



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021
1:00 p.m.

Agenda

**Board Members**

Mary Rose Garrido Wilcox, Chairman, District 5
J. Woodfin Thomas, Vice Chairman, District 4
Mary A. Harden, RN, Director, District 1
Mark G. Dewane, Director, District 2
Susan Gerard, Director, District 3

President & Chief Executive Officer

Stephen A. Purves, FACHE

Clerk of the Board

Melanie Talbot

Meeting Location

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Conference and Administration Center
Auditoriums 1 and 2

AGENDA – Formal and Executive Session Meeting

**Maricopa County Special Health Care District
Board of Directors**

Mission Statement

The Valleywise Health's mission is to provide exceptional care, without exception, every patient, every time.

Welcome

The Board of Directors is the governing body for the Maricopa County Special Health Care District. Each member represents one of the five districts in Maricopa County. Members of the Board are public officials, elected by the voters of Maricopa County. The Board of Directors sets policy and the President & Chief Executive Officer, who is hired by the Board, directs staff to carry out the policies.

How Citizens Can Participate

Each meeting is open to the public and there is a "Call to the Public" at the beginning of each meeting. An individual may address the Board of Directors at this time or when the agenda item to be addressed is reached. If you wish to address the Board, please complete a Request to Speak form Speaker's Slip and deliver it to the Clerk of the Board prior to the Call to the Public. If you have anything that you wish distributed to the Board and included in the official record, please hand it to the Clerk who will distribute the information to the Board members and Valleywise Health Senior Staff.

Speakers will be called in the order in which requests to speak are received. Your name will be called when the Call to the Public has been opened or when the Board reaches the agenda item which you wish to speak. As mandated by the Arizona Open Meeting Law, officials may not discuss items not on the agenda, but may direct staff to follow-up with the citizen.

Public Rules of Conduct

The Board Chair shall keep control of the meeting and require the speakers and audience to refrain from abusive or profane remarks, disruptive outbursts, applause, protests, or other conduct which disrupts or interferes with the orderly conduct of the business of the meeting. Personal attacks on Board members, staff, or members of the public are not allowed. It is inappropriate to utilize the Call to the Public or other agenda item for purposes of making political speeches, including threats of political action. Engaging in such conduct and failing to cease such conduct upon request of the Board Chair will be grounds for ending a speaker's time at the podium or for removal of any disruptive person from the meeting room, at the direction of the Board Chair.

Agendas are available within 24 hours of each meeting via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, Monday through Friday between the hours of 9:00 a.m. and 4:00 p.m. and on the internet at <https://valleywisehealth.org/about/board-of-directors/>. Accommodations for individuals with disabilities, alternative format materials, sign language interpretation, and assistive listening devices are available upon 72 hours advance notice via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, (602) 344-5177. To the extent possible, additional reasonable accommodations will be made available within the time constraints of the request.

• Valleywise Health Medical Center •
• 2601 East Roosevelt Street • Phoenix, Arizona 85008 •
• Conference and Administration Center • Auditoriums 1 and 2 •

Wednesday, October 27, 2021
1:00 p.m.

One or more of the members of the Board of Directors of the Maricopa County Special Health Care District may be in attendance telephonically or by other technological means. Board members attending telephonically, or by other technological means will be announced at the meeting.

Pursuant to A.R.S. § 38-431.03(A)(3), or any applicable and relevant state or federal law, the Board may vote to recess into an Executive Session for the purpose of obtaining legal advice from the Board's attorney or attorneys on any matter listed on the agenda. The Board also may wish to discuss any items listed for Executive Session discussion in General Session, or the Board may wish to take action in General Session on any items listed for discussion in Executive Session. To do so, the Board will recess Executive Session on any particular item and reconvene General Session to discuss that item or to take action on such item.

Please silence any cell phone, pager, computer, or other sound device to minimize disruption of the meeting.

1:00 **Call to Order**

Roll Call

Pledge of Allegiance

Call to the Public

This is the time for the public to comment. The Board of Directors may not discuss items that are not specifically identified on the agenda. Therefore, pursuant to A.R.S. § 38-431.01(H), action taken as a result of public comment will be limited to directing staff to study the matter, responding to any criticism or scheduling a matter for further consideration and decision at a later date.

ITEMS MAY BE DISCUSSED IN A DIFFERENT SEQUENCE

General Session, Presentation, Discussion and Action:

1:15 1. **Approval of Consent Agenda: 15 min**

Note: Approval of contracts, minutes, IGA's, proclamations, etc. Any matter on the Consent Agenda will be removed from the Consent Agenda and discussed as a regular agenda item upon the request of any Board member.

a. **Minutes:**

- i. **Approve** Special Health Care District Board of Directors meeting minutes dated September 20, 2021
Melanie Talbot, Chief Governance Officer; and Clerk of the Board
- ii. **Approve** Special Health Care District Board of Directors meeting minutes dated September 22, 2021
Melanie Talbot, Chief Governance Officer; and Clerk of the Board

General Session, Presentation, Discussion and Action, cont.:

1:15 1. Approval of Consent Agenda, cont.:

b. Contracts:

- i. **Approve** amendment #2 to the memorandum of understanding (MOU) (90-21-021-1-02) between Central Arizona Shelter Services, Inc. (CASS) and the Maricopa County Special Health Care District dba Valleywise Health, for emergency shelter beds, and a healthcare navigator
Warren Whitney, MBA, Senior Vice President, Government Relations
- ii. **Approve** amendment #50 to the professional services agreement (90-12-084-1-50) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
- iii. **Approve** amendment #51 to the professional services agreement (90-12-084-1-51) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
- iv. **Approve** amendment #2 to the contract (90-16-191-3-02) between Orchestrate Healthcare and the Maricopa County Special Healthcare District dba Valleywise Health, for Epic consultant services
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
- v. **Approve** amendment #2 to the contract (90-16-191-10-02) between Virtelligence and the Maricopa County Special Health Care District dba Valleywise Health, for Epic consultant services
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
- vi. **Approve** amendment #2 to the contract (90-16-191-11-02) between BlueTree Network, Inc. and the Maricopa County Special Health Care District dba Valleywise Health, for Epic consultant services
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
- vii. **Approve** amendment #2 to the contract (90-16-191-18-02) between Oxford Global Resources, Inc. and the Maricopa County Special Health Care District dba Valleywise Health, for Epic consultant services
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
- viii. **Approve** amendment #2 to an intergovernmental agreement (IGA) (90-22-078-1) with Arizona Health Care Cost Containment System (AHCCCS) and the Maricopa County Special Health Care District dba Valleywise Health, to provide matching funds in support of the Targeted Investment Program (TIP), to allow Valleywise Health to contribute to the non-federal share of delivery system reform incentive payments through the TIP. Valleywise Health's match of \$5,000,000 will be used to permit a bundled behavioral health rate for services provided
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
- ix. **Approve** a new agreement (MCO-20-023-MSA) between Alignment Health Insurance Company of Arizona, Inc. and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
Renee Clarke, MBA, Senior Vice President, Managed Care

General Session, Presentation, Discussion and Action, cont.:

1:15 1. Approval of Consent Agenda, cont.:

b. Contracts, cont.:

- x. **Approve** amendment #4 to an intergovernmental agreement (IGA) (90-19-176-1-04) with Arizona Department of Health Services (ADHS) and the Maricopa County Special Health Care District dba Valleywise Health, for the Refugee Clinic, to include pharmacy medication management
Michael D. White, MD, MBA, Executive Vice President, Chief Clinical Officer
- xi. **Approve** an intergovernmental agreement (IGA) (MCO-20-014-MSA) between Arizona State Hospital and the Maricopa County Special Health Care District dba Valleywise, for the provision of medical, surgical, physical rehabilitation, behavioral and dental services, and emergency care for Arizona State Hospital patients and residents
Renee Clarke, MBA, Senior Vice President, Managed Care
- xii. **Approve** amendment #23 to the contract (90-17-076-1-23) between nThrive Revenue Systems, LLC and the Maricopa County Special Health Care District dba Valleywise Health, to add a National Provider Identifier (NPI) for Blue Cross/Blue Shield claims payments
Nancy Kaminski, MHA, Senior Vice President, Revenue Cycle
- xiii. **Approve** a new sales order and statement of work (90-22-087-1) between Altura Communications Solutions and the Maricopa County Special Health Care District dba Valleywise Health, to upgrade the Avaya telephony network
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer

c. Governance:

