



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020
1:00 p.m.

Agenda



Board Members

Mark G. Dewane, Chairman, District 2
Mary Rose Wilcox, Vice Chair, District 5
Mary A. Harden, R.N., Director, District 1
Susan Gerard, Director, District 3
J. Woodfin Thomas, Director, District 4

President & Chief Executive Officer

Stephen A. Purves, FACHE

Clerk of the Board

Melanie Talbot

Meeting Location

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Conference and Administration Center
Auditorium 2

AMENDED

AGENDA – Formal Meeting

**Maricopa County Special Health Care District
Board of Directors**

Mission Statement

The Valleywise Health's mission is to provide exceptional care, without exception, every patient, every time.

Welcome

The Board of Directors is the governing body for the Maricopa County Special Health Care District. Each member represents one of the five districts in Maricopa County. Members of the Board are public officials, elected by the voters of Maricopa County. The Board of Directors sets policy and the President & Chief Executive Officer, who is hired by the Board, directs staff to carry out the policies.

How Citizens Can Participate

Each meeting is open to the public and there is a "Call to the Public" at the beginning of each meeting. An individual may address the Board of Directors at this time or when the agenda item to be addressed is reached. If you wish to address the Board, please complete a Speaker's Slip and deliver it to the Clerk of the Board prior to the Call to Public. If you have anything that you wish distributed to the Board and included in the official record, please hand it to the Clerk who will distribute the information to the Board members and Valleywise Health Senior Staff.

Speakers will be called in the order in which requests to speak are received. Your name will be called when the Call to Public has been opened or when the Board reaches the agenda item which you wish to speak. As mandated by the Arizona Open Meeting Law, officials may not discuss items not on the agenda, but may direct staff to follow-up with the citizen.

Public Rules of Conduct

The Board Chair shall keep control of the meeting and require the speakers and audience to refrain from abusive or profane remarks, disruptive outbursts, applause, protests, or other conduct which disrupts or interferes with the orderly conduct of the business of the meeting. Personal attacks on Board members, staff, or members of the public are not allowed. It is inappropriate to utilize the Call to Public or other agenda item for purposes of making political speeches, including threats of political action. Engaging in such conduct and failing to cease such conduct upon request of the Board Chair will be grounds for ending a speaker's time at the podium or for removal of any disruptive person from the meeting room, at the direction of the Board Chair.

Agendas are available within 24 hours of each meeting in the Office of the Board, Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, Conference and Administration Center, 2nd Floor, Monday through Friday between the hours of 8:00 a.m. and 5:00 p.m. and on the internet at <https://valleywisehealth.org/about/board-of-directors/>. Accommodations for Individuals with disabilities, alternative format materials, sign language interpretation, and assistive listening devices are available upon 72 hours advance notice through the Office of the Board, Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, Conference and Administration Center, 2nd Floor, (602) 344-5177. To the extent possible, additional reasonable accommodations will be made available within the time constraints of the request.

- Valleywise Health Medical Center •
- 2601 East Roosevelt Street • Phoenix, Arizona 85008 •
- Conference and Administration Center • Auditorium 2 •

Wednesday, April 22, 2020
1:00 p.m.

One or more of the members of the Board of Directors of the Maricopa County Special Health Care District may attend telephonically. Board members attending telephonically will be announced at the meeting.

Pursuant to A.R.S. § 38-431.03(A)(3), or any applicable and relevant state or federal law, the Board may vote to recess into an Executive Session for the purpose of obtaining legal advice from the Board's attorney or attorneys on any matter listed on the agenda. The Board also may wish to discuss any items listed for Executive Session discussion in General Session, or the Board may wish to take action in General Session on any items listed for discussion in Executive Session. To do so, the Board will recess Executive Session on any particular item and reconvene General Session to discuss that item or to take action on such item.

If you are carrying a cell phone, pager, computer, or other sound device, we ask that you silence it at this time to minimize disruption of the meeting.

1:00 **Call to Order**

Roll Call

1:05 **Call to the Public**

This is the time for the public to comment. The Board of Directors may not discuss items that are not specifically identified on the agenda. Therefore, pursuant to A.R.S. § 38-431.01(H), action taken as a result of public comment will be limited to directing staff to study the matter, responding to any criticism or scheduling a matter for further consideration and decision at a later date.

ITEMS MAY BE DISCUSSED IN A DIFFERENT SEQUENCE

General Session, Presentation, Discussion and Action:

1:15 1. **Approval of Consent Agenda: 15 min**

Note: Approval of contracts, minutes, IGA's, proclamations, etc. Any matter on the Consent Agenda will be removed from the Consent Agenda and discussed as a regular agenda item upon the request of any Board member.

a. **Minutes:**

- i. **Approve** Special Health Care District Board of Directors meeting minutes dated March 25, 2020

Melanie Talbot, Chief Governance Officer; and Clerk of the Board

b. **Contracts:**

- i. **Approve** amendment #1 to contract (MCO-20-009-01-MSA) between Optum Behavioral Health operating as United Behavioral Health and the Maricopa County Special Health Care District dba Valleywise Health to add the Medicare Advantage product

Michael S. Zenobi, Vice President, Managed Care Operations

- ii. **Approve** amendment #2 to the grant [90-18-428-1-02 (FTF-RC033-19-0674-01-Y3)] with First Things First for the services at the South Phoenix Family Learning Centers (South Central, Maryvale and Phoenix)

Michael White, M.D., Executive Vice President, Chief Medical Officer

General Session, Presentation, Discussion and Action, cont.:

1:15 1. Approval of Consent Agenda, cont.:

b. Contracts, cont.:

- iii. **Approve** amendment #2 to the grant [90-18-403-1-02 (GRA-MULTI-19-0965-01-Y3)] with First Things First for the Northwest/Southwest Care Coordinator/Medical Home Services Program
Michael White, M.D., Executive Vice President, Chief Medical Officer
- iv. **Approve** amendment #2 to the grant [90-18-420-1-02 (FTF-RC035-19-0614-01-Y3)] with First Things First for the East Maricopa Care Coordinator/Medical Home Services Program
Michael White, M.D., Executive Vice President, Chief Medical Officer
- v. **Approve** amendment #2 to the grant [90-19-004-1-02 (FTF-RC033-19-0615-02-Y3)] with First Things First for the South Phoenix Care Coordination/Medical Home Services Program
Michael White, M.D., Executive Vice President, Chief Medical Officer
- vi. **Approve** amendment #36 to the Professional Services Agreement (90-12-084-1-36) between Maricopa County Special Health Care District and District Medical Group
Rich Mutarelli, Executive Vice President, Chief Financial Officer

c. Governance:

- i. **Approve** Affidavit Appointing John Lee, D.O., Wesley Smith, D.O., and Faraz Masood, M.D., as Deputy Medical Directors in the Department of Psychiatry
Gene Cavallo, Senior Vice President, Behavioral Health Services
- ii. **Approve** the following Change in Scope of Service: Add a Site, Valleywise Community Health Center-South Phoenix/Laveen
Barbara Harding, Federally Qualified Health Centers Chief Executive Officer
- iii. **Approve** Changes to the Federally Qualified Health Center Clinics Sliding Fee Discount Policy and Schedule
Barbara Harding, Federally Qualified Health Centers Chief Executive Officer
- iv. **Approve** Resolution Appointing Valleywise Health's Executive Vice President and Chief Financial Officer as the Maricopa County Special Health Care District's Agent for Public Assistance
Rich Mutarelli, Executive Vice President, Chief Financial Officer
- v. **Approve** a new Utility Easement between Arizona Public Service Company and Maricopa County Special Health Care District dba Valleywise Health for the North East Corner of 27th Street and Roosevelt Street
Warren Whitney, Senior Vice President, Government Relations
- vi. **Approve** a new Power Distribution Easement between Salt River Project and Maricopa County Special Health Care District dba Valleywise Health for the Community Health Center-North Phoenix
Warren Whitney, Senior Vice President, Government Relations

General Session, Presentation, Discussion and Action, cont.:

1:15 1. Approval of Consent Agenda, cont.:

c. Governance, cont.:

vii. **Authorize** the Maricopa County Special Health Care District dba Valleywise Health Executive Vice President and Chief Financial Officer to establish a \$30 million to \$35 million Line of Credit with the Maricopa County Treasurer's Office Due to the Current COVID-19 Pandemic

Rich Mutarelli, Executive Vice President, Chief Financial Officer

d. Medical Staff:

i. **Approve** Valleywise Health Medical Staff appointments, FPPEs, reappointments, change of privileges/status, waiver requests, and resignations for April 2020

William D. Dachman, M.D., Chief of Staff

ii. **Approve** Valleywise Health Allied Health Professional Staff appointments, FPPEs, reappointments, change of privileges/status, waiver requests, and resignations for April 2020

William D. Dachman, M.D., Chief of Staff

iii. **Approve** Proposed Revisions to the Department of Anesthesiology Delineation of Privileges

William D. Dachman, M.D., Chief of Staff

iv. **Approve** Proposed New Urgent Care (Department of Emergency Medicine) Delineation of Privileges

William D. Dachman, M.D., Chief of Staff

e. Care Reimagined Capital:

i. **Approve** Guaranteed Maximum Price (GMP) number 4.04 with Kitchell Construction under contract number 480-90-18-012 for steel fabrication and erection, shop drawings for building envelope, fire protection, helipad fabricator and pneumatic tube in the amount of \$31,813,851. Also includes adding the remaining funds for the elevator and concrete scope of work (CER #19-947 Acute Care Hospital Podium & Bed Tower)

Michael White, M.D., Executive Vice President, Chief Medical Officer

f. Capital:

i. INTENTIONALLY LEFT BLANK

End of Consent Agenda

1:30 2. Valleywise Health's Response to COVID-19 30 min

Michael White, M.D., Executive Vice President, Chief Medical Officer

Sherry Stotler, R.N., M.S.N., Senior Vice President, Chief Nursing Officer

General Session, Presentation, Discussion and Action, cont.:

- 2:00 3. Discuss and Review the Patient Satisfaction Survey Process and the Patient Satisfaction Survey Results/ Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) Scores for Fiscal Year-to-Date 2020 20 min
Sherry Stotler, R.N., M.S.N., Senior Vice President, Chief Nursing Officer
- 2:20 4. Discussion and **Possible Action** on Valleywise Health's 2020 Legislative Agenda and/or the Maricopa County Special Health Care District's Position Regarding Proposed State and Federal Legislative Items 10 min
Michael Fronske, Legislative and Governmental Affairs Director
- 2:30 5. Discuss and Review March 2020 Valleywise Health's Financials, Statistical Information, and Quarterly Investment of Funds Report 15 min
Rich Mutarelli, Executive Vice President, Chief Financial Officer
- 2:45 6. Discuss and Review Preliminary Patient Volumes and Capital Target for Fiscal Year 2021 20 min
Claire Agnew, Senior Vice President, Financial Services
- 3:05 7. Review and **Possible Action** on Reports to the Board of Directors 15 min
- a. Monthly Marketing and Communications Report
Bill Byron, Senior Vice President, Marketing and Communications
 - b. Monthly Care Reimagined Capital Purchases
Rich Mutarelli, Executive Vice President, Chief Financial Officer
 - c. Monthly Valleywise Health's Employee Turnover Report (March 2020)
Justina Sanchez Cox, Senior Vice President, Chief Human Resources Officer
 - d. Annual District Wide Risk Management Program Report
Dale Schultz, Director of Risk Management
 - e. Quarterly Valleywise Community Health Centers Governing Council Structure Report
Melanie Talbot, Chief Governance Officer; and Clerk of the Board
 - f. Quarterly Valleywise Health Foundation's Tasks Status Report to Valleywise Health's President & Chief Executive Officer
Lisa Hartsock, Foundation Relations Executive
- 3:20 8. **Ratify** a video message sent to Maricopa County Special Health Care District dba Valleywise Health employees on Tuesday, April 14, 2020, from Chairman Mark Dewane on behalf of the Maricopa County Special Health Care District Board of Directors that expressed support for Valleywise Health staff during the COVID-19 pandemic and other or related action of the District Board of Directors Chairman, and/or the District's President and Chief Executive Officer or other District officers or representatives relating to the foregoing or otherwise relating to the video 5 min
Board of Directors

General Session, Presentation, Discussion and Action, cont.:

3:25 9. Concluding Items 15 min

a. Old Business:

June 26, 2019

Legislative Update

- Keep the Board apprised of any immigration issue changes as the federal level

March 25, 2020

Legislative Update

- Who has authority to change to all mail in ballot, Governor or Secretary of State?

b. Board Member Requests for Future Agenda Items or Reports

c. Comments

- Chairman and Member Closing Comment
- President and Chief Executive Officer Summary of Current Events

3:40 **Adjourn**



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.a.i.

**Minutes
March 25, 2020**

Minutes

Maricopa County Special Health Care District
Board of Directors Meeting
Valleywise Health Medical Center
Conference and Administration Center, Auditoriums 1 and 2
March 25, 2020
1:00 p.m.

DRAFT

Present:

Mark G. Dewane, Chairman, District 2 – *telephonically*
Mary Rose Wilcox, Vice Chairman, District 5 – *telephonically*
Mary A. Harden, Director, District 1 – *telephonically*
Susan Gerard, Director, District 3 – *telephonically*
J. Woodfin Thomas, Director, District 4 – *telephonically*

Others Present:

Steve Purves, President & Chief Executive Officer – *telephonically until 2:15 p.m., in person at 2:15 p.m.*
Rich Mutarelli, Executive Vice President, Chief Financial Officer
Michael White, M.D., Executive Vice President, Chief Medical Officer
Sherry Stotler, R.N., M.S.N., Senior Vice President, Chief Nursing Officer
William D. Dachman, M.D., Chief of Staff – *telephonically*
Martin Demos, General Counsel – *telephonically*

Guest Presenters:

Michael Fronske, Legislative and Government Affairs Director – *telephonically*
Justina Sanchez Cox, Senior Vice President, Chief Human Resources Officer

Recorded by:

Melanie Talbot, Chief Governance Officer; Clerk of the Board
Cynthia Cornejo, Deputy Clerk of the Board

Call to Order:

Chairman Dewane called the meeting to order at 1:04 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, it was noted that all five voting members of the Maricopa County Special Health Care District Board of Directors were present, which represented a quorum. All Board members participated telephonically.

Pledge of Allegiance

Director Thomas led the Pledge of Allegiance.

Call to the Public

Chairman Dewane called for public comment.

Mr. Purves outlined the various grants received since Valleywise Health received full FQHC status, including the award of \$650,000 annual grant to expand behavioral health to all clinics, \$306,000 annually for 10 years to address the HIV epidemic, and \$95,000 received to battle COVID-19.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

Mission Statement

Ms. Talbot read the mission statement aloud.

NOTE: Vice Chairman Wilcox disconnected from the meeting.

General Session, Presentation, Discussion and Action:

1. Approval of Consent Agenda:
 - a. Minutes:
 - i. Approve Special Health Care District Board of Directors meeting minutes dated February 26, 2020
 - b. Contracts:
 - i. Approve amendment #35 to the Professional Services Agreement (90-12-084-1-35) between Maricopa County Special Health Care District and District Medical Group
 - ii. Approve amendment #2 to the Intergovernmental Agreement (IGA) (90-18-386-1-02) between Arizona Health Care Cost Containment System (AHCCCS) and the Maricopa County Special Health Care District dba Valleywise Health regarding the Peer and Family Training Development
 - iii. Approve a new contract (MCO-20-011-MSA) between Health Net Federal Services and the Maricopa County Special Health Care District dba Valleywise Health establishing new reimbursement terms supporting the TriCare lines of business
 - iv. Approve a new Memorandum of Understanding (MOU) (90-20-116-1) between Maricopa County Office of the Public Advocate (OPA) and Maricopa County Special Health Care District dba Valleywise Health for courier services
 - v. Approve a new Letter of Agreement (90-20-101-1) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health to provide 4.55 FTEs to provide HIV Core Medical Services to HIV-positive patients at the Valleywise Community Health Center-McDowell
 - c. Governance:
 - i. Approve a new Utility Easement between the Arizona Public Service Company and the Maricopa County Special Health Care District for the Valleywise Health Medical Center property
 - ii. Approve Letter of Support to Valleywise Health Employees from Board of Directors
 - d. Medical Staff:
 - i. Approve Valleywise Health Medical Staff appointments, FPPEs, reappointments, change of privileges/status, waiver requests, and resignations for March 2020

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

1. Approval of Consent Agenda, cont.:
 - d. Medical Staff, cont.:
 - ii. Approve Valleywise Health Allied Health Professional Staff appointments, FPPEs, reappointments, change of privileges/status, waiver requests, and resignations for March 2020
 - iii. Approve Proposed Revisions to the Department of Anesthesiology Delineation of Privileges
 - iv. Approve Proposed Revisions to the Department of Emergency Medicine Delineation of Privileges
 - e. Care Reimagined Capital:
 - i. INTENTIONALLY LEFT BLANK
 - f. Capital:
 - i. INTENTIONALLY LEFT BLANK

Director Harden removed item 1.c.ii. from the consent agenda, to be voted on separately.

MOTION: Director Harden moved to approve the consent agenda minus item 1.c.ii. Director Thomas seconded.

VOTE: 4 Ayes: Chairman Dewane, Director Gerard, Director Harden, Director Thomas
0 Nays
1 Absent: Vice Chairman Wilcox
Motion passed.

MOTION: Director Harden moved to approve consent agenda item 1.c.ii., a Letter of Support to Valleywise Health Employees from the Board of Directors, as presented to the Board that day. Director Thomas seconded.

Director Harden expressed her appreciation to the frontline staff for providing care every day in the time of crisis, working through their fears to care for patients.

Chairman Dewane echoed Director Harden's sentiments and was thankful for the employees' sacrifices made during the current pandemic.

VOTE: 4 Ayes: Chairman Dewane, Director Gerard, Director Harden, Director Thomas
0 Nays
1 Absent: Vice Chairman Wilcox
Motion passed.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

2. Valleywise Health's Response to COVID-19

NOTE: Vice Chairman Wilcox rejoined telephonically.

Mr. Purves expressed his appreciation to Dr. White and Ms. Stotler, along with the members of the Incident Command Task Force, for their leadership during the unprecedented health crisis.

Dr. White stated that he and staff had been monitoring and preparing for COVID-19, also known as the coronavirus, as best as they could since January 2020, when the first case in Arizona was reported. As the activity in Maricopa County increased, Valleywise Health leadership began preparations to accommodate for a large influx of patients, including the activation of the Emergency Management and Incident Command Center. There were twice daily briefings to operational objectives to guide the organization to be able to treat a large number of patients that could potentially require treatment. There were seven objectives that staff was focusing on: identifying, triaging, isolation and treating infected patients; protecting the patients and staff from exposure and injury; assuring the safety and security of the patients, staff and visitors of Valleywise Health facilities; managing the resources efficiently; coordinating effectively with Maricopa County Department of Public Health (MCDPH), Arizona Department of Health Services (ADHS) and other healthcare partners; maintaining effective communication with stakeholders; and effectively managing any large influx of infectious patients while protecting patients and maintaining hospital operations.

He noted that there had been significant work to prepare for the pandemic, however, recommendations to treat and prevent the virus from spreading were constantly evolving. Yet staff had worked hard to effectively communicate the most up-to-date information to patients. At the recommendation of the Surgeon General and other national leaders, Valleywise Health began deferring elective surgeries to increase bed capacity and conserve supplies. There were daily scorecards to monitor available supplies within the medical center and the procurement and supply chain process was evaluated to ensure there would be no delay in receiving needed supplies. As new information was received related to the transmission of the virus, staff received education and training to ensure their protection.

The biggest limitation in the preparation process was access to testing. When the virus was first discovered in the United States, the initial tests were processed in Atlanta, Georgia by the Centers for Disease Control and Prevention (CDC), which delayed community wide testing. Local testing, at the state lab, had increased the previous week, and beginning that week, Valleywise Health was able to process tests in-house. While it was a small volume of tests that could be processed, it would assist staff in triaging patients.

Dr. White outlined decisions made, to prepare for a large influx of patients and rationalize the resources available included cohorting patients in the proper environment. The Pediatric Emergency Department was transformed to an Incident Decision Unit (IDU), a unit designed to treat patients that were under investigation for COVID-19 or had tested positive. He explained that the unit was confined within the hospital environment, which allowed staff that were properly trained to treat infected patients. Staff had reviewed and refined the surge plans to be able to care for patients infected and have identified other areas within medical center to transition to an IDU, if needed.

He commended the Incident Command Center team for their hard work and dedication during the difficult circumstances, for coordinating with other entities and continuing to maintain necessary hospital operations, including the emergency department and trauma services.

Ms. Stotler echoed Dr. White's sentiments and commended staff for their commitment in providing exceptional care to all patients, especially those that had been exposed to COVID-19.

Chairman Dewane asked if there was a realistic expectation on the influx of patients Valleywise Health could expect.

General Session, Presentation, Discussion and Action, cont.:

2. Valleywise Health's Response to COVID-19, cont.

Dr. White said that based on the data provided by the CDC and local public health data, the infection rate would likely double. For example, one asymptomatic carrier can infect up to five people, which would go on to infect up to five people each. Unfortunately, the pattern could repeat itself for weeks, which could result in Arizona experiencing a peak in mid-May. He said that the challenge in preparing for the pandemic was that the crisis would be a marathon, not a sprint. The experience would showcase Valleywise Health's opportunities to deliver effective and exceptional care in new and different ways, engage with patients differently, and innovate the way education was provided. There have been various responses from healthcare organizations throughout the country and Valleywise Health will also learn from those results.

Director Harden expressed her appreciation to Dr. White and Ms. Stotler for their leadership. She noted that Arizona had not been impacted the same as other states, however, it was apparent that there would be an influx of patients in the future. She noted that the community was receiving various information from local and national officials, however, to flatten the curve, she encouraged individuals to practice social distancing.

Dr. White agreed and stated that Valleywise Health had been proactive and encouraged patients to remain at home during this time. He reiterated that elective surgeries had been deferred, and Valleywise Health was working to institute virtual visits for patients scheduled for well visits, which would allow them to have telephonic or video appointments with their providers.

Director Harden questioned what precautions were taken to protect the frontline staff at Valleywise Health.

Dr. White stated that Valleywise Health instituted patient screenings in February, questioning patients recent travel to impacted areas. With the increase in community spread, the screening now included questions related to new or worsening symptoms. Patients that were experiencing new or worsening cough, fever or shortness of breath, were masked and placed in a designed area to mitigate the spread to caregivers and team members. He noted that Valleywise Health currently had an adequate supply of personal protective equipment (PPE) for staff and leadership had recently asked all employees to wear a mask, as they may be asymptomatic carriers, to reduce the spread of droplets.

Director Harden said that the varying symptoms highlighted from local and national officials added to the challenges in addressing the situation. She asked how staff was addressing that aspect, considering there was not adequate testing supplies available to confirm diagnosis.

Dr. White confirmed that staff was struggling with that scenario, as there were limitations on testing supplies, and the most vulnerable individuals with the most common symptoms were getting tested. As testing capabilities increased, Valleywise Health would do more widespread testing. He noted that staff was more aggressive in specific areas, such as behavioral health and that all behavioral health patients were screened, regardless of symptoms.

Vice Chairman Wilcox mentioned that other local facilities were conducting drive-thru testing and asked if Valleywise Health would offer that service.

Dr. White said that Valleywise Health hoped to be able to offer the service, however, there was a shortage in testing supplies. Once the organization had a stockpile of supplies, there were plans to expand the testing capabilities.

Vice Chairman Wilcox noted that there was a concern with the number of ventilators available and asked how many ventilators Valleywise Health had.

Dr. White said that Valleywise Health had 49 ventilators, as well as access to ten anesthesia machines in the operating rooms, if needed.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

2. Valleywise Health's Response to COVID-19, cont.

Vice Chairman Wilcox asked if the mid-May peak expected in Arizona was due to the expansion of testing which could result in an increase in positive diagnosis. In addition, she asked if increased positive diagnosis would result in increased hospitalization or increased isolation.

Dr. White said that as testing capabilities expanded, the number of positive results would increase. As the number of positive cases increased, the virus would continue to spread throughout the community. He stated that social distancing and sheltering in place were very important to slow the spread of the virus throughout the community. Valleywise Health would be able to effectively manage a large number of patients over a long period of time; however, if there was a large surge of patients at one time, that would strain the resources of the healthcare system.

Director Harden expressed concern with the availability of PPE and noted that staff was being asked to reuse masks. She questioned what measures were put in place to ensure the frontline staff had the equipment needed, as the crisis continued.

Ms. Stotler said that staff was being proactive and researching all options to preserve and conserve PPE. Staff would utilize new techniques, such as sterilizing equipment with ultraviolet (UV) technology, to expand the lifespan of the equipment. Staff also consolidated certain activities in treating patients, to reduce the number of times staff entered and exited the rooms, to conserve supplies. There were also trained personnel to ensure the equipment had been properly sanitized prior to being redistributed for use.

Director Gerard asked if the cleaning and reusing of certain supplies was because there were inadequate supplies available or to increase efficiency.

Ms. Stotler said that while Valleywise Health currently had adequate supplies, staff was searching for options available to expand the lifespan, as supplies may be limited as the pandemic continued.

Director Gerard questioned the amount of supplies that the organization currently had on-hand.

Ms. Stotler said that the supplies were reviewed daily and there were different levels of supplies, but overall, Valleywise Health currently had a three-month supply on-hand.

Director Gerard questioned if that estimate was based on current utilization.

Ms. Stotler said that was correct and the supplies were allocated based on the prior 12-month utilization rate, so staff was proactive to extend the life of current supply considering the access to supplies may be limited.

Director Gerard questioned how prepared Valleywise Health was for a large influx of patients.

Dr. White said that Valleywise Health was as prepared as possible.

Director Gerard asked if the organization's ability to obtain supplies was due to the availability of supplies or Valleywise Health's ability to pay for the supplies.

Dr. White said that all suppliers within the supply chain had shifted to an allocation method, meaning organizations were limited to ordering based on prior history usage. Staff was also searching for other available vendors, within its ability to do so. He noted all organizations were under the same regulations as Valleywise Health.

Director Gerard asked who Valleywise Health could turn to for support in obtaining needed supplies.

Dr. White said that staff had communicated current supply levels with local public health departments and when inventory was received from the Strategic National Stockpile, Valleywise Health would receive proper allocation.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

2. Valleywise Health's Response to COVID-19, cont.

Director Gerard asked what the medical center's capacity was.

Ms. Stotler said Valleywise Health Medical Center was licensed for 325 beds, which included pediatric acute, Pediatric Intensive Care Unit (PICU), Neonatal Intensive Care Unit (NICU) and continuity beds. She noted that COVID-19 appeared to target the adult population, which there were 160 adult beds available. She said that staff was reviewing various ways to increase the adult capacity to up to 180 beds, if needed. The emergency department contained 32 beds and were a combination of small private rooms and curtained areas.

Director Gerard asked if there was a contingency plan in place, should the need for beds increase beyond the medical center's capacity.

Dr. White stated that ADHS approached Valleywise Health with a potential partnership opportunity to reutilize the former St. Luke's Medical Center, located on 18th Street and Van Buren Street in Phoenix, should there be a surge in patients and additional capacity was needed. He was uncertain if ADHS had approached other organizations with the opportunity.

Director Harden asked if staff had reviewed the possibility to increase capacity by utilizing the Progressive Adult Care Unit (PACU) or the Endoscopy Unit.

Ms. Stotler said that staff had reviewed various options, including the use of the operating suites, should the need arise.

Director Harden said that there had been reports that hospitals were reaching out to retired nurses to have them return to work and asked if Valleywise Health had considered that approach.

Ms. Sanchez Cox said that nurses that had retired within the last two years were contacted and three nurses had agreed to return in some capacity and others were interested in being retrained. Staff would continue to monitor the situation and expand the timeframe, if needed.

Mr. Purves said that staff continued to learn and adapt to the ever-changing circumstances surrounding the pandemic. Currently, arrangements were being made to grant approximately 10% of the workforce the capability to work remotely, telemedicine was being initiated in the ambulatory setting, and staff was monitoring the costs incurred due to COVID-19 to recoup those expenses through a stimulus bill that was progressing through Congress.

Mr. Fronske said that there were three packages coming from Congress to address the pandemic. The first two packages approved would provide some assistance to the organization. The third and largest package at \$2 trillion, had not been finalized, but would include \$100 billion for hospitals, \$16 billion to replenish the national stockpile of supplies, \$250 million for the hospital preparedness program, \$400 million in Federal Emergency Management Agency (FEMA) grants, and \$425 million for accessing mental health services.

NOTE: Mr. Purves arrived in person at 2:15 p.m.

3. Discuss and Review Culture of Safety Activities at Valleywise Health

Ms. Stotler noted that changes to the Culture of Safety may be postponed while the organization and the country address the global pandemic, COVID-19. She highlighted the Culture of Safety activities and noted the goal was to continue to improve the Culture of Safety and reinforce a blame-free work environment. The next survey that will be distributed to staff would include a section for ambulatory care. She noted that staff would continue to receive Just Culture training, as the training to all new leaders entering the organization proved to be effective. The program continued to grow, employees had gained confidence to voice concerns without fear of retaliation, and the results improved year over year.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

4. Discussion and Possible Action on Valleywise Health's 2020 Legislative Agenda and/or the Maricopa County Special Health Care District's Position Regarding Proposed State and Federal Legislative Items

Mr. Fronske said that the legislature was currently recessed until mid-April, with legislation pending, which would continue to pend until the session was reconvened. A baseline budget was passed prior to the recess and included \$50 million for COVID-19 aid and \$55 million for ADHS public health emergency fund. The pending House Bills were awaiting action in the Senate, and Senate Bills were awaiting action in the House. The legislature would reconvene no earlier than April 13, however, they may adjourn the session a day later. He noted the activity at the federal level included the efforts to address COVID-19.

Vice Chairman Wilcox questioned what would happen if it was not safe to reconvene the legislature by mid-April.

Mr. Fronske said that he assumed the recess would continue until it was safe to reconvene. Should the decision be made to adjourn the session, all pending legislation would cease and would need to be reintroduced the following session.

Director Harden questioned who had the authority to transition the upcoming primary election to all mail-in ballots, for all voters; the Secretary of State or the Governor?

Mr. Fronske was unsure, but he would research and provide the information to the Board.

5. Discuss and Review February 2020 Valleywise Health's Financials and Statistical Information

Mr. Mutarelli reviewed the statistical information for the month of February 2020 and noted the overall admissions were below budget by 1.7% but were 26.4% greater than the same month in the prior year. The negative variance was due to the delayed opening of behavioral health beds at Valleywise Behavioral Health Center-Maryvale.

To address a concern expressed earlier, he noted that the decision to defer elective surgeries resulted in the daily census from the previous week to drop to approximately 119, compared to the average daily census of 175 in February. The medical center had the capacity to treat patients that may present at the hospital.

Emergency department visits exceeded budget in all categories, with the exception of Pediatric Emergency Department. Ambulatory visits exceeded by over six percent and nearly five percent better than the same month in the prior year.

On a year-to-date basis, overall admissions were 4.5% below budget, however, were 12.9% better than prior year-to-date. Emergency department visits were nearly five percent over budget and 38.2% greater than prior year-to-date. Ambulatory visits were two percent over budget and three percent better than prior year-to-date. He reviewed the payer mix and noted uncompensated care continued to trend up.

The total operating revenue for February 2020 exceeded budget by two percent, while total operating expenses were one percent over budget. Staff was able to manage costs and productivity levels for the second consecutive month. On a year-to-date basis, the normalized bottom line was negative \$1,321,055 compared to a budgeted \$6.2 million, for a negative \$7.5 million variance. The number of days cash on hand was 110 days, the number of days in accounts receivable was 86, with 21 days attributed to burn cases. Those accounted for nearly \$29 million. Staff was diligently working to resolve those outstanding claims.

Mr. Mutarelli stated that cash flow was continually monitored, and reduced cash flow was anticipated, as a result of reduced volumes. Staff was managing resources wisely and would be meeting with J.P. Morgan Chase to discuss a line of credit, should it be needed. If the proposed stimulus package was approved, Valleywise Health would rely heavily on the assistance it provided.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

6. Discuss and Review Fiscal Year 2021 Budget Calendar

Mr. Mutarelli informed the Board that the budgeting process for fiscal year 2021 (FY 21) had begun and the budget calendar outlined key dates. The budget was currently scheduled to be presented to the Board for review and approval in June 2020. Given the current circumstances, he stated that staff would budget projected volumes conservatively. He offered to provide one-on-one sessions to the Board members, to review the proposed budget in detail.

7. Review and Possible Action on Reports to the Board of Directors

- a. Monthly Marketing and Communications Report
- b. Monthly Care Reimagined Capital Purchases
- c. Monthly Valleywise Health's Employee Turnover Report (February 2020)
- d. Quality Management Council Meeting Minutes (January 2020)

Chairman Dewane referenced item 7.c., the Monthly Valleywise Health's Employee Turnover Report for February 2020, and asked if there had been any unusual turnover activity as a result of COVID-19.

Mr. Purves said that prior to the current pandemic, Valleywise Health had undertaken a huge challenge and hired up to 500 new employees throughout the organization over the past year. There were a variety of challenges that accompanied an increase in the workforce. With respect to COVID-19, there was no unusual activity, however, the current situation was very stressful for employees. Staff was making efforts to keep employees informed, review and adjust policies to ease some burdens, and began action plans to incorporate recognition programs during the current crisis, however, the full impact on the workforce would not be realized for some time.

Director Harden commented that the percentage of first-year volunteer turnover increased and confirmed that staff was addressing that statistic.

Mr. Purves confirmed that staff was addressing the metric.

Vice Chairman Wilcox expressed her appreciation to Marketing and Communications Department for reaching the community through various media outlets.

8. Concluding Items

- a. Old Business:

June 26, 2019

Legislative Update

- Keep the Board apprised of any immigration issue changes as the federal level

February 26, 2020

Legislative Update

- Provide the Board with more information on MFAR (Medicaid Fiscal Accountability Regulation)

**Special Health Care District Board of Directors
Meeting Minutes – General Session – March 25, 2020**

General Session, Presentation, Discussion and Action, cont.:

8. Concluding Items, cont.

a. Old Business, cont.:

February 26, 2020, cont.

Ambulatory Operational Dashboard

- Provide the Board with Valleywise Health's staff productivity at the Federally Qualified Health Centers

b. Board Member Requests for Future Agenda Items or Reports

c. Comments

- Chairman and Member Closing Comment
- President and Chief Executive Officer Summary of Current Events

Ms. Talbot reviewed old business and reiterated that the outstanding item from June 2019 would remain ongoing. She outlined the requests that stemmed from the meeting.

Mr. Purves informed that the Board that Valleywise Health had been invited to the Phoenix City Council meeting the following day to discuss the community's preparedness activities related to COVID-19. A representative from Mayo Clinic would also presenting.

Director Thomas congratulated staff on receiving the awards from HRSA and continuing to provide service to the patients of Valleywise Health. He commended staff's ability to prepare during an unprecedented phenomenon to the best of their ability.

Adjourn

MOTION: Vice Chairman Wilcox moved to adjourn the March 25, 2020 Special Health Care District Board of Directors Formal Meeting. Director Harden seconded.

VOTE: 5 Ayes: Chairman Dewane, Vice Chairman Wilcox, Director Gerard, Director Harden
Director Thomas

0 Nays

Motion unanimously passed.

Meeting adjourned at 2:47 p.m.

Mark G. Dewane, Chairman
Special Health Care District
Board of Directors



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.b.i.

**Contracts
MCO-20-009-01-MSA**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Saturday, April 4, 2020 8:43 AM
To: Melanie Talbot
Subject: Contract Approval Request: UBH/Optum Professional Amendment 1

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: UBH/Optum Professional Amendment 1
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Contract Information

Division Contracts Division
Folder Contracts \ Managed Care/Revenue
Status Pending Approval
Title UBH/Optum Professional Amendment 1

Contract Identifier
MIHS Contract Number MCO-20-009-01
Primary Responsible Party Tucker, Collee K.
Departments
Product/Service Description Behavioral health professional services to Optum Medicare Advantage members
Action/Background Approve Amendment 1 to contract (MCO-20-009-MSA) between Optum Behavioral Health operating as United Behavioral Health and the Maricopa County Special Health Care District dba Valleywise Health to add the Medicare Advantage product allowing Valleywise Health to accommodate dual eligible Medicare/Medicaid patients enhancing the full continuum of care benefit for United Healthcare members.

Evaluation Process
Notes Approve Amendment 1 to contract (MCO-20-009-MSA) between Optum Behavioral Health operating as United Behavioral Health and the Maricopa County Special Health Care District dba Valleywise Health to add the Medicare Advantage product allowing Valleywise Health to accommodate dual eligible Medicare/Medicaid patients enhancing the full continuum of care benefit for United Healthcare members.

Category
Effective Date

Expiration Date
Annual Value \$0.00
Expense/Revenue
Budgeted Travel Type
Procurement Number
Primary Vendor

Responses

Member Name	Status	Comments
Tucker, Collee K.	Approved	
Zenobi, Michael S.	Approved	Approved expansion to include MA and MA D-SNP patients/members served under the B/H agreement.
Demos, Martin C.	Approved	
Mutarelli, Richard D.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.b.ii.

**Contracts
90-18-428-1-02**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Monday, April 6, 2020 5:10 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#2 First Things First (FTF) Phoenix South Family Resource Centers First Things First AZ Early Childhood Development & Health Board

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#2 First Things First (FTF) Phoenix South Family Resource Centers First Things First AZ Early Childhood Development & Health Board
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
(For Review Only) PhxSouth - FRC - 0674-01-Y3.pdf		File	 (For Review Only) PhxSouth - FRC - 0674-01-Y3.pdf
RBA Signed FLC 3-25-2020 FTF-RC033-19-0674-01.pdf		File	 RBA Signed FLC 3-25-2020 FTF-RC033-19-0674-01.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#2 First Things First (FTF) Phoenix South Family Resource Centers
Contract Identifier Board - Amendment
MIHS Contract Number 90-18-428-1-02 (FTF-RC033-19-0674-01-Y3)
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Grant award renewal, covering period from July 1, 2020 through June 30, 2021
Description 2021

Action/Background Approve Amendment#2 with First Things First for the services at the South Central, Maryvale, and CHC Family Learning Centers.

The purpose of this Amendment#2 is to renew grant award for the Phoenix South Family Resource Centers. The renewal award period is from July 1, 2020 through June 30, 2021.

This Amendment#2 will continue to provide funding to the Family Resource Centers, which serve as a community hub for connecting 12,000 families with children birth to age five (5) to the information, resources, and services they need to support their child's optimal health and development. In addition, sixty families receives linkages to services (case management) through the navigator component of the Family Resource Center strategy.

All expenses related to this program are 100% funded from First Things First Family Resource Center grant. Revenue will equal expenses. First Things First Grant#FTF-RC033-19-0674-01-Y3

Total award amount for YR3 period for this Amendment#2 is the same from previous year at \$779,555.

This Amendment#2 is sponsored by Dr. Michael White, EVP and Chief Medical Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(2) of the Procurement Code in that any Valleywise Health compliance with the terms and conditions of a grant, gift or bequest is exempt from the solicitation requirements of the Procurement Code.

Notes

Category

Effective Date

Expiration Date

Annual Value \$779,555.00

Expense/Revenue Revenue

Budgeted Travel Type Yes

Procurement Number

Primary Vendor First Things First AZ Early Childhood Development & Health Board

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Joiner, Jennifer L.	Approved	
Harding, Barbara J.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.b.iii.

**Contracts
90-18-403-1-02**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Monday, April 6, 2020 5:11 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#2 First Things First (FTF) Northwest/Southwest Care Coordinator/Medical Home Services Program First Things First AZ Early Childhood Development & Health Board

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#2 First Things First (FTF) Northwest/Southwest Care Coordinator/Medical Home Services Program First Things First AZ Early Childhood Development & Health Board
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
(For Review Only) NW_SW -0965-01-Y3.pdf	(For Review Only) NW_SW -0965-01-Y3.pdf	File	 (For Review Only) NW_SW -0965-01-Y3.pdf
RBA Signed NWSW 3-25-2020 GRA-MULTI-19-0965-01.pdf	RBA Signed NWSW 3-25-2020 GRA-MULTI-19-0965-01.pdf	File	 RBA Signed NWSW 3-25-2020 GRA-MULTI-19-0965-01.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#2 First Things First (FTF) Northwest/Southwest Care Coordinator/Medical Home Services Program
Contract Identifier Board - Amendment
MIHS Contract Number 90-18-403-1-02 (GRA-MULTI-19-0965-01-Y3)
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Grant award renewal, covering period from July 1, 2020 through June 30, 2021
Description 2021

Action/Background]Approve Amendment#2 Grants funding with First Things First for the Care Coordination/Medical Home Services Program.

