

Minutes

**Maricopa County Special Health Care District
Board of Directors Meeting
Valleywise Health Medical Center
Conference and Administration Center, Auditoriums 1 through 4
November 22, 2022
1:00 p.m.**

Present: Mary Rose Garrido Wilcox, Chairman, District 5
J. Woodfin Thomas, Vice Chairman, District 4
Mary A. Harden, RN, Director, District 1
Mark G. Dewane, Director, District 2
Susan Gerard, Director, District 3

Others Present: Steve Purves, FACHE, President & Chief Executive Officer
Michael D. White, MD, MBA, Executive Vice President, Chief Clinical Officer
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
Sherry Stotler, RN, MSN, Senior Vice President, Chief Nursing Officer
Mark M. MacElwee, MD, Vice Chief of Staff
Martin C. Demos, JD, Senior Vice President, General Counsel

Guest Presenters: Barbara Harding, RN, MPA, Senior Vice President, Ambulatory Services;
and Federally Qualified Health Center Clinics Chief Executive Officer

Recorded by: Melanie Talbot, Chief Governance Officer; Clerk of the Board
Cynthia Cornejo, Deputy Clerk of the Board

Call to Order:

Chairman Wilcox called the meeting to order at 1:01 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, she noted that all five voting members of the Maricopa County Special Health Care District Board of Directors were present, which represented a quorum.

Pledge of Allegiance

Ms. Harding led the Pledge of Allegiance.

Call to the Public

Chairman Wilcox called for public comment.

Mr. Purves recognized Director Gerard's 14 years of service on the Special Health Care District Board of Directors. He highlighted her many achievements throughout that time, including three consecutive terms as chairman, leadership through the passage of Proposition 480, and an advocate for behavioral health services. She was the recipient of the 2022 Health Care Heroes Lifetime Achievement Award from the Phoenix Business Journal.

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Call to the Public, cont.

Mr. Purves was thankful for Director Gerard's dedication to the community by demanding high quality care while being a responsible steward of the organization's limited resources. He presented her with gifts of appreciation.

Director Gerard expressed her appreciation and reflected on her life's work. She noted her passion for health policy and was grateful for the opportunity to serve Maricopa County through the Special Health Care District for the past 14 years.

Chairman Wilcox presented Director Gerard with a plaque, as a token of appreciation. She applauded her dedication to health policy and the community.

Director Dewane reminisced on his time spent working with Director Gerard, noting how her vast experience had benefited the community. He commended her dedication.

Director Harden stated that Director Gerard had been a mentor and friend during their time together on the Board of Directors. She praised her commitment and care for the patients and staff of Valleywise Health.

Vice Chairman Thomas said that it has been a joy to serve with Director Gerard.

General Session, Presentation, Discussion and Action:

1. Approval of Consent Agenda:
 - a. Minutes:
 - i. Approve Maricopa County Special Health Care District Board of Directors meeting minutes dated October 26, 2022
 - b. Contracts:
 - i. Approve amendment #1 to the subcontract (90-22-096-1-01) between Mercy Care and the Maricopa County Special Health Care District dba Valleywise Health, for additional grant funding for the First Episode Center
 - ii. Approve amendment #62 to the professional services agreement (90-12-084-1-62) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health
 - iii. Approve a new equipment lease schedule (90-20-028-10) between Flex Financial, a division of Stryker Sales LLC, and the Maricopa County Special Health Care District dba Valleywise Health, for new and upgraded equipment for the Operating Rooms
 - iv. Approve amendment #2 to the contract (MCO-20-022-02) between Medica Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
 - v. Approve a new contract (MCO-20-032-MSA) between Humana Insurance Company, Humana Health Plan, Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
 - vi. Approve amendment #1 (MCO-20-024-01) between Imperial Insurance Company, Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services

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General Session, Presentation, Discussion and Action, cont.:

1. Approval of Consent Agenda, cont.:
 - b. Contracts, cont.:
 - vii. Approve a master services agreement (90-23-099) between ADP, Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for payroll services with automated online payroll, tax calculations, integration with employee information
 - viii. Approve a new agreement (90-23-095-1) between PHI Health, LLC dba PHI Air Medical, and the Maricopa County Special Health Care District dba Valleywise Health, for use of the Simulation Center/Lab for clinical training
 - ix. Approve a new intergovernmental agreement (IGA) (90-23-100-1) between Maricopa County and the Maricopa County Special Health Care District dba Valleywise Health, for Maricopa County to provide \$10,600,000 in American Rescue Plan Act funding to Valleywise Health to be used for employee sign-on and retention bonuses in order to staff and reopen behavioral health units
 - x. Approve amendment #63 to the professional services agreement (90-12-084-1-63) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health
 - c. Governance:
 - i. Approve Valleywise Health's Code of Conduct and Ethics for calendar year 2023
 - ii. Accept the Maricopa County Special Health Care District dba Valleywise Health, annual audit for fiscal year ending June 30, 2022
 - iii. Accept the Maricopa County Special Health Care District dba Valleywise Health, uniform guidance audit for fiscal year ending June 30, 2021
 - iv. Approve insurance premium payments and policy renewals for the following Maricopa County Special Health Care District insurance programs:
 - Professional/General Liability (Chubb, Berkley, MedPro)
 - Worker's Compensation/Employers Liability (Sentry)
 - Directors and Officers Liability/Fiduciary Liability (Beazley, RSUI, Berkley, RLI)
 - Crime Insurance (Beazley)
 - Cyber/Privacy Liability (Beazley)
 - Aviation Liability (ACE)
 - Environmental Liability (Ironshore)
 - Business Automobile Liability (Sentry)
 - v. Approve renewal to the following Board policies:
 - a. Policy 99005 G – Surety Bonds
 - b. Policy 99101 G – CEO Evaluation
 - c. Policy 99302 G – Non-Retaliation
 - d. Policy 99009 G – Internal Audit
 - e. Policy 99013 G – Selection of External Auditors

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General Session, Presentation, Discussion and Action, cont.:

1. Approval of Consent Agenda, cont.:
 - d. Medical Staff:
 - i. Approve Valleywise Health’s Medical Staff credentials for November 2022
 - ii. Approve Valleywise Health’s Advanced Practice Clinician/Allied Health Professional Staff credentials for November 2022
 - iii. Approve proposed revisions to Department of Internal Medicine – Pulmonary Medicine Delineation of Privileges
 - e. Care Reimagined Capital:
 - i. Approve capital expenditure request (CER #19-947T) for SIRVA Worldwide Commercial Moving equipment relocation and placement services within the new acute care hospital and support services building, for a total cost of \$471,868
 - ii. Approve amendment #56 to the contract (480-90-18-012) with Kitchell Contractors, Inc. of Arizona, Construction Manager at Risk (CMAR), for project contract change order (PCCO) numbers 007, 008, and 009, for west lot fence design change, medical air compressor for the hyperbaric chamber, provisions for pumping out the grease interceptors in the basement, and non-medical air piping at the central sterile area for a total amount of \$397,468 (CERs #19-937 and #19-947)
 - f. Capital:
 - i. INTENTIONALLY LEFT BLANK

Chairman Wilcox announced item 1.e.i. would be removed from the consent agenda and voted on separately.

MOTION: Vice Chairman Thomas moved to approve the consent agenda minus item 1.e.i. Director Dewane seconded.

VOTE: 5 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard, Director Harden
0 Nays
Motion passed.

MOTION: Vice Chairman Thomas moved to approve the consent agenda item 1.e.i., a capital expenditure expense (CER# 19-947T) for SIRVA Worldwide Commercial Moving equipment relocation and placement services within the new acute care hospital and support services building, with a corrected total cost of \$417,868. Director Harden seconded.

VOTE: 5 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard, Director Harden
0 Nays
Motion passed.

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General Session, Presentation, Discussion and Action, cont.:

2. Discuss and Review the Quarterly Quality Report and Metrics Dashboard including but not limited to Patient Satisfaction Survey Results/Hospital Consumer Assessment of Healthcare Providers and Systems

Ms. Stotler reviewed the results of the quality metric dashboard for the first quarter of fiscal year (FY) 2023. She highlighted the patient safety indicators (PSI), noting PSI-03, pressure ulcer rate, and PSI-06, iatrogenic pneumothorax rate, did not meet the benchmark for the quarter. Upon review, opportunities to improve the metrics were identified. She provided an overview of the plans in place to address and reduce the number of occurrences.

She noted improvement from prior year for PSI-12, postoperative pulmonary embolism (PE) or deep vein thrombosis (DVT), and PSI-13, postoperative sepsis rate. PSI-14, postoperative wound dehiscence rate, did not meet the benchmark, with one event recorded for the quarter. No trends were identified.