- i. **Approve** Health Resources and Services Administration grant application for funding in the amount of \$500,000, for a two-year period, to establish a dental residency program at Valleywise Health, in partnership with Creighton University
Barbara Harding, RN, MPA, Senior Vice President, Ambulatory Services; and Federally Qualified Health Center Clinics Chief Executive Officer
- ii. **Approve** budget modification to American Rescue Plan Act funding received for Valleywise Health's Federally Qualified Health Center Clinics
Barbara Harding, RN, MPA, Senior Vice President, Ambulatory Services; and Federally Qualified Health Center Clinics Chief Executive Officer
- iii. **Approve** the expedited closure of the dental clinic located at Valleywise Community Health Center-Mesa, effective November 30, 2021
Barbara Harding, RN, MPA, Senior Vice President, Ambulatory Services; and Federally Qualified Health Center Clinics Chief Executive Officer
- iv. **Approve** revisions to the following Board Policy Statement:
 - a. Policy 99004 G – Collection Efforts
Melanie Talbot, Chief Governance Officer; and Clerk of the Board
- v. **Approve** a new purchase and sale agreement and joint escrow instructions (90-22-073-1) between Smart Pediatric Therapy, LLC and the Maricopa County Special Health Care District dba Valleywise Health, for approximately 1.17 acres located at 12428 West Thunderbird Road, El Mirage, Arizona
Warren Whitney, MBA, Senior Vice President, Government Relations

General Session, Presentation, Discussion and Action, cont.:

1:15 1. Approval of Consent Agenda, cont.:

c. Governance, cont.:

- vi. **Approve** amendment #1 to the purchase and sale agreement and joint escrow instructions (90-22-073-1-01) between Smart Pediatric Therapy, LLC and the Maricopa County Special Health Care District, to amend previous instructions
Warren Whitney, MBA, Senior Vice President, Government Relations
- vii. **Approve** amendment #2 to the purchase and sale agreement and joint escrow instructions (90-22-073-1-02) between Smart Pediatric Therapy, LLC and the Maricopa County Special Health Care District dba Valleywise Health, to amend previous instructions
Warren Whitney, MBA, Senior Vice President, Government Relations
- viii. **Approve** the nomination and assignment (90-22-073-2) of Smart Pediatric Therapy, LLC's right, title and interest, including any earnest money and/or interest earned as the new buyer to the property located at 12428 West Thunderbird Road, El Mirage, Arizona
Warren Whitney, MBA, Senior Vice President, Government Relations
- ix. **Approve** a new easement (90-22-084-1) between Southwest Gas Corporation and the Maricopa County Special Health Care District dba Valleywise Health, for the installation and maintenance of a natural gas pipeline or pipelines and appurtenances, across, over, under and through the real property, located at 2601 East Roosevelt Street, Phoenix, Arizona
Warren Whitney, MBA, Senior Vice President, Government Relations

d. Medical Staff:

- i. **Approve** Valleywise Health's Medical Staff credentials for October 2021
William D. Dachman, MD, Chief of Staff
- ii. **Approve** Valleywise Health's Allied Health Professional Staff credentials for October 2021
William D. Dachman, MD, Chief of Staff
- iii. **Approve** proposed revisions to the Department of Family & Community Medicine privileges
William D. Dachman, MD, Chief of Staff
- iv. **Approve** proposed revisions to policy #31200 T: Medical Staff Bylaws
William D. Dachman, MD, Chief of Staff
- v. **Approve** proposed revisions to policy #31201 T: Medical Staff Rules & Regulations
William D. Dachman, MD, Chief of Staff
- vi. **Approve** the appointment of Jodi P. Carter, MD as Department Chair of Pediatrics
William D. Dachman, MD, Chief of Staff

General Session, Presentation, Discussion and Action, cont.:

- 1:15 1. Approval of Consent Agenda, cont.:
- e. Care Reimagined Capital:
 - i. **Approve** capital expenditure request (CER #19-947M) for Hye Tech network distribution gear comprised of access switches, optics and Wi-Fi components for the new acute care hospital for a total cost of \$2,842,382
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
 - f. Capital:
 - i. **Approve** capital expenditure request (CER#22-419) for the replacement of 167 Workstation on Wheels (WOW), for a total cost of \$1,138,636
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
 - ii. **Approve** capital expenditure request (CER#22-004A) for construction and renovations at Valleywise Community Health Center-South Central to expand capacity for COVID-19 testing, for a total cost of \$353,562
Barbara Harding, RN, MPA, Senior Vice President, Ambulatory Services; and Federally Qualified Health Center Clinics Chief Executive Officer

End of Consent Agenda

- 1:30 2. Discuss Valleywise Health's Patient Outcomes During the COVID-19 Pandemic, Including Patient Mortality **15 min**
Crystal Garcia, RN, Vice President, Surgical, Specialty, Quality and Safety
- 1:45 3. Discuss and Review Valleywise Health's September 2021 Financials and Statistical Information, and Quarterly Investment of Funds Report **15 min**
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
- 2:00 4. Review and **Possible Action** on the Following Reports to the Board of Directors: **15 min**
- a. Monthly Marketing and Communications Report (September 2021)
Runjhun Nanchal, Senior Vice President, Marketing & Communications
 - b. Monthly Care Reimagined Capital Purchases Report (September 2021)
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
 - c. Monthly Valleywise Health Employee Turnover Report (September 2021)
Amy Little-Hall, Interim Senior Vice President, Chief Human Resources Officer
 - d. Quarterly Report Employee Engagement Survey Action Plans
Amy Little-Hall, Interim Senior Vice President, Chief Human Resources Officer
 - e. Quarterly Report on the Current Valleywise Community Health Centers Governing Council Membership Structure
Melanie Talbot, Chief Governance Officer; and Clerk of the Board

General Session, Presentation, Discussion and Action, cont.:

2:15 5. Concluding Items 10 min

a. Old Business:

June 23, 2021

Reports to the Board – Monthly Employee Turnover Report

- How many traveler nurses were recruited as full-time Valleywise Health employees?
- Report on employee satisfaction related to transitions to new facilities and return-to-work efforts
- Report on return-to-work recommendations

August 25, 2021

Behavioral Health Update

- Share Valleywise Health's behavioral health accomplishments with stakeholders that may assist with funding options

Reports to the Board – Employee Engagement Survey Results

- Report one implemented/suggested action plan to the Board monthly – *beginning October 2021*

September 22, 2021

Home Assist Health Fiscal Year 2021 Report

- Percentage of Home Assist Health employees that are vaccinated against COVID-19

b. Board Member Requests for Future Agenda Items or Reports

c. Comments

i. Chairman and Member Closing Comment

ii. President and Chief Executive Officer Summary of Current Events

2:25 **Motion to Recess General Session and Convene in Executive Session**

Executive Session:

2:35 E-1 Legal Advice; Contracts Subject to Negotiations; A.R.S. § 38-431.03(A)(3); and A.R.S. § 38-431.03(A)(4): Professional Services Agreement between the Maricopa County Special Health Care District dba Valleywise Health, and District Medical Group 30 min

3:10 E-2 Legal Advice; Contracts Subject to Negotiations; Records Exempt by Law from Public Inspection; A.R.S. § 38-431.03(A)(3); A.R.S. § 38-431.03(A)(4) and A.R.S. § 38-431.03(A)(2)¹: Maricopa County Special Health Care District dba Valleywise Health, strategic plan portfolio, options, implementation, initiatives and goals, including resources, clinical, behavioral, financial, operational, business, and service line strategy options going forward, Care Reimagined 30 min

¹ Exemptions based upon A.R.S. § 48-5541.01(M)(4) (c) and (d) including records or other matters, the disclosure of which would cause demonstrable and material harm and would place the district at a competitive disadvantage in the marketplace; or violate any exception, privilege or confidentiality granted or imposed by statute or common law.

Executive Session, cont.:

3:45 E-3 Legal Advice; Records Exempt by Law from Public Inspection; A.R.S. § 38-431.03(A)(3); and A.R.S. § 38-431.03(A)(2)¹: Arizona Department of Health Services Site Visits 30 min

¹ Exemptions based upon health care entity quality assurance activities, records and information per A.R.S. § 36-2401 et. seq.

4:20 **Recess Executive Session and Reconvene in General Session**

General Session, Presentation, Discussion and Action:

4:20 **Adjourn**



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.

Consent Agenda



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.a.i.