The purpose of this Amendment#2 is to renew grant award for the Northwest/Southwest Care Coordination/Medical Home Services. The renewal award period is from July 1, 2020 through June 30, 2021.

This Amendment#2 will continue to provide care coordination services for combined 1200 families with children birth to age five years, who meet criteria set by the regional council and who are at-risk for developmental delays in the Northwest/Southwest region. Effective care coordination begins with recognizing the importance of the relationship between the family, the health care provider, and the care coordinator. The relationship enhances family's access to needed services and resources, promotes optimal health and functioning of children, and supports improved quality of life.

All expenses related to this program are 100% funded from First Things First Care Coordination/Medical Home Services grant. Total renewal award for FY21 period for this Amendment#2 is the same amount from previous FY at \$600,000. Revenue will equal expenses. First Things First Grant# GRA-MULTI-19-0965-01-Y3.

This Amendment#2 is sponsored by Dr. Michael White, EVP and Chief Medical Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(2) of the Procurement Code in that any Valleywise Health compliance with the terms and conditions of a grant, gift or bequest is exempt from the solicitation requirements of the Procurement Code.

Notes

Category

Effective Date

Expiration Date

Annual Value \$600,000.00

Expense/Revenue Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor First Things First AZ Early Childhood Development & Health Board

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Joiner, Jennifer L.	Approved	
Harding, Barbara J.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.b.iv.

**Contracts
90-18-420-1-02**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Monday, April 6, 2020 5:11 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#2 First Things First (FTF) East Maricopa Care Coordinator/Medical Home Services Program First Things First AZ Early Childhood Development & Health Board

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#2 First Things First (FTF) East Maricopa Care Coordinator/Medical Home Services Program First Things First AZ Early Childhood Development & Health Board
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
(For Review Only) East Maricopa FTF-RC035-19-0614-01-Y3.pdf	(For Review Only) East Maricopa FTF-RC035-19-0614-01-Y3.pdf	File	 (For Review Only) East Maricopa FTF-RC035-19-0614-01-Y3.pdf
RBA Signed EM 3-25-2020 FTF-RC035-19-0614-01.pdf	RBA Signed EM 3-25-2020 FTF-RC035-19-0614-01.pdf	File	 RBA Signed EM 3-25-2020 FTF-RC035-19-0614-01.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#2 First Things First (FTF) East Maricopa Care Coordinator/Medical Home Services Program
Contract Identifier Board - Amendment
MIHS Contract Number 90-18-420-1-02 (FTF-RC035-19-0614-01-Y3)
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Grant award renewal, covering period from July 1, 2020 through June 30, 2021
Description 2021

Action/Background Amendment#2 First Things First (FTF) East Maricopa Care Coordinator/Medical Home Services Program

Background:

Approve Amendment#2 Grants funding with First Things First for the Care Coordination/Medical Home Services Program.

The purpose of this Amendment#2 is to renew grant award for the Maricopa East Care Coordination/Medical Home Services. The renewal award period is from July 1, 2020 through June 30, 2021.

This Amendment#2 will continue to provide care coordination services for combined 1025 families with children birth to age five years, who meet criteria set by the regional council and who are at-risk for developmental delays in the Maricopa East region. Effective care coordination begins with recognizing the importance of the relationship between the family, the health care provider, and the care coordinator. The relationship enhances family's access to needed services and resources, promotes optimal health and functioning of children, and supports improved quality of life.

All expenses related to this program are 100% funded from First Things First Care Coordination/Medical Home Services grant. Total renewal award for FY21 period for this Amendment#2 is the same amount from previous FY at \$349,999. Revenue will equal expenses. First Things First Grant#FTF-RC033-19-0614-01-Y3.

This Amendment#2 is sponsored by Dr. Michael White, EVP and Chief Medical Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(2) of the Procurement Code in that any Valleywise Health compliance with the terms and conditions of a grant, gift or bequest is exempt from the solicitation requirements of the Procurement Code.

Notes

Category

Effective Date

Expiration Date

Annual Value \$349,999.00

Expense/Revenue Revenue

Budgeted Travel Type Yes

Procurement Number

Primary Vendor First Things First AZ Early Childhood Development & Health Board

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Joiner, Jennifer L.	Approved	
Harding, Barbara J.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	

Purves, Steve A.
Talbot, Melanie L.

Approved
Current



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.b.v.

**Contracts
90-19-004-1-02**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Monday, April 6, 2020 5:09 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#2 First Things First (FTF) Phoenix South Care Coordination/Medical Home Services Program First Things First AZ Early Childhood Development & Health Board

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#2 First Things First (FTF) Phoenix South Care Coordination/Medical Home Services Program First Things First AZ Early Childhood Development & Health Board
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
(For Review Only) PhxSouth - Care Coord - 0615-02-Y3.pdf	(For Review Only) PhxSouth - Care Coord - 0615-02-Y3.pdf	File	 (For Review Only) PhxSouth - Care Coord - 0615-02-Y3.pdf
RBA Signed PSCC 3-25-2020 FTF-RC033-0615-02.pdf	RBA Signed PSCC 3-25-2020 FTF-RC033-0615-02.pdf	File	 RBA Signed PSCC 3-25-2020 FTF-RC033-0615-02.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#2 First Things First (FTF) Phoenix South Care Coordination/Medical Home Services Program
Contract Identifier Board - Amendment
MIHS Contract Number 90-19-004-1-02 (FTF-RC033-19-0615-02-Y3)
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Grant award renewal, covering period from July 1, 2020 through June 30, 2021
Description 2021

Action/Background Approve Amendment#2 with First Things First for the Care Coordination/Medical Home Services Program.

The purpose of this Amendment#2 is to renew grant award for the Care Coordination/Medical Home Services. The renewal award period is from July 1, 2020 through June 30, 2021.

This Amendment#2 will continue to provide care coordination services for 3,250 families with children birth to age five years, who meet criteria set by the regional council and who are at-risk for developmental delays in the Phoenix South region. Effective care coordination begins with recognizing the importance of the relationship between the family, the health care provider, and the care coordinator. The relationship enhances family's access to needed services and resources, promotes optimal health and functioning of children, and supports improved quality of life.

All expenses related to this program are 100% funded from First Things First Care Coordination/Medical Home Services grant. Revenue will equal expenses.

First Things First Grant#FTF-RC033-19-0615-02 (YR3)

Total award amount for YR3 period for this Amendment#2 is the same from previous year at \$1,300,000.

This Amendment#2 is sponsored by Dr. Michael White, EVP and Chief Medical Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(2) of the Procurement Code in that any Valleywise Health compliance with the terms and conditions of a grant, gift or bequest is exempt from the solicitation requirements of the Procurement Code.

Notes

Category

Effective Date

Expiration Date

Annual Value \$1,300,000.00

Expense/Revenue Revenue

Budgeted Travel Type Yes

Procurement Number

Primary Vendor First Things First AZ Early Childhood Development & Health Board

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Joiner, Jennifer L.	Approved	
Harding, Barbara J.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	

Purves, Steve A.
Talbot, Melanie L.

Approved
Current



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.b.vi.

**Contracts
90-12-084-1-36**



2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 1, 2020

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Martin Demos, General Counsel
Barbara Harding, Sr VP Ambulatory Services & CEO Valleywise Health FQHC Clinics
Melanie Talbot, Chief Governance Officer

FROM: Richard Mutarelli, Chief Financial Officer

SUBJECT: District Medical Group Contract - Amendment #36

A request for approval of Amendment #36 to the contract between District Medical Group (DMG) and Valleywise Health has been included in the April 22, 2020 Formal Meeting Consent Agenda. This amendment will be effective April 1, 2020, unless otherwise noted. The following requests are segregated by those that have or don't have a financial impact.

Amendment 36 Requests with a Financial Impact

- **Add an additional subsidy for CRNAs in the amount of \$144,900 for April 1-June 30, 2020 quarter.
Effective April 1-June 30, 2020**

Valleywise Health is requesting approval to add an adjustment to the Certified Registered Nurse Anesthetist rate in the amount of \$144,900 for the period of April 1, 2020-June 30, 2020. This request is in response to the local market, in an attempt to retain our current CRNA staffing. \$144,900 is amount that Valleywise Health will pay, which is 60% the amount required for the adjustment in rates for the CRNAs. The other portion of the adjustment will be paid by DMG.

The total cost for the 3-month rate adjustment is \$144,900.

- Increase Behavioral Health Inpatient Facility Medical Director-Desert Vista and Behavior Health Inpatient Facility Medical Director -Annex from 0.25 FTEs to 0.50 FTEs Effective April 1, 2020**

Valleywise Health has demonstrated a continued commitment to the service of behavioral health needs within Maricopa County through the expansion of bed capacity and treatment teams. As the expansion has occurred, it has been necessary to increase the number of qualified clinicians to serve our patients to provide exceptional care and therefore coordination as well as supervision needs have increased. To facilitate high quality, safe, efficient patient care having a 0.5 FTE medical director on each of the three behavioral health campuses (Maryvale, Mesa, and Phoenix) will allow a single point of contact for clinical team members working at those sites to assist with issues and operations. These medical directors will then work with the Chair of Psychiatry to ensure consistency and best practices across our system.

Position	Previous FTEs	New FTEs	Previous Compensation	New Compensation
Behavioral Health Inpatient Facility-Desert Vista	0.25	0.50	\$98,645	\$197,291
Behavioral Health Inpatient Facility-Annex	0.25	0.50	\$98,645	\$197,291

The total increase in annual rates is \$197,292. The total increase for the Medical Directors for the fiscal year is \$49,323.

Amendment 36 Requests without a Financial Impact

N/A

The total fiscal year impact for Amendment #36 to the Valleywise Health-DMG Contract is: \$194,223.

The total annual financial impact for Amendment #36 to the Valleywise Health-DMG Contract is: \$342,192.

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Tuesday, April 7, 2020 12:02 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#36 - Professional Medical Services District Medical Group (DMG)

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#36 - Professional Medical Services District Medical Group (DMG)
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
Revised-Board Narrative Amendment 36-Valleywise Health-DMG Contract-04.20.pdf		File	 Revised-Board Narrative Amendment 36- Valleywise Health-DMG Contract-04.20.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#36 - Professional Medical Services
Contract Identifier Board - Amendment
MIHS Contract Number 90-12-084-1-36
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Description Amendment#36 to the Professional Medical Services Agreement
Action/Background A request for approval of Amendment #36 to the contract between District Medical Group (DMG) and Valleywise Health has been included in the April 22, 2020 Formal Meeting Consent Agenda. This amendment will be effective April 1, 2020, unless otherwise noted. The following requests are segregated

by those that have or don't have a financial impact.

Amendment 36 Requests with a Financial Impact

- Add an additional subsidy for CRNAs in the amount of \$144,900 for April 1-June 30, 2020 quarter.
Effective April 1-June 30, 2020

Valleywise Health is requesting approval to add an adjustment to the Certified Registered Nurse Anesthetist rate in the amount of \$144,900 for the period of April 1, 2020-June 30, 2020. This request is in response to the local market, in an attempt to retain our current CRNA staffing. \$144,900 is amount that Valleywise Health will pay, which is 60% the amount required for the adjustment in rates for the CRNAs. The other portion of the adjustment will be paid by DMG.

The total cost for the 3-month rate adjustment is \$144,900.

- Increase Behavioral Health Inpatient Facility Medical Director-Desert Vista and Behavior Health Inpatient Facility Medical Director -Annex from 0.25 FTEs to 0.50 FTEs
Effective April 1, 2020

Valleywise Health has demonstrated a continued commitment to the service of behavioral health needs within Maricopa County through the expansion of bed capacity and treatment teams. As the expansion has occurred, it has been necessary to increase the number of qualified clinicians to serve our patients to provide exceptional care and therefore coordination as well as supervision needs have increased. To facilitate high quality, safe, efficient patient care having a 0.5 FTE medical director on each of the three behavioral health campuses (Maryvale, Mesa, and Phoenix) will allow a single point of contact for clinical team members working at those sites to assist with issues and operations. These medical directors will then work with the Chair of Psychiatry to ensure consistency and best practices across our system.

Position	Previous FTEs	New FTEs	Previous Compensation	New Compensation
Behavioral Health Inpatient Facility-Desert Vista	0.25	0.50	\$98,645	\$197,291
Behavioral Health Inpatient Facility-Annex	0.25	0.50	\$98,645	\$197,291

The total increase in annual rates is \$197,292. The total increase for the Medical Directors for the fiscal year is \$49,323.

Amendment 36 Requests without a Financial Impact

N/A

The total fiscal year impact for Amendment #36 to the Valleywise Health-DMG Contract is: \$194,223.

The total annual financial impact for Amendment #36 to the Valleywise Health-DMG Contract is: \$342,192.

Evaluation Process
Notes
Category

Effective Date 4/1/2020

Expiration Date

Annual Value \$342,192.00

Expense/Revenue Expense

Budgeted Travel Type

Procurement Number

Primary Vendor District Medical Group (DMG)

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.i.

**Governance
Deputy Medical Directors
Department of Psychiatry**

OFFICIAL APPOINTMENT AND OATH OF OFFICE

STATE OF ARIZONA, COUNTY OF ARIZONA
KNOW ALL MEN BY THESE PRESENTS:

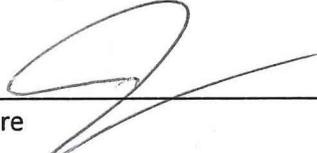
That I, **CAROL KLINE OLSON, M.D.**, Psychiatric Medical Director of Maricopa County Special Health Care District, State of Arizona, do hereby constitute and appoint John Lee, DO, my lawful Deputy Medical Director in all matters, to act as if I were present, same to become effective on March 16, 2020.



CAROL KLINE OLSON, M.D.
Psychiatric Medical Director

STATE OF ARIZONA, COUNTY OF MARICOPA,

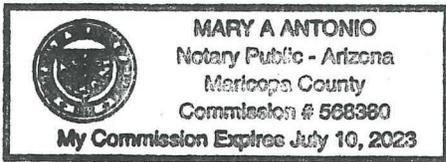
I, John Lee, DO, do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the Office of Deputy Medical Director according to the best of my ability, so help me God (or so I do affirm).

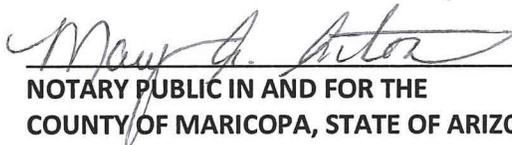


Signature
John Lee, DO

Print Name

Subscribed and sworn to before me on this 13th day of March, 2020.





**NOTARY PUBLIC IN AND FOR THE
COUNTY OF MARICOPA, STATE OF ARIZONA**

I hereby certify that the above appointment was approved by the **MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT BOARD OF DIRECTORS** at a meeting held _____, 20____.

CLERK, BOARD OF DIRECTORS

§ 38-231. Officers and employees required to take loyalty oath; form; classification; definition

A. In order to ensure the statewide application of this section on a uniform basis, each board, commission, agency and independent office of this state, and of any of its political subdivisions, and of any county, city, town, municipal corporation, school district and public educational institution, shall completely reproduce this section so that the form of written oath or affirmation required in this section contains all of the provisions of this section for use by all officers and employees of all boards, commissions, agencies and independent offices.

B. Any officer or employee who fails to take and subscribe to the oath or affirmation provided by this section within the time limits prescribed by this section is not entitled to any compensation until the officer or employee does so take and subscribe to the form of oath or affirmation prescribed by this section.

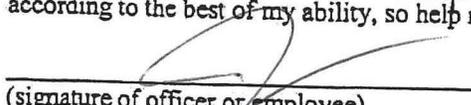
C. Any officer or employee having taken the form of oath or affirmation prescribed by this section, and knowingly at the time of subscribing to the oath or affirmation, or at any time thereafter during the officer's or employee's term of office or employment, does commit or aid in the commission of any act to overthrow by force, violence or terrorism as defined in § 13-2301 the government of this state or of any of its political subdivisions, or advocates the overthrow by force, violence or terrorism as defined in § 13-2301 of the government of this state or of any of its political subdivisions, is guilty of a class 4 felony and, on conviction under this section, the officer or employee is deemed discharged from the office or employment and is not entitled to any additional compensation or any other emoluments or benefits which may have been incident or appurtenant to the office or employment.

D. Any of the persons referred to in article XVIII, § 10, Constitution of Arizona, as amended, relating to the employment of aliens, are exempted from any compliance with this section.

E. In addition to any other form of oath or affirmation specifically provided by law for an officer or employee, before any officer or employee enters upon the duties of the office or employment, the officer or employee shall take and subscribe the following oath or affirmation:

State John Lee, DO of Arizona, County of Maricopa I,
(type or print name)

do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the office of Deputy (name of office) Medical Director according to the best of my ability, so help me God (or so I do affirm).

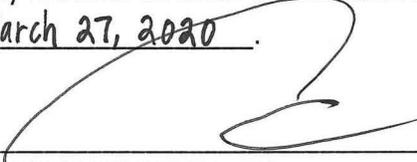

(signature of officer or employee)

F. For the purposes of this section, "officer or employee" means any person elected, appointed or employed, either on a part-time or full-time basis, by this state or any of its political subdivisions or any county, city, town, municipal corporation, school district, public educational institution or any board, commission or agency of any county, city, town, municipal corporation, school district or public educational institution.

OFFICIAL APPOINTMENT AND OATH OF OFFICE

STATE OF ARIZONA, COUNTY OF ARIZONA
KNOW ALL MEN BY THESE PRESENTS:

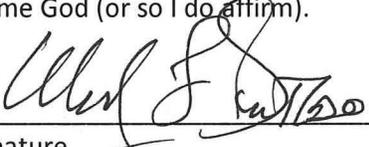
That I, **CAROL KLINE OLSON, M.D.**, Psychiatric Medical Director of Maricopa County Special Health Care District, State of Arizona, do hereby constitute and appoint Wesley Smith, DO, my lawful Deputy Medical Director in all matters, to act as if I were present, same to become effective on March 27, 2020.



CAROL KLINE OLSON, M.D.
Psychiatric Medical Director

STATE OF ARIZONA, COUNTY OF MARICOPA,

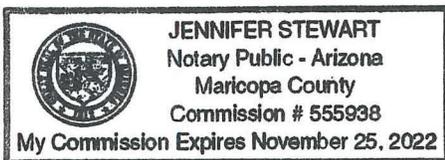
I, Wesley Smith, DO, do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the Office of Deputy Medical Director according to the best of my ability, so help me God (or so I do affirm).

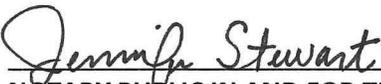


Signature
Wesley Smith, DO

Print Name

Subscribed and sworn to before me on this 27 day of March, 2020.





NOTARY PUBLIC IN AND FOR THE
COUNTY OF MARICOPA, STATE OF ARIZONA

I hereby certify that the above appointment was approved by the **MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT BOARD OF DIRECTORS** at a meeting held _____, 20____.

CLERK, BOARD OF DIRECTORS

§ 38-231. Officers and employees required to take loyalty oath; form; classification; definition

A. In order to ensure the statewide application of this section on a uniform basis, each board, commission, agency and independent office of this state, and of any of its political subdivisions, and of any county, city, town, municipal corporation, school district and public educational institution, shall completely reproduce this section so that the form of written oath or affirmation required in this section contains all of the provisions of this section for use by all officers and employees of all boards, commissions, agencies and independent offices.

B. Any officer or employee who fails to take and subscribe to the oath or affirmation provided by this section within the time limits prescribed by this section is not entitled to any compensation until the officer or employee does so take and subscribe to the form of oath or affirmation prescribed by this section.

C. Any officer or employee having taken the form of oath or affirmation prescribed by this section, and knowingly at the time of subscribing to the oath or affirmation, or at any time thereafter during the officer's or employee's term of office or employment, does commit or aid in the commission of any act to overthrow by force, violence or terrorism as defined in § 13-2301 the government of this state or of any of its political subdivisions, or advocates the overthrow by force, violence or terrorism as defined in § 13-2301 of the government of this state or of any of its political subdivisions, is guilty of a class 4 felony and, on conviction under this section, the officer or employee is deemed discharged from the office or employment and is not entitled to any additional compensation or any other emoluments or benefits which may have been incident or appurtenant to the office or employment.

D. Any of the persons referred to in article XVIII, § 10, Constitution of Arizona, as amended, relating to the employment of aliens, are exempted from any compliance with this section.

E. In addition to any other form of oath or affirmation specifically provided by law for an officer or employee, before any officer or employee enters upon the duties of the office or employment, the officer or employee shall take and subscribe the following oath or affirmation:

State of Arizona, County of Maricopa I,
Wesley Smith, DO
(type or print name)

do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the office of Deputy (name of office) Medical Director according to the best of my ability, so help me God (or so I do affirm).

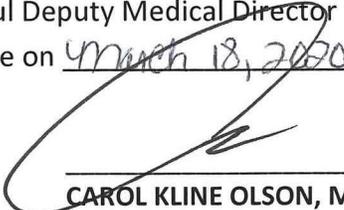
Wesley Smith
(signature of officer or employee)

F. For the purposes of this section, "officer or employee" means any person elected, appointed or employed, either on a part-time or full-time basis, by this state or any of its political subdivisions or any county, city, town, municipal corporation, school district, public educational institution or any board, commission or agency of any county, city, town, municipal corporation, school district or public educational institution.

OFFICIAL APPOINTMENT AND OATH OF OFFICE

STATE OF ARIZONA, COUNTY OF ARIZONA
KNOW ALL MEN BY THESE PRESENTS:

That I, **CAROL KLINE OLSON, M.D.**, Psychiatric Medical Director of Maricopa County Special Health Care District, State of Arizona, do hereby constitute and appoint Faraz Masood, MD, my lawful Deputy Medical Director in all matters, to act as if I were present, same to become effective on March 18, 2020.



CAROL KLINE OLSON, M.D.
Psychiatric Medical Director

STATE OF ARIZONA, COUNTY OF MARICOPA,

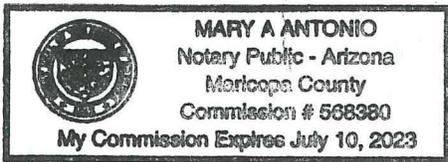
I, Faraz Masood, MD, do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the Office of Deputy Medical Director according to the best of my ability, so help me God (or so I do affirm).

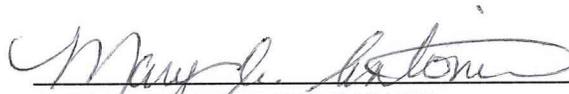


Signature
Faraz Masood, MD

Print Name

Subscribed and sworn to before me on this 18th day of March, 20 20.





**NOTARY PUBLIC IN AND FOR THE
COUNTY OF MARICOPA, STATE OF ARIZONA**

I hereby certify that the above appointment was approved by the **MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT BOARD OF DIRECTORS** at a meeting held _____, 20 ____.

CLERK, BOARD OF DIRECTORS

§ 38-231. Officers and employees required to take loyalty oath; form; classification; definition

A. In order to ensure the statewide application of this section on a uniform basis, each board, commission, agency and independent office of this state, and of any of its political subdivisions, and of any county, city, town, municipal corporation, school district and public educational institution, shall completely reproduce this section so that the form of written oath or affirmation required in this section contains all of the provisions of this section for use by all officers and employees of all boards, commissions, agencies and independent offices.

B. Any officer or employee who fails to take and subscribe to the oath or affirmation provided by this section within the time limits prescribed by this section is not entitled to any compensation until the officer or employee does so take and subscribe to the form of oath or affirmation prescribed by this section.

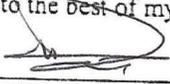
C. Any officer or employee having taken the form of oath or affirmation prescribed by this section, and knowingly at the time of subscribing to the oath or affirmation, or at any time thereafter during the officer's or employee's term of office or employment, does commit or aid in the commission of any act to overthrow by force, violence or terrorism as defined in § 13-2301 the government of this state or of any of its political subdivisions, or advocates the overthrow by force, violence or terrorism as defined in § 13-2301 of the government of this state or of any of its political subdivisions, is guilty of a class 4 felony and, on conviction under this section, the officer or employee is deemed discharged from the office or employment and is not entitled to any additional compensation or any other emoluments or benefits which may have been incident or appurtenant to the office or employment.

D. Any of the persons referred to in article XVIII, § 10, Constitution of Arizona, as amended, relating to the employment of aliens, are exempted from any compliance with this section.

E. In addition to any other form of oath or affirmation specifically provided by law for an officer or employee, before any officer or employee enters upon the duties of the office or employment, the officer or employee shall take and subscribe the following oath or affirmation:

State of Arizona, County of Maricopa I,
Faraz Masood, MD
(type or print name)

do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the office of Deputy (name of office) Medical Director according to the best of my ability, so help me God (or so I do affirm).



(signature of officer or employee)

F. For the purposes of this section, "officer or employee" means any person elected, appointed or employed, either on a part-time or full-time basis, by this state or any of its political subdivisions or any county, city, town, municipal corporation, school district, public educational institution or any board, commission or agency of any county, city, town, municipal corporation, school district or public educational institution.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.ii.

**Governance
Change in Scope of Service**



Office of the Sr Vice President & CEO FQHC Clinics
2525 East Roosevelt Street • Phoenix • AZ • 85008

DATE: 04/22/2020

TO: Maricopa County Special Health Care District Board of Directors

FROM: Barbara Harding, BAN, RN, MPA, PAHM, CCM
Sr VP Amb Srvcs & CEO FQHC Clinics

SUBJECT: Change in Scope of Service (CIS)
Add Site: Valleywise Community Health Center –
South Phoenix/Laveen

Per the Health Resources and Services Administration (HRSA), Health Center Compliance Manual, Chapter 6: Accessible Locations and Hours of Service and in accordance with 45 CFR 75.308(c)(1)(i), health centers must request prior approval from HRSA for a “Change in the scope or the objective of the project or program (even if there is no associated budget revision requiring prior written approval).” This prior approval requirement applies to the addition, deletion, or replacement of a service site. These changes require prior approval from HRSA and must be submitted by the health center as a formal change in scope request.

This Change in Scope (CIS) requests the relocation of operations from the Valleywise Community Health Center–South Central Phoenix to a new service site, Valleywise Community Health Center – South Phoenix/Laveen, 5600 S 35th Ave, Phoenix, AZ 85041. Services at Valleywise Community Health Center–South Central Phoenix will continue at the new site. Adult and pediatric primary care will include: Family Medicine, Internal Medicine, Pediatrics, OB/GYN, Diabetes Outreach Education, Behavioral Health, Radiology, Pharmacy, Laboratory and a Family Learning Center.

The proposed Valleywise Community Health Center – South Phoenix/Laveen site is part of Valleywise Health System (VHS) strategic plan to build an infrastructure to meet the needs of a growing population. VHS is “reimagining care” for its entire system, implementing specific initiatives, such as undertaking major renovations to the System’s aging facilities to upgrade its infrastructure and ensure providers and

patients have access to quality facilities and to respond to population growth in the coming years. To operationalize the noted strategic initiatives (including replacing 7 FQHC clinic buildings) and meeting patients' greatest needs (including access to necessary medical services), VHS reviewed the current care delivery system and identified opportunities to ensure all underserved populations have access to care. VHS is implementing a new care model at all FQHC clinics – Whole Person Care – which seeks to provide patient-centered care through fully integrated services. This model will ensure every patient has a medical home, eliminating health equity challenges by reducing barriers to care. Moreover, this new care model will allow patients to receive all care (across the continuum) at Valleywise Health.

The Maricopa County Special Health Care District completed a Community Needs Assessment in 2018. A patient survey was completed at VHS clinics to learn from clinic patients their concerns about healthcare. The population reported their 3 top health challenges included diabetes, overweight and hypertension. Self-report of wellness interventions to prevent chronic disease indicated that although patients recognized their conditions, the focus on healthy lifestyle needs to be improved. Improved access to care and wellness services to promote a healthy lifestyle will be a key component of the site. Health education classes focusing on diet, exercise and barriers created by social determinants of health are one example of service improvements to be made available.

VHS's target population faces multiple barriers to accessing health care services, including lack of providers, financial barriers, and transportation barriers. Maricopa County has several designated Medically Underserved Areas (MUAs) and Medically Underserved Populations (MUPs), as well as numerous Health Provider Shortage Areas (HPSAs) which impact access to care and utilization across the county.

VHS's target population faces multiple barriers to accessing health care services, including lack of providers, financial barriers, and transportation barriers. Maricopa County has several designated MUAs and MUPs, as well as numerous HPSAs which impact access to care and utilization across the county.

On 04/01/2019 the Valleywise Community Health Centers Governing Council approved the submission of the CIS to HRSA for grant number: H80CS33644 Maricopa Special Health Care District adding site:

Valleywise Comprehensive Health Center – South Phoenix/Laveen

Per the Co-applicant Operational Agreement between the Maricopa County Special Health Care District and the Valleywise Community Health Centers Governing Council, Section 1.2.4, requests final approval of this change.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.iii.

Governance

**FQHC Clinics Sliding Fee Discount
Policy and Schedule**



Senior Vice President Revenue Cycle

2900 South Diablo Way, Tempe AZ 85282

DATE: April 22, 2020

TO: Maricopa County Special Health Care District Board of Directors

FROM: Barbara Harding, Sr VP Ambulatory Services & CEO
Federally Qualified Health Center Clinics
Nancy Kaminski, Sr VP Revenue Cycle
Kathie Kirkland, Director Patient Financial Services

SUBJECT: HRSA Compliance Manual Chapter 9:
Sliding Fee Discount Program:
Valleywise Health:
Policy # 23624D FQHC Sliding Fee Program:
Changes to FQHC Financial Policies

In accordance with the Health Resources and Services Administration (HRSA) Health Center Program Compliance Manual, Chapter 9: Sliding Fee Discount Program the program must meet the following requirements:

- *The health center must operate in a manner such that no patient shall be denied service due to an individual's inability to pay.*[1](#)
- *The health center must prepare a schedule of fees or payments for the provision of its services consistent with locally prevailing rates or charges and designed to cover its reasonable costs of operation and must prepare a corresponding schedule of discounts [sliding fee discount schedule (SFDS)] to be applied to the payment of such fees or payments, by which discounts are adjusted on the basis of the patient's ability to pay.*
- *The health center must establish systems for [sliding fee] eligibility determination.*
- *The health center's schedule of discounts must provide for:*
 - *A full discount to individuals and families with annual incomes at or below those set forth in the most recent [Federal Poverty Guidelines \(FPG\)](#)*

[100% of the FPG], except that nominal charges for service may be collected from such individuals and families where imposition of such fees is consistent with project goals; and

- *No discount to individuals and families with annual incomes greater than twice those set forth in such Guidelines [200% of the FPG]. (HRSA, 2018 <https://bphc.hrsa.gov/programrequirements/compliancemanual/chapter-9.html#titletop> Retrieved: 04/09/2020.)*

The purpose of this memorandum is to summarize changes to the 2020 Federal Poverty Levels and to incorporate HRSA recommended changes to the Sliding Fee Schedule Policy and Grid.

1.) 2020 Federal Poverty Level (FPL) Guidelines

- a.) Annual update of FPL Levels as published on the Federal Register by Health and Human Services.

2.) FQHC Sliding Fee Discount Program Policy (23624 D)

- a.) Update Organization name, Board of Directors and Governing Council to Valleywise Health and Valleywise Community Health Centers.
- b.) Add language related to Presumptive and Traditional screening used to determine eligibility for Sliding Fee Program.
- c.) Removed requirement of payment history for full time students
- d.) Add language for insured patients qualifying for Sliding Fee after insurance payment. Sliding Fee patients will be billed the lessor of the co-pay/co-insurance assigned by their payer or the appropriate sliding fee amount (unless payer prohibits this practice).
- e.) Add language outlining review of Sliding Fee Policy and Fees by Governing Council Finance, Compliance, Quality and Board of Directors every 3 years.
- f.) Inclusion and discussion of utilization data by Sliding Fee Category to determine if there are any barriers to care.

3.) FQHC Sliding Fee Discount Schedule, Outpatient Ancillary Services

- a.) Updated Category 4 rate to allow for three increments of patient responsibility.
- b.) Added minimum fees to ensure Categories 2-4 are higher than Category 1 Nominal Fee.

The Valleywise Community Health Centers Governing Council approved the approved changes to Policy#23624D FQHC Look Alike Sliding Fee Program on 04/01/2020. Per the Co-applicant Operational Agreement between the Maricopa County Special Health Care District and the Valleywise Community Health Centers Governing Council, Section 1.2.2 and 2.5, the Valleywise Community Health Centers Governing Council requests final approval of the changes.

Valleywise Health Administrative Policy & Procedure

Effective Date: 05/15

Reviewed Dates: 00/00

Revision Dates: 01/18, 07/18, 09/18, 10/18, 02/20

Policy #: 23624 D

Policy Title: FQHC Sliding Fee Discount Program

Scope: [] **District Governance (G)**
[] **System-Wide (S)**
[D] **Division (D)**
[] **Multi-Division (MD)**
[] **Department (T)**
[] **Multi-Department (MT)**
[F] **FQHC (F)**

Purpose: In accordance with the Health Resources and Services Administration (HRSA) Health Center Program Compliance Manual, Chapter 9: Sliding Fee Discount Program, HRSA Valleywise Health's Federally Qualified Health Centers (FQHCs) established a sliding fee discount program that includes a schedule of fees for services, a schedule of discounts for services, or a sliding fee discount schedule, that minimizes financial barriers to care for patients who meet certain eligibility criteria. This policy establishes the procedure for those patients who meet eligibility criteria to have access to necessary health care services at Valleywise Health's FQHC designated clinics at costs based on their ability to pay as determined by their gross annual household income and family size.

Definitions:

Medical Staff: All physicians, dentists, oral surgeons and podiatrists who have been appointed to the Medical Staff by the Board of Directors of Valleywise Health. Medical Staff are also referred to as Attendings and for purposes of this policy is synonymous with Provider.

Family Size / Household: Immediate family members including head of household, legal guardians, spouse, domestic partners, same gender marriage, and children under the age of 19 will be classified as part of the household. Individuals and family members temporarily living / sharing quarters or foreign visitors, where permanent residence will not be maintained, will not be considered as part of the household. Adults that are living in the household that are self-sufficient and are not included in the "household" are considered individually for eligibility.

Allied Health Professional: A health care practitioner, other than a Medical Staff member, who is authorized to provide patient care services to patients of Valleywise Health and been granted clinical privileges.

FQHC Sliding Fee Discount Program: A program which ensures that Valleywise Health's FQHC Health Center patients have access to all services that are available at the health center. The program seeks to provide its services to eligible patients and minimize financial barriers, all according to the following elements:

- + A schedule of fees for services.
- + A corresponding schedule of discounts for eligible patients that is adjusted based on the patient's family size and income.
- + Board of Director and Valleywise Community Health Centers Governing Council (VCHCGC) approved policies and Valleywise Health's supporting operating policies and procedures, including billing and collections.

Low Income: Annual income = less than or equal to 200% of the current Federal Poverty Level.

Nominal Fee / Nominal Charge: The amount charged for services to patients at or below 100% of the Federal Poverty Level (FPL). It is designed to help patients invest in their care and minimize the potential for inappropriate utilization of services. The nominal charge is a fixed fee that does not reflect the value of the service(s) provided and is considered nominal from the perspective of the patient. Nominal charges are not "minimum fees," "minimum charges," or "co-pays." The nominal fee must not impede the patient in accessing services due to their ability to pay.

Deposit: Initial payment applied toward the total fees due.

Valleywise Health Clinic Manager: The Valleywise Health clinic manager is responsible for the supervision, direction, and coordination of the day to day operations of the assigned Valleywise Health clinic.

Income / Annual Household Income: Gross annual income before deductions include the following: Earnings, unemployment compensation, worker's compensation, social security, public assistance, veteran's payments, survivor benefits, pension or retirement income, interest, dividends, rents, royalties, estates and trusts, educational assistance, alimony and/or child support, financial assistance from outside of the household, and/or other sources of income.

Family Size / Household: Immediate family members including head of household, legal guardians, spouse, domestic partners, same gender marriage, and children under the age of 19 will be classified as part of the household. Individuals and family members temporarily living/sharing quarters or foreign visitors, where permanent residence will not be maintained, will not be considered as part of the household. Adults that are living in the household that are self-sufficient and are not included in the "household" are considered individually for eligibility.

Presumptive Eligibility Screening System: An automated software tool that predicts the likelihood of a patient to qualify for the Sliding Fee Program based on publicly available data sources. The tool provides estimates of the patient's household income and size.

Policy: A Sliding Fee Discount Schedule (SFDS) is used to determine the nominal fee and /or dollar amount of any given fee which the eligible patient is expected to pay. The SFDS is based on current FPL Guidelines and is adjusted annually based on gross annual household income and family size in the household. Under this policy, the patient is responsible for one hundred percent (100%) of the fees charged for the services rendered. However, the SFDS offers to the patient a method of satisfying the debt when the patient's resources are limited.

Valleywise Health recognizes that a portion of the uninsured or underinsured patient population may not engage in the traditional financial assistance application process. If the required information is not provided by the patient, Valleywise Health utilizes an automated, predictive scoring tool provided by our third-party vendor to assess patients for financial need. This screening process utilizes public record data and includes estimates for income and household size.

Procedure:

I. Eligibility

- A. Valleywise Health will inform patients about the availability of the Sliding Fee Discount Program through signage, personal reminders and other methods of communication. As part of the preregistration or registration process, the Valleywise Health eligibility specialist or other front office staff will inform patients that are not informed of the SFDS.
- B. Patients whose income exceeds 200% of the FPL Guidelines are not eligible for discounts on the Sliding Fee Discount Program. (Appendix A)
- C. Valleywise Health uses two types of screening to determine eligibility for the Sliding Fee Discount Program; Presumptive and Traditional.
 - + Presumptive screening is the initial process used to determine a patient's eligibility for the Sliding Fee Discount Program.
 - + Traditional screening is completed for patients who disagree with the Sliding Fee level assigned by the Presumptive Eligibility Screening System.
- D. Patients applying via the Traditional screening for the Sliding Fee Discount Program must provide written verification of monthly income (see Appendix A).

Examples include:

 - + Previous year federal tax returns.
 - + Paycheck stubs for each adult working in the household.
 - + A signed statement from the patient's employer stating rate of pay, average number of hours worked weekly and hire date.
 - + Quarterly tax statement for those self-employed.
 - + Unemployment benefit letter.

- + Benefit letter from Social Security showing monthly payment received for each person in the household.
 - + Documentation of child support and/or alimony (divorce paperwork, etc.)
 - + Copy of pension / retirement benefits.
 - + Copy of Veterans benefits.
 - + Full time unemployed students: Provide proof of student status.
 - + Federal or State support: Example: Food stamps, the packet received with approval is required, this includes start and stop dates and Food Stamp Summary page.
- E. Valleywise Health will verify patient eligibility, at minimum, on an annual basis.
- F. Patients unable or unwilling to provide verification may be eligible for self-declaration of income which will be used in special circumstances. Patients unable to provide written verification of income must provide a signed statement of income, and why he / she are unable to provide independent verification. This written statement is subject to management review and final determination as to the sliding fee category eligibility. Self-declaration applies to one visit only within a 12-month period and the patient must provide the required written verification of income of the items in Appendix A, within 30 days following the one time visit in order to remain eligible to participate in the Sliding Fee Discount Program. The assigned category will be retroactive for 30 days. (Appendix B)
- G. Patients applying for the Sliding Fee Discount Program will be informed that they will need to contact Valleywise Health if their income or household status changes.

II. Sliding Fee Discount Schedule

- A. The Sliding Fee Discount Schedule and corresponding rates and policies for administration of the Sliding Fee Discount Program will be reviewed and updated annually.
- B. The updated FPL income guidelines will be obtained from the Federal Register annually. The Poverty Guidelines document and corresponding systems will be updated promptly following the federal update.
- C. Services covered by Sliding Fee Discount Program must be medically necessary, as determined by the health care provider. If additional services or tests are desired by the patient, they must be paid for in advance. Similarly, certain high cost procedures, elective procedures and lab tests with less expensive options are exempted from sliding fee discounts.

III. Billing and Collection Schedules

- A. The patient will be advised that the applicable fee, including the nominal fee, is expected at the time of service. In the event the patient is unable to pay at the time of service, the patient will be informed that they will be billed. Patients are expected to make payment in full within 90 days or establish a payment plan, including making payment(s) on their outstanding bill, with a Valleywise Health financial counselor.