She announced that she received the preliminary Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) scores for the month of September 2022. The overall rating for the hospital was 78%, which was the highest rating received in the past couple of years. She attributed the higher scores to the implementation of the ACCEPT (Acknowledge, Connect, Communicate, Every Patient, Every Time) program, a standardized approach on how to address families, patients, and colleagues.

Ms. Stotler reviewed the net promoter score, which was related to the ambulatory setting. The scores for the Community Health Centers and the Comprehensive Health Centers were at or above the 71.1% benchmark in September 2022. The scores for the specialty clinics were favorable, at 75.2 percent. She mentioned that patients had the opportunity to provide comments. The feedback provided was used to address concerns immediately.

The patient satisfaction scores for behavioral health were reviewed. She noted that the scores were negatively impacted when the units were quarantined.

Vice Chairman Thomas stated the behavioral health benchmark was adjusted. He asked who determined the benchmark.

Ms. Stotler explained the organization adjusted the benchmark, as there were no organizations that were comparable to Valleywise Health.

3. Discuss and Review Quarterly Infection Control Quality Metrics Dashboard

Ms. Stotler reviewed the infection quality metrics for the first quarter of FY 2023, focusing on the metric for hand hygiene, as it was the best way to prevent the spread of infection. The benchmark was not met in the first quarter. There was an opportunity for improvement with clostridium difficile, however, she expected the results to improve when hand hygiene was addressed. She reviewed action plans in place to improve the results.

She highlighted the action plans that were implemented to address Methicillin-resistant Staphylococcus aureus (MRSA) bacteremia. As a result, there were zero MRSA bacteremia cases reported during the quarter.

Director Harden reiterated that hand hygiene was the best defense against hospital acquired infections. She asked if staff felt empowered to speak up if non-compliance was witnessed.

Ms. Stotler said employees were encouraged to speak up, and she believed that was occurring.

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General Session, Presentation, Discussion and Action, cont.:

4. Discuss and Review Update on Behavioral Health Programs and Services at Valleywise Health

Dr. White provided an update on behavioral health services throughout Valleywise Health, focusing on inpatient programs, noting 294 beds of the 433 licensed beds were available to provide services. He explained the COVID-19 screening process transitioned to rapid antigen, allowing for improved throughput and increased capacity. The unit that was currently on the third floor of Valleywise Health Medical Center was scheduled to close in early calendar year 2023, since the new acute care tower would not have behavioral health beds. Those beds would move to Valleywise Behavioral Health Center-Phoenix.

Director Gerard said that there were 14 adolescent beds at Valleywise Behavioral Health Center-Mesa and asked if those were highly utilized.

Dr. White said the adolescent unit has been near capacity since the mid-point of the COVID-19 pandemic. There were few options available for inpatient adolescent behavioral health services.

While the COVID-19 screening process had improved throughput, positive COVID-19 cases and staffing challenges attributed to three closed units at Valleywise Behavioral Health Center-Maryvale. However, visitations were reinstated on a limited basis and all court proceedings were now in-person. The second courtroom at Valleywise Behavioral Health Center-Maryvale would be operational in mid-December 2022.

He reviewed the three-year comparison of behavioral health activity, highlighting variations in admissions, average daily census details, and the number of staffed units.

Director Harden asked who determines when a unit would be quarantined.

Dr. White stated that there were established infection control practices, beginning with isolation and precautions. There were many factors that determined when a unit would be quarantined.

Mr. Purves said that infection control practices had been established long before the COVID-19 pandemic, for other infectious diseases, such as influenza. With the pandemic, the process had become part of the standard daily operations.

Director Gerard asked vaccinations were provided to the patients.

Dr. White said that vaccinations, including boosters, were offered twice a week.

Dr. White said the ongoing staffing shortages prevented the ability to safely open additional units, noting the high, first-year voluntary turnover rate. He reviewed the plans in place to fill the vacancies, including the clinical pathways that were developed to allow individuals to gain clinical knowledge through employment while obtaining their education. The pathways have yielded positive results.

He reviewed the plans in place to focus on retaining employees, which were based on responses to the employee engagement survey.

Director Gerard acknowledged that working in the inpatient behavioral health units was difficult and it may take time to adjust to the environment.