Minutes
September 20, 2021

Minutes

**Maricopa County Special Health Care District
Board of Directors Meeting
Valleywise Health Medical Center
September 20, 2021
1:00 p.m.**

DRAFT

Present: Mary Rose Garrido Wilcox, Chairman, District 5 – *participated remotely*
Mary A. Harden, Director, District 1 – *participated remotely*
Mark G. Dewane, Chairman, District 2 – *participated remotely*
Susan Gerard, Director, District 3 – *participated remotely*

Absent: J. Woodfin Thomas, Vice Chairman, District 4

Others Present: Steve Purves, President & Chief Executive Officer – *participated remotely*
Michael White, M.D., Executive Vice President, Chief Clinical Officer –
participated remotely
Claire Agnew, Executive Vice President, Chief Financial Officer – *participated remotely*
Lia Christiansen, Executive Vice President, Chief Administrative Officer –
participated remotely
Martin C. Demos, Senior Vice President and General Counsel – *participated remotely*

Recorded by: Melanie Talbot, Chief Governance Officer; Clerk of the Board – *participated remotely*
Cynthia Cornejo, Deputy Clerk of the Board – *participated remotely*

Call to Order:

Chairman Wilcox called the meeting to order at 1:00 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, it was noted that three of the five voting members of the Maricopa County Special Health Care District Board of Directors were present, which represented a quorum. Director Gerard joined shortly after roll call.

NOTE: Director Gerard joined the meeting at 1:01 p.m.

For the benefit of all participants, Ms. Talbot announced the Board members participating remotely.

Call to the Public

Chairman Wilcox congratulated Mr. Purves for being recognized by the *Arizona Capitol Times* as a 2021 Leader of the Year recipient.

Mission Statement

Chairman Wilcox read the mission statement aloud.

***Special Health Care District Board of Directors
Meeting Minutes – General Session – September 20, 2021***

General Session, Presentation, Discussion and Action:

1. Discuss, Review and Approve a Letter of Appreciation from the Board of Directors to the Virginia G. Piper Charitable Trust

Mr. Purves announced that on September 13, 2021, the Virginia G. Piper Charitable Trust awarded a total of \$123 million to 71 Arizona nonprofit organizations, the largest single-day grant initiative in Arizona's history. Valleywise Health Foundation was awarded \$2.5 million to support the mission of Valleywise Health and for the work conducted throughout the COVID-19 pandemic.

Chairman Wilcox said it was an honor for Valleywise Health to be recognized, through the Valleywise Health Foundation, for the efforts made to improve the health of the community.

MOTION: Director Dewane moved to approve a letter of appreciation from the Board of Directors to the Virginia G. Piper Charitable Trust, as presented. Director Gerard seconded.

VOTE: 4 Ayes: Chairman Wilcox, Director Dewane, Director Gerard, Director Harden
0 Nays
1 Absent: Vice Chairman Thomas
Motion passed.

MOTION: Director Dewane moved to recess general session and convene in executive session at 1:08 p.m. Director Harden seconded.

VOTE: 4 Ayes: Chairman Wilcox, Director Dewane, Director Gerard, Director Harden
0 Nays
1 Absent: Vice Chairman Thomas
Motion passed.

General Session, Presentation, Discussion and Action:

Chairman Wilcox reconvened general session at 2:59 p.m.

NOTE: Director Dewane disconnected from the meeting during executive session.

Adjourn

MOTION: Director Harden moved to adjourn the September 20, 2021 Special Health Care District Board of Directors Meeting. Director Gerard seconded.

VOTE: 3 Ayes: Chairman Wilcox, Director Gerard, Director Harden
0 Nays
2 Absent: Vice Chairman Thomas, Director Dewane
Motion passed.

***Special Health Care District Board of Directors
Meeting Minutes – General Session – September 20, 2021***

Meeting adjourned at 3:00 p.m.

Mary Rose Garrido Wilcox, Chairman
Special Health Care District
Board of Directors



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.a.ii.

Minutes
September 22, 2021

Minutes

**Maricopa County Special Health Care District
Board of Directors Meeting
Valleywise Health Medical Center
September 22, 2021
1:00 p.m.**

DRAFT

Present:

Mary Rose Garrido Wilcox, Chairman, District 5 – *participated remotely*
J. Woodfin Thomas, Vice Chairman, District 4 – *participated remotely*
Mary A. Harden, Director, District 1 – *participated remotely*
Mark G. Dewane, Chairman, District 2 – *participated remotely*
Susan Gerard, Director, District 3 – *participated remotely*

Others Present:

Steve Purves, President & Chief Executive Officer – *participated remotely*
Michael White, M.D., Executive Vice President, Chief Clinical Officer –
participated remotely
Claire Agnew, Executive Vice President, Chief Financial Officer – *participated remotely*
Lia Christiansen, Executive Vice President, Chief Administrative Officer –
participated remotely
Martin C. Demos, Senior Vice President and General Counsel – *participated remotely*
Sherry Stotler, R.N., M.S.N., Senior Vice President, Chief Nursing Officer –
participated remotely
David E. Brodtkin, M.D., Vice Chief of Staff – *participated remotely*

Guest Presenters:

Barbara Harding, R.N., M.P.A., Senior Vice President, Ambulatory Services;
and Federally Qualified Health Center Clinics Chief Executive Officer –
participated remotely
Crystal Garcia, Vice President, Surgical, Specialty, Quality and Safety –
participated remotely
Sara Wilson, President and Chief Executive Officer, Home Assist Health –
participated remotely
Ryan Winkle, Chairman, Valleywise Community Health Centers Governing
Council – *participated remotely*

Recorded by:

Melanie Talbot, Chief Governance Officer; Clerk of the Board – *participated remotely*
Cynthia Cornejo, Deputy Clerk of the Board – *participated remotely*

Call to Order:

Chairman Wilcox called the meeting to order at 1:04 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, it was noted that four of the five voting members of the Maricopa County Special Health Care District Board of Directors were present, which represented a quorum. Director Gerard joined the meeting shortly after roll call.

For the benefit of all participants, Ms. Talbot announced the Board members participating remotely.

***Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021***

Call to the Public

Chairman Wilcox called for public comment. There were no comments.

Mission Statement

Ms. Agnew read the mission statement aloud.

General Session, Presentation, Discussion and Action:

1. Announcement on Valleywise Health's submission to Health Resources and Services Administration (HRSA) for American Rescue Plan Act (ARPA) funding

Ms. Harding announced that as part of the COVID-19 stimulus package, or American Rescue Plan Act (ARPA), Health Resources and Services Administration (HRSA) released funds to Federally Qualified Health Centers (FQHC). The funds were to be used to assist in the prevention, mitigation, and response to COVID-19, enhance health care services and infrastructure, and complete construction and capital improvements.

The Maricopa County Special Health Care District was awarded one-time funding of \$16,899,500 to be utilized over a two-year period for operational and clinical improvements within the organization. The District also received one-time funding of \$1,461,158 to be used over a three-year period for alterations and improvements at Valleywise Community Health Centers-Avondale, Chandler, Guadalupe, and South Central.

NOTE: Director Gerard joined the meeting at 1:06 p.m.

Chairman Wilcox expressed her appreciation to staff and the Valleywise Community Health Centers Governing Council for the efforts in securing the funding.

2. Approval of Consent Agenda:

- a. Minutes:

- i. Approve Special Health Care District Board of Directors meeting minutes dated August 25, 2021

- b. Contracts:

- i. Approve a new agreement (MCO-20-021-MSA) between Clover Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
- ii. Approve a new agreement (MCO-20-020-MSA) between Employers Health Network, LLC and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
- iii. Approve amendment #1 to the contract (MCO-20-018-1-MSA) between Bright Health and the Maricopa County Special Health Care District dba Valleywise Health, to add small group plans to the contract

Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021

General Session, Presentation, Discussion and Action, cont.:

2. Approval of Consent Agenda, cont.:

b. Contracts, cont.:

- iv. Approve amendment #1 to the contract (90-17-039-1-1) between Arizona Care Network – Next, LLC and the Maricopa County Special Health Care District dba Valleywise Health, to include the Centers for Medicare and Medicaid Services (CMS) Global and Professional Direct Contracting Model
- v. Approve amendment #1 to the intergovernmental agreement (IGA) (90-21-141-1-01) between the Arizona Department of Economic Security (ADES) and the Maricopa County Special Health Care District dba Valleywise Health, to continue to provide health care management services under the ADES Refugee Resettlement Program
- vi. Approve a new contract (90-16-044-6) between Carefusion Solutions, LLC and the Maricopa County Special Health Care District dba Valleywise Health, for new Pyxis medstations for the new acute care hospital
- vii. Approve a new agreement (MCO-20-022-MSA) between Medica Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services
- viii. INTENTIONALLY LEFT BLANK
- ix. Approve a new intergovernmental agreement (IGA) (90-22-046-1) with Arizona Health Care Cost Containment System (AHCCCS) for Valleywise Health to participate in the Access to Professional Services Initiative (APSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health shall transfer funds to AHCCCS in the amount of \$206,800 for the administration of the APSI
- x. Approve a new intergovernmental agreement (IGA) (90-22-047-1) with Arizona Health Care Cost Containment System (AHCCCS) for Valleywise Health to participate in the Access to Professional Services Initiative (APSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health will provide State match funds in the amount of \$4,258,962 to the State of Arizona, in order to receive Federal match funds
- xi. Approve a new intergovernmental agreement (IGA) (90-22-048-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Dignity Health, to participate in the Access to Professional Services Initiative (APSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health shall transfer funds to AHCCCS in the amount of \$141,700 on behalf of Dignity Health for the administration of the APSI
- xii. Approve a new intergovernmental agreement (IGA) (90-22-049-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Dignity Health, to participate in the Access to Professional Services Initiative (APSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health will provide State match funds in the amount of \$2,900,687 on behalf of Dignity Health to the State of Arizona, in order to receive Federal match funds

**Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021**

General Session, Presentation, Discussion and Action, cont.:

2. Approval of Consent Agenda, cont.:

b. Contracts, cont.:

- xiii. Approve a new intergovernmental agreement (IGA) (90-22-050-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Abrazo, to participate in the Access to Professional Services Initiative (APSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health shall transfer funds to AHCCCS in the amount of \$50,500 on behalf of Abrazo for the administration of the APSI
- xiv. Approve a new intergovernmental agreement (IGA) (90-22-051-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Abrazo, to participate in the Access to Professional Services Initiative (APSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health will provide State match funds in the amount of \$1,262,500 on behalf of Abrazo to the State of Arizona, in order to receive Federal match funds
- xv. Approve a new intergovernmental agreement (IGA) (90-22-054-1) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Phoenix Children's Hospital, to participate in the Pediatric Services Initiative (PSI). This IGA commences October 1, 2021 through September 30, 2022. Valleywise Health will provide State match funds in the amount of \$4,103,775 on behalf of Phoenix Children's Hospital to the State of Arizona, in order to receive Federal match funds
- xvi. Approve amendment #1 to the intergovernmental agreement (IGA) (90-20-040-1-01) with Arizona Health Care Cost Containment System (AHCCCS), on behalf of Dignity Health's participation in the Access to Professional Services Initiative (APSI). Valleywise Health will provide State match funds in an adjusted amount of \$2,719,306, on behalf of Dignity Health, to the State of Arizona in order to receive Federal match funds
- xvii. Approve amendment #1 to the intergovernmental agreement (IGA) (90-20-044-1-01) with Arizona Health Care Cost Containment System (AHCCCS) for Valleywise Health's participation in the Access to Professional Services Initiative (APSI). Valleywise Health will provide State match funds in an adjusted amount of \$4,396,074, to the State of Arizona in order to receive Federal match funds
- xviii. Approve amendment #49 to the professional services agreement (90-12-084-1-49) between District Medical Group and the Maricopa County Special Health Care District dba Valleywise Health

c. Governance:

- i. Approve affidavits appointing Erin Nelson, M.D., Weihua Chen, M.D., Kevin Yang, D.O., and Amit Pradhan, M.D. as Deputy Medical Directors in the Department of Psychiatry
- ii. Approve Health Resources and Services Administration grant application for \$2,000,000 to evaluate and optimize virtual care at Valleywise Health
- iii. Approve the revised Federally Qualified Health Center Clinics' Sliding Fee Discount Program/Policy and Fee Schedule

Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021

General Session, Presentation, Discussion and Action, cont.:

2. Approval of Consent Agenda, cont.:

c. Governance, cont.:

- iv. Withdraw Health Resources and Services Administration grant application for Fiscal Year 2021 Supplemental Funding for Hypertension, Grant No. H80CS33644; and Relinquish Notice of Award No. 3 H80CS33644-02-13
- v. Approve the following Changes in Scope of service to correct Health Resources and Services Administration's form 5A:
 - Add District Medical Group for interpretation of screenings, including mammography and cytology/histology
 - Add nursing staff to reflect services offered by the health center to provide coverage for emergencies during and after hours
 - Add psychiatry services to the following locations:
 - Valleywise Community Health Center-Avondale
 - Valleywise Community Health Center-Chandler
 - Valleywise Community Health Center-Guadalupe
 - Valleywise Community Health Center-Maryvale
 - Valleywise Community Health Center-Mesa
 - Valleywise Community Health Center-North Phoenix
 - Valleywise Community Health Center-South Central
 - Valleywise Community Health Center-South Phoenix/Laveen
 - Valleywise Comprehensive Health Center-Peoria
- vi. Approve Valleywise Health's Revised Annual Quality Improvement and Patient Safety Plan for Fiscal Year 2022; and Revised Indicators on Which to Measure Quality for Fiscal Year 2022
- vii. Approve Renewal of the Following Board Policy Statement:
 - a. 99014 G – Budget ~ Operating and Capital
- viii. Accept Audited Financial Statements, Reports, Supplementary Information and Schedule Required by the Uniform Guidance, for Year Ended June 30, 2020 and 2019

d. Medical Staff:

- i. Approve Valleywise Health's Medical Staff credentials for September 2021
- ii. Approve Valleywise Health's Allied Health Professional Staff credentials for September 2021
- iii. Approve proposed revisions to policy #39016 S: Credentialing in the Event of a Disaster
- iv. Approve proposed revisions to policy #39026 T: Operational Credentialing
- v. Approve proposed revisions to policy #31202 T: Medical Staff Peer Review

**Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021**

General Session, Presentation, Discussion and Action, cont.:

2. Approval of Consent Agenda, cont.:

e. Care Reimagined Capital:

- i. Approve capital expenditure request (CER #19-947L) for Steris Corporation instrument processing equipment for Central Sterile in the new acute care hospital for a total cost of \$1,439,444

f. Capital:

- i. INTENTIONALLY LEFT BLANK

Chairman Wilcox noted consent agenda item 2.d.i., Valleywise Health's Medical Staff credentials for September 2021, would be removed from the consent agenda and voted on separately.

MOTION: Vice Chairman Thomas moved to approve the consent agenda minus item 2.d.i., Valleywise Health's Medical Staff credentials for September 2021. Director Dewane seconded.

VOTE: 5 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard, Director Harden

0 Nays

Motion passed.

MOTION: Director Harden moved to approve consent agenda item 2.d.i., Valleywise Health's Medical Staff credentials for September 2021, excluding Douglas P. Nelson from the roster. Director Gerard seconded.

VOTE: 2 Ayes: Director Gerard, Director Harden

3 Nays: Director Dewane, Vice Chairman Thomas, Chairman Wilcox

Motion failed.

MOTION: Vice Chairman Thomas moved to approve consent agenda item 2.d.i., Valleywise Health's Medical Staff credentials for September 2021. Director Dewane seconded.

VOTE: 3 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane

2 Nays: Director Gerard, Director Harden

Motion passed.

3. Discuss and Review the American Heart Association's Get with the Guideline Program and Valleywise Health's Achievement Awards

Ms. Garcia outlined the American Heart Association's Get with the Guideline program, which originated in 2001, impacting more than 11 million lives. The program's primary goal was to save lives by preventing in-hospital cardiac arrests and optimizing outcomes. Through the program, data was gathered to improve research-based guidelines for in-hospital resuscitation.

Valleywise Health began participating in the program in 2018, earning the Gold Quality Achievement Award for adult and pediatric populations, and the Silver Quality Achievement Award for the newly born population the following year.

***Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021***

General Session, Presentation, Discussion and Action, cont.:

3. Discuss and Review the American Heart Association's Get with the Guideline Program and Valleywise Health's Achievement Awards, cont.

Ms. Garcia said that the awards demonstrated Valleywise Health's commitment to treating in-hospital cardiac arrest, ultimately improving patient survival rates.

Chairman Wilcox commended staff for the achievement, especially while responding to the COVID-19 pandemic since March 2020.

Mr. Purves acknowledged the effort required to meet the Get with the Guideline standards and he congratulated staff.

4. Presentation on Home Assist Health's (HAH) Fiscal Year 2021 Report

Ms. Wilson highlighted the accomplishments of Home Assist Health (HAH) from fiscal year (FY) 2021, which were attributed to the organization's resilience. While responding to the COVID-19 pandemic, HAH's priority was placed on the wellbeing of their employees, the community, and a focus on the future.

