or after October 1, 2022, through September 30, 2023. Valleywise Health will provide State match funds in the amount of \$1,038,200, on behalf of Abrazo, to the State of Arizona to receive Federal match funds

- 1. Approval of Consent Agenda, cont.:
 - b. <u>Contracts, cont.</u>:
 - xi. Approve amendment #5 to the contract (MCO-20-001-05) between UnitedHealthcare Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
 - xii. Approve amendment #60 to the professional services agreement (90-12-084-1-60) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health
 - xiii. Approve amendment #5 to the intergovernmental agreement (90-19-176-1-05) between the Arizona Department of Health Services (ADHS) and the Maricopa County Special Health Care District dba Valleywise Health, to replace the scope of work and annual price sheet, and include requirements for pass-through entities

c. <u>Governance</u>:

- i. Approve registration fee, mileage, lodging, and meals & incidentals per diem not to exceed rates allowable under applicable District practices and policies for Chairman Wilcox and Vice Chairman Thomas to attend Arizona Hospital and Healthcare Association's Annual Membership Conference, October 19-21, 2022, in Tucson, Arizona
- ii. Approve a no objection letter to the proposed property tax reclassification of real and personal property for Project Cold Summit to the proposed Foreign Trade Zone Usage Drive Site, located at 9600 North 151st Avenue, Waddell, Arizona 85355
- iii. Approve revisions to the following Board policies and forms:
 - a. Policy 99300 G Call to the Public Addressing the Board of Directors at a Meeting
 - b. Form 45556 Board of Directors Request to Speak Form and Procedure
- iv. Approve Change in Scope to add additional services to Health Resources and Services Administration's form 5A: Services Provided:
 - Add Behavioral Health Services-Substance Use Disorder Services
 - Add Additional Enabling and Supportive Services at Family Resource Centers at the Following locations:
 - Valleywise Community Health Center-Chandler
 - Valleywise Community Health Center-North Phoenix
 - Valleywise Community Health Center-South Central
 - Valleywise Community Health Center-South Phoenix/Laveen
 - Valleywise Community Health Center-West Maryvale
 - Valleywise Comprehensive Health Center-Peoria
 - Valleywise Comprehensive Health Center-Phoenix
- v. Accept Health Resources and Services Administration Service Area Competition Notice of Award No. 2 H80CS33644-04-00, including the New Project Period Dates September 1, 2022, to March 31, 2025

- 1. Approval of Consent Agenda, cont.:
 - c. <u>Governance, cont.</u>:
 - vi. Approve Health Resources and Services Administration Service Area Competition Notice of Award No. 2 H80CS33644-04-00 Prorated Budget for Project Period Dates September 1, 2022, to March 31, 2023
 - vii. Approve Health Resources and Services Administration Grant Application #HRSA-22-152 – Fiscal Year 2022 American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+) Supplemental Funding
 - viii. Accept Health Resources and Services Administration Notice of Award No. 3 H8FCS41092-01-01 – Fiscal Year 2022 American Rescue Plan Uniform Data System Patient-Level Submission (ARP-UDS+) Supplemental Funding
 - ix. Approve Amended and Restated Creighton University Arizona Health Education Alliance Agreement
 - d. Medical Staff:
 - i. Approve Valleywise Health's Medical Staff credentials for September 2022
 - ii. Approve Valleywise Health's Advanced Practice Clinician/Allied Health Professional Staff credentials for September 2022
 - e. <u>Care Reimagined Capital:</u>
 - i. Approve capital expenditure request (CER #19-947R) for SIRVA Worldwide Commercial Moving equipment warehousing and relocation services within the new acute care hospital and support services building, for a total cost of \$746,539
 - ii. Approve capital expenditure request (CER #19-947S) to purchase GE Healthcare bedside patient monitors and central monitoring stations for the new acute care hospital and the Simulation lab in the support services building, for a total cost of \$4,374,919
 - iii. Approve amendment #1 to capital expenditure request (CER#19-947A) to purchase additional Steris boom and lights for the acute care hospital, for an additional \$370,522, resulting in a total cost of \$3,253,610
 - f. <u>Capital:</u>
 - i. INTENTIONALLY LEFT BLANK
- **MOTION:** Director Dewane moved to approve the consent agenda. Vice Chairman Thomas seconded.
- VOTE: 4 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Harden 0 Nays 1 Absent: Director Gerard Motion passed.

2. Discuss and Review Nursing Related Quality Metrics

Ms. Garcia outlined some of the nursing related quality metrics monitored by the organization. She mentioned that at the end of fiscal year (FY) 2022, many of the metrics were within the established benchmarks. The metric related to OptiLink compliance-patient acuity did not meet the benchmark at the end of FY 2022, however, it improved at the start of FY 2023. The overall compliance of critically timed medication met the established benchmark for the FY 2022 and continued to do so into FY 2023.