Dr. White agreed. Staff was working to ensure all employees had the tools needed to succeed, feel welcomed, and were recognized for good work.

Director Harden referred to the clinical pathways and asked if there was a pathway for licensed practical nurses (LPN) to become registered nurses (RN). She also asked if the organization offered tuition reimbursement.

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General Session, Presentation, Discussion and Action, cont.:

4. Discuss and Review Update on Behavioral Health Programs and Services at Valleywise Health, cont.

Ms. Stotler acknowledged LPNs contribution in the care model and staff continued to develop pathways to include them. She outlined the various factors that were contributing to the national nursing shortages, including but not limited to the lack of faculty to teach and staff to precept nursing students.

Dr. White summarized the variety of initiatives in place to increase employee retention and recruitment.

He provided an update related to the outpatient behavioral health programs, noting the Assertive Community Treatment (ACT) team was currently treating 91 patients and recently received a gift from the Corrigan Foundation to purchase additional equipment to allow staff to chart from the field.

The First Episode Center had expanded to 90 patients, up from the original target of 75 patients. The program received the Phoenix Business Journal's Health Care Heroes Award for Healthcare Partner. The program received funding from Mercy Care to support the development of a First Episode Center in Mesa.

He noted increased activity within the Mesa Behavioral Health Specialty Clinic, which served the seriously mentally ill (SMI) population.

Integrated behavioral health (IBH) continued to grow and recently added staff to meet the demand, including an additional psychiatrist.

Dr. White reviewed, in detail, future behavioral health projects underway due to American Rescue Plan Act (ARPA) funding provided by Maricopa County to address the increasing demand for outpatient behavioral health services. The funding would be used to develop an ACT team out of Valleywise Behavioral Health Center-Maryvale, expand the Valleywise Behavioral Health Center-Mesa facility to offer SMI services and create a First Episode Center on that campus. The deadline to spend the funds was December 2024.

Director Gerard noted inpatient behavioral health beds were utilized by court-ordered evaluations and treatment. She asked if the outpatient behavioral health programs served more than the Medicaid population.

Dr. White said that the outpatient behavioral health services were open to everybody. Unfortunately, the demand for behavioral health services exceeded the current capacity to treat.

5. Discuss and Review Valleywise Health's October 2022 Financials and Statistical Information

Ms. Agnew reviewed statistical information for October 2022, noting acute admissions were 1.8% better than budget, however, behavioral health admissions missed budget by 22.1%, resulting in overall admissions missing budget by 4.6 percent. Behavioral health admissions were impacted by a longer length of stay and COVID-19 positive patients. Overall emergency department visits were 16.5% better than budget.

Chairman Wilcox asked if the increased emergency department visits were attributed to the rise in influenza and respiratory syncytial virus (RSV) cases.

Dr. White confirmed that many patients presented to the emergency departments with respiratory viruses.

Ms. Agnew said ambulatory visits were very close to budget, missing the target by 0.2% or 58 visits. On a year-to-date basis, overall admissions, emergency department visits, and ambulatory visits were all performing better than budget.

Director Harden asked if the increase in respiratory viruses was due a reduction in those receiving the flu vaccine.

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General Session, Presentation, Discussion and Action, cont.:

5. Discuss and Review Valleywise Health's October 2022 Financials and Statistical Information, cont.

Dr. White stated that there had not been a decrease in the organization's flu vaccination rates, however, there were opportunities to increase the rate for COVID-19 boosters.

Ms. Agnew discussed the payor mix, highlighting the lower commercial insurance utilization and higher utilization in the state's Medicaid program, Arizona Health Care Cost Containment System (AHCCCS), as well as other governmental payers. There were no unusual items for the month.

She reviewed the income statement, stating high volumes throughout the organization did not translate to increased net patient revenue, due to the payor mix. Total operating revenue missed budget by 5.2 percent. Operating expenses had a negative three percent variance. Major contributing factors for the negative operating expenses were associated with labor costs, including contract labor.

The decrease in net assets, after factoring in non-operating revenue and expenses and removing bond related activity, was a loss \$9,596,946, compared to a budgeted loss of \$5,824,958, for an unfavorable variance of \$3,771,988.

On a year-to-date basis, the decrease in net assets was a loss of \$33,271,813 compared to a budgeted loss of \$23,874,910, for a \$9,396,903 unfavorable variance with 107.8 days cash on hand, and 77.7 days in accounts receivable.