She provided testimonials of specific HAH employees that demonstrated excellence in providing compassionate care to clients.

She summarized the organization's history and highlighted their mission and vision statements.

Ms. Wilson explained how the pandemic impacted operations and provided statistics related to the partnership with Valleywise Health, and the patient outcomes associated with the referrals received through the partnership. She acknowledged recognitions received, including the Wellness A to Z Gold Employer status and the Mercy Care RISE Award nomination. While the turnover rate increased to 60%, it was comparatively lower than the industry standard

Given the ongoing pandemic, service volumes were below budget by 13%, and HAH completed their fiscal year with a net loss of \$179,698, missing their budget by \$207,022. She stated that 85% of revenue was dedicated to member-care related expenses.

The FY 2022 budget was projecting a slight increase in net income, at approximately \$50,885.

Chairman Wilcox applauded the organization's resilience during a difficult year.

Director Harden asked if HAH tracked the employee COVID-19 vaccination rates. If so, **what percentage of HAH employees were currently vaccinated against COVID-19.**

Ms. Wilson would gather that information and provide to the Board at a later date.

Director Harden asked if HAH clientele may be interested in serving on the Valleywise Community Health Centers Governing Council.

Ms. Wilson said that HAH was working on developing a community health worker model and would be following established guidelines and processes.

***Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021***

General Session, Presentation, Discussion and Action, cont.:

5. Presentation on Valleywise Community Health Centers Governing Council Annual Report

Mr. Winkle gave an update on the Valleywise Community Health Centers Governing Council (Governing Council) for FY 2021. He highlighted the opening of Valleywise Community Health Centers-South Phoenix/Laveen, North Phoenix, the Valleywise Comprehensive Health Center-Peoria, and new family medicine residency program at Valleywise Community Health Center-South Central.

He commended staff for their response to the COVID-19 pandemic, including testing, vaccination, and respiratory monitoring efforts. He acknowledged the benefits of being an FQHC, as HRSA responded well with grant funding to assist with pandemic related expenses.

The Governing Council was focused on community engagement and how to serve the patient population culturally and appropriately. It was noted during the recent HRSA Operational Site Visit that the representation on the Governing Council mirrored the population served.

Chairman Wilcox thanked Mr. Winkle and the Governing Council for their time and dedication.

Director Harden echoed that appreciation to the members of the Governing Council for volunteering their time.

Mr. Purves reflected on the Governing Council's progress over the past several years and stated that achieving FQHC status was a point of pride for the organization. He expressed his gratitude for the Governing Council's service to Valleywise Health and the community.

6. Discuss and Review Valleywise Health's August 2021 Financials and Statistical Information

Ms. Agnew reviewed statistical information for August 2021, noting acute admissions exceeded budget by 10%, however, behavioral health admissions were below budget by three percent. Emergency department visits were 18% better than budget, which may be an indication of the community's comfort level in returning to the emergency department. Overall ambulatory visits surpassed budget, although visits at Valleywise Comprehensive Health Center-Peoria and outpatient behavioral health were below budgeted targets. She explained that the Assertive Community Treatment (ACT) team had staffing challenges, therefore impacting total visits.

NOTE: Director Harden disconnected from the meeting at 1:48 p.m.

Ms. Agnew highlighted the reduction in telehealth visits, as more patients were being seen in person. On a year-to-date basis, acute admissions, emergency department visits, and overall ambulatory visits were better than budget.

Director Gerard noted that dental visits and asked what factors attributed to the increased volumes.

Ms. Agnew stated that dental services was had not experienced staffing challenges and had improved patient cycle times while maintaining new clinic sanitization requirements. However, dental would experience upcoming temporary staffing shortages, with two providers scheduled on leave for various reasons.

She discussed the payer mix, noting the results closely aligned with the budget for the month. She compared the prior year-to-date and acknowledged a decrease in Medicare utilization and an increase in Medicaid and uninsured patients. She reviewed unusual items for the month, including net proceeds from the sale of the decommissioned Valleywise Community Health Center-Sunnyslope facility and COVID-19 relief received from the Valleywise Health Foundation.

**Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021**

General Session, Presentation, Discussion and Action, cont.:

6. Discuss and Review Valleywise Health's August 2021 Financials and Statistical Information, cont.

Ms. Agnew outlined the income statement for August 2021, noting total operating revenue was 8.4% better than budget, while total operating expenses were 7.3% over budget, resulting in a decrease in net assets of \$4,637,076 compared to a budgeted loss of \$5,477,888. She noted the contributing factors that increased operating expenses, including but not limited to labor costs and supplies.

On a year-to-date basis, total operating revenue was 4.2% better than budget, total operating expenses exceeded budget by 4.2%, resulting in a decrease in net assets of \$12,184,530, or \$36,165 better than budget.

7. Discuss, Review and Approve Valleywise Health's President & Chief Executive Officer's, Steve Purves, Performance Goals for Fiscal Year 2022

MOTION: Vice Chairman Thomas moved to approve Valleywise Health's President & Chief Executive Officer's, Steve Purves, performance goals for fiscal year 2022. Director Dewane seconded.

VOTE: 4 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard
0 Nays
1 Absent: Director Harden
Motion passed.

8. Review and Possible Action on the Following Reports to the Board of Directors:

- a. Monthly Marketing and Communications Report (August 2021)
- b. Monthly Care Reimagined Capital Purchases Report (August 2021)
- c. Monthly Valleywise Health Employee Turnover Report (August 2021)
- d. Quality Management Council Meeting Minutes (July 2021)
- e. Annual Valleywise Health Nurse Staffing Plan for Fiscal Year 2022

Chairman Wilcox addressed item 9.e., the Annual Valleywise Health Nurse Staffing Plan for Fiscal Year 2022 and expressed her appreciation to staff's ability to balance the various challenges, such as the COVID-19 pandemic and staffing shortages, with the need to provide exceptional care.

9. Concluding Items

- a. Old Business:

June 23, 2021

Reports to the Board – Monthly Employee Turnover Report

- How many traveler nurses were recruited as full-time Valleywise Health employees?
- Report on employee satisfaction related to transitions to new facilities and return-to-work efforts
- Report on return-to-work recommendations

**Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021**

General Session, Presentation, Discussion and Action, cont.:

9. Concluding Items, cont.

a. Old Business, cont.:

August 25, 2021

Behavioral Health Update

- Staff to follow-up with Maricopa County regarding the white paper submitted, provide additional information, if needed.
- Staff to work with the City of Phoenix IDA on possible grants to benefit behavioral health efforts
- Share Valleywise Health's behavioral health accomplishments with stakeholders that may assist with funding options

Reports to the Board – Employee Engagement Survey Results

- Report one implemented/suggested action plan to the Board monthly – *beginning October 2021*

b. Board Member Requests for Future Agenda Items or Reports

c. Comments

i. Chairman and Member Closing Comment

ii. President and Chief Executive Officer Summary of Current Events

Ms. Talbot reviewed old business, noted items that were addressed, and reiterated outstanding tasks.

Chairman Wilcox addressed the old business from August 25, 2021, related to following up on the white paper submitted to Maricopa County, noting she and staff members had a meeting scheduled with Maricopa County to discuss the matter. She also stated that she and staff had been introduced to a representative from the City of Phoenix Industrial Development Authority (IDA) and were hopeful to begin conversations related to the behavioral health needs of the community.

Director Gerard stated some requests or questions dated back to June 2021 and asked when those items would be resolved.

Ms. Christiansen addressed requests from June 23, 2021, including a report on employee satisfaction related to the transition to new facilities and return-to-work efforts, as well as the report on return-to-work recommendations. She assured the Board that staff developed a return-to-work plan, however, it was paused due to increased hospitalizations caused by the COVID-19 delta variant. **The plan to implement return-to-work activities would be shared with the Board.**

Director Gerard suggested including a timeline within the plan.

Chairman Wilcox congratulated Mr. Purves for being recognized by the *Arizona Capitol Times* as a 2021 Leader of the Year recipient.

Mr. Purves appreciated the recognition, however, he commended Valleywise Health employees for their dedication and hard work over the previous year.

He noted that a major focus of the organization was its staffing challenges, also a concern nationwide. Senior leaders were monitoring COVID-19 vaccination rates within the community, as well as the impact of the Valleywise Health employee COVID-19 vaccination mandate, with a November 1, 2021 deadline. The vaccination rates amongst employees were closely tracked and although there was progress, he understood and respected that employees may decide to leave the organization due to the vaccination requirement.