- B. An inability to pay will not impede access to care. Payment arrangements may be made through Patient Financial Services in accordance with policy #09003 S Revenue Cycle/Business Office: Payment Plans. This will be determined on an individual basis. Factors that may be considered in making this determination include large outstanding medical bills which place a client under extreme financial duress. Despite current income, staff are asked to apprise the clinic manager of the circumstances so that further discounts may be offered to the patient to facilitate his / her receipt of medically necessary services.
- C. Insured patients qualifying for Sliding Fee after insurance will be billed for the lessor of the copay/co-insurance assigned by their insurance company or the Sliding Fee Discount amount.

IV. Governing Body Oversight

- A. Updates to the Sliding Fee Discount Program and proposed policy changes will be presented every 3 years to the VCHCGC Finance Committee, VCHCGC's Compliance and Quality Committee, and followed by approval of the VCHCGC and the District's Board of Directors.
- B. The Sliding Fee Discount Schedule will be presented annually to the VCHCGC Finance Committee, VCHCGC's Compliance and Quality Committee, and followed by approval of the VCHCGC and the District's Board of Directors.
- C. Sliding Fee Level Utilization information will be reviewed and discussed annually to ensure no barriers to care exist.

References: HRSA Health Center Program Compliance Manual, released August 2018 CHC & FHC Internal and External Referrals Policy # 20006S

Valleywise Health Policy & Procedure - Approval Sheet
(Before submitting, fill out COMPLETELY.)

POLICY RESPONSIBLE PARTY: Chief Executive Officer, Valleywise Health Centers, Governing Council, and Valleywise Health's Senior Vice President of Revenue Cycle

DEVELOPMENT TEAM(S):

Policy #: 23624 D

Policy Title: FQHC Sliding Fee Discount Program

e-Signers: Barbara Harding, Senior Vice President Ambulatory Services and CEO Federally Qualified Health Center Clinics

Nancy Kaminski, Senior VP Revenue Cycle

Richard Mutarelli, Valleywise Health Chief Financial Officer

Place an X on the right side of applicable description:

New -

Retire -

Reviewed -

Revised with Minor Changes -

Revised with Major Changes - X

Please list revisions made below: (Other than grammatical changes or name and date changes)

Revisions throughout policy in accordance with HRSA guidelines and recommendations

Reviewed and Approved by in Addition to Responsible Party and E-Signer(s):

Committee: Valleywise Community Health Centers Governing Council's Compliance and Quality Committee **03/09/20**

Committee: Valleywise Community Health Centers Governing Council's Finance Committee **03/04/20**

Once Printed This Document May No Longer Be Current

Committee: Valleywise Community Health Centers Governing Council Governing Council
04/01/20

Other: Board of Directors
04/22/20

Other: Compliance & Quality Committee

Appendix A

VALLEYWISE HEALTH FINANCIAL/DISCOUNTED POLICIES

Sliding Fee- Free Pregnancy Test- Prenatal Care-Maternity Agreements, Healthy (E) AHCCCS Applications- Family Planning Program for Women

Thank you for your interest in Valleywise Health's medical programs. To assist you better please provide the following information at the time of your interview. Please provide documents from each of the following categories.

Proof of income for the past 30 days from interview date for EVERYONE in the household

- ✓ Current award letter from DES if receiving cash assistance or food stamps
- ✓ Paycheck stubs (4) if paid weekly, (2) if paid bi-weekly
- ✓ Employer statements on letterhead / business card or notarized.
- ✓ Unemployment income
- ✓ Social Security award letter or copy of check for all household members
- ✓ Veteran's Benefits
- ✓ Pensions
- ✓ Workman's Compensation
- ✓ Child support/Alimony
- ✓ Record of earnings from self-employment or odd jobs (Income calendar if paid in cash)
- ✓ Grants, scholarships or educational benefit letters
- ✓ Current bank statements, **checking and savings** for all household members
- ✓ Statement of support from person **providing** support

Self Employed Clients 30 days from interview date

- ✓ Bank statements
- ✓ Check stubs
- ✓ Income vouchers or receipts
- ✓ Income statement from person/company paying for the services rendered
- ✓ Income calendar or any other documentation
- ✓ Statements/calendars must display dates and total amount of payment and current tax returns
- ✓ All business expenses

Proof of Address/Monthly Household Monthly Expenses within 30 days from the interview date

(All that applies)

- ✓ Rent or lease agreement/mortgage payment
- ✓ Utility receipt electric, gas, water, phone, cable, internet, car insurance, bank statement
- ✓ Letter from Landlord or a neighbor if utility bills under someone else's name
- ✓ Current registration for school aged children

Proof of dependents/relationship

- ✓ Children's birth or baptismal certificates (**Even if child is already insured**)
- ✓ Marriage License
- ✓ Proof of Pregnancy (if applicable)
- ✓ Receipt from social security administration

Proof of Identity (Not required and inability to provide will not disqualify for Sliding Fee)

- ✓ Birth or Baptismal Certificate
- ✓ Naturalization/Citizenship Certificate
- ✓ Driver's license/Photo ID for everyone over 18 years of age
- ✓ Lawful Permanent Resident Card

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- ✓ Employment Authorization Card
- ✓ Passport Visa
- ✓ Passport-INS-194

Appendix A

PÓLIZAS FINANCIERAS/DE DESCUENTOS DE VALLEYWISE HEALTH

Programa de Descuento - Pruebas de embarazo sin costo - Cuidado prenatal - Acuerdos de maternidad - Solicitudes para Healthy (E) AHCCCS - Programa de planificación familiar para mujeres

Gracias por su interés en los programas médicos de Valleywise Health. Para asistirle mejor, por favor traiga la siguiente información el día de su entrevista. Por favor proporcione documentos para cada una de las siguientes categorías.

Comprobante de ingresos de los últimos 30 días antes de la fecha de su entrevista de TODOS los que viven en la casa.

- ✓ Carta más reciente del Departamento de Servicios Económicos (DES) si recibe asistencia económica en efectivo, o estampillas de comida
- ✓ Talones de cheque (4) si el pago es semanal, (2) si el pago es cada dos semanas
- ✓ Una declaración por escrito del empleador en papel con el membrete/tarjeta del negocio o notariada
- ✓ Información sobre ingresos de desempleo
- ✓ Carta de aceptación o copia de cheques del Seguro Social para todos los que viven en su casa
- ✓ Beneficios de veterano
- ✓ Pensiones
- ✓ Información de ingresos del seguro de compensación laboral
- ✓ Manutención de hijos/pensión alimenticia
- ✓ Registro de ingresos de trabajo por cuenta propia/o trabajos ocasionales
- ✓ Cartas de subsidios, becas u otros beneficios educacionales
- ✓ Estados actuales de cuenta bancaria, de ahorros y cheques para todos los que viven en su casa
- ✓ Carta de apoyo de la persona que lo mantiene

Clientes con Trabajo por Cuenta Propia Comprobante de los 30 días antes de la Entrevista

- ✓ Estados de cuenta bancaria
- ✓ Talones de cheque
- ✓ Vales o recibos de ingresos
- ✓ Declaración de ingresos de la persona/compañía que paga por los servicios proporcionados
- ✓ Calendario de ingresos o cualquier otro documento
- ✓ Las/los declaraciones/calendarios deben mostrar fechas y cantidad total del pago y devoluciones de impuestos actuales
- ✓ Todos los gastos del negocio

Comprobante de domicilio/gastos mensuales del hogar: Debe incluir los gastos dentro de los 30 días antes de la fecha de la entrevista (todo lo que corresponda).

- ✓ Recibo de pago o contrato de renta/hipoteca
- ✓ Recibos de luz, gas, agua, teléfono, cable, Internet, seguro del carro, cuenta de banco.
- ✓ Carta del arrendador o de un vecino si los recibos de servicios públicos están a nombre de alguien más
- ✓ Comprobante de la inscripción escolar actual de los niños

Comprobante de dependientes/parentesco

- ✓ Acta de nacimiento o certificado de bautismo de los niños (incluso si el menor ya tiene Seguro médico)
- ✓ Acta de matrimonio

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- ✓ Prueba de embarazo (si corresponde)

Prueba de identidad (No es obligatorio y si no puede proporcionarlo, no será descalificado de los programas de descuento)

- ✓ Acta de nacimiento o certificado de bautismo
- ✓ Certificado de naturalización/ciudadanía
- ✓ Licencia para manejar o identificación con foto de todas las personas mayores de 18 años
- ✓ Tarjeta de residencia permanente legal
- ✓ Tarjeta de permiso para trabajar
- ✓ Pasaporte visado
- ✓ Pasaporte-INS-194

Si tiene alguna pregunta acerca de los documentos indicados anteriormente, por favor llame a 602-344-2550

Appendix B

MRN:

SELF-DECLARATION/DECLARACION:

DATE/FECHA: _____

SIGNATURE/FIMA: _____

Revised 02/2012

Appendix C

Valleywise Health					
Federally Qualified Health Center Sliding Fee Discount Schedule					
Effective 04/22/2020					
Medical					
Plan Levels	Category 1	Category 2	Category 3	Category 4	Category 5
Federal Poverty Level Scale	0-100%	101-133%	134-160%	161-200%	>201%FPL
Primary Care	\$20 Nominal Charge	\$30 Flat Fee	\$40 Flat Fee	\$50 Flat Fee	No Discount
FQHC Specialty Visits (Example - Cardiology)	\$50 Nominal Charge	\$70 Flat Fee	\$80 Flat Fee	\$90 Flat Fee	No Discount
Outpatient Ancillary Services (Lab)	\$10 Nominal Charge	25% of Medicare rate - 50% due prior to service (\$20 minimum)	50% of Medicare rate - 50% due prior to service (\$20 Minimum)	50%-75% of Medicare rate - 50% due prior to service (\$40 minimum)	No Discount
Outpatient Ancillary Services (Imaging)	\$30 Nominal Charge	25% of Medicare rate - 50% due prior to service (\$40 minimum)	50% of Medicare rate - 50% due prior to service (\$50 Minimum)	50%-75% of Medicare rate - 50% due prior to service (\$60 minimum)	No Discount
Dental					
Plan Levels	Category 1	Category 2	Category 3	Category 4	Category 5
Federal Poverty Level Scale	0-100%	101-133%	134-160%	161-200%	>201%FPL
Diagnostic Dental Services	\$35 Nominal Charge	\$45 Flat Fee	\$55 Flat Fee	\$65 Flat Fee	No Discount
Restorative Dental Services * See Grid Below	\$50 Nominal Charge + Cost of Supplies	75% of Delta Dental allowable rates	80% of Delta Dental allowable rates	85% of Delta Dental allowable rates	No Discount
Dental Lab Services	\$50 Nominal Charge + Cost of Supplies	85% of Delta Dental allowable rates	90% of Delta Dental allowable rates	95% of Delta Dental allowable rates	No Discount
Restorative Grid (Including Nominal Charge)	Category 1	Category 2	Category 3	Category 4	Category 5
Filling	\$90.00	\$93.00	\$105.00	\$112.00	No Discount
Crowns	\$230.00	\$545.00	\$693.00	\$820.00	No Discount
Dentures - complete	\$330.00	\$795.00	\$842.00	\$965.00	No Discount
Dentures - partial	\$230.00	\$740.00	\$794.00	\$827.00	No Discount
Bridges	\$230.00	\$550.00	\$590.00	\$820.00	No Discount
Extractions - simple	\$50.00	\$62.00	\$66.00	\$70.00	No Discount
Extractions - complex	\$100.00	\$169.00	\$190.00	\$191.00	No Discount



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 1.c.iii.

Governance
Federal Poverty Level Guidelines

2020 Poverty Guidelines

HHS POVERTY GUIDELINES FOR 2020

The 2020 poverty guidelines are in effect as of January 15, 2020

The [Federal Register notice for the 2020 Poverty Guidelines](#) was published January 17, 2020.

2020 POVERTY GUIDELINES FOR THE 48 CONTIGUOUS STATES AND THE DISTRICT OF COLUMBIA

Persons in family/household

Poverty guideline

For families/households with more than 8 persons, add \$4,480 for each additional person.

1	\$12,760
2	\$17,240
3	\$21,720
4	\$26,200
5	\$30,680
6	\$35,160
7	\$39,640
8	\$44,120



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.iii.

Governance

**Valleywise Health FQHC Sliding Fee
Discount Schedule Utilization**

FQHC Utilization CY 2019

Category % of Total	Plan Name	Count of Encounters	Total Charges	Adjustments	Expected Reimbursement	Payments	Balance
58%	SLIDING FEE CAT 1	28860	26,900,566.65	(26,253,868.54)	646,698.11	(589,029.62)	57,668.49
13%	SLIDING FEE CAT 2	6575	6,235,059.78	(6,044,261.51)	190,798.27	(184,253.21)	6,545.06
3%	SLIDING FEE CAT 3	1297	1,220,666.29	(1,168,550.28)	52,116.01	(48,994.04)	3,121.97
6%	SLIDING FEE CAT 4	2931	2,839,848.78	(2,697,715.16)	142,133.62	(137,650.64)	4,482.98
20%	SLIDING FEE CAT 5	10130	9,627,065.15	(8,358,036.49)	1,269,028.66	(900,377.05)	368,651.61
0%	SLIDING FEE ELECTIVE SURGERY	35	24,427.30	(20,506.74)	3,920.56	(1,861.73)	2,058.83
	Grand Total	49828	46,847,633.95	(44,542,938.72)	2,304,695.23	(1,862,166.29)	442,528.94



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.iv.

**Governance
Resolution to Appoint Agent for
Public Assistance**



Maricopa County Special Health Care District

Hospital Administration & Finance
2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8425

DATE: April 14, 2020
TO: Board of Directors
FROM: Richard Mutarelli, EVP, Chief Financial Officer
SUBJECT: Resolution for Delegation of Authority for Public Assistance

As the Maricopa County safety net hospital, Valleywise Health plays a crucial role in responding to the COVID-19 pandemic. We have experienced unprecedented drops in short-term revenue, due to the need to reduce or stop some services. This change was required to divert our Personal Protective Equipment (PPE) and other resources to COVID-19 efforts. Additionally, on March 20th, 2020, Governor Doug Ducey signed the Executive Order that all non-essential or elective surgeries, including elective dental surgeries, that utilize personal protective equipment or ventilators shall not be performed at any licensed healthcare facility or by any licensed healthcare provider in the State of Arizona.

In addition to the revenue impact, we've also had to add new costs. Examples of these unanticipated costs include substantial purchases of PPE supplies, creation of the Incident Decision Units for COVID-19 patients, a special pay incentive to recognize our staff working on the frontline, the implementation of telehealth visits to continue to provide care, execution of work from home to protect our non-patient care essential staff, and needed patient bed purchases to prepare for a potential surge in COVID-19 patient volumes.

The Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act) authorizes the President to provide Federal assistance. On March 13th, the President of the United States, Donald J. Trump, declared the COVID-19 outbreak a national emergency. This declaration allows for FEMA Public Assistance during this crisis. As a taxing authority, the Maricopa Special Healthcare District dba Valleywise Health is eligible to apply for FEMA assistance. To request this assistance, the Maricopa Special Healthcare District must pass a Resolution to identify an Applicant Agent to act on its behalf in securing this funding. Towards this, a Resolution has been drafted to delegate this authority to the Chief Financial Officer.

Thank you for your consideration.

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
RESOLUTION NO. 2020-4-22-001
April 22, 2020**

RESOLUTION FOR DELEGATION OF AUTHORITY FOR PUBLIC ASSISTANCE

The intent of this RESOLUTION is to appoint an AGENT for Public Assistance for the following term:
UNTIL FURTHER NOTICE

BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE MARICOPA COUNTY SPECIAL HEALTHCARE DISTRICT dba VALLEYWISE HEALTH that the Executive Vice President and Chief Financial Officer is hereby authorized to execute for, and on behalf of the Maricopa County Special Healthcare District dba Valleywise Health, an entity established under the laws of the State of Arizona, this application and to file it in the appropriate state office for the purpose of obtaining certain financial assistance under the Disaster Relief Act.

That the Maricopa County Special Healthcare District dba Valleywise Health, an entity established under the laws of the State of Arizona, hereby authorizes its agent to provide information to state and federal authorities for all matters pertaining to disaster assistance.

Passed and approved this 22nd day of April, 2020

Mark G. Dewane, Chairman
Maricopa County Special Healthcare District

ATTEST:

Melanie Talbot, Clerk of the Board

CERTIFICATION

I, Melanie Talbot, duly appointed Clerk of the Maricopa County Special Healthcare District, do hereby certify that the above is true and correct copy of the resolution passed and approved by the Board of Directors of the Maricopa County Special Health Care District on the 22nd day of April, 2020.

Melanie Talbot, Clerk of the Board

Date

**ARIZONA DEPARTMENT OF EMERGENCY AND MILITARY AFFAIRS
DESIGNATION OF APPLICANT'S AGENT FORM**

The intent of this **DESIGNATION** is to appoint an **APPLICANT'S AGENT** for the following:

Select program(s) Public Assistance HMA Mitigation Program SEC Mitigation
Select duration Until further notice Only Event _____ From _____ to _____

Applicant: Maricopa County Special Health Care District dba Valleywise Health

CERTIFICATION

I, Mark G. Dewane, duly appointed and Chairman of
(Authorizing Official's Name) (Title)

Maricopa County Special Health Care District Board of Directors, do hereby certify that the information below is true and correct,
(Applicant)

based on a resolution passed and approved (**attached**) by the Maricopa County Special Health Care District Board of Directors
(Governing Body)

of Maricopa County Special Health Care District dba Valleywise Health on the 22 day of April, 2020.
(Applicant) (day) (month) (year)

Richard Mutarelli has been designated as the Applicant's Agent
(Name of Designated Applicant's Agent)

to act on behalf of Maricopa County Special Health Care District dba Valleywise Health.
(Applicant)

Chairman
(Authorizing Official's Signature) (Title) (Date)

This document MUST be accompanied by a copy of the Resolution or Meeting Minutes by your governing board which designated the Applicant's Agent.

Designated Applicant's Agent

Name Richard Mutarelli

Title/Official Position EVP, Chief Financial Officer

Full Mailing Address 2601 E. Roosevelt Street

Email Address richard.mutarelli@valleywisehealth.org

Daytime Telephone Number 602-344-8425 Cell [REDACTED]
(Please include area code and extension if not a direct number)

For DEMA Use Only

Received By: _____
(Initials & Date)

March 2020

Form #AZ PA 204-4



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.v.

**Governance
Utility Easement
Arizona Public Service Company**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Saturday, April 4, 2020 9:41 AM
To: Melanie Talbot
Subject: Contract Approval Request: Utility Easement - N/E side of 27th & Roosevelt Street Arizona Public Service Company

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Utility Easement - N/E side of 27th & Roosevelt Street Arizona Public Service Company
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
(For Review) WA512714 UTILITY EASEMENT - 27th & Roosevelt.pdf		File	 (For Review) WA512714 UTILITY EASEMENT - 27th & Roosevelt.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Services - Consulting/Auditing & Other
Status Pending Approval
Title Utility Easement - N/E side of 27th & Roosevelt Street
Contract Identifier Board - New Contract
MIHS Contract Number 90-20-143-1
Primary Responsible Party Melton, Christopher C.
Departments HOSPITAL ADMINISTRATION
Product/Service Description Utility Easement with APS at the N/E side of 27th & Roosevelt Streets
Action/Background Approve a new Utility Easement between Arizona Public Service Company and Maricopa County Special Health Care District dba Valleywise Health.

The purpose of this Utility Easement is for Valleywise Health to grant Arizona Public Service Company a non-exclusive right, privilege, and easement at the

specified portion of Valleywise Health property. Exhibit A included in the document depicts the dimensions and approximate location and alignment of the electric line easement area. Arizona Public Service Company is granted the right within the easement area to construct, reconstruct, replace, repair, operate and maintain electrical lines for the transmission and distribution of electricity, through, across, and beyond Valleywise Health's property.

This Utility Easement is sponsored by Warren Whitney, SVP Government Relations.

Evaluation Process

Notes

Category

Effective Date

Expiration Date

Annual Value \$1.00

Expense/Revenue Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Arizona Public Service Company

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 1.c.vi.

Governance
Power Distribution Easement
Salt River Project

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Saturday, April 4, 2020 9:41 AM
To: Melanie Talbot
Subject: Contract Approval Request: Power Distribution Easement - North Phoenix Community Health Center Salt River Project ("SRP")

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Power Distribution Easement - North Phoenix Community Health Center Salt River Project ("SRP")
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File
(For Review) EA-EXH_T3121123_T3120586_LR77505_2020-03-25_APN_157-20-173_174 SRP Easement.pdf		File	 (For Review) EA-EXH_T3121123_T3120586_LR77505_2020-03-25_APN_157-20-173_174 SRP Easement.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Services - Consulting/Auditing & Other
Status Pending Approval
Title Power Distribution Easement - North Phoenix Community Health Center
Contract Identifier Board - New Contract
MIHS Contract Number 90-20-144-1
Primary Responsible Party Melton, Christopher C.
Departments HOSPITAL ADMINISTRATION
Product/Service Power Distribution Easement with SRP for the North Phoenix Community Health Center
Description Center
Action/Background Approve a new Power Distribution Easement between Salt River Project ("SRP") and Maricopa County Special Health Care District dba Valleywise Health.

The purpose of this Power Distribution Easement is for Valleywise Health to grant SRP a non-exclusive right, privilege, and easement at the specified portion of Valleywise Health property. SRP is granted the right within the easement area to construct, reconstruct, replace, repair, operate and maintain underground electrical conduits and conductors, pipes, cables, switching equipment, transformers, pad-mounted equipment, enclosures, manholes, vaults, and all other appliances for the transmission and distribution of electricity, communication signals and data, and for all other purposes connected therewith at such locations and elevations, in, upon, over, under, across, through and along the Easement Parcel, of which is said to be a strip of land 8.00 feet width, lying 4.00 feet on each side of the line described as "Centerline of 8' Easement" delineated under Exhibit A.

This Power Distribution Easement is sponsored by Warren Whitney, SVP Government Relations.

Evaluation Process
 Notes
 Category
 Effective Date
 Expiration Date
 Annual Value \$10.00
 Expense/Revenue Revenue
 Budgeted Travel Type
 Procurement Number
 Primary Vendor Salt River Project ("SRP")

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
White, Michael	Approved	
Mutarelli, Richard D.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.c.vii.

**Governance
Line of Credit with
Maricopa County Treasurer's Office**



Richard Mutarelli
EVP, Chief Financial Officer
Valleywise Health
2601 W. Roosevelt Street
Phoenix, AZ 85008

Work: 602-344-8469
ValleywiseHealth.org

Sent VIA Email

Royce T. Flora, Royce.Flora@Maricopa.Gov

Re: Maricopa County Line of Credit

Dear Treasurer Royce T. Flora,

Due to the current Coronavirus pandemic, we, at Maricopa County Special Health Care District (The District dba Valleywise Health) are exploring different options to bolster our cash availability during this uncertain and unprecedented period.

Because of anticipated fluctuations in the District cash inflows and outflows, we started a conversation with Dan Warren from JP Morgan Chase, about options available to the District should the need arise to access funds to sustain operations. It came to our attention that Maricopa County, through its Treasurer's Office, can offer a line of credit with a statutory limit of 45% of unrestricted operating revenues. It is our understanding that a credit line is available to Maricopa County and the districts under the Treasurer's purview.

As one of the districts with the Maricopa County Treasurer, Valleywise Health would like to establish a \$30M-\$35M line of credit. Valleywise Health currently receives approximately \$80M annually in property tax collections. As these tax monies are due twice each year, this line of credit would provide necessary cash liquidity during the months between tax collections. If accessed, the line of credit would be paid off when tax collections are received.

As a safety net hospital providing essential community services, the additional cash available will help meet our daily cash demands.

Thank you for your consideration and support of the District as we brace for the economic impact brought on by this critical health crisis.

Sincerely,

A handwritten signature in blue ink that reads 'Richard Mutarelli'.

Richard Mutarelli
EVP, Chief Financial Officer

Cc: Russell K. Pearce, Russell.Pearce@Maricopa.Gov
Blair Bradshaw, Blair.Bradshaw@Maricopa.Gov
Steve Purves, Steve.Purves@valleywisehealth.org
Mark Dewane, [REDACTED]
Melanie Talbot, Chief Governance Officer, Melanie.Talbot@valleywisehealth.org



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.d.i.

**Medical Staff
Medical Staff Appointments for
April 2020**

Recommended by Credentials Committee: April 7, 2020
 Recommended by Medical Executive Committee: April 14, 2020
 Submitted to MSHCDB: April 22, 2020

VALLEYWISE HEALTH CREDENTIALS AND ACTION ITEMS REPORT MEDICAL STAFF

The credentials of the following individuals including, current licensure, relevant training and experience, malpractice insurance, current competence and the ability to perform the requested privileges have been verified.

INITIAL MEDICAL STAFF APPOINTMENT				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	COMMENTS
Gbadebo J. Adebayo, M.D.	Active	Anesthesiology	05/01/2020 to 04/30/2022	
Ahmad Aldeiri, M.D.	Active	Internal Medicine (Infectious Disease)	05/01/2020 to 04/30/2022	
Ezekiel Anderson, D.O.	Active	Anesthesiology	05/01/2020 to 04/30/2022	
Christopher W. Bratteli, M.D.	Courtesy	Radiology	05/01/2020 to 04/30/2022	
Michael Joseph Debo, D.O.	Courtesy	Internal Medicine (Palliative Care)	05/01/2020 to 04/30/2022	
Aleksandr Rubinov, D.M.D.	Active	Dentistry	05/01/2020 to 04/30/2022	
Wesley L. Smith, D.O.	Active	Psychiatry	05/01/2020 to 04/30/2022	
Megan Elizabeth Sparks, D.M.D.	Active	Dentistry	05/01/2020 to 04/30/2022	

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION			
NAME	SPECIALTY/PRIVILEGES	RECOMMENDATION EXTEND or PROPOSED STATUS	COMMENTS
Meera Mahendra Mehta, M.D.	Psychiatry	Successfully Completed FPPE	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Adolescent, Adult, Geriatric Psychiatry Core Privileges.
Romy Bianca Shane, M.D.	Pediatrics	Successfully Completed FPPE	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Pediatric & Adolescent Core and Basic Pediatric & Adolescent Emergency Medicine Core Privileges.
John E. Tidwell, M.D.	Orthopedic Surgery	Successfully Completed FPPE	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Orthopedic Outpatient Core and General Orthopedic Core Privileges.

REAPPOINTMENTS/ONGOING PROFESSIONAL PRACTICE EVALUATION				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	COMMENTS
Rajalakshmi Cheruvu, M.D.	Active	Family & Community Medicine	05/01/2020 to 04/30/2022	
Christopher Jay Delbridge, D.O.	Active	Radiology	05/01/2020 to 04/30/2022	

Recommended by Credentials Committee: April 7, 2020

Recommended by Medical Executive Committee: April 14, 2020

Submitted to MSHCDB: April 22, 2020

REAPPOINTMENTS/ONGOING PROFESSIONAL PRACTICE EVALUATION				
Erik Garyson Ellsworth, M.D.	Courtesy	Pediatrics (Cardiology)	05/01/2020 to 04/30/2022	
Iman Feiz-Erfan, M.D.	Active	Surgery (Neurosurgery)	05/01/2020 to 04/30/2022	
Elizabeth Ferguson, M.D.	Active	Surgery (Plastic Surgery)	05/01/2020 to 04/30/2022	
Byron James Garn, M.D.	Courtesy	Pediatrics (Cardiology)	05/01/2020 to 04/30/2022	
Joseph N. Graziano, M.D.	Courtesy	Pediatrics (Cardiology)	05/01/2020 to 04/30/2022	
Mona Khurana, M.D.	Active	Pediatrics	05/01/2020 to 04/30/2022	
Larry Lindenbaum, M.D.	Active	Anesthesiology	05/01/2020 to 04/30/2022	
Sarada S. Panchanathan, M.D.	Active	Pediatrics	05/01/2020 to 04/30/2022	
Kirk A. Speicher, D.D.S.	Courtesy	Dentistry	05/01/2020 to 04/30/2022	
Amrita Manasa Vempati, M.D.	Active	Emergency Medicine	05/01/2020 to 04/30/2022	

STAFF STATUS CHANGE			
NAME	DEPARTMENT	CHANGE FROM/TO	COMMENTS
Allan R. Britt, M.D., Ph.D.	Radiology	Courtesy to Emeritus	In recognition of outstanding and noteworthy contributions to the medical sciences and long-standing service to the hospital.

RESIGNATIONS			
<i>Information Only</i>			
NAME	DEPARTMENT/SPECIALTY	STATUS	REASON
Karole Marie Davis, M.D.	Surgery (Surgical Critical Care/Trauma)	Active to Inactive	Resigned (Effective 4/08/2020)
Ayah Yousif Elmaghrabi, M.D.	Pediatrics (Nephrology)	Courtesy to Inactive	Resigned (Effective 2/16/2020)
Thomas Dale Kummet, M.D.	Internal Medicine (Hem/Oncology)	Courtesy to Inactive	No longer contracted with contracting agency (Effective 12/19/2019)
Debra Kay Michel, M.D.	Internal Medicine (Rheumatology)	Courtesy to Inactive	No longer contracted with contracting agency (Effective 11/15/2019)
Gregory Powell Moore, M.D.	Emergency Medicine	Courtesy to Inactive	Resigned (Effective 2/01/2020)
Bryan J. Pimlott, M.D.	Orthopedic Surgery	Active to Inactive	Resigned (Effective 4/15/2020)
Susan L. Morton-Pradhan, M.D.	Obstetrics & Gynecology	Courtesy to Inactive	Reappointment lapsed/not renewed (Effective 4/30/2020)

Definitions:

Active ≥ 1,000 hours/year – Active members of the medical staff have voting rights and can serve on medical staff committees

Courtesy < 1,000 hours/year – Courtesy members do not have voting rights and do not serve on medical staff committees

Reappointments Renewal of appointment and privileges is for a period of two years unless otherwise specified for a shorter period of time.

FPPE Focused professional practice evaluation is a process by which the organization validates current clinical competence. This process may also be used when a question arises in practice patterns.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.d.ii.

**Medical Staff
Allied Health Professional Staff
Appointments for April 2020**

**VALLEYWISE HEALTH
 CREDENTIALS AND ACTION ITEMS REPORT
 ALLIED HEALTH PROFESSIONAL STAFF**

The credentials of the following individuals including, current licensure, relevant training and experience, malpractice insurance, current competence and the ability to perform the requested privileges have been verified.

ALLIED HEALTH PROFESSIONALS - INITIAL APPOINTMENTS				
NAME	DEPARTMENT	PRACTICE PRIVILEGES/ SCOPE OF SERVICE	APPOINTMENT DATES	COMMENTS
Jarrold Keane Cifra, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	05/01/2020 to 04/30/2022	
Kathleen Margaret Eaton McDonald, P.A.-C.	Emergency Medicine	Practice Prerogatives on file	05/01/2020 to 04/30/2022	

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION			
NAME	DEPARTMENT/SPECIALTY	RECOMMENDATION EXTEND or PROPOSED STATUS	COMMENTS
Camilla Rae Jensen, P.A.-C	Orthopedic Surgery	Successfully Completed FPPE	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Therapeutic Procedural Privileges.

ALLIED HEALTH PROFESSIONALS – REAPPOINTMENTS				
NAME	DEPARTMENT	PRACTICE PRIVILEGES/ SCOPE OF SERVICE	APPOINTMENT DATES	COMMENTS
James Donald Ferguson, C.C.P.	Surgery (Perfusion)	Practice Prerogatives on file	05/01/2020 to 04/30/2022	
Suzanne Marie Hanson, C.N.M.	Obstetrics & Gynecology	Practice Prerogatives on file	05/01/2020 to 04/30/2022	
Nicole M. James, F.N.P.	Family & Community Medicine	Practice Prerogatives on file	05/01/2020 to 04/30/2022	
Stephanie Peishan Yu, P.A.-C	Family & Community Medicine	Practice Prerogatives on file	05/01/2020 to 04/30/2022	

CHANGE IN PRIVILEGES

NAME	DEPARTMENT	ADDITION / REDUCTION / WITHDRAWAL	COMMENTS
Suzanne Marie Hanson, C.N.M.	Obstetrics / Gynecology	Addition: Endometrial Biopsy under the supervision of OB/GYN physician	
Amanda Nicole Horton, F.N.P.	Emergency Medicine	Addition: Orotracheal Intubation under personal supervision only Addition: Central Venous Access, Must consult with attending physician prior to procedure Addition: Lumbar Puncture, Must consult with attending physician prior to procedure Addition: Arthrocentesis, Must consult with attending physician prior to procedure Addition: Procedural Sedation under personal supervision only	
Chelsea Jeanne Johnson, F.N.P.	Emergency Medicine	Addition: Orotracheal Intubation under personal supervision only Addition: Central Venous Access, Must consult with attending physician prior to procedure Addition: Lumbar Puncture, Must consult with attending physician prior to procedure Addition: Arthrocentesis, Must consult with attending physician prior to procedure Addition: Procedural Sedation under personal supervision only	
Edward Vidal, F.N.P.	Emergency Medicine	Addition: Orotracheal Intubation under personal supervision only Addition: Central Venous Access, Must consult with attending physician prior to procedure Addition: Lumbar Puncture, Must consult with attending physician prior to procedure Addition: Arthrocentesis, Must consult with attending physician prior to procedure Addition: Procedural Sedation under personal supervision only	

RESIGNATIONS (Information Only)

NAME	DEPARTMENT/SPECIALTY	STATUS	REASON
Roberta Kay Maixner, P.M.H.N.P.	Psychiatry	Allied Health Professional to Inactive	No longer contracted with contracting agency (Effective 3/02/2020)
Eva Louise Stazzoni, N.N.P.	Pediatrics	Allied Health Professional to Inactive	Resigned (Effective 10/01/2019)

General Definitions:

- Allied Health Professional Staff
- Practice Prerogatives

An Allied Health Professional (AHP) means a health care practitioner other than a Medical Staff member who is authorized by the Governing Body to provide patient care services at a MIHS facility, and who is permitted to initiate, modify, or terminate therapy according to their scope of practice or other applicable law or regulation. Governing Body authorized AHPs are: Certified Registered Nurse Anesthetists; Certified Registered Nurse Midwife; Naturopathic Physician; Optometrists; Physician Assistant; Psychologists (Clinical Doctorate Degree Level); Registered Nurse Practitioners. Scopes of practice summarizing qualifications for the respective category, developed with input from the physician director of the clinical service and the observer/sponsor/responsible party of the AHP, Department Chair, and other representatives of the Medical Staff, Hospital management, and other professionals.

Supervision Definitions:

- (1) General Supervision
- (2) Direct Supervision
- (3) Personal Supervision

The procedure is furnished under the physician's overall direction and control, but the physician's presence is not required during the performance of the procedure or provision of the services.
 The physician must be present in the office suite or on the premises of the location and immediately available to furnish assistance and direction throughout the performance of the procedure. It does not mean that the physician must be present in the room when the procedure is performed.
 A physician must be in the room during the performance of the procedure.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.d.iii.

**Medical Staff
Department of Anesthesiology
Delineation of Privileges**

Valleywise Health Anesthesiology

Instructions for Applicants

After reviewing the Qualification for Privileges and Privilege Description, sign the "Attestation Statement". You may be asked to provide documentation of the number and types of cases you have performed during the past 12 to 24 months. Applicants have the burden of producing information deemed necessary by Valleywise Health for a proper evaluation of current competence and other qualifications and for resolving questions. Note that privileges granted may only be exercised at the site(s) and/or setting(s) that have the appropriate equipment, license, beds, staff and other support required to provide the services defined in this document. Site-specific services may be defined in hospital and/or department policy.

Core Privilege Lists: Core Procedure and Privilege lists represent a sampling included in the Core Privileges. They are not intended to be an all-encompassing list but rather they are reflective of the categories/types of procedures included in the core. ***Applicants who wish to exclude any procedures in the Core lists should strike through those procedures they do not wish to request, initial, and date.***

Board Certification: It is required that board certification be attained within the time frame designated by a practitioner's respective primary specialty/subspecialty. Practitioners are required to maintain board certification in their primary specialty or subspecialty area of practice. Maintenance of only subspecialty certification is adequate for continued hospital privileges in a primary specialty. [Physicians appointed to the Medical Staff and/or granted clinical privileges prior to December 2007, who are not eligible to become board certified, are not subject to the board certification requirement.]

Other Requirements: This document is focused on defining qualifications related to competency to exercise clinical privileges. The applicant must also adhere to any additional organization, regulatory or accreditation requirements that the Valleywise Health is obligated to meet.

Applicant Attestation: Applicants for initial and reappointment agree that they understand that in exercising any clinical privileges granted, they are constrained by Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation. Any restriction on the clinical privileges granted is waived in an emergency situation and in such situation the actions taken are governed by the applicable section of the Medical Staff Bylaws or related documents

Valleywise Health Anesthesiology

Criteria-Based Core Privileges: Anesthesia Pediatric [12 months and older] and Adult

To be eligible to apply for core privileges in anesthesiology, the applicant must meet Valleywise Health medical staff membership requirements outlined in the Medical Staff Bylaws, Credentials Policy, and the following privileging criteria. Additional non-core special privileges may be requested in this specialty by those practitioners who qualify for core privileges and meet the respective criteria of the non-core privilege requested.

INITIAL APPLICANTS

Education	Successful completion of a residency training program in anesthesia accredited by the Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association (AOA) equivalent.
Board Certification	Current certification or board eligibility with achievement of certification within the time frame designated by the American Board of Anesthesiology, or American Osteopathic Association (AOA) equivalent.
Clinical Activity	Applicants for initial appointment must be able to demonstrate performance of 100 hospital anesthesiology cases, reflective of the scope of privileges requested, within the past 12 months in an accredited hospital or healthcare facility similar in scope and complexity to Valleywise Health or demonstrate successful completion of an ACGME or AOA accredited residency, clinical fellowship, or research in a clinical setting within the past 12 months.

FOCUS PROFESSIONAL PRACTICE EVALUATION

Guidelines for Initial Appointment	Minimum of 5 cases shall be reviewed (additional records may be reviewed to assess the scope of practice has been covered) to include evaluation reflective of the scope of privileges requested and in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.
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REAPPOINTMENT

Current demonstrated competence and an adequate volume of experience ([100] hospital anesthesiology cases) with acceptable results, reflective of the scope of privileges requested, for the past 24 months based on results of ongoing professional practice evaluation and outcomes.

<input type="checkbox"/> Requested	ANESTHESIA CORE PRIVILEGES TO INCLUDE PEDIATRIC [12 months and older] AND ADULT
------------------------------------	--

Administration of anesthesia, including general, regional, and local, and administration of all levels of sedation to pediatric and adult patients. Care is directed toward patients rendered unconscious or insensible to pain and the management of emotional stresses during surgical, obstetrical and certain other medical procedures; including preoperative, intra-operative and postoperative evaluation and treatment, the support of life functions and vital organs under the stress of anesthetic, surgical and other medical procedures. Assess, stabilize, and determine disposition of patients with emergent conditions consistent with medical staff policy regarding emergency and consultative call services. The core privileges in this specialty include the procedures on the attached procedure list and such other procedures that are extensions of the same techniques and skills.

To the applicant: If you wish to exclude any procedures, please strike through those procedures which you do not wish to request, initial, and date.