NOTE: Director Gerard left the room at 2:17 p.m.

Ms. Agnew expressed her appreciation to the volunteer members of the Finance, Audit and Compliance Committee (FACC), Ernst & Young, and the finance department for their work in completing the annual audits, which were accepted through the consent agenda.

Director Harden asked if the contract labor hourly rates had declined.

Dr. White said that while some progress had been made, the current surge in demand caused the rates to remain higher than pre-pandemic levels.

Mr. Purves thanked the members of the FACC for their dedication in evaluating the audits. He announced that Vice Chairman Thomas replaced Director Dewane on that committee.

6. Monthly Update on Care Reimagined Projects

Ms. Christiansen provided an update on Care Reimagined, noting more than 11.8 million manhours had been accumulated throughout the course of the various projects. There were no changes to the timeline related to the opening of the remaining projects, or the decommissioning process.

There were no major concerns on the project dashboard, while mitigation plans continued to be in place for budget and long-lead equipment items. She noted on-going supply chain challenges prompted staff to pre-order needed equipment and store in rented warehouse space, so the items were available when needed.

Chairman Wilcox requested staff include all Board members that were instrumental in moving Care Reimagined forward when drafting the plaque to be placed in the acute care tower.

Ms. Christiansen stated that she would look at options, so everyone was included.

She reviewed the progress of the acute care tower, highlighting the tasks that has been completed and those that were scheduled to take place within the next 30 days. Staff was shifting their focus to the activation plans, to ensure best practices were in place prior to the move to the new building.

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General Session, Presentation, Discussion and Action, cont.:

6. Monthly Update on Care Reimagined Projects, cont.

Ms. Christiansen provided an update on the progress related to the support services building, noting tasks to be completed within the next 30 days.

Chairman Wilcox applauded the amount of progress that had been achieved.

Director Harden echoed the sentiment, noting the number of concurrent projects that staff was completing.

Ms. Christiansen was appreciative of the recognition, noting all leaders across the organization were dedicated to the success of the projects and the organization, as a whole.

7. Consideration, Discussion, and Possible Action on the Performance Evaluation and Attainment of Performance Goals for Steve Purves, Valleywise Health’s President & Chief Executive Officer, for Fiscal Year 2022

MOTION: Director Harden moved that based on the Board’s review of Steve Purves’s performance for the 2022 fiscal year, the board has determined that he exceeded expectations. The Board also determined that he met the maximum target set by the Board for part two of the growth goals, and parts two and three of the quality goals, and met the midpoint target set by the Board for part three of the financial goals, and met the minimum target set by the Board for part two of the service goals, part one of the people goals, and achieved the target set by the Board for part two of the financial goals. Vice Chairman Thomas seconded.

Chairman Wilcox expressed her appreciation to Mr. Purves and his leadership through very difficult times that were out of his control.

Mr. Purves thanked the Chairman for her comments and was grateful for the Board’s support throughout the year and the dedication of his team.

Director Dewane congratulated Mr. Purves on the achievements attained throughout the year.

VOTE: 4 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Harden
0 Nay
1 Absent: Director Gerard
Motion passed.

8. Consideration, Discussion and Possible Action on the Performance Evaluation for Melanie Talbot, Maricopa County Special Health Care District’s Chief Governance Officer and Clerk of the Board, for Fiscal Year 2022

MOTION: Director Harden moved that based on the Board’s review of Melanie Talbot’s performance for the 2022 fiscal year, the Board has determined that she exceeded expectations. Vice Chairman Thomas seconded.

VOTE: 4 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Harden
0 Nay
1 Absent: Director Gerard
Motion passed

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General Session, Presentation, Discussion and Action, cont.:

8. Consideration, Discussion and Possible Action on the Performance Evaluation for Melanie Talbot, Maricopa County Special Health Care District's Chief Governance Officer and Clerk of the Board, for Fiscal Year 2022, cont.

Director Harden recognized the teamwork exhibited by Ms. Talbot and Mr. Purves and commended their efforts.

Director Dewane thanked Ms. Talbot for her hard work and appreciated the quality of work produced year after year.