***Special Health Care District Board of Directors
Meeting Minutes – General Session – September 22, 2021***

General Session, Presentation, Discussion and Action, cont.:

9. Concluding Items, cont.

Mr. Purves stated that another major focus was securing federal COVID-19 provider relief funds to assist with expenses incurred throughout the pandemic. Due to a nuance in financial reports, Valleywise Health was not included in the distribution of necessary funds directed toward safety net facilities. He was scheduled to meet with key stakeholders in Washington, D.C. to discuss Valleywise Health's needs and staff would continue to monitor multiple federal policy changes that may impact the District.

He mentioned that the labor pool was recently activated to address the staffing challenges. Administrative employees, including members of Senior Leadership, were volunteering to work within high volume clinical areas of the hospital to assist with non-clinical tasks, such as answering phone, cleaning cots, replacing linens, and delivering lab specimens.

Chairman Wilcox commended the efforts in place to address the staffing challenges. She noted the experiences gained from first-hand participation may impact policy decisions.

Adjourn

MOTION: Vice Chairman Thomas moved to adjourn the September 22, 2021 Maricopa County Special Health Care District Board of Directors Formal Meeting. Director Dewane seconded.

VOTE: 4 Ayes: Chairman Wilcox, Vice Chairman Thomas, Director Dewane, Director Gerard
0 Nays
1 Absent: Director Harden
Motion passed.

Meeting adjourned at 2:18 p.m.

Mary Rose Garrido Wilcox, Chairman
Special Health Care District
Board of Directors



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.i.

Contracts
90-21-021-1-02

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Sunday, October 3, 2021 10:13 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #2 - Extend MOU Central Arizona Shelter Services Inc. (CASS)

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.




Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment #2 - Extend MOU Central Arizona Shelter Services Inc. (CASS)
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
90-21-021-1-02 Amendment 2- Emergency Shelter CASS Valleywise Health.pdf		File	 90-21-021-1-02 Amendment 2- Emergency Shelter CASS Valleywise Health.pdf
SAM-CASS.pdf		File	 SAM-CASS.pdf
OIG-CASS.pdf		File	 OIG-CASS.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #2 - Extend MOU
Contract Identifier Board - Amendment
Contract Number 90-21-021-1-02
Primary Responsible Party Hammer, Mary P.
Departments HOSPITAL ADMINISTRATION
Product/Service Description Amendment #2 - Extend MOU
Action/Background Approve Amendment #2 to the Memorandum of Understanding between Central Arizona Shelter Services Inc. (CASS) and Maricopa County Special

Health Care District dba Valleywise Health for Emergency Shelter beds, Healthcare Navigator, and extending the Memorandum of Understanding term for one year.

Amendment #2 will extend the Memorandum of Understanding contract term for one year from November 1, 2021, to October 31, 2022, for an aggregate term of November 1, 2019, to October 31, 2022. Either party may terminate the contract upon ninety (90) days' written notice.

FINANCIAL IMPLICATIONS:

The anticipated annual expense is \$305,492.00 and has been budgeted for operational expenditures from cost center 108112.

This Amendment #2 is sponsored by Warren Whitney, Sr. VP Government Relations.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category

Effective Date

Expiration Date

Annual Value \$305,492.00

Expense/Revenue Expense

Budgeted Travel Type

Procurement Number

Primary Vendor Central Arizona Shelter Services Inc. (CASS)

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.b.ii.

Contracts
90-12-084-1-50



2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: October 4, 2021

TO: Maricopa County Special Health Care District Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Martin Demos, Sr. VP & General Counsel
Dr. Michael White, Executive Vice President and Chief Clinical Officer
Melanie Talbot, Chief Governance Officer

FROM: Claire Agnew, Executive Vice President and Chief Financial Officer

SUBJECT: District Medical Group Contract - Amendment #50

A request for approval of Amendment #50 to the contract between District Medical Group (DMG) and Valleywise Health has been included in the October 27, 2021 Formal Meeting Consent Agenda. This amendment will be effective July 1, 2021, unless otherwise noted. The following requests are segregated by those that have or do not have a financial impact.

Amendment #50 Requests with a Financial Impact

- **Add 1.0 FTE MFM OB/GYN Physician, Effective July 1, 2021**
Valleywise Health is requesting to add a 1.0 FTE MFM OB/GYN Physician.

Designated Dept. / Service Line	FY2022 Physician and Mid-Level Staffing Fees	FY2022 Estimated Gross Professional Fee Collections	Billing Fee	FY2022 Net Staffing Fees
OB/GYN-MFM	\$573,228	\$25,000	\$2,250	\$550,478

OB/GYN-MFM MD	FTE	Rate	Total	FY22 Total
	1.00	\$573,228	\$573,228	\$573,228

The total added cost to Fiscal Year 2022 for the addition of the above FTE is \$550,478 in staffing fees. The additional gross professional fee collections are estimated to be \$25,000 and the billing fee is estimated to be \$2,250.

Amendment #50 Requests without a Financial Impact

The following item has no impact to the cost of the DMG contract with Valleywise Health and consists of corrections or modifications to the language of the contract:

N/A

The total **Fiscal Year 2022** financial impact of Amendment #50 to the Valleywise Health-DMG Contract is: \$550,478.

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 5, 2021 2:10 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #50 to the Professional Medical Services District Medical Group (DMG)

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.


Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment #50 to the Professional Medical Services District Medical Group (DMG)
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
V2.Board Narrative VH-DMG Agreement-Amendment 50-Oct. 2021.docx		File	 V2.Board Narrative VH-DMG Agreement-Amendment 50-Oct. 2021.docx

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #50 to the Professional Medical Services
Contract Identifier Board - Amendment
Contract Number 90-12-084-1-50
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Description Amendment#50 to the Professional Medical Services
Action/Background A request for approval of Amendment #50 to the contract between District Medical Group (DMG) and Valleywise Health has been included in the October 27, 2021 Formal Meeting Consent Agenda. This amendment will be effective July 1, 2021, unless otherwise noted. The following requests are segregated by those that have or do not have a financial impact.

Amendment #50 Requests with a Financial Impact

- Add 1.0 FTE MFM OB/GYN Physician, Effective July 1, 2021
Valleywise Health is requesting to add a 1.0 FTE MFM OB/GYN Physician.

The total added cost to Fiscal Year 2022 for the addition of the above FTE is \$550,478 in staffing fees. The additional gross professional fee collections are estimated to be \$25,000 and the billing fee is estimated to be \$2,250.

Amendment #50 Requests without a Financial Impact

The following item has no impact to the cost of the DMG contract with Valleywise Health and consists of corrections or modifications to the language of the contract:
N/A

The total Fiscal Year 2022 financial impact of Amendment #50 to the Valleywise Health-DMG Contract is: \$550,478.

This Amendment# 50 is sponsored by Claire Agnew, EVP & Chief Financial Officer.

Evaluation Process

Category

Effective Date 7/1/2021

Expiration Date

Annual Value \$550,478.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor District Medical Group (DMG)

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	Reviewed and approve
Demos, Martin C.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.iii.

Contracts
90-12-084-1-51

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:06 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#51 to the Professional Medical Services District Medical Group (DMG)

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#51 to the Professional Medical Services District Medical Group (DMG)
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
(For Review -Draft) Valleywise-DMG Mothership Contract Extension Amendment #51 (002).pdf		File	 (For Review -Draft) Valleywise-DMG Mothership Contract Extension Amendment 51 (002).pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#51 to the Professional Medical Services
Contract Identifier Board - Amendment
Contract Number 90-12-084-1-51
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Description Amendment#51 to the Professional Medical Services
Action/Background Approve Amendment #51 to the Amended and Restated Contract between District Medical Group (DMG) and Maricopa County Special Health Care District dba Valleywise Health.

DMG provides Professional Medical Services. This Amendment #51 will extend

the contract term for an additional six (6) months, with the Contract Term ending on December 31, 2022. With the exception of the foregoing, all of the 2016 Contract's other terms remain in full force and effect.

This Amendment #51 is sponsored by Claire Agnew, EVP & Chief Financial Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category

Effective Date

Expiration Date 12/31/2022

Annual Value \$0.00

Expense/Revenue Expense

Budgeted Travel Type

Procurement Number

Primary Vendor District Medical Group (DMG)

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	
Demos, Martin C.	Approved	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.iv.

Contracts
90-16-191-3-02

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 9:28 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #2 - Ext the Term of the Contract Orchestrate Healthcare

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.





Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment #2 - Ext the Term of the Contract Orchestrate Healthcare
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
RFBA - IT Staffing Extensions.pdf		File	 RFBA - IT Staffing Extensions.pdf
OIG Orchestrate 2021.pdf		File	 OIG Orchestrate 2021.pdf
SAM Orchestrate 2021.pdf		File	 SAM Orchestrate 2021.pdf
90-16-191-3-02 (unsigned).pdf		File	 90-16-191-3-02 (unsigned).pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #2 - Ext the Term of the Contract
Contract Identifier Board - Amendment
Contract Number 90-16-191-3-02
Primary Responsible Party Pardo, Laela N.
Departments OFFICE OF THE CIO
Product/Service Description Amendment #2 - Ext the Term of the Contract
Action/Background Approve Amendment #2 to the contract between Orchestrate Healthcare. and Maricopa County Special Health Care District dba Valleywise Health for Epic consultant services to extend the contract for two (2) additional years. This amendment will extend the contract term from August 24, 2021 to August

23, 2023 for an aggregate contract term of August 24, 2016 to August 23, 2023. No increase in costs or change in scope. All other terms and conditions remain the same and in full effect.

This amendment is sponsored by Kelly Summers, SrVP & Chief Information Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category Other

Effective Date 8/24/2021

Expiration Date 8/23/2023

Annual Value \$500,000.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Orchestrate Healthcare

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Wynn, Diane J.	Approved	
Summers, Kelly R.	Approved	
Demos, Martin C.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.v.

Contracts
90-16-191-10-02

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 9:27 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #2 - Ext the Term of the Contract Virtelligence

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.





Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment #2 - Ext the Term of the Contract Virtelligence
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
RFBA - IT Staffing Extensions.pdf		File	 RFBA - IT Staffing Extensions.pdf
OIG Virtelligence 2021.pdf		File	 OIG Virtelligence 2021.pdf
SAM Virtelligence 2021.pdf		File	 SAM Virtelligence 2021.pdf
90-16-191-10-02 (unsigned).pdf		File	 90-16-191-10-02 (unsigned).pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #2 - Ext the Term of the Contract
Contract Identifier Board - Amendment
Contract Number 90-16-191-10-02
Primary Responsible Party Pardo, Laela N.
Departments OFFICE OF THE CIO
Product/Service Description Amendment #2 - Ext the Term of the Contract
Action/Background Approve Amendment #2 to the contract between Virtelligence and Maricopa County Special Health Care District dba Valleywise Health for Epic consultant services to extend the contract for two (2) additional years. This amendment will extend the contract term from August 24, 2021 to August 23, 2023 for an

aggregate contract term of August 24, 2016 to August 23, 2023. No increase in costs or change in scope. All other terms and conditions remain the same and in full effect.

This amendment is sponsored by Kelly Summers, SrVP & Chief Information Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category Other

Effective Date 8/24/2021

Expiration Date 8/23/2023

Annual Value \$500,000.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Virtelligence

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Wynn, Diane J.	Approved	
Summers, Kelly R.	Approved	
Demos, Martin C.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.vi.

Contracts
90-16-191-11-02

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 9:29 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #2 - Ext the Term of the Contract BlueTree Network Inc

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.





Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment #2 - Ext the Term of the Contract BlueTree Network Inc
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
90-16-191-11-02 (unsigned).pdf		File	 90-16-191-11-02 (unsigned).pdf
OIG Bluetree 2021.pdf		File	 OIG Bluetree 2021.pdf
SAM Bluetree 2021.pdf		File	 SAM Bluetree 2021.pdf
RFBA - IT Staffing Extensions.pdf		File	 RFBA - IT Staffing Extensions.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #2 - Ext the Term of the Contract
Contract Identifier Board - Amendment
Contract Number 90-16-191-11-02
Primary Responsible Party Pardo, Laela N.
Departments OFFICE OF THE CIO
Product/Service Description Amendment #2 - Ext the Term of the Contract
Action/Background Approve Amendment #2 to the contract between BlueTree Network Inc. and Maricopa County Special Health Care District dba Valleywise Health for Epic consultant services to extend the contract for two (2) additional years. This amendment will extend the contract term from August 24, 2021 to August

23, 2023 for an aggregate contract term of August 24, 2016 to August 23, 2023. No increase in costs or change in scope. All other terms and conditions remain the same and in full effect.

This amendment is sponsored by Kelly Summers, SrVP & Chief Information Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category Other

Effective Date 8/24/2021

Expiration Date 8/23/2023

Annual Value \$500,000.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor BlueTree Network Inc

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	Reviewed and approve
Wynn, Diane J.	Approved	
Summers, Kelly R.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.vii.

Contracts
90-16-191-18-02

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 9:26 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #2 - Ext the Term of the Contract Oxford Global Resources, Inc.

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.





Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment #2 - Ext the Term of the Contract Oxford Global Resources, Inc.
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
RFBA - IT Staffing Extensions.pdf		File	 RFBA - IT Staffing Extensions.pdf
90-16-191-18-02 (unsigned).pdf		File	 90-16-191-18-02 (unsigned).pdf
OIG Oxford 2021.pdf		File	 OIG Oxford 2021.pdf
SAM Oxford 2021.pdf		File	 SAM Oxford 2021.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #2 - Ext the Term of the Contract
Contract Identifier Board - Amendment
Contract Number 90-16-191-18-02
Primary Responsible Party Pardo, Laela N.
Departments OFFICE OF THE CIO
Product/Service Description Amendment #2 - Ext the Term of the Contract
Action/Background Approve Amendment #2 to the contract between Oxford Global Resources, Inc. and Maricopa County Special Health Care District dba Valleywise Health for Epic consultant services to extend the contract for two (2) additional

years. This amendment will extend the contract term from August 24, 2021 to August 23, 2023 for an aggregate contract term of August 24, 2016 to August 23, 2023. No increase in costs or change in scope. All other terms and conditions remain the same and in full effect.

This amendment is sponsored by Kelly Summers, SrVP & Chief Information Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category Other

Effective Date 8/24/2021

Expiration Date 8/23/2023

Annual Value \$500,000.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Oxford Global Resources, Inc.

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	Reviewed and approve
Wynn, Diane J.	Approved	
Summers, Kelly R.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Demos, Martin C.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.viii.

Contracts
90-22-078-1

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:04 AM
To: Melanie Talbot
Subject: Contract Approval Request: IGA - Targeted Investment Program (TIP) – YR5 (IGA# YH22-0064) AHCCCS

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: IGA - Targeted Investment Program (TIP) – YR5 (IGA# YH22-0064) AHCCCS
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
(For Review) YH22-0064 TI Program IGA MCSHD Valleywise - AHCCCS Signed 9-30-21.pdf	File		(For Review) YH22-0064 TI Program IGA MCSHD Valleywise - AHCCCS Signed 9-30-21.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Services - Consulting/Auditing & Other
Status Pending Approval
Title IGA - Targeted Investment Program (TIP) – YR5 (IGA# YH22-0064)
Contract Identifier Board - New Contract
Contract Number 90-22-078-1
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Description Targeted Investment Program – YR5
Action/Background Approve an Intergovernmental Agreement ("IGA") with the Arizona Health Care Cost Containment System ("AHCCCS") to provide matching funds in support of the Targeted Investment Program ("TIP"). This agreement allows Valleywise Health to contribute to the Non-Federal Share of delivery system reform incentive payments through the Targeted Investment Program. This

Program permits AHCCCS to direct its contracted managed care organizations to provide financial incentives to eligible Medicaid providers who meet certain benchmarks for integrating and coordinating physical and behavioral health care for Medicaid beneficiaries, as delineated in the Special Terms and Conditions of the Demonstration. Valleywise Health's match of \$5,000,000 will be used to permit a more advantageous bundled Behavioral Health rate for services Valleywise Health provides. The term of this agreement is effective when signed by both parties and continues through the later of conclusion of: (1) any payment reconciliations required by federal or State law, the State Plan, or the Demonstration applicable to the Targeted Investment Program, Targeted Investment Payments, and/or related capitation payments or (2) audits of Targeted Investment Program, Targeted Investment Payments, and related capitation payments as required by State or federal law.

The purpose of this IGA is to set forth the procedures under which Valleywise Health will, at its discretion and contingent upon CMS approval, transfer public funds for use as the Non-Federal Share of the portion of the capitation payments made by AHCCCS to MCOs in support of the Targeted Investment Program.

This new IGA is sponsored by Claire Agnew, EVP & Chief Financial Officer.

Evaluation Process

Category IGA

Effective Date

Expiration Date

Annual Value \$5,000,000.00

Expense/Revenue Expense

Budgeted Travel Type

Procurement Number

Primary Vendor AHCCCS

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.ix.