She outlined the metrics that had not met the benchmarks for FY 2022: OptiLink compliance-patient assignment, OptiLink compliance-census projection, pain reassessment, and blood bank specimen labeling errors, and provided an overview of the action plans in place to improve the outcomes.

Chairman Wilcox referenced the challenges associated with blood bank specimen labeling errors and asked if there was any correlation with the high utilization of contract labor.

Ms. Garcia explained that the influx of new employees and utilization of contract labor was a contributing factor. Processes were in place to ensure adequate education was provided.

Director Harden asked what agency established the benchmark for that specific metric.

Ms. Garcia would confirm and provide that information at a later time.

She reviewed the quality metrics specific to the inpatient behavioral health units, including specimen handling, lab testing and falls. The nursing leadership tracks and trends the results and institutes action items to improve the results. For the metric related to inpatient falls within the behavioral health units, she stated the three most common fall interventions included correct footwear, alert wristbands and providing education to the patient and staff.

Director Harden requested when reporting any patient falls, also include if those falls resulted in surgical intervention.

3. Presentation on Home Assist Health's (HAH) Fiscal Year 2022 Report

Ms. Wilson highlighted Home Assist Health's (HAH) activities throughout FY 2022, noting the challenges and opportunities of home health care following the COVID-19 pandemic. She summarized the organization's history, its vision, mission, and values. She recognized several of HAH's homecare professionals for their contributions to HAH.

She provided an overview of the organization's strategic plan, which consisted of four strategic initiatives that were measured by key performance indicators. She highlighted the accomplishments made to-date, including refreshing the logo, increased media attention, and purposeful partnerships with education institutions to bring interest in the homecare profession.

There was also focus on the MyCare program, an integrated person-centric program with Valleywise Community Health Center-Avondale. She highlighted the metrics achieved through the program, including decreased hospital admissions and emergency department utilization.

In April 2022, a *promotora* program was launch, focusing on Spanish-speaking patients that had a high-risk of social determinants of health and a diabetic condition. The program had favorable results, with participants health metrics improving after beginning services. Ms. Wilson provided an overview of the continued COVID-19 surge relief provided for patients, including daily check-ins and food delivery.

She announced that due to a grant that Valleywise Health received, HAH was working with Valleywise Health to start a new program to address food insecurities. Results of that program would be provided next year.

3. Presentation on Home Assist Health's (HAH) Fiscal Year 2022 Report, cont.

With Arizona having the fastest growing older population in the nation, Ms. Wilson shared projections for the aging population. By 2034, there would be more individuals over the age of 65 than those 18 years old and younger. The goal was to provide individuals with tools and information to lead healthier lifestyles and assist individuals in managing their health needs.

She provided an overview of HAH's statistics for FY 2022, noting the overall service volumes had declined from previous years due to staffing challenges. Patient satisfaction continued to be a priority, with HAH receiving excellent scores within the homecare industry.

In reviewing the financial results, HAH completed its fiscal year with a positive variance of approximately \$3.6 million, in part due to COVID-19 relief incentives. Those funds would be used to focus on the direct care workforce, which would translate to increased service volumes.

The FY 2023 budget did not include significant changes; however, she anticipated the organization would complete the year in a positive position.

Director Dewane commended HAH's operation and strategic vision, applauding its ability to use data to showcase improved outcomes, which would have a positive impact on lives and save a significant amount on health care expenses. He encouraged the organization to work with education institutions to create an accreditation program for a homecare professional, to train the next generation of caregivers.

Chairman Wilcox agreed and expressed her appreciation for the partnerships already developed within the community.

Director Gerard asked if HAH primarily served the Medicaid population.

Ms. Wilson said the population served was primarily Medicaid, including children and young adults with developmental disorders. However, there were ongoing conversations related to an opportunity to expand into community health work services.

Director Gerard recalled that she was hesitant to provide HAH with financial support to begin operations after the organization decided to discontinued homecare services, however, she was pleased that the organization was successful.

4. Presentation on Valleywise Community Health Centers Governing Council Annual Report

Dr. Barker gave an update on behalf of the Valleywise Community Health Centers Governing Council (Governing Council) for FY 2022. She highlighted the growth of the clinics, access to care, and the quality of care within Valleywise Health's Federally Qualified Health Centers (FQHCs).

She stated Valleywise Health's FQHCs continued to be one of the top three FQHC providers in Arizona in serving patients at or below the federal poverty guidelines, race and ethnicity, and number of unduplicated patients.

Director Harden addressed the downward trend in unduplicated patients and asked what was being done to reverse the trend.