9. Review and Possible Action on the Following Reports to the Board of Directors:
 - a. Monthly Marketing and Communications Report (October 2022)
 - b. Monthly Care Reimagined Capital Purchases Report (October 2022)
 - c. Monthly Valleywise Health Employee Turnover Report (October 2022)
 - d. Quality Management Council Meeting Minutes (October 2022)
 - e. Quarterly Compliance Officer's Activities Report; Valleywise Health' Finance, Audit and Compliance Committee Activities Report
 - f. Quarterly Valleywise Health Foundation's Tasks Status Report to Valleywise Health's President & Chief Executive Officer
 - g. Fiscal Year to Date Operational Dashboard for Valleywise Health's Federally Qualified Health Centers Clinics

Chairman Wilcox asked Ms. Harding to elaborate on item 9.g., the fiscal year to date operational dashboard for Valleywise Health's Federally Qualified Health Centers Clinic. She noted that Ms. Harding would be retiring in early January 2023 and commended her for the accomplishments she achieved during her time with Valleywise Health.

Director Dewane thanked Ms. Harding for her hard work and dedication.

Ms. Harding stated it was a pleasure working at Valleywise Health, noting that she, the organization and her colleagues all shared the mission to provide exceptional care, without exception, every patient, every time. She shared her concerns for the future and how the staffing shortages would impact access to care.

Director Harden referenced the operational dashboard and congratulated staff on the improvements made in cancer screening metrics. She requested additional information related to body mass index metric, which was not meeting the established benchmark.

Ms. Harding explained the metric required staff to provide additional information for patients that were over or below the range for their body mass index. That information is now included as part of the patient's discharge summary, and she expected positive results in the next report.

Director Harden asked what attributed to the childhood immunizations metric to not meet the benchmark.

Ms. Harding stated that the Centers for Medicare and Medicaid Services (CMS) implemented a logic change, which did not recognized immunizations a newborn received on the day they were born.

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General Session, Presentation, Discussion and Action, cont.:

10. Concluding Items

a. Old Business:

June 16, 2022

Fiscal Year 2023 Operating and Capital Budget

- Share results of analysis on whether nutrition and environmental services should remain outsourced with the Board, prior to issuing requests for proposals.

August 24, 2022

Monthly Update on Care Reimagined Projects

- Work with organized neighborhood groups near Valleywise Health Medical Center to build connections and invite to opening of new hospital

Engineering and Construction Projects at Valleywise Health

- Provide the landscaping plans included in the renovations of Valleywise Community Health Center-Guadalupe

September 28, 2022

Concluding Items

- Explore options to include a ramada or outdoor seating at Valleywise Community Health Center-Guadalupe

b. Board Member Requests for Future Agenda Items or Reports

c. Comments

- Chairman and Member Closing Comment
- President and Chief Executive Officer Summary of Current Events

Ms. Talbot reviewed old business, reiterated the outstanding items, and noted the items that had been requested during the meeting.

Vice Chairman Thomas reflected on Valleywise Health's 2022 accolades, including Dr. White, Ms. Stotler, Ms. Agnew and other Valleywise Health staff receiving awards for their leadership and outstanding performance in their field. Director Gerard also received the Lifetime Achievement Award. Those achievements reflected the great work done at the organization.

NOTE: Director Gerard returned at 2:44 p.m.

Mr. Purves said he recently attended the American Hospital Association (AHA) Board of Trustees meeting and noted that many of the challenges Valleywise Health faced were discussed at the national level, including workforce shortages and financial sustainability. He provided an update on the efforts to create a safety net hospital designation.

He announced that Ms. Agnew was awarded the 2022 CFO of the Year, in the non-profit category, awarded by Financial Executive International and AZ Business magazine.

The Valleywise Health operating room worked hard to eliminate hazardous smoke from the surgical procedures and operations and earned the Go Clear Award from the Association of Operating Room Nursing. The organization was one of only four facilities in Arizona to receive the designation.

Mr. Purves conveyed his gratitude to those that had contributed to Valleywise Health's success, including all employees, providers at District Medical Group, and those that support the organization's mission.

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Adjourn

MOTION: Director Gerard moved to adjourn the November 22, 2022 Maricopa County Special Health Care District Board of Directors Formal Meeting. Vice Chairman Thomas seconded.

VOTE: 5 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard,
Director Harden
0 Nays
Motion passed.

Meeting adjourned at 2:52 p.m.

Mary Rose Garrido Wilcox, Chairman
Maricopa County Special Health Care District
Board of Directors