1. Assessment of, consultation for, and preparation of patients for anesthesia
2. Clinical management and teaching of cardiac and pulmonary resuscitation
3. Diagnosis and treatment of acute pain
4. Evaluation of respiratory function and application of respiratory therapy
5. Management of critically ill patients
6. Cricothyrotomy: needle
7. Monitoring and maintenance of normal physiology during the perioperative period
8. Perform history and physical exam
9. Relief and prevention of pain during and following surgical, obstetric, therapeutic, and diagnostic procedures using sedation/analgesia, general anesthesia, regional anesthesia
10. Supervision and evaluation of performance of personnel, both medical and paramedical, involved in perioperative care
11. Supervision of Certified Registered Nurse Anesthetists
12. Treatment of patients for pain management (excluding chronic pain management)
13. Ultrasound guided procedures

Valleywise Health Anesthesiology

Criteria-Based Core Privileges: Advanced Pediatric Anesthesia [Younger than 12 months of age]

To be eligible to apply for core privileges in anesthesiology, the applicant must meet Valleywise Health medical staff membership requirements outlined in the Medical Staff Bylaws, Credentials Policy, and the following privileging criteria. Additional non-core special privileges may be requested in this specialty by those practitioners who qualify for core privileges and meet the respective criteria of the non-core privilege requested.	
INITIAL APPLICANTS	
Education	Successful completion of a residency training program in anesthesia accredited by the Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association (AOA) equivalent.
Board Certification	<ul style="list-style-type: none"> ▪ Current certification or board eligibility with achievement of certification within the time frame designated by the American Board of Anesthesiology, or American Osteopathic Association (AOA) equivalent.; AND ▪ Successful completion of an accredited fellowship in pediatric anesthesiology within the last two years; OR ▪ Documentation of performance of ten (10) advanced pediatric anesthesia cases, reflective of the scope of privileges requested, within the past 12 months.
Clinical Activity	Applicants for initial appointment must be able to demonstrate performance of 10 advanced pediatric anesthesiology cases, reflective of the scope of privileges requested, within the past 12 months or demonstrate successful completion of an ACGME or AOA accredited residency, clinical fellowship, or research in a clinical setting within the past 12 months.
FOCUS PROFESSIONAL PRACTICE EVALUATION	
Guidelines for Initial Appointment	Observation of a minimum of 5 cases (additional records may be reviewed to assess the scope of practice has been covered) to be completed in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Determine Practitioner Competence Policy.
REAPPOINTMENT	
Current demonstrated competence and an adequate volume of experience ([10] advanced pediatric anesthesiology cases) with acceptable results, reflective of the scope of privileges requested, for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	ADVANCED PEDIATRIC ANESTHESIA CORE PRIVILEGES [Younger than 12 months of age]		
Administration of anesthesia, including general, regional, and local, and administration of all levels of sedation to advanced pediatric patients. Care is directed toward patients rendered unconscious or insensible to pain and the management of emotional stress during surgical, and certain other medical procedures; including preoperative, intraoperative and postoperative evaluation and treatment, the support of life functions and vital organs under the stress of anesthetic, surgical and other medical procedures. Assess, stabilize, and determine disposition of patients with emergent conditions consistent with medical staff policy regarding emergency and consultative call services. The core privileges in this specialty include the procedures on the attached procedure list and such other procedures that are extensions of the same techniques and skills.			
<i>To the applicant: If you wish to exclude any procedures, please strike through those procedures which you do not wish to request, initial, and date.</i>			
<table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <ol style="list-style-type: none"> 1. Consultation for medical and surgical patients 2. Management of both normal perioperative fluid therapy and massive fluid and/or blood loss 3. Management of normal and abnormal airways 4. Perform history and physical exam 5. Placement of venous and arterial catheters 6. Recognition, prevention, and treatment of pain in medical and surgical patients 7. Temperature regulation </td> <td style="width: 50%; vertical-align: top;"> <ol style="list-style-type: none"> 8. Interpretation of laboratory results 9. Management of children requiring general anesthesia for elective and emergent surgery for a wide variety of surgical conditions including neonatal surgical emergencies, and congenital disorders 10. Mechanical ventilation 11. Pharmacologic support of the circulation 12. Preoperative assessment of children scheduled for surgery 13. Sedation or anesthesia for children outside the operating rooms, including those undergoing radiologic studies and treatment and acutely ill and severely injured children in the emergency department </td> </tr> </table>		<ol style="list-style-type: none"> 1. Consultation for medical and surgical patients 2. Management of both normal perioperative fluid therapy and massive fluid and/or blood loss 3. Management of normal and abnormal airways 4. Perform history and physical exam 5. Placement of venous and arterial catheters 6. Recognition, prevention, and treatment of pain in medical and surgical patients 7. Temperature regulation 	<ol style="list-style-type: none"> 8. Interpretation of laboratory results 9. Management of children requiring general anesthesia for elective and emergent surgery for a wide variety of surgical conditions including neonatal surgical emergencies, and congenital disorders 10. Mechanical ventilation 11. Pharmacologic support of the circulation 12. Preoperative assessment of children scheduled for surgery 13. Sedation or anesthesia for children outside the operating rooms, including those undergoing radiologic studies and treatment and acutely ill and severely injured children in the emergency department
<ol style="list-style-type: none"> 1. Consultation for medical and surgical patients 2. Management of both normal perioperative fluid therapy and massive fluid and/or blood loss 3. Management of normal and abnormal airways 4. Perform history and physical exam 5. Placement of venous and arterial catheters 6. Recognition, prevention, and treatment of pain in medical and surgical patients 7. Temperature regulation 	<ol style="list-style-type: none"> 8. Interpretation of laboratory results 9. Management of children requiring general anesthesia for elective and emergent surgery for a wide variety of surgical conditions including neonatal surgical emergencies, and congenital disorders 10. Mechanical ventilation 11. Pharmacologic support of the circulation 12. Preoperative assessment of children scheduled for surgery 13. Sedation or anesthesia for children outside the operating rooms, including those undergoing radiologic studies and treatment and acutely ill and severely injured children in the emergency department 		

Valleywise Health Anesthesiology

SPECIAL NON-CORE ANESTHESIOLOGY PROCEDURES

<input type="checkbox"/> Requested	TRANSESOPHAGEAL ECHOCARDIOGRAPHY (Anesthesiology)
<p>Initial Appointment Criteria: Requesting practitioner will be required to submit documentation to support one of the following options:</p> <ul style="list-style-type: none"> • Documentation from Residency or Fellowship Program Director of at least ten (10) transesophageal echocardiography procedures, OR • If applicant is more than five (5) years out of fellowship training, documentation of experience during other affiliations that meet reappointment criteria delineated below; AND provide a letter from Director of Echo Lab or Chief of Cardiology or Anesthesiology or from previous affiliation attesting to physician competency and satisfactory performance; AND • Current certification or active participation in the examination process [with achievement of certification within five years] leading to certification by the National Board of Echocardiography. <p>Focus Professional Practice Evaluation: Retrospective review of a minimum of three (3) cases with satisfactory performance and completed in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</p> <p>Reappointment Criteria: Performance or supervision of twenty (20) procedures in the past twenty-four (24) months with acceptable results based on results of ongoing professional practice evaluation and outcomes.</p>	

<input type="checkbox"/> Requested	POINT- OF – CARE ULTRASOUND
<p>Ultrasound performed as a focused examination at the bedside, in conjunction with the clinical exam, to aid in diagnosis and to facilitate patient management and disposition.</p> <p>Diagnostic:</p> <ul style="list-style-type: none"> • Focused Cardiovascular Ultrasound (e.g., Hemodynamic measurements/Intravascular volume assessment; Assessment of left ventricular function and cardiac output to include systolic and diastolic function; Assessment of right ventricular function; Assessment of Cardiac valvular disease; Pulmonary embolism: Diagnosis and Physiology; Assessment of cardiac tamponade; Echocardiographic approach to shock; Hemodynamic measurements/Intravascular volume assessment, evaluation of fluid responsiveness by ultrasound; • Focused Pulmonary Ultrasound (e.g., Diagnosis of pleural effusion, Diagnosis of pneumothorax, Diagnosis of pulmonary edema, Diagnosis of pneumonia) <p>Initial Appointment Criteria:</p> <ul style="list-style-type: none"> • Documentation of successful completion of Anesthesia specialty training during an accredited residency/fellowship, which included as a portion of training and education in Ultrasound within the past two (2) years; OR • If more than two (2) years out of residency/fellowship training that also included training and education in ultrasound, applicant is to submit a case log/clinical activity report demonstrating, OR, if case logs are unavailable, a letter from the Chair/Chief attesting to the successful performance of Ultrasound examinations in the past two (2) years that include twenty-five (25) Cardiac studies and six (6) Lung/Pleural Studies; OR • If ultrasound training was not included in residency/fellowship, the applicant will submit documentation demonstrating successful completion of approved CME in point-of-care ultrasound that includes five (5) hours of didactic training, five (5) hours of self-study, and a case log/clinical activity report demonstrating, OR, if case logs are unavailable, a letter from the Chair/Chief attesting to the successful performance of Ultrasound examinations that include fifty (50) Cardiac Studies and twelve (12) Lung/Pleural Studies. <p>Focus Professional Practice Evaluation: Retrospective review of at least of five (5) cases to confirm the indications and in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</p> <p>Reappointment Criteria: Performance or supervision of thirty (30) procedures within the past two (2) year reappointment period. Reciprocal hospital activity will be accepted.</p>	

Valleywise Health Anesthesiology

SPECIAL NON-CORE ANESTHESIOLOGY PROCEDURES

<input type="checkbox"/> Requested	ADVANCED ANESTHESIA CRITICAL CARE
<p>Admit, perform history and physical, evaluate, consult, order diagnostic studies/procedures, order treatment/procedures, and consult on critically ill surgical patients with multiple organ dysfunctions. Core procedures in an intensive care setting include: (If you wish to exclude any procedures, please strike through those procedures which you do not wish to request, initial, and date.)</p> <ul style="list-style-type: none"> Ultrasound guided procedures Insertion of arterial lines Insertion of central lines Venous cutdown Right heart catheterization/Placement of Pulmonary Artery Catheter Placement of temporary transvenous pacemaker/trans thoracic pacemaker Calibration and operation of hemodynamic recording systems Intubation Bronchoscopy Emergent surgical or percutaneous cricothyrotomy Full Advanced Ventilator Management (greater than 24 hours) Chest tube placement and thoracentesis Paracentesis Pericardiocentesis Lumbar puncture Advanced ECG interpretation Emergent and elective cardioversion <p>Initial Appointment Criteria:</p> <ul style="list-style-type: none"> ➤ Applicants must be Board Certified or be in the examination process and attain board certification within the time frame designated by the American Board of Anesthesiology, or American Osteopathic Association (AOA) equivalent; AND ➤ Applicants must demonstrate successful completion of an accredited fellowship in the subspecialty Critical Care Medicine; AND ➤ Applicants for initial appointment must be able to demonstrate provision of services for 50 surgical critical care patients reflective of the scope of privileges requested during the past 12 months in an accredited hospital or healthcare facility similar in scope and complexity to Valleywise Health; OR ➤ <u>Applicants must provide documentation of Continuing Medical Education consistent with meeting requirements for Maintenance of Certification in the sub-specialty of Critical Care Medicine through the American Board of Anesthesiology; and the first two (2) cases must be with direct supervision.</u> <p>Focus Professional Practice Evaluation: Retrospective review of at least of two (2) cases to confirm the indications and in accordance with the Valleywise Health Medical Staff Professional Practice Evaluation to Confirm Practitioner Competence Policy.</p> <p>Reappointment Criteria: Management of fifty (50) surgical critical care patients with acceptable results, reflective of the scope of privileges requested, for the past 24 months based on results of ongoing professional practice evaluation and outcomes.</p>	

Acknowledgement of Applicant

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at Valleywise Health, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

Signed _____ Date _____
Applicant



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.d.iv.

Medical Staff

**Department of Emergency Medicine –
Urgent Care Delineation of Privileges**

Valleywise Health
Urgent Care Privileges
(Department of Emergency Medicine)

Instructions for Applicants

After reviewing the Qualification for Privileges and Privilege Description, sign the “Attestation Statement”. You may be asked to provide documentation of the number and types of cases you have performed during the past 12 to 24 months. Applicants have the burden of producing information deemed necessary by Valleywise Health for a proper evaluation of current competence and other qualifications and for resolving questions. Note that privileges granted may only be exercised at the site(s) and/or setting(s) that have the appropriate equipment, license, beds, staff and other support required to provide the services defined in this document. Site-specific services may be defined in hospital and/or department policy.

Core Privilege Lists: Core Procedure and Privilege lists represent a sampling included in the Core Privileges. They are not intended to be an all-encompassing list but rather they are reflective of the categories/types of procedures included in the core. ***Applicants who wish to exclude any procedures in the Core lists should strike through those procedures they do not wish to request, initial, and date.***

Board Certification: It is required that board certification be attained within the time frame designated by a practitioner’s respective primary specialty/subspecialty. Practitioners are required to maintain board certification in their primary specialty or subspecialty area of practice. Maintenance of only subspecialty certification is adequate for continued hospital privileges in a primary specialty. [Physicians appointed to the Medical Staff and/or granted clinical privileges prior to December 2007, who are not eligible to become board certified, are not subject to the board certification requirement.]

Other Requirements: This document is focused on defining qualifications related to competency to exercise clinical privileges. The applicant must also adhere to any additional organization, regulatory or accreditation requirements that Valleywise Health is obligated to meet. The applicant agrees to review applicable policies every two years. See specific documents:

- BLS certification or other acceptable basic life support training program which may include but not limited to the following: ACLS or PALS
- Moderate Sedation for Procedures Policy for the Non-Ventilated Patient for Non-Anesthesiology Providers

Applicant Attestation: Applicants for initial and reappointment agree that they understand in exercising any clinical privileges granted, they are constrained by Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation. Any restriction on the clinical privileges granted is waived in an emergency situation and in such situation the actions taken are governed by the applicable section of the Medical Staff Bylaws or related documents.

Valleywise Health
Urgent Care
(Department of Emergency Medicine)
Criteria-Based Core Privileges: URGENT CARE

To be eligible to apply for core privileges in urgent care, the applicant must meet Valleywise Health medical staff membership requirements outlined in the Medical Staff Bylaws, Credentials Policy, and the following privileging criteria. Additional non-core special privileges may be requested in this specialty by those practitioners who qualify for core privileges and meet the respective criteria of the non-core privilege requested.

INITIAL APPLICANTS	
Education	Successful completion in an Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association (AOA) accredited residency in emergency medicine, family medicine, or a dual residency in medicine/pediatrics.
Board Certification	Current certification or board eligibility with achievement of certification within the time frame designated by the relevant board of the American Board of Medical Specialties or the American Osteopathic Association (AOA) equivalent leading to certification in the specialty of their residency or fellowship training.
Clinical Activity	Applicants for initial appointment must be able to demonstrate provision of urgent care, outpatient, or emergency services, reflective of the scope of privileges requested, during the past 12 months in a setting similar in scope and complexity to Valleywise Health; or demonstrate successful completion of an accredited residency (i.e., emergency medicine, family medicine, or dual residency in internal medicine/pediatrics) or clinical fellowship within the past 12 months.
FOCUSED PROFESSIONAL PRACTICE EVALUATION	
Guidelines for Initial Appointment	Minimum of 5 representative cases shall be reviewed (additional records may be reviewed to assess the scope of practice has been covered) to include evaluation of chief complaint; history & physical; use of ancillary services; appropriateness of diagnosis; and discharge/instruction and in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy. Note: The Focused Professional Practice Evaluation may be waived for physicians who are practicing the same scope privileges in other internal departments (i.e., emergency department, family health care centers, internal medicine, and pediatrics) with favorable ongoing professional practice evaluations.
REAPPOINTMENT	
Current demonstrated competence and current experience with acceptable results for 30 patients reflective of the scope of privileges requested for the past 24 months as a result of ongoing professional practice evaluation activities and outcomes.	

Valleywise Health
Urgent Care Privileges
(Department of Emergency Medicine)

<input type="checkbox"/> Requested	URGENT CARE CORE PRIVILEGES
------------------------------------	------------------------------------

Assess, evaluate, diagnose, and provide initial treatment to patients of all ages who present in the Urgent Care. These patients are typically low acuity patients who may present with any symptom, illness, injury or condition. Provide services necessary to ameliorate minor illnesses or injuries and to assess all patients to determine whether additional care is necessary. Make appropriate follow-up referrals. The core privileges in this specialty include the procedures on the attached procedure list and such other procedures that are extensions of the same techniques and skills. ***If you wish to exclude any procedures, please strike through those procedures that you do not wish to request, initial, and date.***

Cognitive Skills:

- a. Perform history and physical examination
- b. Emergency stabilization: Conduct primary assessment and take appropriate steps to stabilize and treat patients.
- c. Order medical imaging studies and perform preliminary interpretation
- d. Order laboratory tests and analyze results
- e. Order electrocardiogram and perform preliminary interpretation
- f. Order cardiopulmonary monitoring and interpret rhythm strip and pulse oximetry
- g. Order oxygen therapy and inhaled bronchodilator therapy
- h. Order intravenous fluids to be administered in clinic
- i. Order intravenous and/or intramuscular medications to be administered in clinic
- j. Order and/or administer topical medications to be administered in the clinic
- k. Prescribe medications to the patient upon discharge
- l. Provide appropriate follow-up referrals to the patient upon discharge
- m. Consultation and disposition: Collaborate with physicians and other professionals to evaluate and treat patients, arrange appropriate Placement and transfer if necessary, formulate a follow-up plan, and communicate effectively with patients, family and involved health Care members.

Procedural Skills: Where appropriate, procedures may be performed with, or without ultrasound guidance.

- a. Eye: Perform fluorescein and Wood's lamp examination of the eye; removal of ocular foreign bodies; slit lamp examination; tonometry
- b. Ear: Irrigation of external auditory canal; remove of foreign body
- c. Nose: Removal of foreign body; nasal packing; epistaxis management; tampon placement
- d. GU: Perform pelvic and rectal examination; insert Foley catheter; removal of vaginal foreign body; drainage of Bartholin's cyst abscess; drainage of thrombosed external hemorrhoids; Vaginal wet mount; Potassium hydroxide (KOH)
- e. Extremities: Nail trephination; immobilization techniques including splint applications and reduction of simple dislocations
- f. Wounds: Removal of subcutaneous foreign bodies; incision and drainage of subcutaneous abscess; debridement of wounds; care of cutaneous burns; repair of cutaneous lacerations; ingrown toenail management; injection therapy of bursitis and tendonitis
- g. Respiratory: Bag-mask ventilation
- h. Cardiac Procedures: Cardiopulmonary Resuscitation (CPR)

Acknowledgement of Applicant

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at Valleywise Health, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Valleywise Health Medical Staff Bylaws or related documents.

Signed _____ **Date** _____
Applicant



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 1.e.i.

**Care Reimagined Capital
480-90-18-012
GMP 4.04 wit Kitchell Construction**

Melanie Talbot

From: Compliance 360 <msgsystem@compliance360.com>
Sent: Tuesday, April 7, 2020 12:03 PM
To: Melanie Talbot
Subject: Contract Approval Request: GMP number 4.04 with Kitchell Construction KITCHELL CONTRACTORS INC OF ARIZONA

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: GMP number 4.04 with Kitchell Construction KITCHELL CONTRACTORS INC OF ARIZONA
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Contract Information

Division Prop 480
Folder Prop 480
Status Pending Approval
Title GMP number 4.04 with Kitchell Construction
Contract Identifier Article 5 - Amendment
MIHS Contract Number 480-90-18-012-4.04
Primary Responsible Party Latimore, Diane
Departments Integrated Program Management Office
Product/Service Approval of GMP number 4.04 with Kitchell Construction under contract
Description number 480-90-18-012 for \$31,813,851.00.
Action/Background Approval of GMP number 4.04 with Kitchell Construction under contract number 480-90-18-012 for \$31,813,851.00. This GMP will provide funding for steel fabrication and erection, shop drawings for building envelope, fire protection, helipad fabricator and pneumatic tube. The GMP also includes adding the remaining funds for the elevator and concrete scope of work.
Evaluation Process This GMP scope and cost was evaluated by Vanir Construction Management, and the IPMO and was found to be fair and reasonable.
Notes
Category
Effective Date
Expiration Date
Annual Value \$0.00

Expense/Revenue
Budgeted Travel Type
Procurement Number
Primary Vendor KITCHELL CONTRACTORS INC OF ARIZONA

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Nelson, Mark E.	Approved	
Demos, Martin C.	Approved	
Mutarelli, Richard D.	Approved	
White, Michael	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 1.f.i.

Capital
Intentionally Left Blank



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 2.
No Handout

COVID-19



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 3.

Patient Satisfaction Survey
Process and Scores



April 22, 2020

Patient Satisfaction Survey Process and Results FY2020

Sherry Stotler, RN
CNO

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Service Excellence: HCAHPS

HCAHPS Stoplight Report

Overall	Benchmarks	HCAHPS			
	NRC Average*	Qtr 4 FY2019	Qtr 1 FY2020	Qtr 2 FY2020	Qtr 3 FY2020‡
Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?	73.9% (n=390,308)	64.8% (n=88)	71.0% (n=169)	72.3% (n=130)	75.5% (n=94)
Would Recommend Hospital	75.2% (n=387,865)	66.3% (n=89)	67.5% (n=169)	72.5% (n=131)	71.0% (n=93)

Blue - score is significantly greater than the NRC Average

Green - score is equal to or greater than the NRC Average, but may not be significantly

Yellow - score is less than the NRC Average, but may not be significantly

Red - score is significantly less than the NRC Average

μ - Warning: n-size is low!

‡ - Data is not final and subject to change.

* - Benchmark that is used to determine the color on each line.

PR=Percentile Rank

Service Excellence: HCAHPS

HCAHPS Stoplight Report

		Benchmarks	HCAHPS			
Highest Scores	NRC Average*	Qtr 4 FY2019	Qtr 1 FY2020	Qtr 2 FY2020	Qtr 3 FY2020‡	
Discharge Information	88.1% (n=366,726)	86.6% (n=82)	80.2% (n=162)	78.0% (n=118)	92.2% (n=90)	
Communication with Doctors	81.4% (n=394,956)	80.4% (n=90)	78.6% (n=173)	79.9% (n=131)	84.7% (n=95)	
Communication with Nurses	79.9% (n=395,882)	70.7% (n=90)	66.0% (n=174)	75.5% (n=132)	77.8% (n=94)	

 Blue - score is significantly greater than the NRC Average

 Green - score is equal to or greater than the NRC Average, but may not be significantly

 Yellow - score is less than the NRC Average, but may not be significantly

 Red - score is significantly less than the NRC Average

μ - Warning: n-size is low!

‡ - Data is not final and subject to change.

* - Benchmark that is used to determine the color on each line.

PR=Percentile Rank

Patient Comments:

- ...in the middle of a coronavirus everybody there was very professional. It was clean and was sanitary you were actually escorted from the front desk to the check in to make sure no one was wondering in the halls. It was fantastic. I felt safe and comfortable and well taken care of. So awesome. Awesome facility there. Thank you.
- I really appreciate that Dr. Settipalli was able to talk to me on the phone. We don't have transportation and with the coronavirus. I'm really glad that she said they don't really want patients to come there right now, and I got taken care of very well, and I have my medicine now, so I appreciate the great customer service and Dr. Settipalli a great doctor. Thank you.
- I appreciated the precautions taken due to the Corona virus pandemic.
- My experience yesterday was really good just because of the whole covid-19 having to wear the mask in having your temperature check and all of that was to me confirming that you guys were taking steps that we needed in industry.
- Thought the response to protecting patients from COVID19 appeared proactive, effective, and accommodating.

Service Excellence Team

- Continues to establish culture of service excellence across Valleywise Health.
- Has implemented patient centric service recovery process and tools.
- Has developed a process and structure for proactive assessment and response to patient/visitor concerns to decrease escalation to complaint/grievance

Employee Morale During Covid-19

Purpose

Established an Employee Engagement subcommittee

Goals

- Support and celebrate the incredible work the Valleywise Health and DMG staff are performing during these unique times

Upcoming events:

- A roving “emergency treat cart” for the medical center and the group will also be sending treats/snacks to the offsite locations. Leaders will be rounding with staff to acknowledge their compassion and ongoing focus on exceptional care.
- Food/drink through out the week

Employee Morale During Covid-19



Demonstration of support to the front-line teams entering their work areas. Will be a gesture in providing gratitude and inspirationally uplifting vibes.



Employee Morale During Covid-19



“Masked” Employee Selfies & Best Description of co-worker: For fun/levity what its like in the new work environment.





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 4.

Updated Information

Legislative Update



April 22, 2020

Legislative & Governmental Relations

Michael Fronske
Director of Legislative and Government Affairs

Current Statistics of Session

Day	101
Bills posted	1605
Bills passed	58
Bills vetoed	0
Bills signed	58
Resolutions passed	1

State Legislation and Issues

Status of Legislative Process

The House and Senate Passed a \$11.8B Baseline Budget with \$50M in COVID 19 Aid

They Adjourned Until April 13th or “until such time as the President and Speaker may determine whenever, in their opinion, legislative expediency shall warrant it, which shall be at least 24 hours after the President and Speaker have notified their respective members to reassemble and have given public notice of the assembly.”

They did not reconvene on April 13 and are now talking about possibly returning “Some Time in May”.

April 9th Finance Advisory Committee met and went over forecast estimates of the budget impacts on COVID 19 on the state budget and revenue.

State Legislation and Issues

43 Bills Sent Out for Comment

Action on Legislation May Continue After the Extended Recess

Bills We Are Tracking Closely:

- HB 2668 Hospitals; Unreimbursed Costs; Assessment; Fund (57-3) (Support)
- HB 2581 Dangerous; Incompetent Person; Evaluation; Commitment (55-0)
- HB 2418 S/E Orders of Evaluation; Process Servers (60-0) (Vehicle in Senate)
- HB 2316 S/E Mental Disorder; Considerations; Involuntary Treatment (60-0)
- HB 2823 Ambulance Service; Interfacility Transfers (Not COWed or 3rd Read)
- SB 1170 AHCCCS; Dental Care; Pregnant Women (27-3) (Support)
- SB 1522 Health Care Liens; Insurance (24-6 Amended) (Oppose)
- HB 2538 Health Care Workers; Assault; Prevention (40-19)

Federal Issues

Recent Federal Actions:

Senate Passed on Tuesday, House to Vote on Thursday

COVID 19 Supplemental Funding \$484B

Includes:

- \$321B PPP supplemental funding (\$349B already spent)

- \$75B Hospitals

- \$25B Coronavirus Testing

- \$11B States

Immigration Update: The President stated on Monday he intends to temporarily suspend immigration to the US. Unclear on what legal basis he would invoke to justify the move.



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 5.

Financial and Statistical
Information for March 2020



Valleywise Health
Financial and Statistical Information
March 31, 2020



Financial Highlights – March 2020

Due to the COVID 19 Pandemic, Patient Volume, Operating Revenues and Operating Expenses were all negatively impacted in the month of March 2020.

Patient Activity

Total admissions in March were 14.0% below budget, but 3.1% higher than the same period last year. Year to date total admissions are 5.6% below budget and 11.8% higher than YTD March 2019. Inpatient acute admissions for the month were 8.3% below budget and 1.3% lower than last March 2019. Behavioral health admissions were 26.4% below budget for the month and 24.4.0% higher than last March 2019.

Emergency department visits were 23.9% below budget and 1.3% higher than last March 2019. Year to date visits are 1.1% over budget and 33.5% higher than YTD March 2019.

Ambulatory visits were 16.4% below budget for the month and 15.8% lower than last March 2019. Year to date visits are almost right on budget and 1.0% higher than March 2019 year to date.

Operating Revenue

Net patient service revenues were 31.0% below budget for the month and are 0.7% below budget on a year to date basis. Other operating revenue was 12.5% over budget for the month, primarily in our 340(b) program and miscellaneous revenues such as quality and core measure incentive payments. Year to date total operating revenues are 0.4% over budget due to patient activity and other revenues such as 340(b), meaningful use and grant revenue recognition changes.

Operating Expense

Total operating expenses were 5.8% over budget for March. Labor expense was 2.2% over budget and includes salaries, benefits and contract labor. The majority of negative variances in contract labor are in nursing (SICU, MICU, APCU), Dialysis, BH ACT, IT, HIM and central sterile departments. Net medical service fees were over budget by 1.9% primarily in collections. Supplies were 9.2% over budget primarily in pharmaceuticals, lab supplies, radiology supplies, and repair & maintenance supplies. Purchased services were 22.3% over budget primarily in legal fees, other professional services, hospital/medical services and other services. Lastly, all other expenses were 25.2% over budget for the month of March. Year to date operating expenses are 4.7% over budget primarily related to labor, supplies, purchased services and medical service fees.

Non – Operating Revenue (Expense) – In total, net non-operating revenues and expenses are 3.9% over budget for the month of March, however, are right on budget for the nine-month, year to date period.

Cash and Cash equivalents (including investments)

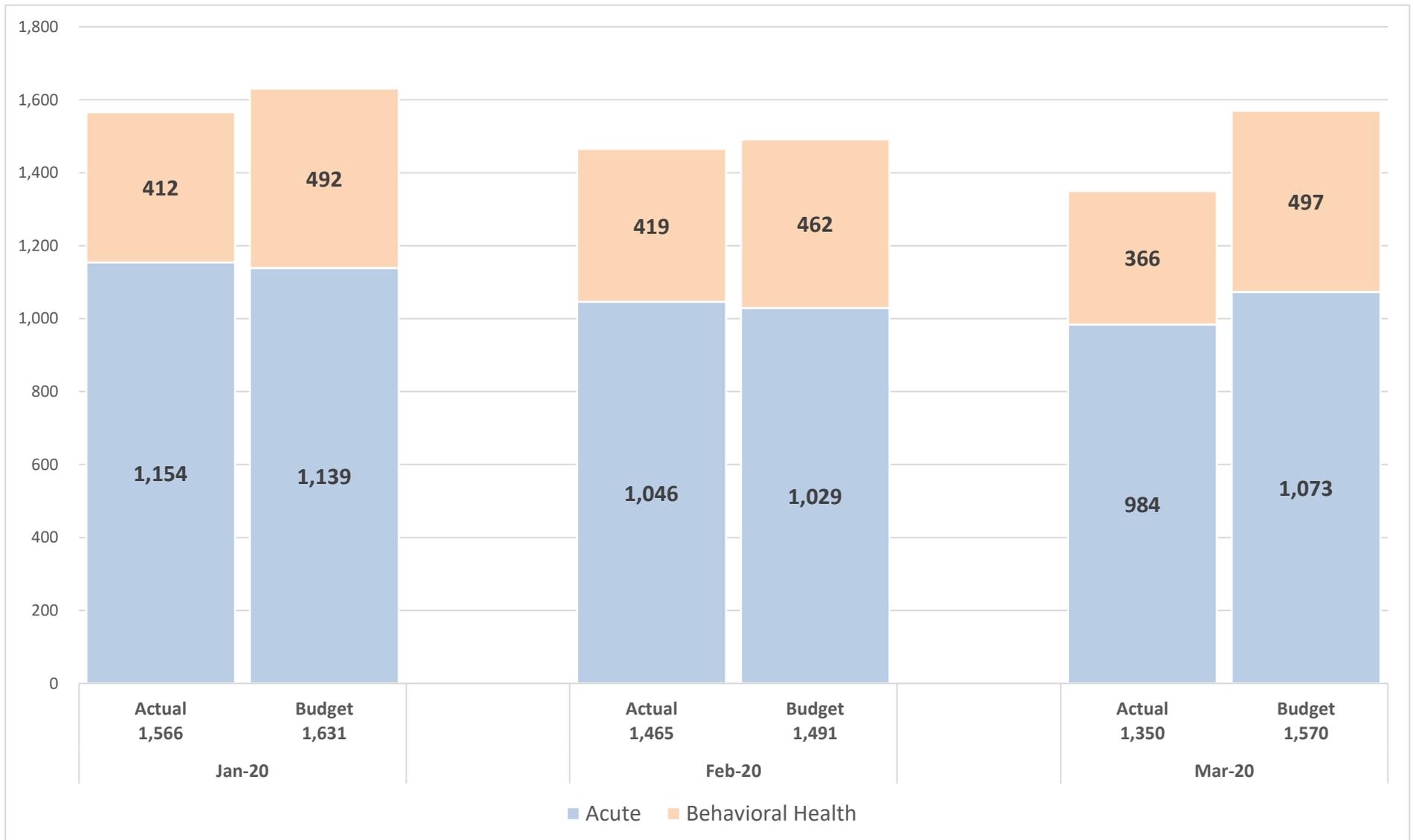
	<u>March 2020</u>	<u>June 2019</u>
Operating / General Fund	\$185.4M	\$218.5M
Bond related – Restricted	<u>342.5M</u>	<u>460.8M</u>
Total cash and cash equivalents (including investments)	\$527.9M	\$679.3M

<u>Select Ratios</u>	FY2020 YTD as of March 29	2018 Moody's "A3" Medians
Liquidity		
Days cash on hand (unrestricted)	107.0	183.5
Days in Accounts Receivable	90.0	47.0
Current Ratio (excludes Bond funds)	3.1	1.8

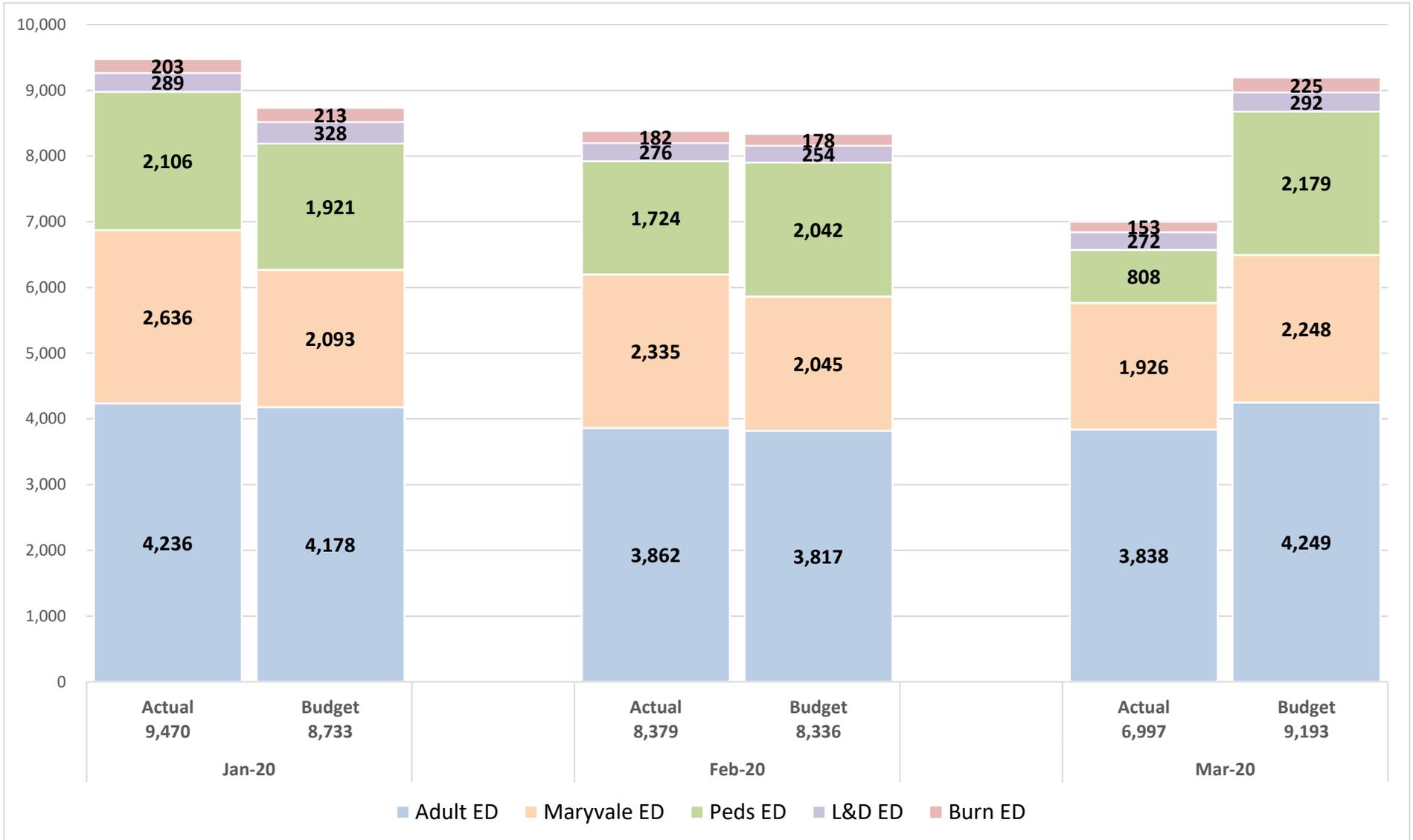
	FY2020	
	YTD Actual	YTD Budget
Profitability		
Operating Margin (%)	(15.8)	(8.8)
Excess Margin - normalize (%)	(3.2)	4.6
Productivity		
FTE/AOB w/o Residents	4.50	4.39

If you have any questions, please do not hesitate to contact Melanie Talbot or Rich Mutarelli (CFO).