Dr. Barker said that Valleywise Health had experienced a decline in unduplicated patients, primarily due to the COVID-19 pandemic. While the rapid implementation of telehealth service was instrumental to provide access to care, other factors for the decline were being addressed. She noted that individuals now had many options on where to receive their care, but with the efforts associated with Care Reimagined, the opening of new community health centers, and marketing campaigns, she was hopeful the number of patients treated would increase.

4. Presentation on Valleywise Community Health Centers Governing Council Annual Report, cont.

Chairman Wilcox noted the opening and closing of community health centers may have contributed to confusion, however, she was also hopeful that individuals would return to Valleywise Health.

Dr. Barker mentioned only two other health centers had a volume that was comparable to Valleywise Health. She highlighted that English was not the primary language for 41% of Valleywise Health FQHC patients, which demonstrated the organization's ability to relate to, communicate with and treat underserved patient populations.

She provided an overview of performance improvement efforts, patient experience, market growth and financial stability. She noted the ongoing staffing challenges, which prompted staff to streamline telehealth, in-person, and nurse only visits. As a result, the number of visits in FY 2022 had significantly increased from those reported in FY 2019. She remarked on the importance of telehealth services, showcasing the growth since its implementation and noted high patient and provider satisfaction rates.

She reviewed the statistics for dental services for the previous two years, noting the drastic decline due to restrictions put in place during the COVID-19 pandemic, as well as staffing challenges. Integrated behavioral health services had substantial growth since FY 2019, as did the Refugee Clinic.

Dr. Barker highlighted the Health Resources and Services Administration (HRSA) operational site visit, which was very successful. Throughout the visit in August 2021, 11 items were noted, however, staff was given the opportunity to correct or comment on those items. As a result, the final report did not include any findings, which was uncommon and a tribute to leadership and staff's dedication to HRSA's compliance.

Chairman Wilcox congratulated staff on the significant accomplishment.

Dr. Barker outlined the items the Governing Council would focus on in FY 2023. A top priority was Governing Council membership, as the number of Governing Council members would soon decrease to eight members. She outlined challenges associated with recruitment, including Governing Council membership was a volunteer position, the requirement to have 51% of the Governing Council members be patients of Valleywise Health FQHCs, and members could not have any conflicts of interests.

Another focus was on the recruitment and hiring of the FQHC Chief Executive Officer (CEO), as the current CEO was retiring at the end of the calendar year. The Governing Council would also continue their focus on meeting their strategic plan objectives, retaining patients, increasing volumes, financial stability, and cultural competency.

Director Harden thanked Dr. Barker for her volunteerism and appreciated the goals related to Governing Council member recruitment. Given the current challenges in gaining members, she suggested reducing the goal to an attainable number. She also requested future reports include arrows of desired direction for all quality related statistics.

Dr. Barker clarified that membership would soon be reduced to seven members, as one member accepted a position at Arizona Alliance for Community Health Centers (AACHC), resulting in a conflict of interest. Another member stated their intention to resign at the end of October 2022. She stated those events caused recruitment to become a top priority for the Governing Council.

5. Discuss and Review Valleywise Health's August 2022 Financials and Statistical Information

Ms. Agnew reviewed statistical information for August 2022, noting overall admissions were four percent better than budget. Overall emergency department visits were 19% better than budget, and ambulatory visits were 13% better than budget. On a year-to-date basis, admissions, emergency department visits, and ambulatory visits were all performing better than budget.

5. Discuss and Review Valleywise Health's August 2022 Financials and Statistical Information, cont.

Ms. Agnew discussed the payor mix, highlighting the variations from the budget, due to the differences in the patient population treated throughout the month. There were no unusual items to report.

She outlined the income statement, noting total operating revenue was offset by a high-dollar patient account write-off. Other operating revenue had a positive variance, however total operating revenue missed budget by 4.5 percent. Operating expenses had a negative two percent variance. The major contributing factors for the negative operating expenses were associated with contract labor, salaries and wages.

The operating loss for the month was \$16,568,042 compared to a budgeted loss of \$12,668,261, for an unfavorable variance of \$3,899,781. After factoring in non-operating revenues and expenses and removing bond related activity, the overall decrease in net assets was \$9,955,345 compared to a budgeted loss of \$5,934,133, for a \$4,021,212 unfavorable variance.

On a year-to-date basis, the decrease in net assets was \$15,315,353 compared to a budgeted loss of \$12,089,177, for a \$3,226,176 unfavorable variance, with 106 days cash on hand.

BREAK 2:12 p.m. – 2:18 p.m.

6. Monthly Update on Care Reimagined Projects

Ms. Christiansen provided an update on the Care Reimagined projects, noting nearly 11 million manhours had accumulated throughout the course of the various projects. There were changes to the timeline related to the opening of the new acute hospital. The timeline related to the Support Services Building was being refined. As the opening of the new hospital was approaching, staff was developing communications and planning celebratory events.