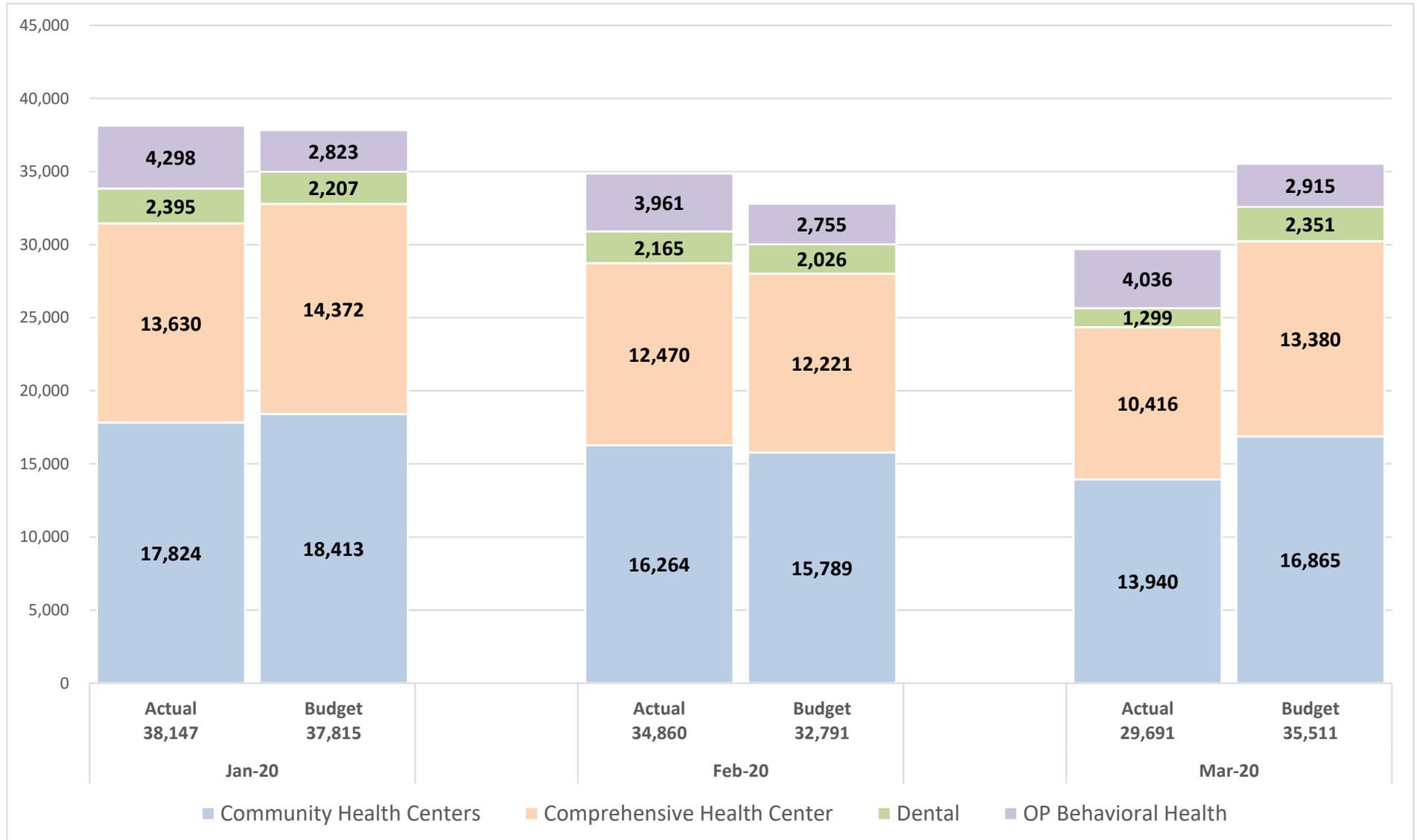
Fiscal Year 2020 Admissions



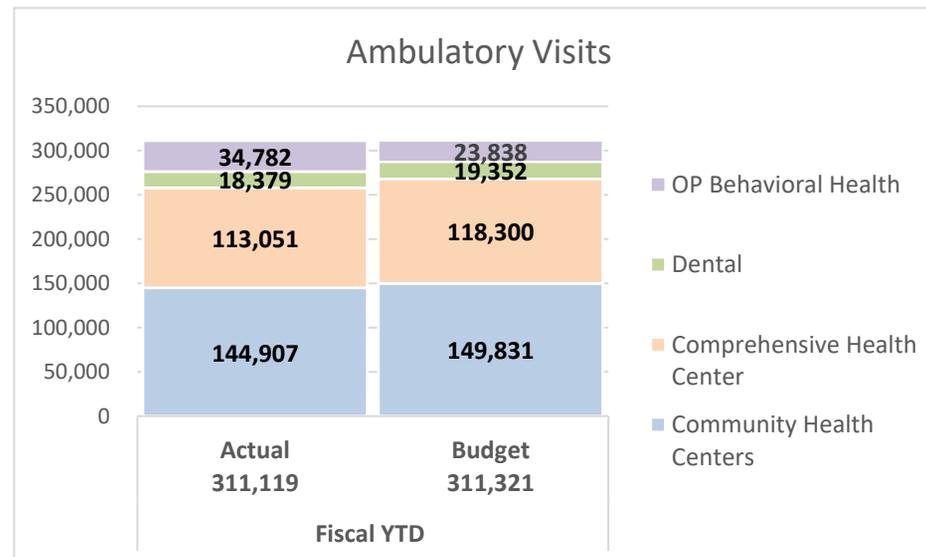
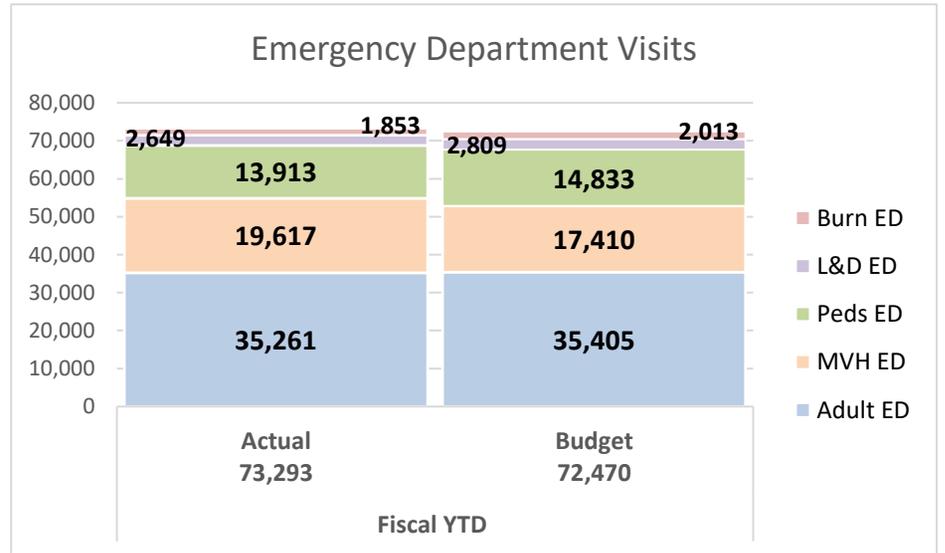
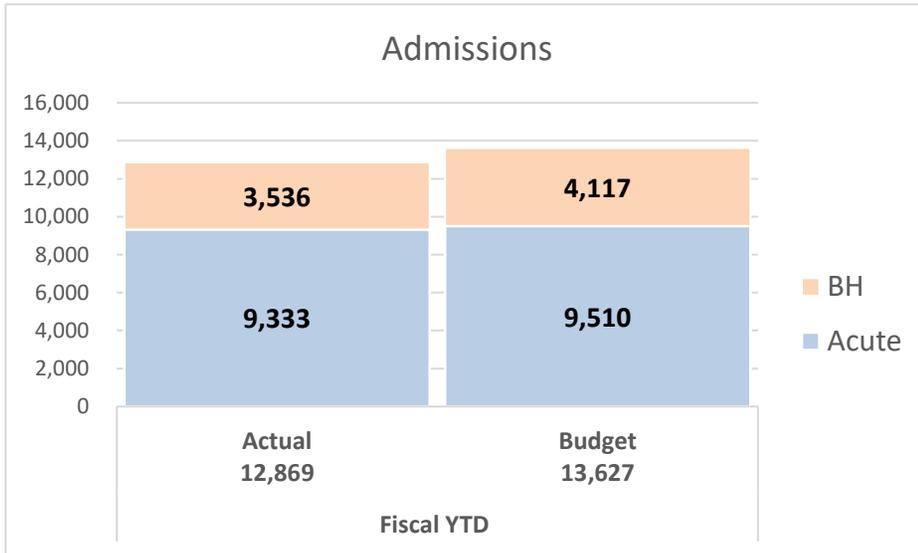
Fiscal Year 2020 Emergency Department Visits



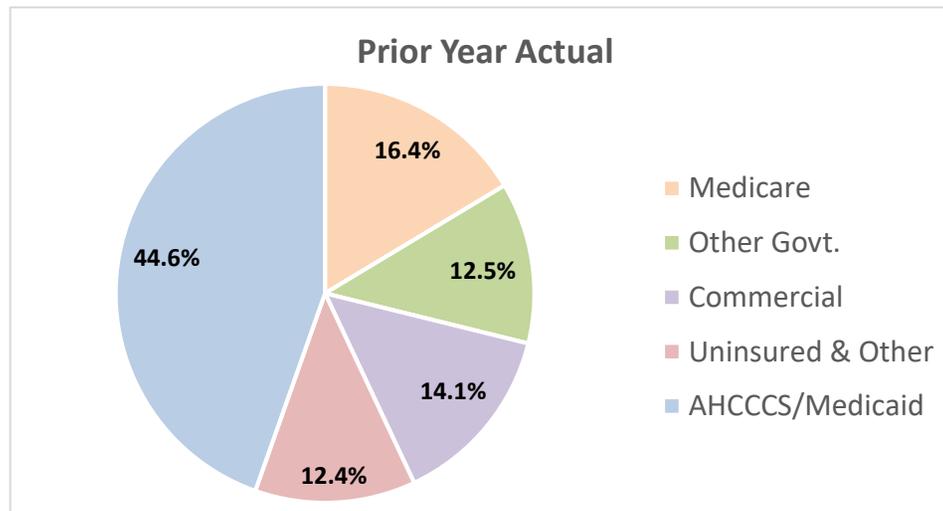
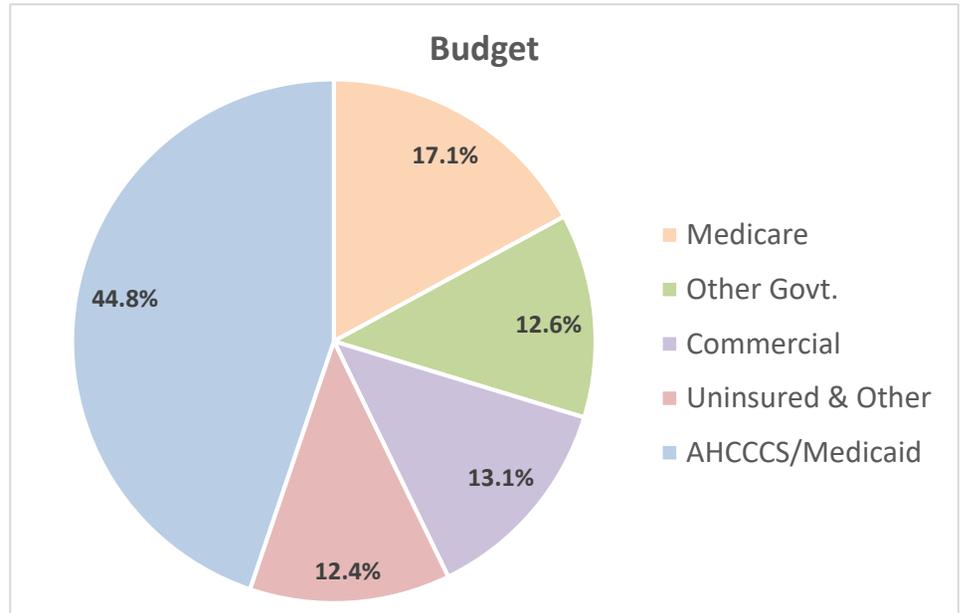
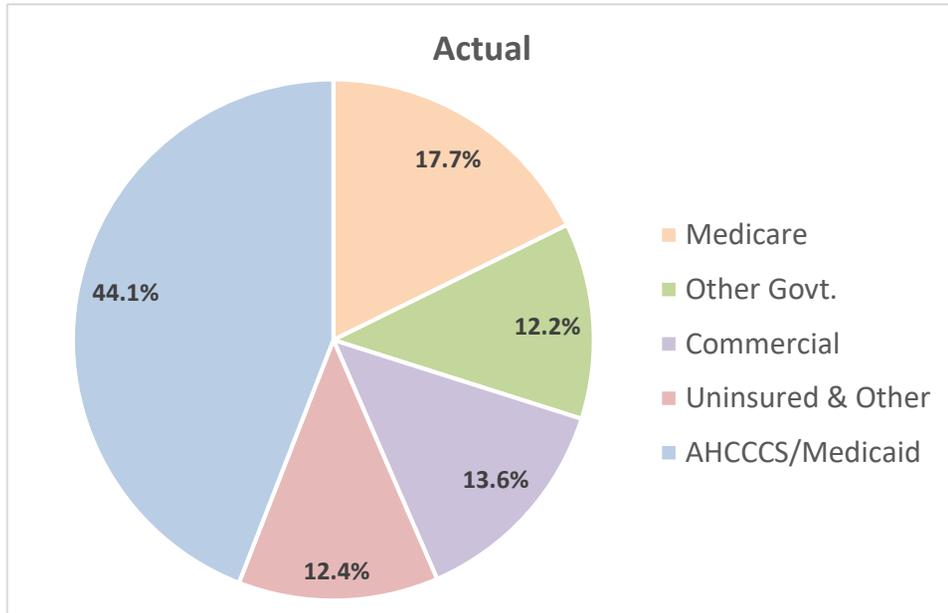
Fiscal Year 2020 Ambulatory Visits



Fiscal Year 2020 Year-to-Date Volume Summary



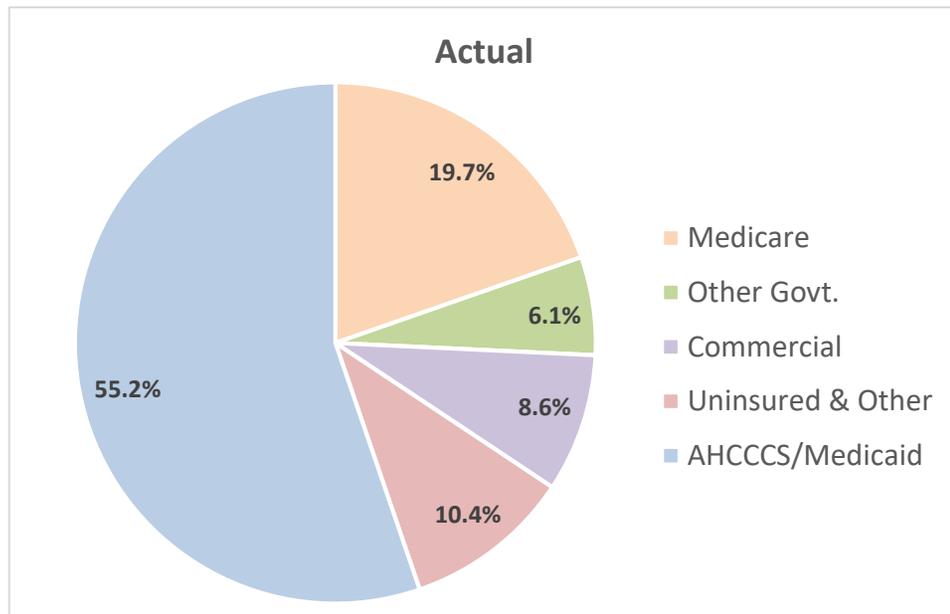
Fiscal Year 2020 Patient Revenue Source by Gross Revenue



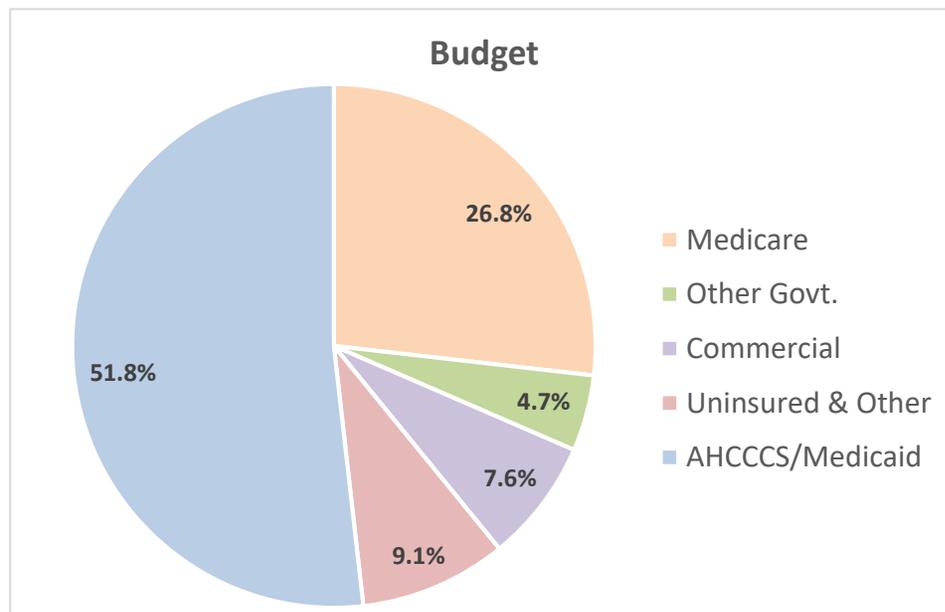
Actual Gross Revenue is
YTD as of March 31, 2020

Prior Year Gross Revenue is
all of fiscal year 2019

Fiscal Year 2020 Patient Revenue Source by Gross Revenue -- Maryvale Campus



Actual Gross Revenue is
YTD as of March 31, 2020





MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
 Unusual Item Report
 For the month ending March 31, 2020

		MTD Actual
Increase (decrease) in net assets as reported		\$ (12,412,950)
 <i>Unusual items:</i>		
NAP related grant revenue - grant to date recon of expenses / revenues	(46,069)	
COVID-19 related 'preliminary' additional expenses **	405,838	
additional software-related maintenance agreement (CY2019)	522,208	
		881,977
Normalized increase (decrease) in net assets		\$ (11,530,973)

*** includes labor costs (26 FTE's), supplies & other miscellaneous expenses in the COVID-19 cost center*



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Period Ending March 31, 2020

	Mar-20 Actual	Mar-20 Budget	Mar-20 Variance	Mar-20 % Change	Prior Year Same Month Mar-19	Prior Year Same Month Variance	Prior Year Same Month % Change
Net Patient Service Revenue	\$ 30,397,904	\$ 44,025,492	\$ (13,627,588)	(31.0 %)	\$ 45,618,928	\$ (15,221,025)	(33.4 %)
Other Revenue	8,776,720	7,799,835	976,885	12.5 %	7,009,876	1,766,844	25.2 %
Total Operating Revenue	39,174,624	51,825,327	(12,650,703)	(24.4 %)	52,628,805	(13,454,181)	(25.6 %)
OPERATING EXPENSES							
Salaries and Wages	22,721,586	22,978,942	257,357	1.1 %	19,641,785	(3,079,801)	(15.7 %)
Contract Labor	1,601,383	1,391,123	(210,260)	(15.1 %)	1,687,863	86,481	5.1 %
Employee Benefits	7,433,668	6,697,843	(735,825)	(11.0 %)	5,656,737	(1,776,931)	(31.4 %)
Medical Service Fees	6,523,058	6,399,144	(123,914)	(1.9 %)	6,706,780	183,722	2.7 %
Supplies	7,747,322	7,094,168	(653,154)	(9.2 %)	8,263,290	515,968	6.2 %
Purchased Services	2,907,112	2,376,630	(530,482)	(22.3 %)	1,094,468	(1,812,644)	(165.6 %)
Repair and Maintenance	2,475,249	1,544,133	(931,116)	(60.3 %)	1,111,543	(1,363,706)	(122.7 %)
Utilities	627,248	647,968	20,719	3.2 %	589,804	(37,444)	(6.3 %)
Rent	479,830	447,673	(32,157)	(7.2 %)	445,729	(34,100)	(7.7 %)
Other Expenses	1,807,461	1,533,249	(274,212)	(17.9 %)	3,461,455	1,653,994	47.8 %
Provider Assessment	652,033	652,033	(0)	(0.0 %)	563,461	(88,572)	(15.7 %)
Depreciation	3,143,981	3,147,737	3,756	0.1 %	2,174,506	(969,475)	(44.6 %)
Total Operating Expense	58,119,930	54,910,641	(3,209,289)	(5.8 %)	51,397,421	(6,722,509)	(13.1 %)
Operating Income (Loss)	(18,945,306)	(3,085,314)	(15,859,992)	(514.0 %)	1,231,384	(20,176,691)	(1638.5 %)
NONOPERATING REVENUES (EXPENSES)							
NonCapital Grants	1,490,822	1,105,390	385,432	34.9 %	916,191	574,631	62.7 %
NonCapital Transfers from County/State	295,658	295,658	0	0.0 %	295,658	0	0.0 %
Investment Income	553,047	666,042	(112,995)	(17.0 %)	1,387,793	(834,746)	(60.1 %)
Other NonOperating Revenues (Expenses)	(2,165,017)	(2,032,696)	(132,321)	(6.5 %)	(2,300,435)	135,417	5.9 %
Interest Expense	(1,309,785)	(1,580,291)	270,506	17.1 %	(100,625)	(1,209,160)	(1201.6 %)
Tax Levy	11,941,918	11,941,918	(0)	(0.0 %)	9,922,909	2,019,009	20.3 %
Total NonOperating Revenues (Expenses)	10,806,643	10,396,020	410,622	3.9 %	10,121,492	685,151	6.8 %
Excess of Revenues over Expenses	\$ (8,138,664)	\$ 7,310,706	\$ (15,449,370)	(211.3 %)	\$ 11,352,876	\$ (19,491,540)	(171.7 %)
Bond-Related Revenues and Expenses	(4,274,286)	(4,065,748)	(208,538)	(5.1 %)	(4,453,911)	179,625	4.0 %
Increase in Net Assets (normalized)	\$ (12,412,950)	\$ 3,244,958	\$ (15,657,908)	(482.5 %)	\$ 6,898,965	\$ (19,311,915)	(279.9 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Nine Periods Ending March 31, 2020

	Mar-20 YTD Actual	Mar-20 YTD Budget	Mar-20 YTD Variance	YTD Mar-20 % Change	YTD Prior Year Mar-19	YTD Prior Year Variance	YTD Prior Year % Change
Net Patient Service Revenue	\$ 366,068,651	\$ 368,715,036	\$ (2,646,385)	(0.7 %)	\$ 325,815,386	\$ 40,253,266	12.4 %
Other Revenue	68,511,892	64,235,517	4,276,376	6.7 %	61,742,817	6,769,076	11.0 %
Total Operating Revenue	434,580,544	432,950,553	1,629,991	0.4 %	387,558,203	47,022,341	12.1 %
OPERATING EXPENSES							
Salaries and Wages	202,460,573	199,646,386	(2,814,188)	(1.4 %)	178,069,230	(24,391,344)	(13.7 %)
Contract Labor	18,485,611	12,573,688	(5,911,924)	(47.0 %)	14,344,777	(4,140,834)	(28.9 %)
Employee Benefits	58,450,085	58,192,462	(257,624)	(0.4 %)	51,859,924	(6,590,161)	(12.7 %)
Medical Service Fees	59,733,854	56,920,081	(2,813,773)	(4.9 %)	56,758,023	(2,975,831)	(5.2 %)
Supplies	70,395,687	61,599,878	(8,795,808)	(14.3 %)	57,039,808	(13,355,879)	(23.4 %)
Purchased Services	22,213,530	21,040,879	(1,172,651)	(5.6 %)	16,778,584	(5,434,945)	(32.4 %)
Repair and Maintenance	14,288,624	13,634,239	(654,386)	(4.8 %)	11,982,560	(2,306,064)	(19.2 %)
Utilities	5,855,047	6,482,950	627,903	9.7 %	5,530,459	(324,588)	(5.9 %)
Rent	4,458,935	4,053,961	(404,974)	(10.0 %)	3,725,437	(733,498)	(19.7 %)
Other Expenses	14,408,736	14,108,450	(300,285)	(2.1 %)	12,329,391	(2,079,345)	(16.9 %)
Provider Assessment	5,868,301	5,868,301	(0)	(0.0 %)	5,071,149	(797,152)	(15.7 %)
Depreciation	26,760,430	26,516,685	(243,745)	(0.9 %)	20,191,645	(6,568,785)	(32.5 %)
Total Operating Expense	503,379,413	480,637,958	(22,741,455)	(4.7 %)	433,680,987	(69,698,426)	(16.1 %)
Operating Income (Loss)	(68,798,869)	(47,687,405)	(21,111,464)	(44.3 %)	(46,122,784)	(22,676,085)	(49.2 %)
NONOPERATING REVENUES (EXPENSES)							
NonCapital Grants	8,832,019	9,783,537	(951,518)	(9.7 %)	7,745,703	1,086,316	14.0 %
NonCapital Transfers from County/State	2,660,922	2,660,922	0	0.0 %	2,660,922	0	0.0 %
Investment Income	6,797,416	6,166,271	631,145	10.2 %	6,717,960	79,456	1.2 %
Other NonOperating Revenues (Expenses)	(21,169,082)	(17,915,496)	(3,253,586)	(18.2 %)	(15,714,868)	(5,454,214)	(34.7 %)
Interest Expense	(9,810,763)	(14,222,621)	4,411,858	31.0 %	(1,019,482)	(8,791,281)	(862.3 %)
Tax Levy	107,477,266	107,477,266	(0)	(0.0 %)	89,306,182	18,171,083	20.3 %
Total NonOperating Revenues (Expenses)	94,787,778	93,949,879	837,899	0.9 %	89,696,417	5,091,360	5.7 %
Excess of Revenues over Expenses	\$ 25,988,908	\$ 46,262,474	\$ (20,273,566)	(43.8 %)	\$ 43,573,633	\$ (17,584,725)	(40.4 %)
Bond-Related Revenues and Expenses	(39,722,913)	(36,763,629)	(2,959,284)	(8.0 %)	(34,908,324)	(4,814,589)	(13.8 %)
Increase in Net Assets (normalized)	\$ (13,734,004)	\$ 9,498,845	\$ (23,232,849)	(244.6 %)	\$ 8,665,309	\$ (22,399,314)	(258.5 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF NET POSITION

March 31, 2020

	<u>3/31/2020</u>	<u>6/30/2019</u>
ASSETS		
Current Assets		
Cash and Cash Equivalents		
Cash - Care System	\$ 53,147,095	\$ 62,466,303
Short-Term Investment - Care System	<u>81,977,666</u>	<u>106,237,284</u>
Cash and Short-Term Investment	135,124,761	168,703,587
Cash - Bond	124,459,520	171,579,684
Short-Term Investment - Bond	<u>218,089,997</u>	<u>289,276,568</u>
Cash and Short-Term Investment - Bond	342,549,518	460,856,252
Total Cash and Cash Equivalents	477,674,279	629,559,839
Patient A/R, Net of Allowances	112,896,520	93,286,662
Other Receivables and Prepaid Items	35,155,605	32,655,195
Estimated Amounts Due from Third-Party Payors	33,285,552	39,435,152
Due from Related Parties	<u>8,427,071</u>	<u>1,680,183</u>
Total Current Assets	667,439,027	796,617,032
Capital Assets, Net	449,138,411	359,840,756
Other Assets		
Long-Term Investment	<u>50,256,561</u>	<u>49,793,027</u>
Total Other Assets	50,256,561	49,793,027
Total Assets	1,166,833,998	1,206,250,815
Deferred Outflows	65,048,262	65,048,262
Total Assets and Deferred Outflows	<u>\$ 1,231,882,260</u>	<u>\$ 1,271,299,077</u>



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF NET POSITION

March 31, 2020

	<u>3/31/2020</u>	<u>6/30/2019</u>
LIABILITIES AND NET POSITION		
Current Liabilities		
Current Maturities of Long-Term Debt	\$ 35,403,872	\$ 52,935,721
Accounts Payable	42,343,457	43,848,310
Accrued Payroll and Expenses	24,935,549	26,306,854
Medical Claims Payable	16,445,470	17,252,666
Due to Related Parties	0	4,661,701
Other Current Liabilities	19,834,630	23,338,160
Total Current Liabilities	<u>138,962,977</u>	<u>168,343,412</u>
Long-Term Debt		
Bonds Payable	464,516,473	500,541,763
Other Long-Term Debt	622,110	622,110
Total Long-Term Debt	<u>465,138,583</u>	<u>501,163,873</u>
Long-Term Liabilities	300,585,929	300,585,929
Total Liabilities	904,687,489	970,093,214
Deferred Inflows	47,528,446	47,528,446
Net Position		
Invested in Capital Assets, Net of Related Debt	413,112,429	306,282,925
Temporarily Restricted	10,993,863	7,916,625
Unrestricted	(144,439,967)	(60,522,132)
Total Net Position	<u>279,666,326</u>	<u>253,677,417</u>
Total Liabilities, Deferred Inflows, and Net Position	<u>\$ 1,231,882,260</u>	<u>\$ 1,271,299,077</u>

SUPPLEMENTAL INFORMATION

Valleywise Health
 Financial and Statistical Information
 31-Mar-20

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

	Current Month				Fiscal Year to Date				Prior Fiscal Year to Date		
	Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %

Acute														
Admissions	984	1,073	(89)	(8.3%)		9,333	9,510	(177)	(1.9%)		8,669	664	7.7%	
Length of Stay (LOS)	4.7	4.3	(0.4)	(9.6%)		5.0	4.6	(0.4)	(7.6%)		4.7	(0.3)	(5.7%)	
Patient Days	4,640	4,618	22	0.5%		46,691	44,207	2,484	5.6%		41,037	5,654	13.8%	

Acute - Observation Days and Admits														
Observation Days	453	393	60	15.4%		5,042	3,591	1,451	40.4%		3,522	1,520	43.1%	
Observation Admission - Transfer to Inpatient	179	156	23	14.7%		1,806	1,448	358	24.7%		1,372	434	31.6%	
Observation Admission Only	321	322	(1)	(0.3%)		3,650	2,994	656	21.9%		2,861	789	27.6%	
Total Admissions - Acute plus Observation Only	1,305	1,395	(90)	(6.5%)		12,983	12,504	479	3.8%		11,530	1,453	12.6%	

Behavioral Health														
Admissions	366	497	(131)	(26.4%)		3,536	4,117	(581)	(14.1%)		2,842	694	24.4%	
Length of Stay (LOS)	25.2	20.3	(4.9)	(24.3%)		22.8	20.3	(2.4)	(11.9%)		21.2	(1.6)	(7.4%)	
Patient Days	9,223	10,079	(856)	(8.5%)		80,487	83,740	(3,253)	(3.9%)		60,255	20,232	33.6%	
Valleywise Behavioral Health Center-Phoenix	2,406	2,663	(257)	(9.7%)		23,858	23,576	282	1.2%		29,540	(5,682)	(19.2%)	
Valleywise Behavioral Health Center-Mesa	3,350	3,555	(205)	(5.8%)		30,912	30,910	2	0.0%		30,715	197	0.6%	
Valleywise Behavioral Health Center-Maryvale	3,467	3,861	(394)	(10.2%)		25,717	29,254	(3,537)	(12.1%)		0	25,717	100.0%	

Combined (Acute + Behavioral Health)														
Adjusted Admissions	2,483	3,022	(539)	(17.8%)		24,111	25,442	(1,331)	(5.2%)		21,464	2,647	12.3%	
Adjusted Patient Days	25,500	28,292	(2,792)	(9.9%)		238,281	238,884	(603)	(0.3%)		188,876	49,405	26.2%	

Case Mix Index														
Total Hospital	1.49	1.44	0.05	3.1%		1.49	1.44	0.05	3.8%		1.46	0.03	2.4%	
Acute (Excluding Newborns)	1.71	1.67	0.04	2.3%		1.71	1.67	0.04	2.3%		1.66	0.05	2.9%	
Behavioral Health	1.19	1.14	0.05	4.0%		1.17	1.14	0.03	3.1%		1.14	0.03	3.1%	
Medicare	1.89	1.96	(0.07)	(3.8%)		2.00	1.96	0.04	2.3%		1.96	0.04	2.3%	
AHCCCS	1.88	1.72	0.16	9.4%		1.73	1.72	0.01	0.7%		1.71	0.02	1.3%	

Ambulatory														
Valleywise Community Health Centers Visits - Including WHHs	13,940	16,865	(2,925)	(17.3%)		144,907	149,831	(4,924)	(3.3%)		140,347	4,560	3.2%	
Valleywise Comprehensive Health Center Visits	10,416	13,380	(2,964)	(22.2%)		113,051	118,300	(5,249)	(4.4%)		116,563	(3,512)	(3.0%)	
Dental Clinics Visits	1,299	2,351	(1,052)	(44.7%)		18,379	19,352	(973)	(5.0%)		19,317	(938)	(4.9%)	
7th Ave Walk-In Clinic Visits	0	0	0	0.0%		0	0	0	0.0%		13,434	(13,434)	(100.0%)	
OP Behavioral Health Visits	4,036	2,915	1,121	38.5%		34,782	23,838	10,944	45.9%		18,455	16,327	88.5%	
Total Ambulatory Visits :	29,691	35,511	(5,820)	(16.4%)		311,119	311,321	(202)	(0.1%)		308,116	3,003	1.0%	

Hospital

Valleywise Health
 Financial and Statistical Information
 31-Mar-20

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

	Current Month				Fiscal Year to Date				Prior Fiscal Year to Date		
	Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %
Surgical Center (SURG) - Total IP & OP Surgeries	495	742	(247)	(33.3%)	5,781	5,967	(186)	(3.1%)	5,454	327	6.0%
Surgical Center (SURG) - Total Surgical Minutes	56,745	85,307	(28,562)	(33.5%)	646,500	683,958	(37,458)	(5.5%)	627,405	19,095	3.0%
Surgical Center (SURG) - Minutes per Case	115	115	0.3	0.3%	112	115	2.8	2.4%	115	3.2	2.8%
Operating Room Utilization	na	70%	na	na	na	70%	na	na	63%	na	na
Deliveries	158	146	12	8.2%	1,435	1,540	(105)	(6.8%)	1,536	(101)	(6.6%)
Trauma Visits (subset of ED Visits)	177	144	33	22.9%	1,526	1,352	174	12.9%	1,360	166	12.2%
Emergency Department (ED)	6,997	9,193	(2,196)	(23.9%)	73,293	72,470	823	1.1%	54,883	18,410	33.5%
Adult ED	3,838	4,249	(411)	(9.7%)	35,261	35,405	(144)	(0.4%)	35,326	(65)	(0.2%)
Maryvale ED	1,926	2,248	(322)	(14.3%)	19,617	17,410	2,207	12.7%	0	19,617	100.0%
Peds ED	808	2,179	(1,371)	(62.9%)	13,913	14,833	(920)	(6.2%)	14,776	(863)	(5.8%)
L&D ED	272	292	(20)	(6.8%)	2,649	2,809	(160)	(5.7%)	2,789	(140)	(5.0%)
Burn ED	153	225	(72)	(32.0%)	1,853	2,013	(160)	(7.9%)	1,992	(139)	(7.0%)
% of Total ED Visits Resulting in Admission Adult	15.1%	14.5%	0.6%	4.2%	14.9%	14.5%	0.4%	2.7%	14.6%	0.3%	1.9%
% of Total ED Visits Resulting in Admission Peds	4.5%	4.0%	0.5%	11.6%	3.7%	4.0%	(0.3%)	(6.3%)	4.0%	(0.3%)	(7.3%)
% of Total ED Visits Resulting in Admission Maryvale	5.9%	5.0%	0.9%	17.8%	5.2%	5.0%	0.2%	4.9%	0.0%	5.2%	100.0%
% of Acute Patients Admitted Through the ED	89.2%	90.5%	(1.3%)	(1.4%)	87.7%	84.9%	2.8%	3.3%	83.8%	3.9%	4.7%
Left Without Treatment (LWOT) ADULT	1.3%	<3%	1.7%	56.0%	1.3%	<3%	1.7%	56.0%	1.3%	(0.0%)	(2.3%)
Left Without Treatment (LWOT) PEDIATRICS	0.1%	<3%	2.9%	95.9%	0.3%	<3%	2.7%	90.3%	0.2%	(0.1%)	(31.8%)
Left Without Treatment (LWOT) MARYVALE	1.2%	<3%	1.8%	60.2%	1.4%	<3%	1.6%	53.7%	0.0%	(1.4%)	(100.0%)
Overall ED Median Length of Stay (minutes) ADULT	195	<240	45	18.8%	220	<240	20	8.3%	219	(1)	(0.5%)
Overall ED Median Length of Stay (minutes) PEDS	123	<220	97	44.1%	134	<220	86	39.1%	125	(9)	(7.2%)
Overall ED Median Length of Stay (minutes) MARYVALE	160	<220	60	27.3%	175	<220	45	20.5%	0	(175)	(100.0%)
PSYCH ED Median LOS (minutes) ADULT	473	<0	(473)	(100.0%)	486	<0	(486)	(100.0%)	498	12	2.4%
PSYCH ED Median LOS (minutes) PEDS	1,348	<0	(1,348)	(100.0%)	1,511	<0	(1,511)	(100.0%)	859	(653)	(76.0%)
PSYCH ED Median LOS (minutes) MARYVALE	577	<0	(577)	(100.0%)	624	<0	(624)	(100.0%)	0	(624)	100.0%
Median Time to Treatment (MTT) (minutes) ADULT	20	<30	10	33.3%	20	<30	10	33.3%	20	0	0.0%
Median Time to Treatment (MTT) (minutes) PEDS	22	<30	8	26.7%	23	<30	7	23.3%	21	(2)	(9.5%)
Median Time to Treatment (MTT) (minutes) MARYVALE	16	<30	14	46.7%	20	<30	10	33.3%	0	(20)	(100.0%)
Cath Lab Utilization - Room 1	17%	45%	(27.6%)	(61.4%)	19%	45%	(25.8%)	(57.3%)	27%	(7.4%)	(27.8%)
Cath Lab Utilization - Room 2	21%	45%	(23.9%)	(53.2%)	35%	45%	(9.9%)	(22.1%)	31%	3.9%	12.7%
Cath Lab Utilization - IR	61%	65%	(4.4%)	(6.8%)	74%	65%	9.0%	13.9%	64%	10.1%	15.7%
CCTA/Calcium Score	5	15	(10)	(66.7%)	77	135	(58)	(43.0%)	58	19	32.8%
Pediatric ED Visits at Maryvale (under age 18)	356				4,261						
Adult ED Visits at Maryvale (age 18 and over)	1,570				15,356						
Maryvale ED to Inpatient OR	22				183						

Valleywise Health
 Financial and Statistical Information
 31-Mar-20

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

Current Month				Fiscal Year to Date				Prior Fiscal Year to Date		
Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %

Operating Income / (Loss) in 000s

Valleywise Health	\$	(18,945)	\$	(3,085)	\$	(15,860)	(514.0%)		\$	(68,799)	\$	(47,687)	\$	(21,111)	(44.3%)		\$	(46,123)	\$	(22,676)	(49.2%)	
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Net Income / (Loss) in 000s

Valleywise Health	\$	(8,139)	\$	7,311	\$	(15,449)	(211.3%)		\$	25,989	\$	46,262	\$	(20,274)	(43.8%)		\$	43,574	\$	(17,585)	(40.4%)	
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Net Income / (Loss) in 000s Normalized

Valleywise Health	\$	(12,413)	\$	3,245	\$	(15,658)	(482.5%)		\$	(13,734)	\$	9,499	\$	(23,233)	(244.6%)		\$	8,665	\$	(22,399)	(258.5%)	
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RATIOS:

Liquidity

Total Cash and Investments (000s)	\$	185.4	\$	218.5	\$	(33.2)	(15.2%)	
Total Days Cash on Hand		107.0		140.6		(33.7)	(23.9%)	
Current Ratio		4.8		5.2		(0.4)	(7.4%)	
Current Ratio without Bond-related Assets & Liabilities		3.1		3.0		0.1	4.1%	
Days in Accounts Receivable (Hospital only)		90.0		77.0		(13.0)	(16.9%)	

Capital Structure

EBIDA Debt Service Coverage		16.1		16.6		(0.5)	(2.8%)	
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Profitability

Operating Margin		(15.83%)		(11.01%)		(4.82%)	(43.7%)			(11.77%)		(4.06%)	(34.5%)	
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Labor

FTE/AOB WO Residents		4.64		4.26		(0.39)	(9.1%)			4.50		4.39		(0.10)	(2.3%)			4.92		0.42	8.6%	
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	Current Month				Rolling Last Twelve Months			
	Actual	Prior Year	Variance	Var %	Actual	Prior Year	Variance	Var %
Turnover Rate - Voluntary	1.25%	1.16%	(0.09%)	(7.76%)	17.22%	15.31%	(1.91%)	(12.48%)
Turnover Rate - Involuntary	0.42%	0.60%	0.18%	30.00%	4.65%	4.48%	(0.17%)	(3.79%)
Turnover Rate - Uncontrollable	0.15%	0.30%	0.15%	50.00%	2.91%	2.41%	(0.50%)	(20.75%)
Turnover Rate - Total	1.82%	2.05%	0.23%	11.22%	24.79%	22.20%	(2.59%)	(11.67%)

Appendix A Definition of Financial Indicators

Indicator	Definition	Desired Position	
		Trend	Median
Total Days Cash on Hand	$= \frac{\text{Cash} + \text{Short-Term Investments}}{(\text{Operating Expenses Less - Depreciation}) / \text{YTD Days}}$	Up	Above
Days in Accounts Receivable	$= \frac{\text{Net Patient Accounts Receivable (including Due/From)}}{\text{Net Patient Service Revenue} / \text{YTD Days}}$	Down	Below
Cushion Ratio	$= \frac{\text{Cash} + \text{Short-Term Investments}}{\text{Principal} + \text{Interest Expenses}}$	Up	Above
Cash to Debt	$= \frac{\text{Cash} + \text{Short-Term Investments}}{\text{Long Term Debt}} \times 100$	Up	Above
EBITDA Debt Service Coverage	$= \frac{\text{EBITDA}}{\text{Principal} + \text{Interest Expenses}}$	Up	Above
Debt to Net Assets	$= \frac{\text{Long Term Debt}}{\text{Long Term Debt} + \text{Unrestricted Assets}} \times 100$	Down	Below
Operating Margin	$= \frac{\text{Operating Income (Loss)}}{\text{Operating Revenues}} \times 100$	Up	Above
EBITDA Margin	$= \frac{\text{EBITDA}}{\text{Operating Revenues} + \text{Non Operating Revenues}} \times 100$	Up	Above
Excess Margin	$= \frac{\text{Net Income}}{\text{Operating Revenues} + \text{Non Operating Revenues}} \times 100$	Up	Above
Case Mix Index - Total Hospital	All discharged accounts. = Includes normal newborns (DRG 795). Includes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Acute (Excluding Newborns)	Discharged accounts. = Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Behavioral Health	= Discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Medicare	Discharged accounts with a financial class of Medicare <u>or</u> Medicare Managed Care. Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - AHCCCS	Discharged accounts with a financial class of AHCCCS <u>or</u> Maricopa Health Plan. Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above

For ALL Case Mix values -- only Patient Types of Inpatient, Behavioral Health and Newborn are counted (as appropriate). Patient Types of Observation, Outpatient and Emergency are excluded from all CMI calculations at all times.

New individual MS-DRG weights are issued by CMS each year, with an effective date of October 1st.



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

VOLUMES

For the Nine Periods Ending March 31, 2020

	Mar-20 Actual	Mar-20 Budget	Mar-20 Variance	Mar-20 % Change	Prior Year Same Month Mar-19	Prior Year Same Month % Change	Mar-20 YTD Actual	Mar-20 YTD Budget	Mar-20 YTD Variance	YTD Mar-20 % Change	YTD Prior Year Mar-19	YTD Prior Year % Change
ADMISSIONS												
Acute	984	1,073	(89)	(8.3 %)	997	(1.3 %)	9,333	9,510	(177)	(1.9 %)	8,669	7.7 %
Behavioral Health	366	497	(131)	(26.4 %)	312	17.3 %	3,536	4,117	(581)	(14.1 %)	2,842	24.4 %
Valleywise Behavioral Health Center-Phoenix	66	112	(46)	(41.1 %)	126	(47.6 %)	859	1,110	(251)	(22.6 %)	1,247	(31.1 %)
Valleywise Behavioral Health Center-Mesa	149	184	(35)	(19.0 %)	186	(19.9 %)	1,551	1,881	(330)	(17.5 %)	1,595	(2.8 %)
Valleywise Behavioral Health Center-Maryvale	151	201	(50)	(24.9 %)	0	100.0 %	1,126	1,126	0	0.0 %	0	100.0 %
Total	1,350	1,570	(220)	(14.0 %)	1,309	3.1 %	12,869	13,627	(758)	(5.6 %)	11,511	11.8 %
OBSERVATION ADMISSIONS												
Transferred to Inpatient *	179	156	23	14.7 %	178	0.6 %	1,806	1,448	358	24.7 %	1,372	31.6 %
Observation Admission Only	321	322	(1)	(0.3 %)	357	(10.1 %)	3,650	2,994	656	21.9 %	2,861	27.6 %
Total Observation Admissions	500	478	22	4.6 %	535	(6.5 %)	5,456	4,442	1,014	22.8 %	4,233	28.9 %
TOTAL ADMISSIONS AND OBSERVATION ONLY												
Total	1,671	1,892	(221)	(11.7 %)	1,666	0.3 %	16,519	16,621	(102)	(0.6 %)	14,372	14.9 %
ADJUSTED ADMISSIONS												
Total	2,483	3,022	(539)	(17.8 %)	2,301	7.9 %	24,111	25,442	(1,331)	(5.2 %)	21,464	12.3 %
PATIENT DAYS												
Acute	4,640	4,618	22	0.5 %	4,768	(2.7 %)	46,691	44,207	2,484	5.6 %	41,037	13.8 %
Behavioral Health	9,223	10,079	(856)	(8.5 %)	6,805	35.5 %	80,487	83,740	(3,253)	(3.9 %)	60,255	33.6 %
Valleywise Behavioral Health Center-Phoenix	2,406	2,663	(257)	(9.7 %)	3,334	(27.8 %)	23,858	23,576	282	1.2 %	29,540	(19.2 %)
Valleywise Behavioral Health Center-Mesa	3,350	3,555	(205)	(5.8 %)	3,471	(3.5 %)	30,912	30,910	2	0.0 %	30,715	0.6 %
Valleywise Behavioral Health Center-Maryvale	3,467	3,861	(394)	(10.2 %)	0	100.0 %	25,717	29,254	(3,537)	(12.1 %)	0	100.0 %
Total	13,863	14,697	(834)	(5.7 %)	11,573	19.8 %	127,178	127,947	(769)	(0.6 %)	101,292	25.6 %
AVERAGE DAILY CENSUS												
Acute	150	149	1	0.5 %	154	(2.7 %)	170	161	9	5.6 %	150	13.4 %
Behavioral Health	298	325	(28)	(8.5 %)	220	35.5 %	293	305	(12)	(3.9 %)	220	33.1 %
Valleywise Behavioral Health Center-Phoenix	78	86	(8)	(9.7 %)	108	(27.8 %)	87	86	1	1.2 %	108	(19.5 %)
Valleywise Behavioral Health Center-Mesa	108	115	(7)	(5.8 %)	112	(3.5 %)	112	112	0	0.0 %	112	0.3 %
Valleywise Behavioral Health Center-Maryvale	112	125	(13)	(10.2 %)	0	100.0 %	94	106	(13)	(12.1 %)	0	100.0 %
Total	447	474	(27)	(5.7 %)	373	19.8 %	462	465	(3)	(0.6 %)	370	25.1 %
ADJUSTED PATIENT DAYS												
Total	25,500	28,292	(2,792)	(9.9 %)	20,343	25.3 %	238,281	238,884	(603)	(0.3 %)	188,876	26.2 %

* Already included in 'Acute Admissions'.



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

VOLUMES

For the Nine Periods Ending March 31, 2020

	Mar-20 Actual	Mar-20 Budget	Mar-20 Variance	Mar-20 % Change	Prior Year Same Month Mar-19	Prior Year Same Month % Change	Mar-20 YTD Actual	Mar-20 YTD Budget	Mar-20 YTD Variance	YTD Mar-20 % Change	YTD Prior Year Mar-19	YTD Prior Year % Change
OPERATING ROOM SURGERIES												
Inpatient	286	424	(138)	(32.5 %)	347	(17.6 %)	3,093	3,352	(259)	(7.7 %)	3,139	(1.5 %)
Outpatient	209	318	(109)	(34.3 %)	274	(23.7 %)	2,688	2,615	73	2.8 %	2,315	16.1 %
Total	495	742	(247)	(33.3 %)	621	(20.3 %)	5,781	5,967	(186)	(3.1 %)	5,454	6.0 %
Inpatient Minutes	35,220	55,231	(20,011)	(36.2 %)	45,180	(22.0 %)	398,640	436,636	(37,996)	(8.7 %)	408,870	(2.5 %)
Outpatient Minutes	21,525	30,076	(8,551)	(28.4 %)	25,500	(15.6 %)	247,860	247,322	538	0.2 %	218,535	13.4 %
Total	56,745	85,307	(28,562)	(33.5 %)	70,680	(19.7 %)	646,500	683,958	(37,458)	(5.5 %)	627,405	3.0 %
DELIVERIES												
Total	158	146	12	8.2 %	160	(1.3 %)	1,435	1,540	(105)	(6.8 %)	1,536	(6.6 %)
ED VISITS												
Adult	3,838	4,249	(411)	(9.7 %)	4,232	(9.3 %)	35,261	35,405	(144)	(0.4 %)	35,326	(0.2 %)
Maryvale	1,926	2,248	(322)	(14.3 %)	0	100.0 %	19,617	17,410	2,207	12.7 %	0	100.0 %
Pediatrics *	808	2,179	(1,371)	(62.9 %)	2,181	(63.0 %)	13,913	14,833	(920)	(6.2 %)	14,776	(5.8 %)
Labor & Delivery	272	292	(20)	(6.8 %)	281	(3.2 %)	2,649	2,809	(160)	(5.7 %)	2,789	(5.0 %)
Burn	153	225	(72)	(32.0 %)	210	(27.1 %)	1,853	2,013	(160)	(7.9 %)	1,992	(7.0 %)
Total	6,997	9,193	(2,196)	(23.9 %)	6,904	1.3 %	73,293	72,470	823	1.1 %	54,883	33.5 %
AMBULATORY VISITS												
Valleywise Community Health Centers **	13,940	16,865	(2,925)	(17.3 %)	15,756	(11.5 %)	144,907	149,831	(4,924)	(3.3 %)	140,347	3.2 %
Valleywise Comprehensive Health Center	10,416	13,380	(2,964)	(22.2 %)	13,212	(21.2 %)	113,051	118,300	(5,249)	(4.4 %)	116,563	(3.0 %)
Outpatient Behavioral Health	4,036	2,915	1,121	38.5 %	2,325	73.6 %	34,782	23,838	10,944	45.9 %	18,455	88.5 %
Dental	1,299	2,351	(1,052)	(44.7 %)	2,233	(41.8 %)	18,379	19,352	(973)	(5.0 %)	19,317	(4.9 %)
7th Avenue Walk-In Clinic	0	0	0	0.0 %	1,721	(100.0 %)	0	0	0	0.0 %	13,434	(100.0 %)
Total	29,691	35,511	(5,820)	(16.4 %)	35,247	(15.8 %)	311,119	311,321	(202)	(0.1 %)	308,116	1.0 %

* These are visits to the Pediatric Emergency Department, not ED visits under a certain age.

** Includes WHH Clinic visits when applicable



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Period Ending March 31, 2020

	Mar-20 Actual	Mar-20 Budget	Mar-20 Variance	Mar-20 % Change	Prior Year Same Month Mar-19	Prior Year Same Month Variance	Prior Year Same Month % Change
Net Patient Service Revenue per APD	\$ 1,192	\$ 1,556	(\$ 364)	(23.4 %)	\$ 2,242	(\$ 1,050)	(46.8 %)
Salaries	\$ 22,721,586	\$ 22,978,942	\$ 257,357	1.1 %	\$ 19,641,785	(\$ 3,079,801)	(15.7 %)
Benefits	7,433,668	6,697,843	(735,825)	(11.0 %)	5,656,737	(1,776,931)	(31.4 %)
Contract Labor	1,601,383	1,391,123	(210,260)	(15.1 %)	1,687,863	86,481	5.1 %
Total Labor Costs	\$ 31,756,636	\$ 31,067,907	(\$ 688,729)	(2.2 %)	\$ 26,986,385	(\$ 4,770,251)	(17.7 %)
Supplies	\$ 7,747,322	\$ 7,094,168	(\$ 653,154)	(9.2 %)	\$ 8,263,290	\$ 515,968	6.2 %
Medical Service Fees	6,523,058	6,399,144	(123,914)	(1.9 %)	6,706,780	183,722	2.7 %
All Other *	12,423,735	10,814,672	(1,609,062)	(14.9 %)	9,667,519	(2,756,216)	(28.5 %)
Total	\$ 26,694,115	\$ 24,307,984	(\$ 2,386,131)	(9.8 %)	\$ 24,637,589	(\$ 2,056,526)	(8.3 %)
Total Operating and Non-Operating Expenses *	\$ 58,450,751	\$ 55,375,892	(\$ 3,074,859)	(5.6 %)	\$ 51,623,974	(\$ 6,826,777)	(13.2 %)
* Excludes Depreciation							
Tax Levy							
Property Tax	\$ 6,704,949	\$ 6,704,949	(\$ 0)	(0.0 %)	\$ 6,410,085	\$ 294,864	4.6 %
Bonds	5,236,969	5,236,969	(0)	(0.0 %)	3,512,824	1,724,145	49.1 %
Total Tax Levy	\$ 11,941,918	\$ 11,941,918	(\$ 0)	(0.0 %)	\$ 9,922,909	\$ 2,019,009	20.3 %
Patient Days - Acute	4,640	4,618	22	0.5 %	4,768	(128)	(2.7 %)
Patient Days - Behavioral Health	9,223	10,079	(856)	(8.5 %)	6,805	2,418	35.5 %
Patient Days - Total	13,863	14,697	(834)	(5.7 %)	11,573	2,290	19.8 %
Adjusted Patient Days	25,500	28,292	(2,792)	(9.9 %)	20,343	5,157	25.3 %
APD Ratio	1.84	1.93	(0.09)	(4.4 %)	1.76	0.08	4.6 %
Admissions - Acute	984	1,073	(89)	(8.3 %)	997	(13)	(1.3 %)
Admissions - Behavioral Health	366	497	(131)	(26.4 %)	312	54	17.3 %
Admissions - Total	1,350	1,570	(220)	(14.0 %)	1,309	41	3.1 %
Adjusted Admissions	2,483	3,022	(539)	(17.8 %)	2,301	182	7.9 %
Average Daily Census - Acute	150	149	1	0.5 %	154	(4)	(2.7 %)
Average Daily Census - Behavioral Health	298	325	(28)	(8.5 %)	220	78	35.5 %
Average Daily Census - Total	447	474	(27)	(5.7 %)	373	74	19.8 %
Adjusted Occupied Beds - Acute	275	287	(11)	(4.0 %)	270	5	1.8 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Period Ending March 31, 2020

	Mar-20 Actual	Mar-20 Budget	Mar-20 Variance	Mar-20 % Change	Prior Year Same Month Mar-19	Prior Year Same Month Variance	Prior Year Same Month % Change
Adjusted Occupied Beds - Behavioral Health	547	626	(79)	(12.6 %)	386	161	41.8 %
Adjusted Occupied Beds - Total	823	913	(90)	(9.9 %)	656	166	25.3 %
Paid FTEs - Payroll	3,697	3,776	78	2.1 %	3,234	(464)	(14.3 %)
Paid FTEs - Contract Labor	319	309	(9)	(3.0 %)	283	(36)	(12.5 %)
Paid FTEs - Total	4,016	4,085	69	1.7 %	3,517	(499)	(14.2 %)
FTEs per AOB	4.88	4.48	(0.41)	(9.1 %)	5.36	0.48	8.9 %
FTEs per AOB (w/o Residents)	4.64	4.26	(0.39)	(9.1 %)	5.06	0.42	8.3 %
Benefits as a % of Salaries	32.7 %	29.1 %	(3.6 %)	(12.2 %)	28.8 %	(3.9 %)	(13.6 %)
Labor Costs as a % of Net Patient Revenue	104.5 %	70.6 %	(33.9 %)	(48.0 %)	59.2 %	(45.3 %)	(76.6 %)
Salaries and Contract Labor per APD	\$ 954	\$ 861	(\$ 92)	(10.7 %)	\$ 1,048	\$ 95	9.0 %
Benefits per APD	292	237	(55)	(23.1 %)	278	(13)	(4.8 %)
Supplies per APD	304	251	(53)	(21.2 %)	406	102	25.2 %
Medical Service Fees per APD	256	226	(30)	(13.1 %)	330	74	22.4 %
All Other Expenses per APD *	487	382	(105)	(27.5 %)	475	(12)	(2.5 %)
Total Expenses per APD *	\$ 2,292	\$ 1,957	(\$ 335)	(17.1 %)	\$ 2,538	\$ 245	9.7 %
Salaries and Contract Labor per Adj. Admission	\$ 9,795	\$ 8,064	(\$ 1,731)	(21.5 %)	\$ 9,270	(\$ 525)	(5.7 %)
Benefits per Adj. Admission	2,994	2,216	(777)	(35.1 %)	2,458	(535)	(21.8 %)
Supplies per Adj. Admission	3,120	2,347	(773)	(32.9 %)	3,591	471	13.1 %
Medical Service Fees per Adj. Admission	2,627	2,117	(509)	(24.1 %)	2,915	288	9.9 %
All Other Expenses per Adj. Admission *	5,003	3,578	(1,425)	(39.8 %)	4,201	(802)	(19.1 %)
Total Expenses per Adj. Admission *	\$ 23,538	\$ 18,323	(\$ 5,215)	(28.5 %)	\$ 22,435	(\$ 1,103)	(4.9 %)

* Excludes Depreciation



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Nine Periods Ending March 31, 2020

	Mar-20 YTD Actual	Mar-20 YTD Budget	Mar-20 YTD Variance	YTD Mar-20 % Change	YTD Prior Year Mar-19	YTD Prior Year Variance	YTD Prior Year % Change
Net Patient Service Revenue per APD	\$ 1,536	\$ 1,543	(\$ 7)	(0.5 %)	\$ 1,725	(\$ 189)	(10.9 %)
Salaries	\$ 202,460,573	\$ 199,646,386	(\$ 2,814,188)	(1.4 %)	\$ 178,069,230	(\$ 24,391,344)	(13.7 %)
Benefits	58,450,085	58,192,462	(257,624)	(0.4 %)	51,859,924	(6,590,161)	(12.7 %)
Contract Labor	18,485,611	12,573,688	(5,911,924)	(47.0 %)	14,344,777	(4,140,834)	(28.9 %)
Total Labor Costs	\$ 279,396,270	\$ 270,412,535	(\$ 8,983,735)	(3.3 %)	\$ 244,273,931	(\$ 35,122,339)	(14.4 %)
Supplies	\$ 70,395,687	\$ 61,599,878	(\$ 8,795,808)	(14.3 %)	\$ 57,039,808	(\$ 13,355,879)	(23.4 %)
Medical Service Fees	59,733,854	56,920,081	(2,813,773)	(4.9 %)	56,758,023	(2,975,831)	(5.2 %)
All Other *	98,073,018	97,326,896	(746,121)	(0.8 %)	72,151,929	(25,921,088)	(35.9 %)
Total	\$ 228,202,558	\$ 215,846,855	(\$ 12,355,703)	(5.7 %)	\$ 185,949,760	(\$ 42,252,798)	(22.7 %)
Total Operating and Non-Operating Expenses *	\$ 507,598,828	\$ 486,259,390	(\$ 21,339,438)	(4.4 %)	\$ 430,223,691	(\$ 77,375,137)	(18.0 %)
* Excludes Depreciation							
Tax Levy							
Property Tax	\$ 60,344,541	\$ 60,344,541	(\$ 0)	(0.0 %)	\$ 57,690,766	\$ 2,653,775	4.6 %
Bonds	47,132,725	47,132,725	(0)	(0.0 %)	31,615,417	15,517,308	49.1 %
Total Tax Levy	\$ 107,477,266	\$ 107,477,266	(\$ 0)	(0.0 %)	\$ 89,306,182	\$ 18,171,083	20.3 %
Patient Days - Acute	46,691	44,207	2,484	5.6 %	41,037	5,654	13.8 %
Patient Days - Behavioral Health	80,487	83,740	(3,253)	(3.9 %)	60,255	20,232	33.6 %
Patient Days - Total	127,178	127,947	(769)	(0.6 %)	101,292	25,886	25.6 %
Adjusted Patient Days	238,281	238,884	(603)	(0.3 %)	188,876	49,405	26.2 %
APD Ratio	1.87	1.87	0.01	0.4 %	1.86	0.01	0.5 %
Admissions - Acute	9,333	9,510	(177)	(1.9 %)	8,669	664	7.7 %
Admissions - Behavioral Health	3,536	4,117	(581)	(14.1 %)	2,842	694	24.4 %
Admissions - Total	12,869	13,627	(758)	(5.6 %)	11,511	1,358	11.8 %
Adjusted Admissions	24,111	25,442	(1,331)	(5.2 %)	21,464	2,647	12.3 %
Average Daily Census - Acute	170	161	9	5.6 %	150	20	13.4 %
Average Daily Census - Behavioral Health	293	305	(12)	(3.9 %)	220	73	33.1 %
Average Daily Census - Total	462	465	(3)	(0.6 %)	370	93	25.1 %
Adjusted Occupied Beds - Acute	318	300	18	6.0 %	279	39	13.9 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Nine Periods Ending March 31, 2020

	Mar-20 YTD Actual	Mar-20 YTD Budget	Mar-20 YTD Variance	YTD Mar-20 % Change	YTD Prior Year Mar-19	YTD Prior Year Variance	YTD Prior Year % Change
Adjusted Occupied Beds - Behavioral Health	548	569	(20)	(3.5 %)	410	138	33.7 %
Adjusted Occupied Beds - Total	866	869	(2)	(0.3 %)	689	177	25.7 %
Paid FTEs - Payroll	3,740	3,706	(34)	(0.9 %)	3,311	(429)	(13.0 %)
Paid FTEs - Contract Labor	357	310	(47)	(15.1 %)	276	(81)	(29.3 %)
Paid FTEs - Total	4,097	4,017	(81)	(2.0 %)	3,587	(510)	(14.2 %)
FTEs per AOB	4.73	4.62	(0.10)	(2.3 %)	5.20	0.48	9.1 %
FTEs per AOB (w/o Residents)	4.50	4.39	(0.10)	(2.3 %)	4.92	0.42	8.6 %
Benefits as a % of Salaries	28.9 %	29.1 %	0.3 %	1.0 %	29.1 %	0.3 %	0.9 %
Labor Costs as a % of Net Patient Revenue	76.3 %	73.3 %	(3.0 %)	(4.1 %)	75.0 %	(1.4 %)	(1.8 %)
Salaries and Contract Labor per APD	\$ 927	\$ 888	(\$ 39)	(4.4 %)	\$ 1,019	\$ 91	9.0 %
Benefits per APD	245	244	(2)	(0.7 %)	275	29	10.7 %
Supplies per APD	295	258	(38)	(14.6 %)	302	7	2.2 %
Medical Service Fees per APD	251	238	(12)	(5.2 %)	301	50	16.6 %
All Other Expenses per APD *	412	407	(4)	(1.0 %)	382	(30)	(7.7 %)
Total Expenses per APD *	\$ 2,130	\$ 2,036	(\$ 95)	(4.7 %)	\$ 2,278	\$ 148	6.5 %
Salaries and Contract Labor per Adj. Admission	\$ 9,164	\$ 8,341	(\$ 822)	(9.9 %)	\$ 8,964	(\$ 199)	(2.2 %)
Benefits per Adj. Admission	2,424	2,287	(137)	(6.0 %)	2,416	(8)	(0.3 %)
Supplies per Adj. Admission	2,920	2,421	(498)	(20.6 %)	2,657	(262)	(9.9 %)
Medical Service Fees per Adj. Admission	2,477	2,237	(240)	(10.7 %)	2,644	167	6.3 %
All Other Expenses per Adj. Admission *	4,067	3,825	(242)	(6.3 %)	3,361	(706)	(21.0 %)
Total Expenses per Adj. Admission *	\$ 21,052	\$ 19,112	(\$ 1,940)	(10.2 %)	\$ 20,044	(\$ 1,008)	(5.0 %)

* Excludes Depreciation

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2020**

OPERATING REVENUE

Patient Days, Admissions and Adjusted Patient Days

<i>Acute Care</i>	Actual	Budget	Variance	%Variance
MTD - Patient Days	4,640	4,618	22	0.5%
YTD - Patient Days	46,691	44,207	2,484	5.6%

MTD - Admissions	984	1,073	(89)	-8.3%
YTD - Admissions	9,333	9,510	(177)	-1.9%

MTD - Average Length of Stay (ALOS)	4.7	4.3	(0.4)	-9.6%
YTD - Average Length of Stay (ALOS)	5.0	4.6	(0.4)	-7.6%

MTD - Average Daily Census (ADC)	150	149	1	0.5%
YTD - Average Daily Census (ADC)	170	161	9	5.6%

<i>Behavioral Health</i>	Actual	Budget	Variance	%Variance
MTD - Patient Days	9,223	10,079	(856)	-8.5%
YTD - Patient Days	80,487	83,740	(3,253)	-3.9%

MTD - Admissions	366	497	(131)	-26.4%
YTD - Admissions	3,536	4,117	(581)	-14.1%

MTD - Average Length of Stay (ALOS)	25.2	20.3	(4.9)	-24.3%
YTD - Average Length of Stay (ALOS)	22.8	20.3	(2.4)	-11.9%

MTD - Average Daily Census (ADC)	298	325	(28)	-8.5%
YTD - Average Daily Census (ADC)	293	305	(12)	-3.9%

<i>Adjusted Patient Days (APD)</i>	Actual	Budget	Variance	%Variance
Month-to-Date	25,500	28,292	(2,792)	-9.9%
Year-to-Date	238,281	238,884	(603)	-0.3%

Net patient service revenue

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 30,397,904	\$ 44,025,492	\$ (13,627,588)	-31.0%
Year-to-Date	\$ 366,068,651	\$ 368,715,036	\$ (2,646,385)	-0.7%
Month-to-Date Per APD	\$ 1,192	\$ 1,556	\$ (364)	-23.4%
Year-to-Date Per APD	\$ 1,536	\$ 1,543	\$ (7)	-0.5%

Other operating revenue

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 8,776,720	\$ 7,799,835	\$ 976,885	12.5%
Year-to-Date	\$ 68,511,892	\$ 64,235,517	\$ 4,276,376	6.7%

340(B), Offsetting Grants/Research, and other miscellaneous revenues continue to be above budget MTD and YTD. Misc operating revenues above budget MTD & YTD primarily in hospital administration (quality incentive payments) and finance.

Total operating revenues

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 39,174,624	\$ 51,825,327	\$ (12,650,703)	-24.4%
Year-to-Date	\$ 434,580,544	\$ 432,950,553	\$ 1,629,991	0.4%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2020**

OPERATING EXPENSES

Salaries and wages

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 22,721,586	\$ 22,978,942	\$ 257,357	1.1%
Year-to-Date	\$ 202,460,573	\$ 199,646,386	\$ (2,814,188)	-1.4%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll</i>	3,697	3,776	78	2.1%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll (w/o Residents)</i>	3,500	3,584	84	2.3%

	Actual	Budget	Variance	%Variance
<i>Salaries per FTE's - Payroll</i>	\$ 6,147	\$ 6,086	\$ (60)	-1.0%

Contract labor

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 1,601,383	\$ 1,391,123	\$ (210,260)	-15.1%
Year-to-Date	\$ 18,485,611	\$ 12,573,688	\$ (5,911,924)	-47.0%

	Actual	Budget	Variance	%Variance
<i>FTE's - Contract Labor incl Outsource</i>	319	309	(9)	-2.9%

	Actual	Budget	Variance	%Variance
<i>FTE's - Contract Labor</i>				
Nursing operations - Acute	9	9	-	0.0%
Revenue Cycle	12	6	(6)	-99.9%
Behavioral Health	1	-	(1)	0.0%
Information Technology	3	3	-	0.0%

	Actual	Budget	Variance	%Variance
<i>FTE's - Outsource Departments</i>				
Food & Nutrition Services	130	130	-	0.0%
Environmental Services	146	146	-	0.0%
Laundry & Linen	8	8	-	0.0%
Gift Shop	2	2	-	0.0%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll & Contract Labor</i>	4,016	4,085	69	1.7%

	Actual	Budget	Variance	%Variance
<i>Adjusted Occupied Beds (AOB)</i>	823	913	(90)	-9.9%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's per AOB (w/o Residents)</i>	4.64	4.26	(0.39)	-9.1%

Employee benefits

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 7,433,668	\$ 6,697,843	\$ (735,825)	-11.0%
Year-to-Date	\$ 58,450,085	\$ 58,192,462	\$ (257,624)	-0.4%

Expenses are above budget MTD and YTD due primarily to paid leave accrual and the 'net' self-insured related expenses.

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2020**

Benefits as a % of salaries

	Actual	Budget	Variance	%Variance
Month-to-Date	32.7%	29.1%	-3.6%	-12.2%
Year-to-Date	28.9%	29.1%	0.3%	1.0%

Medical service fees

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 6,523,058	\$ 6,399,144	\$ (123,914)	-1.9%
Year-to-Date	\$ 59,733,854	\$ 56,920,081	\$ (2,813,773)	-4.9%

Net expenses are above budget MTD and YTD due to collections being lower than expected.

Supplies

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 7,747,322	\$ 7,094,168	\$ (653,154)	-9.2%
Year-to-Date	\$ 70,395,687	\$ 61,599,878	\$ (8,795,808)	-14.3%

Positive variances for the month are in OR related supplies (i.e. implants, human skin, burn supplies, etc.), food & dining supplies. Majority of the negative variances for the month are in pharmaceuticals, laboratory supplies, blood & plasma supplies, furniture & equipment, and GPO rebates.

Purchased services

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 2,907,112	\$ 2,376,630	\$ (530,482)	-22.3%
Year-to-Date	\$ 22,213,530	\$ 21,040,879	\$ (1,172,651)	-5.6%

The positive variances for the month are in consulting & management, laboratory services, and employee recruitment expenses. Negative variances for the month are in other professional services, advertising services, other services, and hospital/medical services.

Other expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 5,389,787	\$ 4,173,022	\$ (1,216,766)	-29.2%
Year-to-Date	\$ 39,011,342	\$ 38,279,600	\$ (731,742)	-1.9%

The major negative variances for the month are in web-based subscriptions, books/pamphlets subscriptions, repairs & maintenance expenses, and patient transport services. Much of this was due to a reclassification of expense from the Care Reimagined project for GE software costs that were deemed to be operational expenses.

Provider Assessment

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 652,033	\$ 652,033	\$ (0)	0.0%
Year-to-Date	\$ 5,868,301	\$ 5,868,301	\$ (0)	0.0%

Depreciation

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 3,143,981	\$ 3,147,737	\$ 3,756	0.1%
Year-to-Date	\$ 26,760,430	\$ 26,516,685	\$ (243,745)	-0.9%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2020**

Total operating expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 58,119,930	\$ 54,910,641	\$ (3,209,289)	-5.8%
Year-to-Date	\$ 503,379,413	\$ 480,637,958	\$ (22,741,455)	-4.7%

Operating income (loss)

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ (18,945,306)	\$ (3,085,314)	\$ (15,859,992)	-514.0%
Year-to-Date	\$ (68,798,869)	\$ (47,687,405)	\$ (21,111,464)	-44.3%

Non-operating revenues (expenses)

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 10,806,643	\$ 10,396,020	\$ 410,622	3.9%
Year-to-Date	\$ 94,787,778	\$ 93,949,879	\$ 837,899	0.9%

Excess of revenues over expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ (8,138,664)	\$ 7,310,706	\$ (15,449,370)	-211.3%
Year-to-Date	\$ 25,988,908	\$ 46,262,474	\$ (20,273,566)	-43.8%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2020**

ASSETS

Cash and cash equivalents - Delivery system

Mar-20	Jun-19	Change	% change
\$ 135,124,761	\$ 168,703,587	\$ (33,578,826)	-19.9%

Cash and cash equivalents - Bond (restricted)

Mar-20	Jun-19	Change	% change
\$ 342,549,518	\$ 460,856,252	\$ (118,306,734)	-25.7%

Paid \$52.3M in principal and interest in July 2019 related to the 2nd and 3rd bond offerings.

Paid \$10.5M in principal and interest in January 2020 related to the 2nd and 3rd bond offerings.

Patient A/R, net of allowances

Mar-20	Jun-19	Change	% change
\$ 112,896,520	\$ 93,286,662	\$ 19,609,858	21.0%

Other receivables and prepaid items

Mar-20	Jun-19	Change	% change
\$ 35,155,605	\$ 32,655,195	\$ 2,500,409	7.7%

FY20 other receivables / prepaids includes:

\$1.0M due from Home Assist Health	\$8.5M in inventories
\$744K in retail pharmacy receivable	\$1.5M due from DMG for pro-fees collections
\$2.8M due from other receivables	\$1.3M due from Wellpartner/340B program
\$415K due from other hospital - resident rotation	\$2.6M receivables from grants & research sponsors
\$16.0M in prepaids/deposits	\$231K due from Health Foundation

Estimated amounts due from third party payors

Mar-20	Jun-19	Change	% change
\$ 33,285,552	\$ 39,435,152	\$ (6,149,600)	-15.6%

FY20 due from third party payors includes:

\$28.0M due from AHCCCS for GME - FY20	\$281K due from First Things First
\$3.2M due from AHCCCS for DSH - FY20	\$163K due from Ryan White Part C program
\$1.6M due from AHCCCS for FQHC - FFY18	\$67K due from Ryan White Part D program

Due from related parties

Mar-20	Jun-19	Change	% change
\$ 8,427,071	\$ 1,680,183	\$ 6,746,888	401.6%

FY20 due from related parties includes:

\$690K due from Public Health Ryan White Part A programs
\$7.7M due from Maricopa County for tax levy collection

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2020**

Due to related parties

Mar-20	Jun-19	Change	% change
\$ -	\$ 4,661,701	\$ (4,661,701)	-100.0%

Timing of tax levy revenue accrual and actual collection received.

Other current liabilities

Mar-20	Jun-19	Change	% change
\$ 19,834,630	\$ 23,338,160	\$ (3,503,530)	-15.0%

FY20 other current liabilities includes:

\$3.5M in settlement reserved for Medicare	\$429K in deferred income (Health Foundation)
\$2.2M in deferred income for grants, research, & study residuals	\$354K in unclaimed/stale dated checks
\$2.3M in patient credit balances	\$2.6M in settlement reserved for SNCP and FQHC
\$8.4M in other deferred income (TIP, Optum, APSI)	

Bonds payable

Mar-20	Jun-19	Change	% change
\$ 464,516,473	\$ 500,541,763	\$ (36,025,290)	-7.2%

Other long-term debt

Mar-20	Jun-19	Change	% change
\$ 622,110	\$ 622,110	\$ -	0.0%

FY20 long term debt includes:

\$622K capital leases - long term portion RICOH

Long-term liabilities

Mar-20	Jun-19	Change	% change
\$ 300,585,929	\$ 300,585,929	\$ -	0.0%

Pension liability per ASRS report - GASB68

Deferred inflows

Mar-20	Jun-19	Change	% change
\$ 47,528,446	\$ 47,528,446	\$ -	0.0%

Net position

Mar-20	Jun-19	Change	% change
\$ 279,666,326	\$ 253,677,417	\$ 25,988,908	10.2%

**Maricopa Integrated Health System
Health Plan sale proceeds**

Beginning balance - February 01, 2017			\$	-
ADD: Payment received from UHC for member transfer	\$	33,361,499.99		
Investment income		1,503,875.35		
Bank interest income received - YTD		<u>59,887.68</u>		34,925,263.02
LESS: Consulting services expense		(547,601.00)		
Maricopa Health Foundation Funding		(1,750,000.00)		
Bank charges - transfer fees		(50.00)		
Short - term investments		(32,121,220.98)		
Long - term investments		<u>-</u>		(34,418,871.98)
Ending balance as of March 31, 2020			\$	<u><u>506,391.04</u></u>



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 5.

**Quarterly Investment of Funds
Report**

Valleywise Health
Total Investment Performance
Fiscal Year 2020

FY2020 Combined	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 608,169,673	\$ 900,875	0.15%	1.78%
August	\$ 579,521,372	\$ 893,322	0.15%	1.85%
September	\$ 560,854,074	\$ 642,741	0.11%	1.38%
October	\$ 573,370,784	\$ 755,198	0.13%	1.58%
November	\$ 587,223,990	\$ 779,915	0.13%	1.59%
December	\$ 565,464,631	\$ 767,094	0.14%	1.63%
January	\$ 533,953,127	\$ 662,006	0.12%	1.49%
February	\$ 491,577,751	\$ 564,445	0.11%	1.38%
March	\$ 536,251,525	\$ 540,199	0.10%	1.21%
Monthly average	\$ 559,598,548	\$ 722,866	0.13%	1.55%

FY2020 Operating - MMC	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 207,810,992	\$ 286,877	0.14%	1.66%
August	\$ 184,770,113	\$ 264,780	0.14%	1.72%
September	\$ 175,568,285	\$ 236,454	0.13%	1.62%
October	\$ 179,912,671	\$ 457,905	0.25%	3.05%
November	\$ 186,677,559	\$ 305,786	0.16%	1.97%
December	\$ 181,694,457	\$ 321,384	0.18%	2.12%
January	\$ 176,461,507	\$ 251,917	0.14%	1.71%
February	\$ 137,399,251	\$ 159,712	0.12%	1.39%
March	\$ 194,583,447	\$ 196,345	0.10%	1.21%
Monthly average	\$ 180,542,031	\$ 275,684	0.15%	1.83%

FY2020 Bond - related	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 400,358,681	\$ 613,998	0.15%	1.84%
August	\$ 394,751,259	\$ 628,542	0.16%	1.91%
September	\$ 385,285,789	\$ 406,287	0.11%	1.27%
October	\$ 393,458,113	\$ 297,293	0.08%	0.91%
November	\$ 400,546,431	\$ 474,129	0.12%	1.42%
December	\$ 383,770,174	\$ 445,709	0.12%	1.39%
January	\$ 357,491,620	\$ 410,089	0.11%	1.38%
February	\$ 354,178,500	\$ 404,733	0.11%	1.37%
March	\$ 341,668,077	\$ 343,854	0.10%	1.21%
Monthly average	\$ 379,056,516	\$ 447,182	0.12%	1.42%

** Average cash balance includes both cash and cash equivalents, short and long term investments

** Investments are thru U.S. government bonds , treasury notes and short term bills.



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 6.