There were no major concerns on the project dashboard, while mitigation plans related to the budget and long-lead equipment were in place.

She reviewed the progress of the medical center, highlighting tasks that had been completed, and those that were planned to take place in the next 30 days.

The activation plan was outlined, stating as the transition to the new hospital occurred, best practices would be implemented.

Ms. Christiansen provided an update on the progress related to the Support Services Building, noting tasks to be completed in the next 30 days.

Chairman Wilcox mentioned meeting with a consultant group that was developing a strategic plan for the future state of the organization. She asked how that planning tied to the current Care Reimagined project.

Ms. Christiansen stated that the consultants would be developing a strategic plan for the future of the organization, analyzing how to best serve the community moving forward. The group would be available to meet with the Board and provide reports on their progress.

- 7. Discuss, Review and Approve Valleywise Health's President & Chief Executive Officer's, Steve Purves, Performance Goals for Fiscal Year 2023
- **MOTION:** Vice Chairman Thomas moved to approve Valleywise Health's President & Chief Executive Officer's, Steve Purves, performance goals for fiscal year 2023, as presented. Director Dewane seconded.

Director Gerard did not agree with the additional of the Board discretionary goal. She believed that the goal was no longer needed.

Director Harden highlighted errors in the header of pages two and three and asked those errors to be corrected. She did not support the reducing the weight of the quality and finance goals, for the addition of the discretionary goal.

VOTE: 3 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane 2 Nays: Director Gerard, Director Harden Motion passed.

- 8. Review and Possible Action on the Following Reports to the Board of Directors:
 - a. Monthly Marketing and Communications Report (August 2022)
 - b. Monthly Care Reimagined Capital Purchases Report (August 2022)
 - c. Monthly Valleywise Health Employee Turnover Report (August 2022)
 - d. Annual Valleywise Health Nurse Staffing Plan for Fiscal Year 2023

Ms. Nanchal highlighted the recent Ribbon Cutting and Open House for Valleywise Comprehensive Health Center-Peoria. The event successfully introduced the organization to the surrounding community.

She addressed item 8.a., Monthly Marketing and Communications Report, noting Valleywise Health's share of voice continued to be the highest in the Valley, while its market share was the lowest. It was a testament of the great work being done by the clinical and non-clinical employees.

Director Dewane applauded the efforts by Ms. Nanchal and the marketing department, as there were frequent mentions of Valleywise Health on television and radio.

- 9. Concluding Items
 - a. Old Business:

<u>June 16, 2022</u>

Fiscal Year 2023 Operating and Capital Budget

 Share results of analysis on whether nutrition and environmental services should remain outsourced with the Board, prior to issuing requests for proposals.

- 9. Concluding Items, cont.
 - a. Old Business, cont.:

August 24, 2022

Monthly Update on Care Reimagined Projects

- Provide a timeline of the demolition of Conference and Administration Center/Hogan Building
- Work with organized neighborhood groups near Valleywise Health Medical Center to build connections and invite to opening of new hospital

Engineering and Construction Projects at Valleywise Health

- Provide the landscaping plans included in the renovations of Valleywise Community Health Center-Guadalupe
- b. Board Member Requests for Future Agenda Items or Reports
- c. Comments
 - i. Chairman and Member Closing Comment
 - ii. President and Chief Executive Officer Summary of Current Events

Ms. Talbot reviewed old business and reiterated the outstanding items and outlined the requests made throughout the meeting.

Ms. Christiansen asked for an elaboration on the request related to the landscape plans at Valleywise Community Health Center-Guadalupe.

Chairman Wilcox questioned if the renovation or landscaping plans included a ramada or outdoor seating.

Ms. Christiansen said that she would research the possibility of incorporating outdoor seating.

Chairman Wilcox mentioned as part of the consent agenda, the Board approved the Amended and Restated Creighton University Arizona Health Education Alliance Agreement. She recommended submitting an op-ed that outlined the importance of the Alliance to the community and Valleywise Health's contributions.

Director Harden announced Valleywise Health Foundation's A Night in the Valley fundraiser was scheduled for Saturday, October 15, 2022.

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<u>Adjourn</u>

- **MOTION:** Vice Chairman Thomas moved to adjourn the September 28, 2022 Maricopa County Special Health Care District Board of Directors Formal Meeting. Director Dewane seconded.
- VOTE: 5 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard, Director Harden 0 Nays Motion passed.

Meeting adjourned at 2:44 p.m.

Mary Rose Garrido Wilcox, Chairman Maricopa County Special Health Care District Board of Directors