Preliminary Patient Volumes
and Capital Target for
Fiscal Year 2021

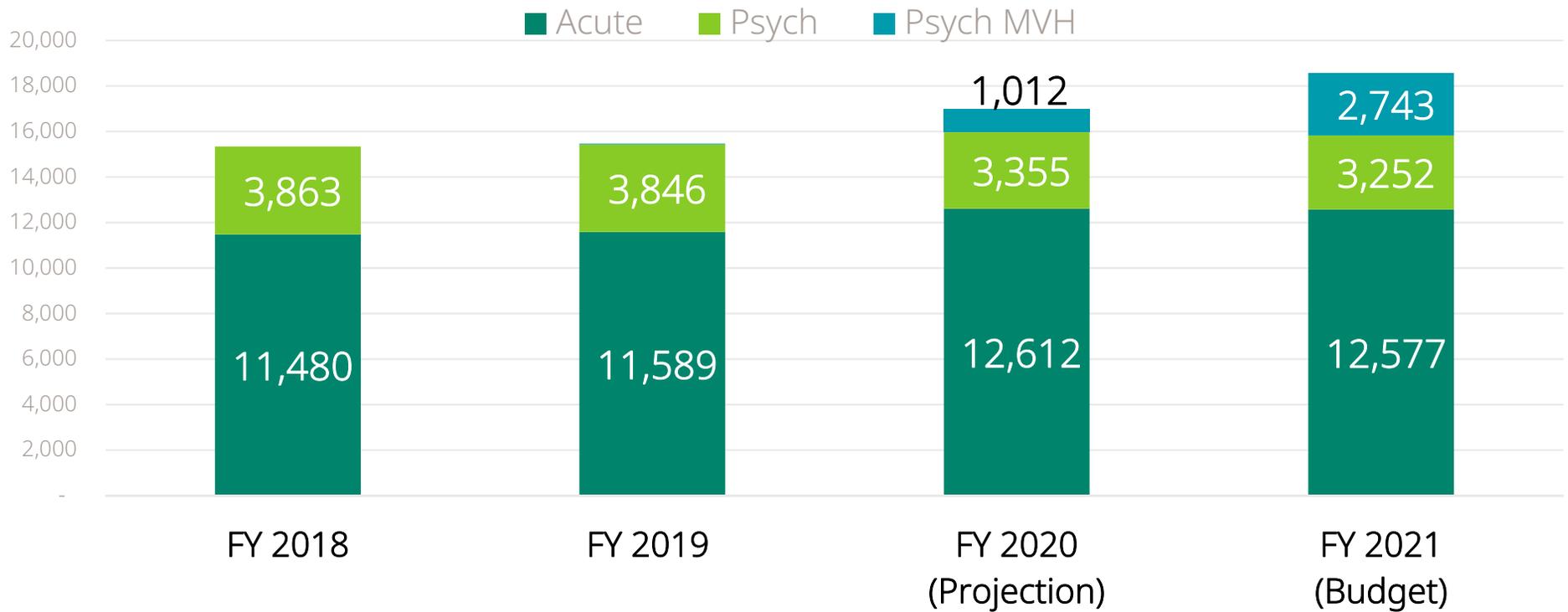


Operating & Capital Budget Fiscal Year 2021

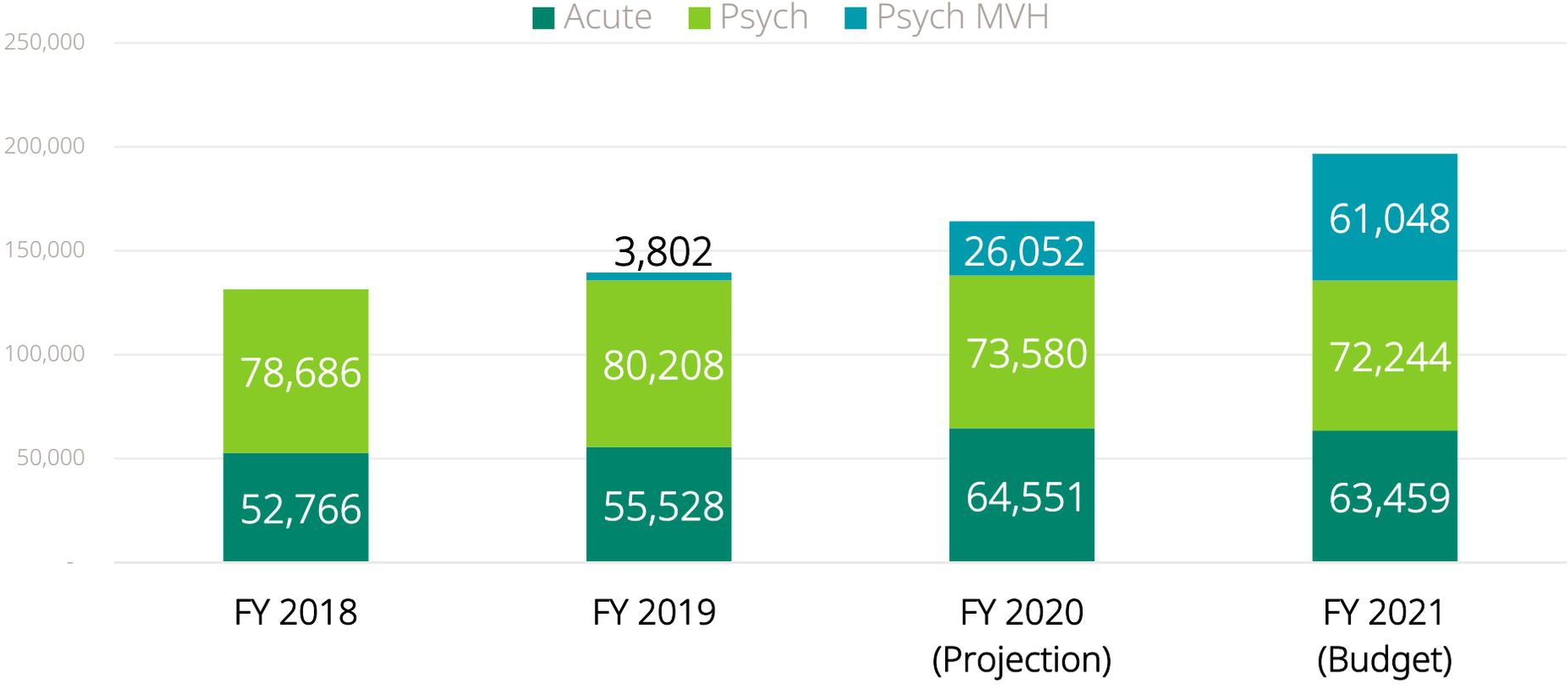


FY 2021 PRELIMINARY STATISTICS

Valleywise Health Admissions by Year

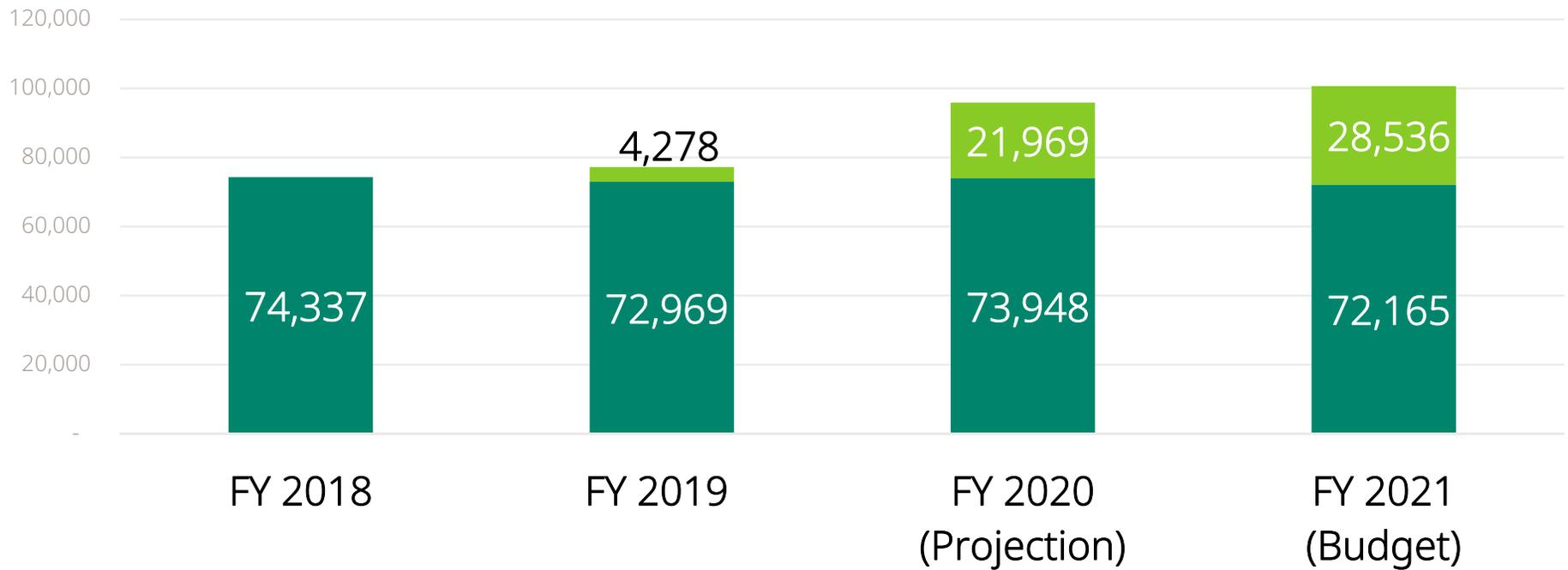


Valleywise Health Patient Days by Year

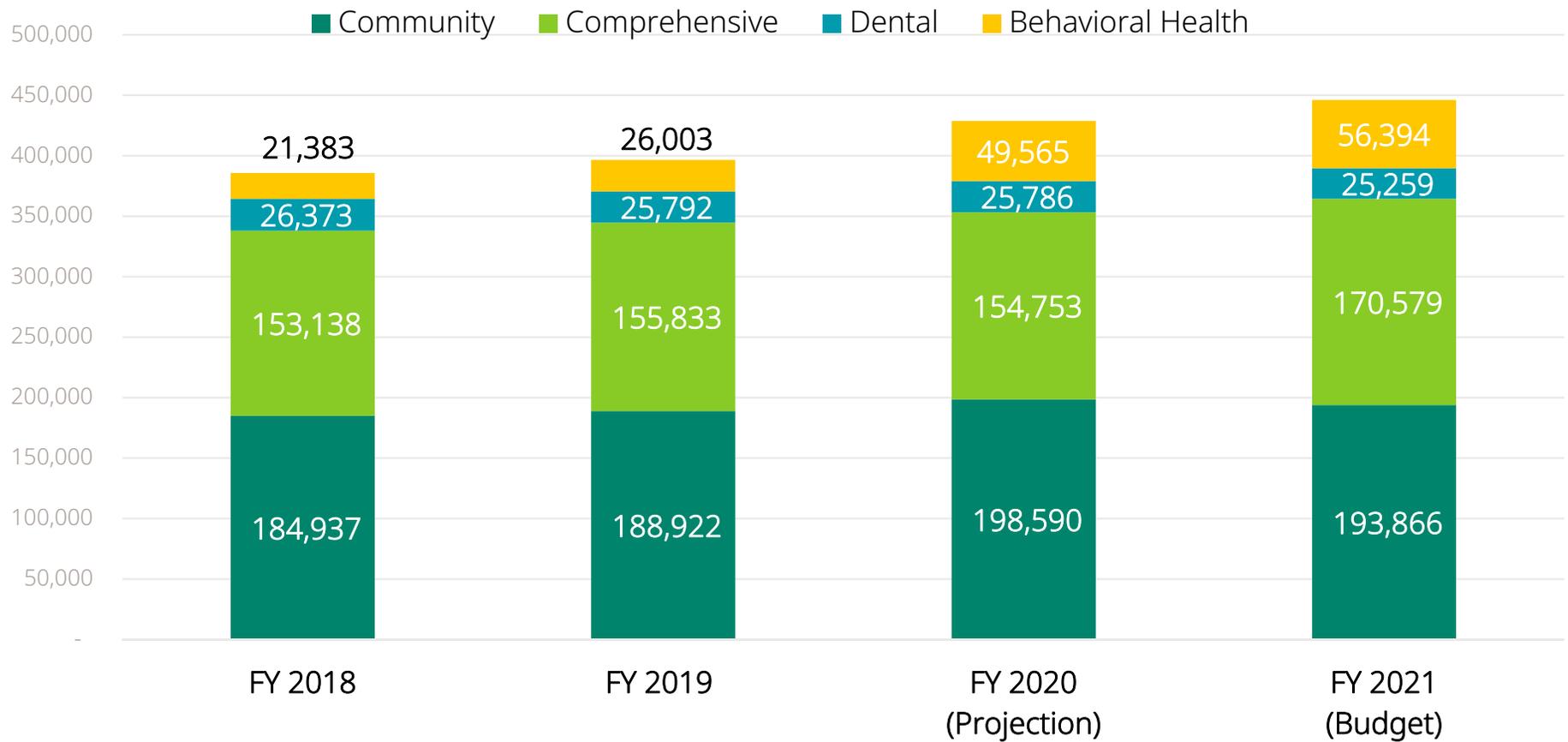


Valleywise Health ED Visits by Year

■ MMC ■ Maryvale



Valleywise Health Outpatient Visits by Year



Valleywise Health

Preliminary FY 2021 Budget Volumes

		FY 2018	FY 2019	FY 2020	FY 2021	Variance	% Variance
		Total	Total	YTD FEB	Total	Fav / (Unfav)	Fav / (Unfav)
		Actual	Actual	Projection	Budget	Bud 21 - Proj 20	Bud 21 - Proj 20
Admissions							
	Acute	11,480	11,589	12,612	12,577	(35)	(0.3%)
	Psych	3,863	3,846	3,355	3,252	(103)	(3.1%)
	Psych MVH	-	37	1,012	2,743	1,731	171.0%
	Total	15,343	15,472	16,979	18,572	1,593	9.4%
Observation Admissions							
	Transfer to Inpatient	1,355	1,830	2,494	2,494	-	0.0%
	Observation Only	4,137	4,038	5,368	5,368	-	0.0%
	Total	5,492	5,868	7,862	7,862	-	0.0%
Total Admissions and Observation Only							
	Total	19,480	19,510	22,347	23,940	1,593	7.1%
Length of Stay							
	Acute	4.6	4.8	5.1	5.0	(0.1)	(1.4%)
	Psych	20.4	20.9	21.9	22.2	0.3	1.3%
	Psych MVH	-	102.8	25.7	22.3	(3.5)	(13.5%)
	Total	8.6	9.0	9.7	10.6	(3.3)	(33.9%)
Patient Days							
	Acute	52,766	55,528	64,551	63,459	(1,092)	(1.7%)
	Psych	78,686	80,208	73,580	72,244	(1,336)	(1.8%)
	Psych MVH	-	3,802	26,052	61,048	34,996	134.3%
	Total	131,452	139,538	164,183	196,751	32,568	19.8%
Average Daily Census							
	Acute	144.6	152.1	175.9	173.9	(2.0)	(1.2%)
	Psych	215.6	219.7	200.5	197.9	(2.6)	(1.3%)
	Psych MVH	-	10.4	71.0	167.3	96.3	135.6%
	Total	360.1	382.3	447.4	539.0	(4.6)	(1.0%)

Valleywise Health Preliminary FY 2021 Budget Volumes

		FY 2018	FY 2019	FY 2020	FY 2021	Variance	% Variance
		Total	Total	YTD FEB	Total	Fav / (Unfav)	Fav / (Unfav)
		Actual	Actual	Projection	Budget	Bud 21 - Proj 20	Bud 21 - Proj 20
Surgeries - Main OR							
	Inpatient	4,647	4,904	4,887	4,856	(31)	(0.6%)
	Outpatient	3,312	3,213	3,910	4,342	432	11.0%
	Peoria Outpatient	-	-	-	544	544	0%
	Total	7,959	8,117	8,797	9,742	945	10.7%
Deliveries							
	Total	2,038	1,969	1,827	1,835	8	0.4%
ED Visits							
	Adult	46,718	47,145	47,644	46,560	(1,084)	(2.3%)
	Peds	21,193	19,539	20,330	19,624	(706)	(3.5%)
	L&D	3,886	3,626	3,437	3,444	7	0.2%
	Burn	2,540	2,659	2,537	2,537	0	0.0%
	MVH	-	4,278	21,969	28,536	6,567	29.9%
	Total	74,337	77,247	95,917	100,701	4,784	5.0%
7th Ave Walk-In Clinic							
	Total	19,854	14,962	-	-	0	0.0%
OP Visits							
	Community & WHH	184,937	188,922	198,590	193,866	(4,724)	(2.4%)
	Comprehensive	153,138	155,833	154,753	170,579	15,826	10.2%
	Dental	26,373	25,792	25,786	25,259	(527)	(2.0%)
	Behavioral Health	21,383	26,003	49,565	56,394	6,829	13.8%
	Total	385,831	396,550	428,694	446,098	17,404	4.1%

FY 2021 CAPITAL

Valleywise Health Capital Budget FY 2021 Preliminary Summary

FY 2021

IT	1,116,011
Clinical	4,181,129
Infrastructure	1,070,000
FQHC	100,000
Other	250,250
Total	<u>\$ 6,717,390</u>



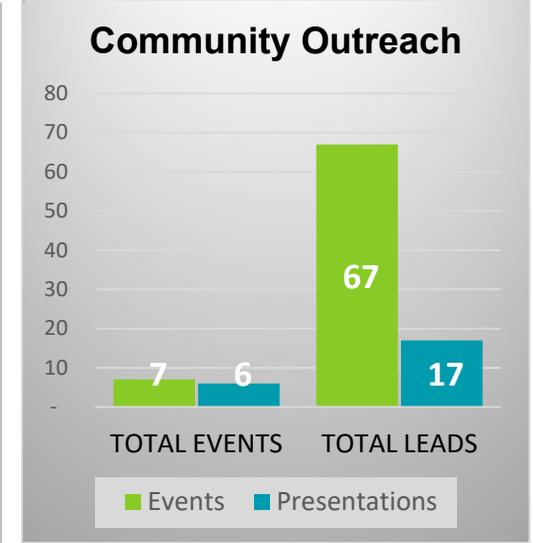
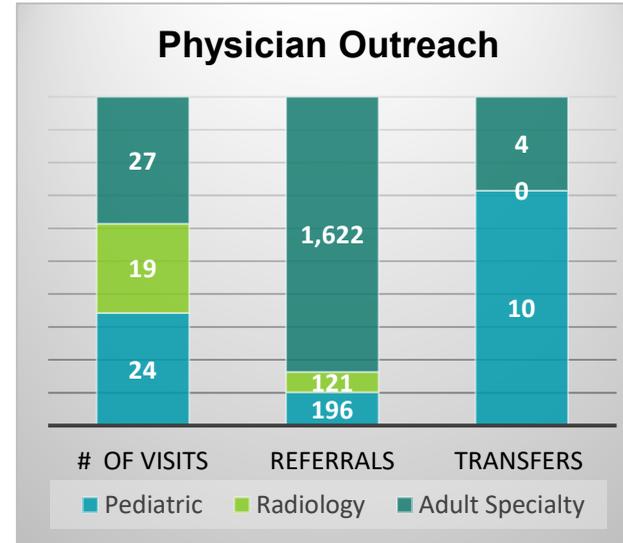
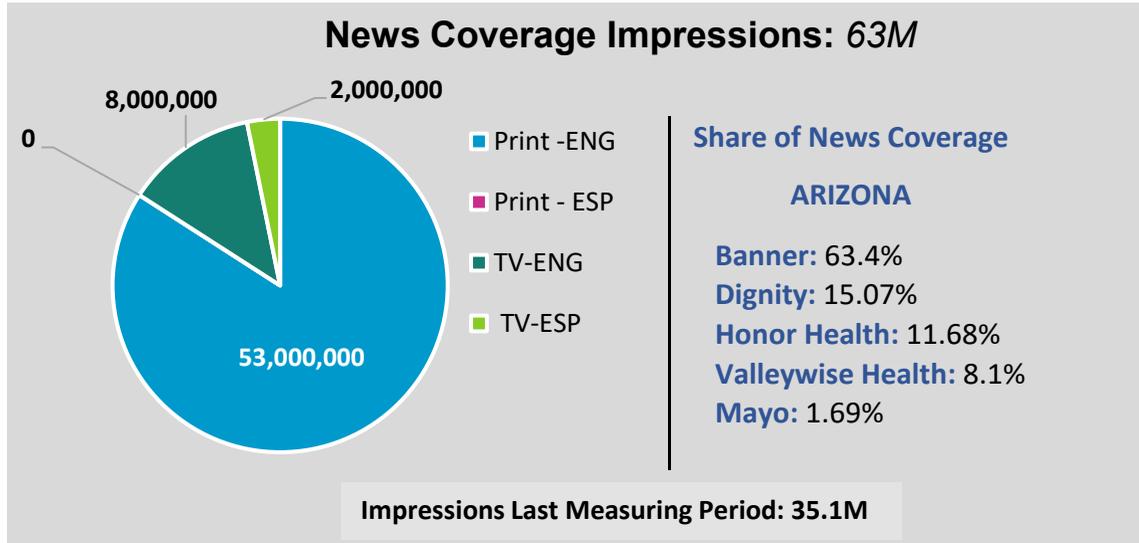
**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 7.a.

**Reports to the Board
Monthly Marketing and Communications
Report**



Major Storylines



Dr. Michael Do, with the Valleywise Health pediatric refugee clinic, appeared on 12News and 3TV to discuss 10 educational videos in 10 different languages about COVID-19 for Arizona's refugee populations.

Dr. Dan Quan appeared in a national Fox TV live blog answering viewers' questions about coronavirus

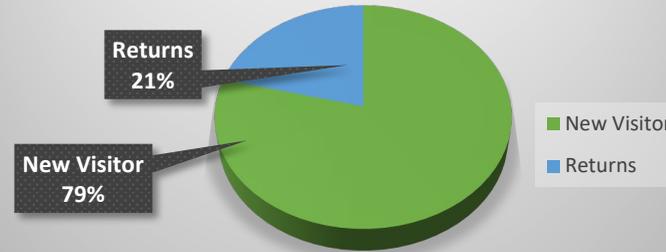


Advertising: Digital Displays and Paid Search

- **Digital Display** = CTR = 0.35% vs. industry standard of 0.15%
- **Display Video** = CTR = 0.21% vs. industry standard of 0.18%
- **Paid Social:** CTR = 0.25% vs. industry standard of 0.83%
 *The weekly metrics for this have increased in every metric (CTR, reach, shares, etc.) since we updated to the new creative on 4/2. We paused video on 4/12 which contributed greatly to the overall CTR.
- **Paid Search:** CTR = 6.59% vs. industry standard of 3.27%
 Since October our highest performing channels still remain search and display. Our mixed media campaign has received a total of 162 "Book Appointments" and 4,024 "Find a Location" click throughs for a total of 4,186 conversions. Search has generated 2,758, more than half of the total number conversions and is leading all platforms for these conversions. Display is our second-best channel and has generated 22 Book Appointment click-throughs and 351 Find a Location click-through.

Web Users

Page Views: 89,240



Page Views Last Measuring Period: 99,066

Users: 33,366 Average Session Duration: 1:25
 Sessions: 44,185 Bounce Rate: 61.34%

Web Users

Book Appointment



To schedule an appointment, please call:

1 (833) VLLYWSE

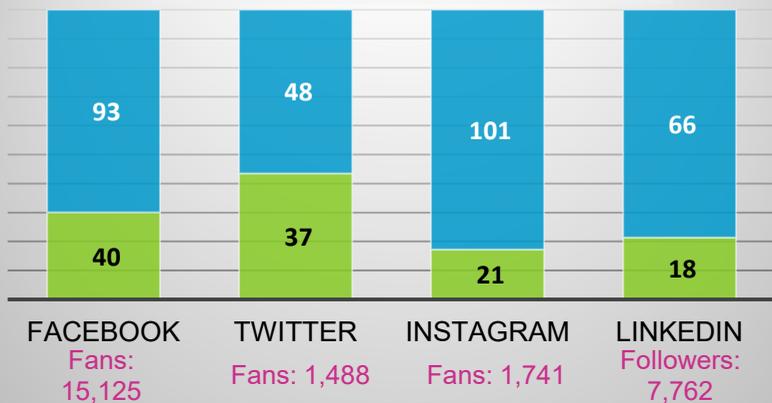
For all hospital general inquiries and main hospital switchboard, please call:

(602) 344-5011

Call to book an appointment now or fill out the form to receive a call from us. We'll give you a call back in the next few days to schedule your appointment.

Social Media

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Avg. Open Rate Last Measuring Period: **57%**

53%
 AVG. OPEN RATE
 Total Emails: 40

Featured Topics

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Virtual Heart Walk

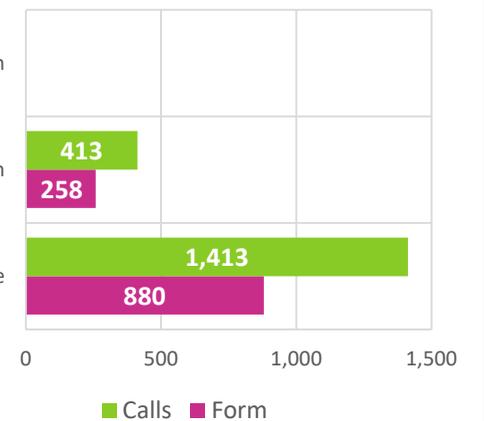
Valley Well! Valle Salud!



Last Month

This Month

Year to Date





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 7.b.

**Reports to the Board
Monthly Care Reimagined Capital
Purchases**

VALLEYWISE HEALTH fka MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

Note: Prior months amount paid are hidden

Description	CER Number	CER Amount	Amount Paid	Amount Paid	Amount Paid	Amount Paid
			JAN 2020	FEB 2020	MAR 2020	Cumulative Total
Functional Area - Outpatient Health Facilities						
ARC Products LLC						\$ 3,510
Advanced Testing	19-930			\$ 830		\$ 830
Arizona Department of Health	19-930		\$ 300			\$ 300
ARIZONA PUBLIC SERVICE	19-930					\$ 5,749
Airpark Signs	19-930		\$ 6,200	\$ 11,665	\$ 3,070	\$ 20,935
BAYER HEALTHCARE	19-930				\$ 86,500	\$ 86,500
BPG Technologies	19-921		\$ 175,583			\$ 175,583
CDW Government	19-930			\$ 10,016	\$ 41,740	\$ 51,756
CHEMDAQ	19-930				\$ 21,874	\$ 21,874
City of Peoria			\$ 7,590			\$ 74,183
Cushman and Wakefield of Arizona		\$ 16,500				\$ 16,500
DIBBLE ENGINEERING						\$ 12,570
EXTENDATA	19-930				\$ 27,977	\$ 27,977
FOLLETT	19-930					\$ 23,262
Goodmans	19-930		\$ 5,783			\$ 5,783
Henry Schein	19-930		\$ 31,960		\$ 263,620	\$ 295,580
HILL ROM	19-930			\$ 13,451		\$ 23,567
Hobbs and Black Associates Inc		\$ 1,080,140	\$ 96,782	\$ 31,648	\$ 29,811	\$ 3,147,679
Hologic	19-907	\$ 659,797		\$ 454,729		\$ 505,842
HP INC	19-930				\$ 93,960	\$ 93,960
Hye Tech Network			\$ 20,151			\$ 819,153
JRC Design	19-930		\$ 148,090			\$ 148,090
KRONOS	19-930				\$ 23,505	\$ 23,505
Maricopa County Environmental Services	19-930	\$ 2,200				\$ 2,200
Maricopa County Planning and Development	19-930	\$ 3,000				\$ 568,893
Mar Cor Purification	19-930		\$ 59,822		\$ 124,190	\$ 184,012
Ninyo and Moore Geotechnical and Environment		\$ 38,350	\$ 5,874	\$ 3,048		\$ 131,725
Okland Construction Company	19-930	\$ 465,089	\$ 1,545,009	\$ 2,003,685	\$ 1,896,590	\$ 40,971,365
Olympus	19-930			\$ 87	\$ 454,918	\$ 455,005
Radiation Physics and Engineering					\$ 4,200	\$ 6,250
SOFT COMPUTER	19-930				\$ 16,419	\$ 16,419
Speedie and Associates						\$ 2,637
START-UP CIST PEORIA	19-930				\$ 131,855	\$ 131,855
Steris	19-930			\$ 356,216		\$ 356,216
Stryker Communications	19-921	\$ 515,073			\$ 253,594	\$ 704,283
TBCX				\$ 2,935	\$ 13,272	\$ 101,315
THE CBORD GROUP	19-930				\$ 2,780	\$ 2,780
Thomas Printworks	19-930		\$ 4,080			\$ 4,080
Vizient Inc		\$ 132,024	\$ 0			\$ 364,463
West Valley Fidelity National Title - Land Purchase (Grand Ave/Cotton)		\$ 5,595,598				\$ 5,595,598

VALLEYWISE HEALTH *fk* MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid JAN 2020	Amount Paid FEB 2020	Amount Paid MAR 2020	Amount Paid Cumulative Total
West Valley Fidelity National Title (escrow)		\$ 75,000				\$ 75,000
TOTAL West Valley Specialty Center (WVSC)		\$ 8,582,771	\$ 2,107,222	\$ 2,888,310	\$ 3,489,874.82	\$ 55,258,782
Alliance Land Surveying LLC						\$ 1,825
Allstare Rent A Fence						\$ 1,703
DAVES CONSTRUCTION						\$ -
Great American Title (escrow) - Chandler		\$ 15,000				\$ 1,199,345
SPEEDIE AND ASSOC	19-942					\$ 3,600
Ninyo and Moore Geotechnical and Environment						\$ 70,599
TOTAL Chandler FHC (CHAN)		\$ 15,000	\$ -	\$ -	\$ -	\$ 1,277,072
Fidelity National Title (escrow) - Miller&Main		\$ 25,000				\$ 1,977,097
Allstare Rent A Fence	19-944		\$ 424			\$ 1,271
SPEEDIE AND ASSOC	19-944					\$ 3,600
DAVES CONSTRUCTION	19-944			\$ 31,725		\$ 104,706
DIBBLE ENGINEERING						\$ 8,256
DWL ARCHITECTS + PLANNERS INC	19-944		\$ 44,459			\$ 44,459
SPRAY SYSTEMS	19-944					\$ 29,640
Ninyo and Moore Geotechnical and Environment		\$ 15,400				\$ 45,355
TOTAL Mesa FHC (MESA)		\$ 40,400	\$ 44,883	\$ 31,725	\$ -	\$ 2,214,384
Clear Title Agency (escrow) - Phoenix Metro		\$ 50,000				\$ 50,000
SPEEDIE AND ASSOC						\$ 3,600
Spray Systems			\$ 3,480			\$ 119,430
DAVES CONSTRUCTION	19-945		\$ 50,501			\$ 171,554
Ninyo and Moore Geotechnical and Environment						\$ 36,938
Clear Title Agency (escrow) - Central Phoenix Clinic						\$ 2,704,752
Cushman and Wakefield of Arizona Inc						\$ 4,750
TOTAL Central Phoenix FHC (PHXM)		\$ 50,000	\$ 53,981	\$ -	\$ -	\$ 3,091,024
DIBBLE ENGINEERING	19-929					\$ 6,904
DWL ARCHITECTS + PLANNERS INC	19-929		\$ 35,883	\$ 43,540		\$ 1,156,312
Fidelity National Title (escrow) - North Metro	19-929	\$ 20,000				\$ 2,271,759
Jensen Hughes	19-929		\$ 2,095			\$ 2,095
SPEEDIE AND ASSOC	19-929		\$ 1,010	\$ 995		\$ 6,940
GOODMANS	19-929					\$ 24,225
SALT RIVER PROJECT	19-929				\$ 23,973	\$ 23,973
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-929		\$ 5,000			\$ 56,500
Sundt Construction Inv	19-929		\$ 10		\$ 824,434	\$ 2,196,411
TOTAL North Phoenix FHC (19AV)		\$ 20,000	\$ 43,999	\$ 44,535	\$ 848,407	\$ 5,745,120
Cox Communications	19-928					\$ 4,489
Centurylink	19-928					\$ 24,539
CITY OF PHOENIX	19-928		\$ 10,553			\$ 216,080
DIBBLE ENGINEERING	19-928					\$ 7,168
DWL ARCHITECTS + PLANNERS INC	19-928		\$ 35,658	\$ 27,050	\$ 69,665	\$ 1,017,898

VALLEYWISE HEALTH fka MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

Note: Prior months amount paid are hidden

Description	CER Number	CER Amount	Amount Paid	Amount Paid	Amount Paid	Amount Paid
			JAN 2020	FEB 2020	MAR 2020	Cumulative Total
Fidelity National Title (escrow) - South Mountain	19-928					\$ 743,456
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-928		\$ 5,000			\$ 57,550
SOUTH MOUNTAIN RETAIL	19-928					\$ 8,387
Speedie and Associates	19-928		\$ 2,246	\$ 1,583		\$ 10,220
SRP	19-928					\$ 8,907
Sundt Construction Inc	19-928		\$ 703,009		\$ 500,008	\$ 1,750,211
THOMAS PRINTWORKS	19-928					\$ 351
TOTAL South Phoenix FHC (SPHX)		\$ -	\$ 756,466	\$ 28,634	\$ 569,673	\$ 3,849,255
Fidelity National Title (escrow) - 79thAve&Thomas		\$ 50,000				\$ 1,873,138
DIBBLE ENGINEERING						\$ 6,534
SPEEDIE AND ASSOC	19-946					\$ 3,400
SRP	19-946					\$ 24,358
SIUNDT CONSTRUCTION	19-946		\$ 1,513,104			\$ 2,522,290
Ninyo and Moore Geotechnical and Environment		\$ 6,600				\$ 17,200
TOTAL West Maryvale FHC (WM79)		\$ 56,600	\$ 1,513,104	\$ -	\$ -	\$ 4,446,920
			\$ 8,764,771	\$ 4,519,655	\$ 2,993,204	\$ 4,907,955
						\$ 75,882,558

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Functional Area - Behavioral Health Services						
Adams and WENDT						\$ 103,416
ADVANCED INN VATIVE SOLUTIONS						\$ 11,735
Airclean Systems	19-912		\$ 607			\$ 5,064
Alliance Land Surveying LLC						\$ 2,400
Allscripts Healthcare	18-913					\$ 240,450
Allscripts Healthcare	19-909		\$ 52,560			\$ 52,560
Altura Communications	19-909		\$ 10			\$ 473,197
Altura Communications	19-939					\$ 90,519
Amazon	19-909		\$ 1,080			\$ 1,080
AMT Datasouth	19-912					\$ 4,040
ARC Products LLC	19-912					\$ 22,560
ARIZONA DEPT OF HEALTH	19-939					\$ 150
Arizona Lock and Safe						\$ 1,025
Armstrong Medical	19-912					\$ 35,602
Arrington Watkins Architects		\$ 52,167	\$ 32,680			\$ 301,274
Arrow International	19-912					\$ 598
Baxter Healthcare Corp	19-912					\$ 5,368
Bayer Healthcare	18-920				\$ 33,476	\$ 74,376
BEL-Aire Mechanical						\$ 40,215
Burlington Medical	19-912					\$ 2,906

VALLEYWISE HEALTH fka MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid		Amount Paid	Amount Paid
			JAN 2020	FEB 2020	MAR 2020	Cumulative Total
CAPSA SOLUTIONS	19-909		\$ 55			\$ 5,936
Capsule Tech	19-912		\$ 30,274			\$ 139,717
Cardinal Health	19-912					\$ 91,443
CDW Government	19-909					\$ 268,039
CDW Government	19-938					\$ 48,448
CDW Government	19-939					\$ 149,365
CME	19-912					\$ 178,774
Comprehensive Risk Services						\$ 474,403
Coviden	19-912					\$ 11,736
Crosspoint Communications						\$ 25,724
Datcard Systems	19-909					\$ 18,500
Delynn Consultant	19-940		\$ 12,143			\$ 114,203
DLR Group Inc						\$ 4,222,015
EMD Millpore	19-912					\$ 7,175
ENDOSCOPE SERVICES	19-912					\$ 26,585
Epstexas Storage	19-912					\$ 423
EQ2 LLC	19-912					\$ 41,000
Ethos Evacuation	19-912					\$ 10,130
ETL REPONSE	19-912					\$ 29,482
EXTENDATA SOLUTIONS						\$ 66,659
Felix Storch Inc						\$ 5,796
FERGUSON ENTERPRISES	19-912					\$ 3,571
First American Title - Maryvale Hospital		\$ 7,438,977				\$ 7,438,977
Follett	19-912					\$ 38,837
GE Healthcare	18-915	\$ 2,029,921			\$ (178,223)	\$ 522,208
GE Healthcare	19-901	\$ 14,880				\$ 14,880
GE Healthcare	18-917					\$ 766,491
GE Healthcare	18-918	\$ 4,172,080	\$ 1,044,462	\$ 1,126,608		\$ 2,373,421
GE Healthcare	19-938					\$ 13,999
GE Medical Systems	19-912					\$ 746,560
GE Medical Ultrasound	18-917					\$ 139,527
General Devices	19-912					\$ 47,400
Gentherm	19-912					\$ 16,692
Gilbane Building CO.						\$ 52,326,640
Global Equipment	19-912		\$ 125	\$ 4,635		\$ 6,679
Goodmans	19-916					\$ 96,476
Goodmans	19-917					\$ 104,809
Goodmans	19-923		\$ (105)			\$ 518,395
Goodmans	19-926		\$ 6,337			\$ 152,631
Goodmans	19-939			\$ 320		\$ 320
Grainger	19-912					\$ 64,690

VALLEYWISE HEALTH fka MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid	Amount Paid	Amount Paid	Amount Paid
			JAN 2020	FEB 2020	MAR 2020	Cumulative Total
Graybar Electric						\$ 5,586
GUEST COMMUNICATIONS	19-912					\$ 5,515
Haemonetics	19-912		\$ 33,319			\$ 83,854
HD Supply Facilities Maintenance Ltd	19-912					\$ 40,838
Helmer Inc	19-912		\$ 1,775			\$ 148,037
Hill Rom						\$ 20,409
HP INC	19-909					\$ 317,009
HP INC	19-939			\$ 7,080		\$ 168,146
HUMANE RESTRAINT	19-909		\$ 4,960			\$ 40,160
Hye Tech Network	19-909					\$ 510,244
IMEG Corp				\$ 13,279	\$ 7,700	\$ 87,117
Interior Solutions	19-923					\$ 238,194
Interior Solutions	19-926					\$ 100,132
Intermetro Industries	19-912		\$ 2,005			\$ 42,332
Intersan Manufacturing	19-912					\$ 3,603
Jensen Hughes				\$ 11,538	\$ (11,538)	\$ 1,020
Kronos Inc						\$ 72,000
Lanmor Services Inc			\$ 148			\$ 2,824
LOGIQUIP	19-912					\$ 1,059
MARICOPA COUNTY PLANNING AND DEVELOPMENT						\$ 297,955
MARKETLAB	19-912		\$ 15			\$ 10,839
MCG HEALTH LLC						\$ 37,017
MDM Commercial	19-909					\$ 40,622
Medline	19-912					\$ 3,628
Medtronic	19-912					\$ 7,990
Mindray	19-912					\$ 9,998
Monoprice	19-909					\$ 1,424
Monoprice	19-939					\$ 329
MOPEC	19-912					\$ 17,220
NORIX GROUP INC	19-926					\$ 11,918
NANOSONICS INC	19-912					\$ 22,944
Nindray DS USA Inc	19-912					\$ 85,002
Ninyo and Moore Geotechnical and Environment	19-923					\$ 4,570
NORIX GROUP INC						\$ 400,689
Olympus America						\$ 32,231
OEC Medical Systems	19-904					\$ 80,529
OMC INVESTERS LLC						\$ 11,518
Owens and Minor	19-912		\$ (723)			\$ 54,193
PAC VAN						\$ 505
Parks Medical	19-912					\$ 2,130
Philips Healthcare	18-921	\$ 38,597				\$ 38,523

VALLEYWISE HEALTH *aka* MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid			Amount Paid	Cumulative Total
			JAN 2020	FEB 2020	MAR 2020		
Physio Control	19-912					\$	19,458
Progressive Roofing	19-931		\$ 84,628			\$	84,628
PRONK TECHNOLOGIES INC						\$	3,040
QRS Calibrations	19-912		\$ 7,056			\$	7,056
Radiation Physics and Engineering	18-917					\$	1,250
Radiation Physics and Engineering	18-920					\$	1,600
RETAIL MANAGEMENT SOLUTIONS						\$	5,961
RICOH AMERICAS CORPORATION			\$ 120			\$	30,012
Ruiz Custom Upholstery	19-912		\$ 15,608			\$	53,718
SCOTTSDALE RESTAURANT SUPPLY						\$	5,391
Signodtics	19-912					\$	22,460
Smiths Medical	19-912					\$	9,253
SOFT COMPUTER CONSULTANT INC			\$ (3,675)			\$	43,038
Speedie and Associates		\$ 900				\$	2,189
SPEEDIE AND ASSOCIATES INC			\$ 1,534			\$	15,635
Standard Textile	19-912					\$	4,380
Stryker Communications	19-910	\$ 170,089				\$	170,089
Steris Corp						\$	13,950
Stryker						\$	384,697
TBJ Inc	19-912					\$	5,654
TD INDUSTRIES	19-924					\$	406,296
The Cbord Group	19-909		\$ 8,307			\$	26,605
THYSSENKRUPP ELEVATOR CORP	19-912		\$ 30,744			\$	587,346
Translogic	19-912					\$	3,931
Tucson Business Interiors	19-912					\$	3,000
Tucson Business Interiors	19-923					\$	34,193
Tucson Business Interiors	19-926					\$	335,704
UMF Medical	19-912					\$	11,536
Verathon	19-912					\$	14,020
VERIZON	19-909					\$	16,853
WAXIE	19-912					\$	3,002
World Wide Technology						\$	701,382
Zoll Medical	19-912					\$	46,099
TOTAL Maryvale Campus (MV)		\$ 13,917,612	\$ 1,366,050	\$ 1,163,460	\$ (148,586)	\$	78,930,565
Adams and Wendt	19-936				\$ 46,514	\$	55,643
Arizona Department of Health	19-936		\$ 150		\$ 150	\$	300
AFFILIATED ENGINEERS	19-936		\$ 22,450			\$	49,654
Engineering Economics	19-936			\$ 4,770		\$	4,770
GOODMANS	19-936		\$ 47,187		\$ 240	\$	83,080
Grainger	19-936			\$ 4,230	\$ 378	\$	4,608
KITCHELL	19-936		\$ 1,707,767		\$ 189,391	\$	2,414,408

VALLEYWISE HEALTH *fka* MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid			Amount Paid	Amount Paid
			JAN 2020	FEB 2020	MAR 2020		
Chartmax Infrastructure Upgrade	19-906	\$ 757,484				\$	859,682
Imprivata ConfirmID	19-911	\$ 139,872				\$	137,295
ESB (Tibco) - Infrastructure	19-918	\$ 176,464				\$	34,861
PWIM Global Monitor Software - additional funding required to support implementation of CER15-075, Cloverleaf Availability	16-924	\$ 35,400				\$	35,400
Patient monitors - High Acuity	16-908	\$ 6,979,132	\$ 1,043			\$	6,243,335
Pyxis upgrade 2017						\$	-
Unit 10 Phase II						\$	-
Stretcher replacement	16-912	\$ 398,013				\$	395,538
IVUS - intravascular ultrasound for placement of stents	16-922	\$ 132,500	\$ 323			\$	128,371
Vigileo Monitors (8)	16-928	\$ 111,930	\$ 116			\$	96,132
Balloon Pumps	16-920	\$ 142,151	\$ 2,897			\$	149,197
Convert Unit 2 at DV to an Adolescent Unit						\$	-
Endo Tower						\$	-
Zeiss - Cirrus HD ophthal camera	16-919	\$ 60,655				\$	60,654
Vivid Q BT12 Ultrasound	16-931	\$ 55,750	\$ 19			\$	55,019
Colonoscopes						\$	-
Zoll Thermoguard XP (formerly Alsius)	16-906	\$ 33,230				\$	33,230
Replacement of tray line for room service project						\$	-
Flexible Ureteroscope (2)						\$	-
3:1 Mesher	16-927	\$ 13,300				\$	12,870
1:1 Mesher	16-927	\$ 26,600				\$	26,190
2:1 Mesher	16-927	\$ 26,911				\$	26,190
Urodynamics machine (for surgery clinic)	16-929	\$ 17,935				\$	17,935
UltraMist System	16-925	\$ 24,670	\$ 75			\$	20,271
Replace Chair in Eye Room						\$	-
EVS UV floor equipment						\$	-
Fluid Warmers						\$	-
Puffer Tenometer						\$	-
Doppler	16-935	\$ 3,950				\$	3,950
Autostainer (Histology)						\$	-
Ultrasound (for breast clinic)	16-931	\$ 27,821				\$	22,685
Biom 5	16-930	\$ 10,513	\$ 52			\$	8,103
HINNI Laryngoscope						\$	-
Wilson Frame	18-902	\$ 5,322	\$ 52			\$	4,852
Medical Beds for Psych Units	16-932	\$ 207,429	\$ 2,318			\$	211,197
King Tong Pelvic fx reducer	16-926	\$ 8,600				\$	9,500
Stryker Core Power Equipment --Contract	16-904	\$ 369,113				\$	369,113
Patient Monitoring (Low Acuity) - Formerly named Alarm Management	16-907	\$ 350,010				\$	347,029
AIMS Upgrade	16-901	\$ 52,482				\$	51,232
AIMS Upgrade	16-902	\$ 12,000				\$	12,000

VALLEYWISE HEALTH *fk* MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid			Amount Paid
			JAN 2020	FEB 2020	MAR 2020	
						Cumulative Total
AIMS Upgrade	16-903	\$ 101,500				\$ 112,850
Temperature Monitoring - Non FQHC Depts	17-908	\$ 119,219				\$ 133,615
Blood Culture Instrument Lease						\$ -
2 Pillcams for Endo	17-911	\$ 13,826				\$ 13,826
Replace 11 ultrasounds	16-931	\$ 1,307,000				\$ 1,142,345
POC Ultrasounds (10)	16-931	\$ 455,128				\$ 634,702
Plant upkeep and repair						\$ -
Ice Machine Replacement	16-911	\$ 23,801	\$ 880			\$ 23,881
Steam Condensate Return Piping Replacement	16-914	\$ 62,569				\$ 62,529
Laundry/Finance/Payroll/Facilities Roof Repairs	17-917	\$ 82,955				\$ 82,955
Minor renovations						\$ -
Replace OR Cabinets						\$ -
Batteries						\$ -
Roof Repair/Replacement						\$ -
MMC 7th Floor Roof	16-905	\$ 276,425				\$ 274,582
Facility upkeep	17-910	\$ 3,655				\$ 4,205
Facility upkeep	18-905	\$ 52,790				\$ 69,218
Colposcopes	18-909	\$ 23,421				\$ 24,607
Chandler ADA Doors	18-042	\$ 5,667				\$ 5,867
Glendale Digital X-Ray unit and Sensors (Panoramic Digital AND Nomad digital)	16-917	\$ 68,202				\$ 63,217
Chandler Dental Digital Radiology - Panoramic x-ray	16-915	\$ 63,564				\$ 63,564
CHC - Digital Panoramic x-ray	16-916	\$ 60,419				\$ 60,419
CHC Dental Replace Chairs Lights, Compressor and Deliverey Units	18-905	\$ 127,642				\$ 127,642
CHC Cost for new equipment and cost of moving existing to Avondale X-Ray	16-921	\$ 70,276				\$ 83,327
Avondale- Replace all flooring.	17-904	\$ 70,435				\$ 72,635
Temperature Monitoring - FQHC Depts	17-909	\$ 52,936				\$ 82,219
McDowell Dental	16-918	\$ 15,990				\$ 15,990
CHC Internal Medicine Clinic Renovation - Increase the number of exam rooms to accommodate 1st, 2nd & 3rd yr residents as of July 1, 2017 plus the attendings and midlevel providers, improve operations, clinic flow and space allocation.	18-900	\$ 217,539				\$ 221,124
CHC Dental Autoclave Replacement including printer & Cassette rack	18-908	\$ 19,122				\$ 19,122
Chandler Dental Autoclave Replacement including printer & Cassette rack	18-908	\$ 6,374				\$ 6,374
Avondale Dental Autoclave Replacement including printer & Cassette rack	18-908	\$ 6,374				\$ 6,374
FHC Helmer Medical Refrigerators	17-714	\$ 11,110				\$ 11,110
FHC Helmer Medical Refrigerators	17-901	\$ 156,625	\$ 5,303			\$ 169,399
FQHC Contingency - addtl camera	16-936	\$ 28,500				\$ -
Cabinet and Countertop Replacement South Central FHC	18-904	\$ 8,419				\$ 8,419
CHC Dental Refresh	18-905	\$ 89,374				\$ 96,361
POC Molecular (26 units)	19-914	\$ 1,069,947				\$ 1,049,613
Bili Meter - Draegar (10 units)	19-927	\$ 71,875				\$ 71,875
Colposcope - Guadalupe	19-925	\$ 9,686				\$ 9,927

VALLEYWISE HEALTH fka MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

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Description	CER Number	CER Amount	Amount Paid			Amount Paid	Cumulative Total
			JAN 2020	FEB 2020	MAR 2020		
Colposcopes (2 units)	19-434	\$ 19,371				\$	-
EKG machines (3 units)	19-922	\$ 37,278				\$	37,278
Ultrasound machines (2 units) - Women's	19-417	\$ 208,180				\$	-
South Central FHC Cooling Tower Repairs	19-707	\$ 14,548				\$	-
South Central FHC Security Fencing Due to Vandalism	19-015	\$ 19,488				\$	-
CHC Pediatric Clinic (Primary Care) Pharmacy Refrigerator	19-709	\$ 7,759				\$	-
FQHC Contingency / Emergency - FQHC LAL only						\$	-
Bond related expenses (legal fees, etc.)	N/A	\$ 325,646				\$	325,646
Audiology - Astera Audiometer	16-913	\$ 11,326				\$	11,326
3rd Floor Behavioral Health/Medical Unit Remodel	17-903	\$ 2,532,000	\$ 458			\$	2,569,146
22 Behavioral Health Beds for 3rd Floor MMC	17-907	\$ 181,773	\$ 3,377			\$	188,527
Replace MMC Radiology GE Fluoroscopy Imaging Equipment	17-914	\$ 274,145				\$	262,145
Endura CCTV System Replacement	18-901	\$ 167,422	\$ 31,724			\$	168,739
IT - (17-900) eSTF Project	17-900	\$ 92,032				\$	92,032
Diablo Infrastructure Costs	18-903	\$ 306,662	\$ 37			\$	379,927
Epic Willow - Ambulatory & Inventory	18-906	\$ 964,038	\$ 59,859	\$ 775	\$ 1,433	\$	426,926
Navigant - Proposition 480 planning	16-923	\$ 994,000				\$	994,000
Kaufmann Hall - Prop 480 planning	16-923	\$ 370,019				\$	370,019
IPv4Xchange (ARIN Based Transfer Escrow Payment)	16-923	\$ 7,040				\$	7,040
Vanir Construction Management (Planning Phase)	17-915	\$ 749,971				\$	749,971
Vanir Construction Management (\$48M) (\$48,300,501 - Entire Project)	17-916	\$ 6,227,840	\$ 1,539,866			\$	9,585,397
IPMO Modular Building	17-902	\$ 305,106	\$ 4,905			\$	329,631
Dickenson Wright PLLC	16-923	\$ 181,495				\$	181,495
Sims Murrery LD	16-923	\$ 24,128	\$ 2,181		\$ 1,568	\$	30,204
Devenney Group LTD	16-923	\$ 242,450				\$	242,450
MTI Connect Inc	16-923	\$ 181				\$	181
SHI INTERNATIONAL	19-911					\$	2,577
Payroll/Supplies/Misc Expenses	16-923	\$ 792,042	\$ 97,315	\$ 131,260	\$ 238,794	\$	1,466,000
EPIC replatform and upgrade to 2016 (see attached for detail)	17-900	\$ 9,000,000				\$	7,633,731
Reimbursement for Capital Expenditures	N/A	\$ 36,000,000				\$	36,000,000
TOTAL Tranch 1		\$ 102,000,075	\$ 1,882,734	\$ 132,035	\$ 241,795	\$	103,045,803
Atlantic Relocation Systems						\$	34,517
Bond issuance costs		\$ 228,750				\$	1,163,260
BPG Technologies LLC						\$	116,183
Cable Solutions LLC						\$	53,370
DH Pace						\$	1,468
Dickinson Wright PLLC				\$ 10,718		\$	223,764
Enterprise Security	16-923					\$	13,715
FC Hospitality	16-923					\$	8,376
HD Supply Facilities Maintenance Ltd			\$ 1,933			\$	3,780
Hye Tech Neywork and Security Solutions						\$	41,154

VALLEYWISE HEALTH fka MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

Note: Prior months amount paid are hidden

Description	CER Number	CER Amount	Amount Paid			Amount Paid	Cumulative Total
			JAN 2020	FEB 2020	MAR 2020		
Innerface Architectural Signage						\$	14,761
IPMO Modular Building	17-902	\$ 83,504		\$ 4,905		\$	165,991
Goodmans						\$	4,790
GOODMANS	16-923					\$	19,996
Lovitt & Touche Inc	19-934		\$ 113,729		\$ 15,000	\$	3,249,325
MIHS IPMO Food - Catering	16-923					\$	104
Payroll/Supplies/Misc Expenses		\$ 792,900				\$	3,028,984
PHOENIX FENCE						\$	2,283
Sims Murray LD						\$	24,182
Skyline Builders And Restoration Inc						\$	122,769
Tempe Diablo LLC						\$	33,132
Tucson Business Interiors						\$	447,192
Vanir Construction Management (\$48M) (\$48,300,501 - Entire Project)		\$ 4,054,473				\$	13,838,782
World Wide Technology Co Inc						\$	5,978
Zurich North America	16-923					\$	47,500
TOTAL Enterprise		\$ 5,159,627	\$ 115,662	\$ 15,623	\$ 15,000	\$	22,665,357
Adams and Wendt	19-935					\$	7,815
APS	19-935					\$	331,266
Affiliated Engineers Inc	19-935					\$	1,596,601
Affiliated Engineers Inc	19-935		\$ 172,324			\$	2,058,558
Arnold Machinery						\$	34,209
DP Electric	19-923		\$ 6,987			\$	6,987
ENGINEERING ECONOMICS	19-935					\$	44,078
KITCHELL	19-935		\$ 8,114,400		\$ 3,329,198	\$	23,494,448
Maricopa County	19-935					\$	239,965
Speedie snd Assoc			\$ 5,050	\$ 2,766	\$ 60	\$	11,431
SOUTHWEST GAS	19-935					\$	121,938
Thomas Printworks	19-935		\$ 3,069			\$	3,069
Soft Computer Comsultants	19-935					\$	46,513
TOTAL Central Utility Plant (RSVT)		\$ -	\$ 8,301,830	\$ 2,766	\$ 3,329,258	\$	27,996,878
AFFILIATED ENGINEERS	19-948					\$	155,142
AFFILIATED ENGINEERS	19-954					\$	1,050
ARIZONA PUBLIC SERVICE	19-947				\$ 1,391,892	\$	1,391,892
Cunningham Architect	19-947				\$ 5,213,812	\$	10,576,930
Devenney Group LTD		\$ 482,057				\$	530,623
EXCESSIVE CARTS	19-948					\$	22,782
FC HOSPITALITY	19-948		\$ 12,615	\$ 32,874	\$ 22,429	\$	69,113
Follett	16-923		\$ 5,249			\$	5,249
GOODMANS						\$	11,498
Innerface Architectural Signage	19-948					\$	862
KITCHELL			\$ 688,849	\$ 428,662	\$ 1,000,092	\$	11,419,868

VALLEYWISE HEALTH *aka* MARICOPA INTEGRATED HEALTH SYSTEM
Care Reimagined - Spend report

Note: Prior months amount paid are hidden

Description	CER Number	CER Amount	Amount Paid JAN 2020	Amount Paid FEB 2020	Amount Paid MAR 2020	Amount Paid Cumulative Total
KITCHELL	19-937		\$ 59,641			\$ 662,744
KITCHELL	19-948				\$ 59,850	\$ 59,850
MARICOPA COUNTY PLANNING AND DEVELOPMENT						\$ 616,238
OFFSITE EQUIPMENT STORAGE	19-948					\$ 650
RMJ Electrical Contractors						\$ 551
Smithcraft Signs	19-947		\$ 86,425			\$ 86,425
Valley Systems	19-948					\$ 960
Speedie and Assoc						\$ 3,005
Trademark Visual	19-948		\$ 2,576			\$ 2,576
Thomas Printworks						\$ 7,517
TOTAL Roosevelt Campus Site Development Plan (RSVT)		\$ 482,057	\$ 855,356	\$ 461,536	\$ 7,688,076	\$ 25,625,524

\$ 107,641,759	\$ 11,155,581	\$ 611,959	\$ 11,274,129	\$ 179,333,562
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Bond Proceeds received to date:

\$631,287,454

TOTAL MONTHLY SPENT AMOUNT

\$ 130,324,142	\$ 18,820,132	\$ 4,778,373	\$ 16,271,662	\$ 336,766,341
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REMAINING Cash for disbursement

\$ 294,521,113



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

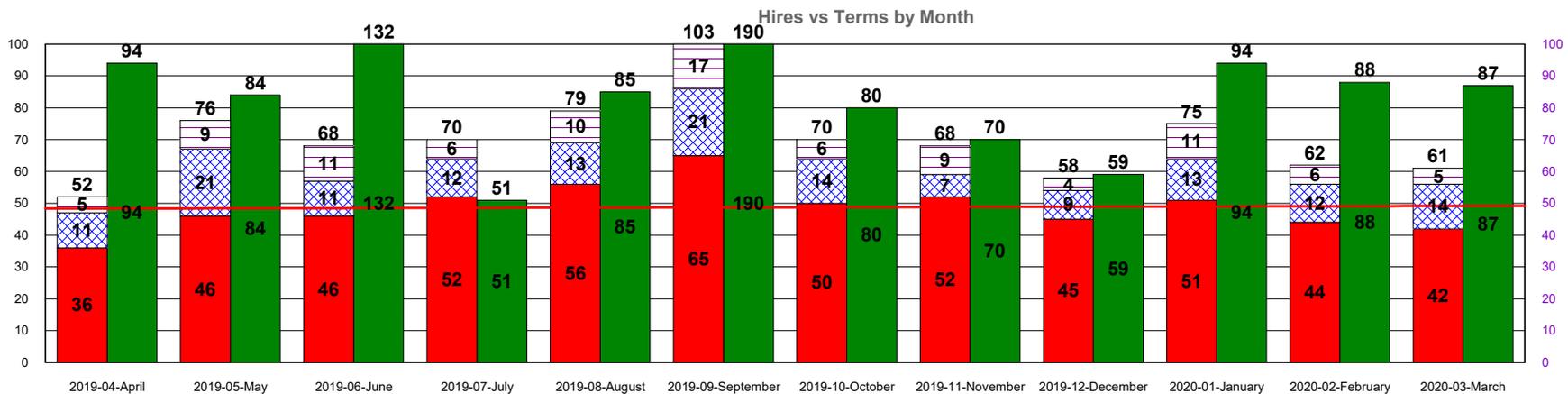
April 22, 2020

Item 7.c.

**Reports to the Board
Monthly Valleywise Health Employee
Turnover Report – March 2020**

March - 2020	Avg Emps	Avg Emps 1Yr	Hires	VOL	VOL 1 Yr	VOL 1st Yr %	INVOL	Uncontrol	Retire	VOL%	INVOL%
Administrative	45.33	12.58	10	4	1	0.66 %	3	1	0	0.74 %	0.55 %
Clinical (Non-Licensed)	75.75	28.75	33	10	7	2.03 %	5	3	0	1.10 %	0.55 %
Clinical Licensed	21.33	4.67	5	0	0	0.00 %	0	0	0	0.00 %	0.00 %
Clinical Tech & Specialists	11.25	3.00	4	1	1	2.78 %	0	0	0	0.74 %	0.00 %
Management & Supervision	17.17	2.08	2	7	2	8.00 %	1	0	1	3.40 %	0.49 %
Professional	20.42	4.75	11	2	0	0.00 %	0	0	1	0.82 %	0.00 %
Provider Non-Physician	1.50	0.08	1	0	0	0.00 %	0	0	0	0.00 %	0.00 %
RN	74.25	21.67	20	14	9	3.46 %	3	0	0	1.57 %	0.34 %
Support	13.00	4.33	1	4	1	1.92 %	2	1	1	2.56 %	1.28 %
Total	280.00	81.92	87	42	21	2.14 %	14	5	3	1.25 %	0.42 %

Total (Last 12 Months)	Avg Emps	Avg Emps 1Yr	Hires	VOL	VOL 1 Yr	VOL 1st Yr %	INVOL	Uncontrol	Retire	VOL%	INVOL%
Administrative	548.75	142.75	166	107	48	33.63 %	39	18	14	19.50 %	7.11 %
Clinical (Non-Licensed)	901.67	356.50	440	184	121	33.94 %	54	49	6	20.41 %	5.99 %
Clinical Licensed	251.17	55.08	49	20	9	16.34 %	7	2	2	7.96 %	2.79 %
Clinical Tech & Specialists	144.17	40.33	30	18	10	24.79 %	4	1	2	12.49 %	2.77 %
Management & Supervision	215.25	38.75	31	30	7	18.06 %	18	0	8	13.94 %	8.36 %
Professional	242.83	62.33	70	39	16	25.67 %	2	6	3	16.06 %	0.82 %
Provider Non-Physician	19.42	1.00	2	1	0	0.00 %	0	0	0	5.15 %	0.00 %
RN	910.50	261.58	280	159	87	33.26 %	18	13	12	17.46 %	1.98 %
Support	163.42	58.50	46	27	9	15.38 %	16	10	5	16.52 %	9.79 %
Total	3.397.17	1.016.83	1114	585	307	30.19 %	158	99	52	17.22 %	4.65 %





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 7.d.

**Reports to the Board
Annual District Wide Risk Management
Program Report**

RISK MANAGEMENT ANNUAL REPORT

April 22, 2020

Dale Schultz
Director of Risk Management

Risk Identification

- Occurrence Reports - over 2,000 per year
- Leadership Quality and Safety Rounds – Daily
- Valleywise/CHC Patient Rounding – Weekly
- CNO Weekly Report
- Weekly Meeting - RM/QA
- Weekly Meeting - Valleywise/DMG Risk Management Teams

Risk Funding and Transfer

- Actuarially Determined Funding
- Statement from broker attesting that our comprehensive insurance program meets healthcare industry standards

Risk Mitigation

- Improved Valleywise/DMG Joint Management of Risk
 - Joint Risk Management Education - Valleywise/DMG Risk Management (All departments completed)*
- Weekly RM/Occupational Health Services Workers' Compensation claim review
- Quarterly review of all reserves with broker and insurer
- Weekly RM review of patient injuries and claim
- Subsequent Remedial Measures – after every non-clinical claim

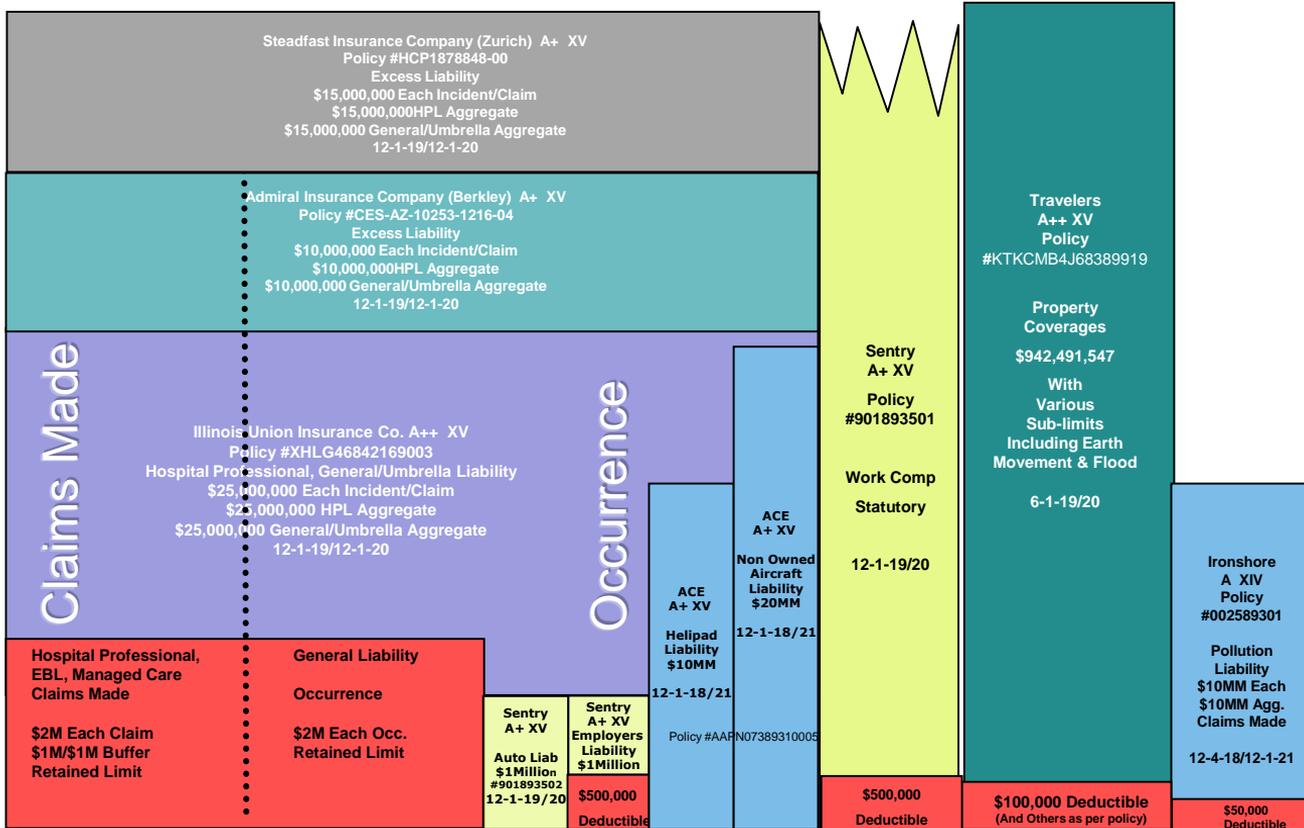
Current Risk Items

- Owner Controlled Insurance Program
- Opening of Peoria and other clinics
- Active Assailant Coverage

Key Performance Indicator

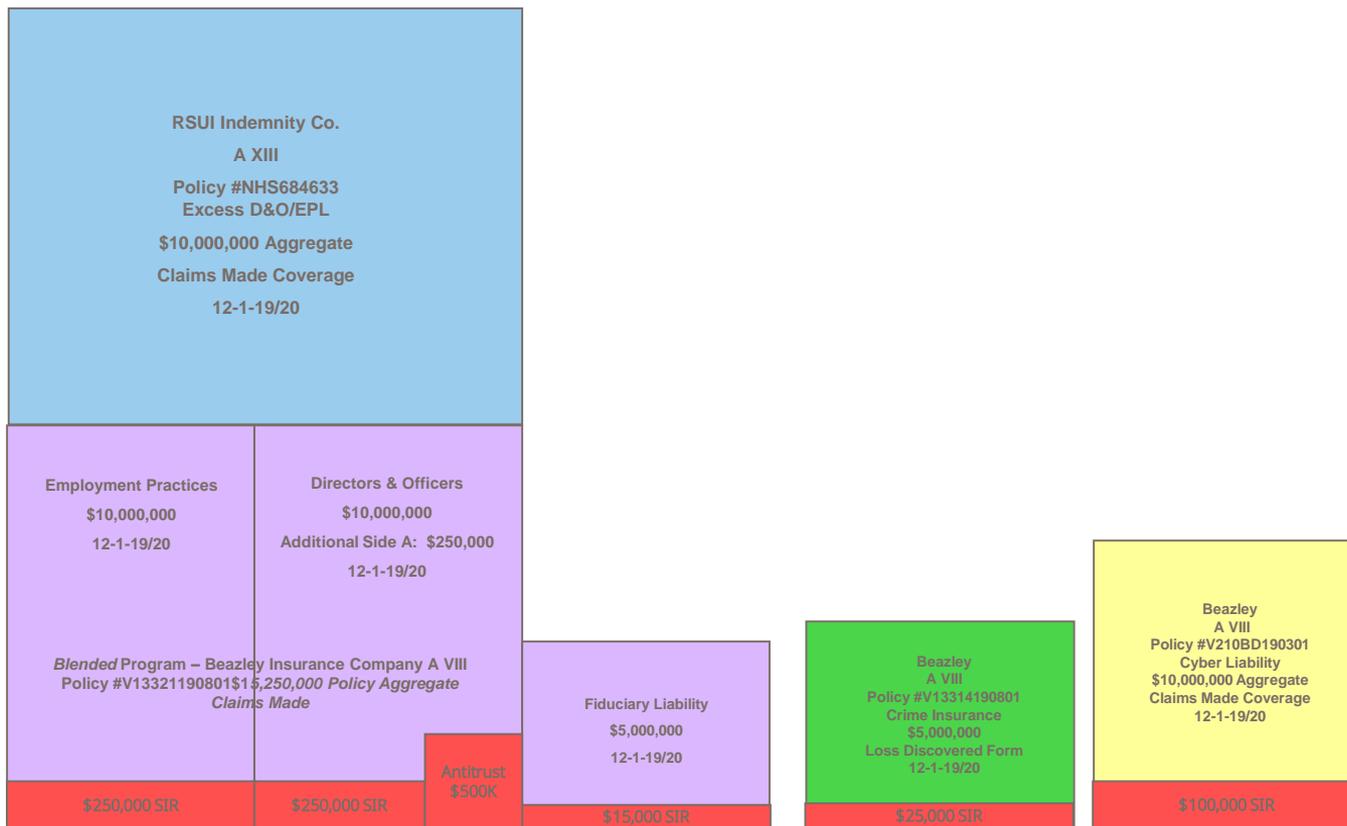
Term	Insurance Premium – All Lines	Net Patient Revenue (NPR)	Premium as % of NPR
FYE 2012	\$3,295,566*	\$290,059,337	1.136%
FYE 2013	\$2,914,786*	\$313,335,520	0.093%
FYE 2014	\$2,839,988*	\$296,667,780	0.096%
FYE 2015	\$1,715,754	\$287,962,633	0.060%
FYE 2016	\$1,820,284	\$332,646,409	0.055%
FYE 2017	\$2,058,852	\$391,266,867	0.053%
FYE 2018	\$2,344,938	\$437,158,739	0.053%
FYE 2019	\$2,823,909	\$427,301,404	0.066%

- Includes Pre-funded Work Comp Losses



Not to Scale

This summary is a brief outline of the coverages afforded under your insurance policies. Since it is for informational purposes only, it should not be construed to constitute the entire insurance contract. As your policies may contain additional coverages and restrictions, the exact wording should be consulted.



Not to
Scale

This summary is a brief outline of the coverages afforded under your insurance policies. Since it is for informational purposes only, it should not be construed to constitute the entire insurance contract. As your policies may contain additional coverages and restrictions, the exact wording should be consulted.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 7.e.

**Reports to the Board
Quarterly Valleywise Community Health
Centers Governing Council Structure Report**

Demographic Characteristics of Valleywise Community Health Centers Governing Council Members

Numbers of Members	Consumers	Race	Ethnicity	Gender	Areas of Expertise	District	Income HC Industry
11 Members	64% Consumers	0% Asian 0% Native Hawaiian 0% Other Pacific Islander 0% Black/African American 0% American Indian/Alaska Native 82% White 18% More than one race	73% Non-Hispanic or Latino 27% Hispanic or Latino	46% Female 54% Male	Healthcare Finance Community Affairs Trade Unions Government Social Services Education Business <u>Not represented</u> Labor Relations Legal	18% District 1 18% District 2 18% District 3 18% District 4 27% District 5	0%

Demographic Characteristics of FQHC Look-Alike Clinic Patients*

Total patients	Race	Ethnicity	Gender
87,378	2% Asian <1% Native Hawaiian <1% Other Pacific Islander 13% Black/African American 1% American Indian/Alaska Native 78% White <1% More than one race <4% Unreported/Refuse to Report	40% Non-Hispanic or Latino 60% Hispanic or Latino	58% Female 42% Male

* Data source: Valleywise Health UDS Report Submitted to HRSA Mar 2020
Look-Alike Clinics for 3/4th of the reporting period (Calendar Year 2019)



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 7.f.

**Reports to the Board
Quarterly Valleywise Health Foundation
Status Report**



DATE: April 1, 2020
TO: Steve Purves, President and CEO, Valleywise Health
FROM: Lisa Hartsock, Foundation Relations Executive, Valleywise Health
SUBJECT: Cooperative Agreement Quarterly Status Report and Night of Heroes Plan

In accordance with the Cooperative Agreement, this written quarterly update of the Valleywise Health Foundation's progress is provided for your review. I have attached the progress report on agreed upon tasks.

In addition, I have enclosed the plan for April 23rd *virtual* Night of Heroes event.

Valleywise Health Foundation
Quarterly Status Report on Cooperative Service Agreement Tasks
April 1, 2020

Owner/Responsible Party	Task - Action Item	Planned Process Change	Progress (Not Started, In-progress, Completed)	EXPECTED COMPLETION DATE:	Column1
A. Enhance Foundation Image					
Marcia/Gabe/Nate/Lisa	Work with District marketing office to coordinate launch of new Foundation brand	Align with MIHS Marketing and ad agency for brand rollout.	Completed	TBD - MIHS	
Marcia/Gabe/Kate	Develop a strategic communications plan for fundraising campaign	Incorporate findings from prospectus testing and new brand; Rethinc engaged.	Completed	6/31/2019	
Marcia		Establish relationships with community philanthropic publications (AZ Red Book, Frontdoors, Trends)	Complete	7/1/2018	
Marcia/Gabe		Develop organized plan for communications and infrastructure for events, appeals and campaigns	Complete	1/15/2019	
Marcia		Provide annual strategic communications plan	Completed	1/31/2019	
Nate	Develop communication strategy and inform District staff	Hold joint meetings between MIHS marketing and MHF marketing teams	Complete	On-going	
Marcia/Gabe		Identify gaps in communication and streamline information	complete	3/30/2019	
B. Strengthen Governance & Membership Leadership					
Nate	Expand Foundation Board to include candidates with giving capacity and influence	Current Board membership is 24-- Marci White and Liz Agboola joined in Aug	Complete	On-going	
Nate	Create Foundation Board handbook		Complete	11/15/2018	
Nate	Create Foundation Board orientation process and committees structure		Complete	11/15/2018	
C. Internal Engagement					
Nate/Lisa	Facilitate direct involvement among District CEO, Foundation, and District Foundation Relations Executive to review top prospect and next steps	Create reporting best practices and schedules. Align MIHS leadership with donors in portfolios	Completed	On-going	
Lisa/Justina/Katie	Create structure for District Employee Council.	No council established; Foundation & HR developed Ambassador program	Completed	On-going	
Lisa/Katie		Recruit diverse group of employee donors	Completed	On-going	
Katie/Sunshine/Carole		Secure current employee giving report to set benchmarks	Complete	On-going	
Katie/Lisa	Assist District in incorporating philanthropy via compassion value into District's NEO		Completed	7/22/2019	

Valleywise Health Foundation
Quarterly Status Report on Cooperative Service Agreement Tasks
April 1, 2020

D. Fundraising Program, Systems, and Processes for Annual Giving				
Kate/Nate	Enlist counsel to help define policies, procedures, systems to support the Foundation's overall fundraising efforts	Powers & Young contracted to assist	Complete	1/15/2019
Joyce/Kara	Create Foundation Employee Manual	VP Consulting Group contracted to assist in completion	Completed	9/30/2018
Nate	Re-write Foundation job descriptions and create role clarity and expectations that are consistent with District program funding priorities		Completed	1/31/2019
Nate/Kara	Recruit and hire additional staff			
		Database Manager	Completed	8/13/2018
Kara		Major Gifts Officer	Completed	8/30/2019
		(2) Annual Giving Manager	Completed	10/1/2018
		Development Officer	Completed	1/15/2019
Nate/Kate	Invest in external trainings, conferences, webinars and onsite counsel to develop Foundation staff's understanding and ability to create best practices, programs, and strategies	Powers & Young contracted to assist with incorporating best practices (i.e. development committee, annual fundraising plan, and database implementation plan)	Completed	Ongoing
Gabe/Katie	Develop digital strategy to attract younger donors and increase donors overall	Testing initial launch with Cox Media for EOY giving. Implement Text to Give and integrate throughout year. Social media campaign.	Completed	Ongoing
Gabe/Katie	Incorporate additional Foundation direct mail & e-philanthropy appeals		Completed	Ongoing
E. Events				
Nate/Kate	Wealth screen Foundation event attendees and deploy major gift cultivation strategies	Develop Moves Management System - in use	Completed	Ongoing
MHF		Implement cultivation/stewardship plan	Completed	On-going
Lisa/Kate/Kara		ID key prospects & engagement process for MIHS executives	Completed	Ongoing
Melissa/Board/Nate	Develop a strategy to identify potential third-party events that could support District programs	Entercom partnership to host Radiothon in Dec	Completed	On-going
F. Major Gifts				
Nate	Establish portfolios of pre-qualified individuals capable of making gifts of \$25K or more	Wealth screen donors for M&L feasibility study	Completed	11/1/2018
Lisa		Assess current MIHS capital and programming priorities	Completed	11/1/2018
Lisa/Nate		Create prospectus for strategic priorities	Completed	11/30/2018

Valleywise Health Foundation
Quarterly Status Report on Cooperative Service Agreement Tasks
April 1, 2020

Kate	Set performance standards for major gift officer	Develop prospect review process, moves management, and best practices	Completed	3/31/2019
Kate	Enhance referral sources	Establish MHF Board Development Committee	Completed	12/31/2018
G. Planned Giving				
Marcia/Katie	Create a Planned Giving Legacy or Heritage Society	Planned giving option and information on new web site and collateral under discussion	In-progress	2-3 yrs out per agreement 4th Qtr FY20 implementation
		Identify policies needed & professionals willing to serve as resources	Not Started	
		Develop customizable planned giving communications plan	Not Started	
		Develop a planned giving prospect list	Not Started	
H. Grants				
Kate/Katie/Melissa/Kathi	Coordinate with District grants office to identify opportunities		Complete	Ongoing
Kate/Katie/Melissa/Kathi	Identify grant opportunities and deadlines	Set quarterly meetings	Complete	Ongoing
I. Patient Services Program				
Katie	Establish the grateful patient program			
Lisa		Set parameters for collecting patient data in key care delivery areas--initial svc line report from Burn Center	Completed	8/31/2018
Sunshine		Wealth screen selection of patients	Completed	10/1/2018
Lisa/Katie/Marcia		Create patient communication & engagement plan	Not started	9/1/2020
Katie/Lisa		Educate caregiving staff about program and work collaboratively when prospects are identified	Not started	9/1/2020
J. Data Management				
Kara/Sunshine	Set up Raiser's Edge system for enhanced utility		Completed	Ongoing
Kara/Sunshine	Review Foundation database for wealth screening		Completed	11/1/2018
K. Capital Campaign/Multi-Year Funding Initiative				
Nate		Complete M&L internal assessment/audit	Completed	4/1/2018
Lisa/Nate		Complete preliminary case for support	Completed	11/30/2018
Lisa/Nate		Provide campaign readiness report	Completed	1/15/2019
Nate/Kate		Prospectus testing by consultants	Completed	4/30/2019
Nate		Prospectus testing analysis report from consultants	Completed	5/31/2019
Nate/Lisa/Marcia		Case for 2020 ALL IN Campaign support	Completed	11/1/2019

Key Performance Indicators

Year Ended 12/31/2019	ROI Target 10% with \$1,100,000 disbursed CPDR Target: \$0.55	ROI Reported: 31% with \$1,309,000 disbursed CPDR Reported: \$0.29
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Isabella

Valleywise Health Night of Heroes April 23, 2020

Whether you live in Arizona, or any location around the world, please plan to attend our virtual Night of Heroes.

1. **RSVP** -- Please **RSVP today at valleywisehero.org** and **share the invitation with everyone you know**. ALL ARE WELCOME – they just need a computer, Wi-Fi access and a phone.
2. **WATCH THE FILM** – The film short, *“Isabella”* will available on Tuesday, April 21st (*two days BEFORE the Thursday live event -- much like the Oscar’s “For Your Consideration”*). A link to the **inspiring 20-minute film premiere** (and Phoenix partner restaurant menus) will be sent via email to our registrants and sponsors. **Settle into a comfy spot and prepare to meet our hero, Isabella.**
3. **ORDER DINNER** -- Support your local restaurateurs and place your takeout order for dinner. In Phoenix, our longtime community supporters, and Night of Heroes restaurant partners, Steak 44 and Tarbells, will be waiting to hear from you so your Thursday, curbside pick-up order will be ready.
4. **PERUSE THE PROGRAM** -- On Wednesday, April 22nd your event program will arrive with detailed DIRECTIONS on joining the event the following evening and how to participate in the Fundraising Duel. (*Yes, you get the program ahead of time, in the comfort of your home, with good light and your readers... who does that? 😊*)
5. **IT’S SHOW TIME** – On Thursday, April 23rd pick up your curbside meal, meet us at www.ValleywiseHero.org at 5:15 p.m. Pacific/8:15 p.m. Eastern. GET READY to be inspired and meet the stars of our film! (*Black tie and evening gowns not required.*)

Background on Night of Heroes

Valleywise Health Foundation’s Night of Heroes launched three years ago to honor patient heroes whose recovery from life-changing injuries inspired a ripple effect of giving back to others. The unique “experiential event” in the Phoenix Art Museum theater, envisioned by Valleywise Board Chair Mark Dewane, offers Valleywise Health supporters an opportunity to invite friends, community leaders and prospective donors to a one-of-a kind evening to learn more about the critical work of the Valley’s public teaching health system.

2020 Night of Heroes

As part of the Foundation’s four-year ALL IN focus on Burn Survivorship Care as a key fundraising priority, the heroic story of **10-year-old Isabella McCune** was selected for this year’s event. For nine months, Isabella and her family’s world revolved around the Arizona Burn Center at Valleywise Health, while the burn center team would also be changed by this little girl.

In response to requests to expand the compelling film content to increase visibility through digital broadcast, national media opportunities and film festival considerations, the team has created short film to tell this heroic story. The film crew and Foundation communications team spent many days with Dr. Kevin Foster and the nurses, therapists and other burn care professionals directly involved in Isabella’s care. The McCunes welcomed us in their home, sharing their lives before, during and after the day their lives changed forever.

Night of Heroes invitations were sent..... then came COVID-19.

A Pivot to Virtual

With the focus on the rapidly evolving COVID-19 crisis and the cancelation of all large group events, the Foundation looked to local and national nonprofit experts to assist in quickly pivoting to a virtual fundraising event. We felt strongly that Isabella’s journey should be shared... **the show must go on!**

In partnership with Carey Pena’s Inspired Media 360, Auctiontainer Letitia Frye, and Emcee Karie Dozer, a first-of-its kind, virtual Night of Heroes, will take place (*on the original date planned*) April 23, 2020. Instead of a 300-seat limit, our potential audience is now unlimited – allowing families to engage in Night of Heroes in the comfort and safety of their homes. While local and national focus is on COVID-19, the life-saving work of the world-renowned Arizona Burn Center must continue – and now more than ever, **community awareness and support are critical for all our health care heroes on the front line.**



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 22, 2020

Item 8.

Ratification of Action

DETAILED WRITTEN DESCRIPTION OF ACTION TO BE RATIFIED

Pursuant to A.R.S. § 38-431.05(B)(3), the following is a detailed written description of the actions proposed to be ratified at a public meeting of the Board of Directors of the Maricopa County Special Health Care District (District) dba Valleywise Health on April 22, 2020, at 1:00 p.m., at the at the Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, Conference and Administration Center, Auditorium 2.

Actions to be Ratified: Ratify a video message sent to Maricopa County Special Health Care District dba Valleywise Health employees on Tuesday, April 14, 2020, from Chairman Mark Dewane on behalf of the Maricopa County Special Health Care District Board of Directors that expressed support for Valleywise Health staff during the COVID-19 pandemic, and other or related action of the District Board of Directors Chairman, and/or the District's President and Chief Executive Officer or other District officers or representatives relating to the foregoing or otherwise relating to the video.

The District does not agree that there were any violations of the Open Meeting Law (or other unauthorized acts) but proposes to ratify the following actions pursuant to the procedure prescribed in A.R.S. § 38-431.05 nonetheless, in an excess of caution and to foreclose any claim of violation of the Open Meeting Law. Neither the proposed ratification or any final act of ratification shall constitute an acknowledgment that any act or omission of the Board of Directors, its Chairman, or any other officer or other representative of the District was in violation of any provision of the Open Meeting Law or otherwise without authority.

The actions allegedly taken in violation of the Open Meeting Law, and the actions proposed to be ratified, are described to be:

1. A video message sent to Maricopa County Special Health Care District dba Valleywise Health employees on Tuesday, April 14, 2020, from Chairman Mark Dewane on behalf of the Maricopa County Special Health Care District Board of Directors that expressed support for Valleywise Health staff during the COVID-19 pandemic.
2. Other or related action of the District Board of Directors Chairman, and/or the District's President and Chief Executive Officer or other District officers or representatives relating to the foregoing or otherwise relating to the video.

Description of Activities that Relate to the Actions to be Ratified: Chairman Mark Dewane requested an opportunity to send a video out to thank Valleywise Health employees. Bill Byron, Senior Vice President of Marketing and Communications at Valleywise Health, followed up at Valleywise Health's President & Chief Executive Officer, Steve Purves's request to accommodate the Chairman's request. During the video, Chairman Dewane said that he was delivering his message "on behalf of the Board of Directors." The video was uploaded on the District's internal intranet site, The Vine (<https://t.e2ma.net/message/vs3mrd/fk2nf2b>) as well as uploaded to YouTube (<https://www.youtube.com/watch?v=2YlpwM9Ge-U&feature=youtu.be>).

Summary. Although the District does not agree that there were any violations of the Open Meeting Law (or unauthorized acts), the proposal before the District Board of Directors will be to consider ratifying and confirming each of the acts and/or omissions of the Board of Directors, its Chairman, the District's President and Chief Executive Officer, and any other representative of the District that were allegedly without authority and/or in violation of the Open Meeting Law. Ratification of possible Open Meeting Law violations is authorized by A.R.S. § 38-431.05(B)(3). Neither the proposed ratification or a final act of ratification shall constitute an acknowledgment that any act or omission of the Board of Directors, its Chairman, or any other officer or other representative of the District was in violation of any provision of the Open Meeting Law or otherwise without authority.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 22, 2020

Item 9.
No Handout

Concluding Items