Contracts
MCO-20-023-MSA

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:05 AM
To: Melanie Talbot
Subject: Contract Approval Request: Alignment Health Insurance Company of Arizona, Inc. Alignment Health Insurance Company of Arizona, Inc.

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Alignment Health Insurance Company of Arizona, Inc. Alignment Health Insurance Company of Arizona, Inc.
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Contract Information

Division Contracts Division
Folder Contracts \ Managed Care/Revenue
Status Pending Approval
Title Alignment Health Insurance Company of Arizona, Inc.

Contract Identifier
Contract Number MCO-20-023-MSA
Primary Responsible Party Tucker, Collee K.
Departments
Product/Service Description Medicare Advantage

Action/Background Approve a new agreement (MCO-20-023-MSA) between Alignment Health Insurance Company of Arizona, Inc. and Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services.

Evaluation Process This is new agreement is between Alignment Health Insurance Company of Arizona, Inc. and Maricopa County Special Health Care District DBA Valleywise Health. Alignment Health Insurance Company, Inc. is a new Medicare Advantage product being offered for participation. This agreement will allow members to receive comprehensive healthcare services through Valleywise Health facilities and providers.

Category Other
Effective Date 1/1/2022

Expiration Date

Annual Value \$0.00

Expense/Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Alignment Health Insurance Company of Arizona, Inc.

Responses

Member Name	Status	Comments
Tucker, Collee K.	Approved	
Clarke, Renee R.	Approved	
Demos, Martin C.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	
Agnew, Claire F.	Approved	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.x.

Contracts
90-19-176-1-04

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 1:55 PM
To: Melanie Talbot
Subject: Contract Approval Request: ADHS Amendment - Board item

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.




Message Information

From [Tymczyna, Katherine](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: ADHS Amendment - Board item
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
RFBA		File	 Amendment 4 - RFBA.pdf
Amendment 4 - PENDING BOARD SIGNATURE		File	 CTR050459 A4 For Signature.pdf
OIG 2021		File	 ADHS.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #4 (IGA) Pharmacy Medication Management
Contract Identifier Board - Amendment
Contract Number 90-19-176-1-04 (ADHS# CTR050459)
Primary Responsible Party Tymczyna, Katherine
Departments GRANTS ADMINISTRATION
Product/Service Description Pharmacy Medication Management Scope of Work
Action/Background Approved Amendment #4 to include Pharmacy Medication Management for the period of June 30, 2021 through June 29, 2022 to Valleywise Health for IGA CTR050459. The purpose of this Amendment is to provide the scope of work to include Pharmacy Medication Management and revise and replace the Price Sheet within the refugee clinic service lines for patients with A1C >9. Pharmacy Medication Management is an opportunity for the pharmacist to

have ongoing conversations with patients to address safety and adherence concerns and educate patients around diabetic medications. The pilot provides for six (6) hours a week to provide appointments with patients based on referrals from their providers.

This agreement references the Intergovernmental Agreement (IGA) with Arizona Department of Health Services ("ADHS") and Maricopa County Special Health Care District dba Valleywise Health for the Refugee Clinic pertaining to Category A, addressing Diabetes Management and Type 2 Diabetes Prevention strategies and Category B which addresses Cardiovascular Prevention and Management strategies.

The continuing objective of this IGA is to address a variety of health conditions such as diabetes and prevention strategies designed to impact performance measure, and to promote behavior changes so that public health impact will be maximized. This IGA provides EMR enhancement that accommodates automatic referrals for refugee patients with an A1C > 9. Valleywise Health funded Cultural Health Navigators, PCP, and Pharmacists plays a role in providing education and referrals to a certified Chronic Disease Self-Management Programs and other diabetes prevention programs. The term of this IGA is from February 1, 2019 to January 31, 2024. Both Valleywise Health and ADHS may terminate this IGA at any time with thirty (30) days' notice in writing specifying the termination date.

This Amendment includes an annual cost reimbursement of \$30,000 Valleywise Health. This contract is 100% grant funded. Budget includes an Indirect Cost of 10% of total expenses.

This Amendment #4 is sponsored by Dr. Michael White, EVP & Chief Clinical Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(2) of the Procurement Code in that any Valleywise Health compliance with the terms and conditions of a grant, gift or bequest is exempt from the solicitation requirements of the Procurement Code.

Category IGA

Effective Date

Expiration Date 6/29/2022

Annual Value \$30,000.00

Expense/Revenue Revenue

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Arizona Department of Health Services (ADHS)

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Joiner, Jennifer L.	Approved	
Landas, Lito S.	Approved	
Meier, Matthew P.	Approved	
Demos, Martin C.	Approved	

White, Michael	Approved
Agnew, Claire F.	Approved
Purves, Steve A.	Approved
Talbot, Melanie L.	Current



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.xi.

Contracts
MCO-20-014-MSA

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 1:03 PM
To: Melanie Talbot
Subject: Contract Approval Request: Arizona State Hospital Arizona State Hospital

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);

Subject Contract Approval Request: Arizona State Hospital Arizona State Hospital
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Contract Information

Division Contracts Division

Folder Contracts \ Managed Care/Revenue

Status Pending Approval

Title Arizona State Hospital

Contract Identifier

Contract Number MCO-20-014-MSA

Primary Responsible
Party Tucker, Collee K.

Departments

Product/Service
Description

Action/Background Approve new IGA (MCO-20-014-MSA) replacing the existing IGA (90-16-149-1) between Arizona State Hospital and Maricopa County Special Health Care District, dba Valleywise Health, for the provision of medical, surgical, physical rehabilitation, behavioral, and dental services and emergency care for Arizona State Hospital patients and residents.

Evaluation Process The current IGA extension for the provision of services to Arizona State Hospital patients and residents expires 12/31/2021. This replacement IGA, effective 1/1/2022 is substantially the same, adding language to clarify operational and clinical responsibilities of both parties, which are consistent with current practice. Reimbursement terms were updated to ensure adequate cost coverage.

Category

Effective Date 1/1/2022

Expiration Date 12/31/2026

Annual Value \$0.00

Expense/Revenue
Budgeted Travel Type
Procurement Number
Primary Vendor Arizona State Hospital

Responses

Member Name	Status	Comments
Tucker, Collee K.	Approved	
Clarke, Renee R.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.xii.

Contracts
90-17-076-1-23

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 1:54 PM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #23 - Add NPI for BCBS nThrive

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)






To [Talbot, Melanie](#);

Subject Contract Approval Request: Amendment #23 - Add NPI for BCBS nThrive
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
90-17-076-1-23 (unsigned)		File	 90-17-076-1-23 (unsigned).pdf
OIG nThrive 2021.pdf		File	 OIG nThrive 2021.pdf
SAM nThrive 2021.pdf		File	 SAM nThrive 2021.pdf
RFBA - NPI add (FS).pdf		File	 RFBA - NPI add (FS).pdf
SOW for Functional Specification Request Services (unsigned)		File	 SOW for FSR (unsigned).pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment #23 - Add NPI for BCBS
Contract Identifier Board - Amendment
Contract Number 90-17-076-1-23
Primary Responsible Party Pardo, Laela N.
Departments PATIENT FINANCIAL SERVICES
Product/Service Description Amendment #23 - Add NPI for BCBS

Action/Background Approve Amendment #23 to the contract between nThrive Revenue Systems, LLC and Maricopa County Special Health Care District dba Valleywise Health to add a National Provider Identifier (NPI) for Blue Cross/Blue Shield claims payments. This Amendment #23 is effective upon signatures, and nThrive will add the NPI to the Claims Services portion of the contract for a one-time fee of \$2,500.00. Additionally, nThrive will have to create a file on the service for adjustments in Epic as a result of adding this NPI. This work will be covered under a new Statement of Work (SOW) for an estimated four (4) hours of work; total cost of \$700.00. Total cost of both amendment and SOW is \$3,200.00 and is budgeted for operational expenditures by the Patient Financial Services department. This amendment and SOW is sponsored by Nancy Kaminski, Sr VP Revenue Cycle.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization.

Category Other

Effective Date

Expiration Date

Annual Value \$3,200.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor nThrive

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	Reviewed and approve
Kirkland, Kathie M.	Approved	
Kaminski, Nancy A.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.b.xiii.

Contracts
90-22-087-1



**Maricopa County
Special Health Care District
Office of the Chief Information Officer**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: October 14, 2021

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and CEO
Lia Christiansen, EVP and CAO
Claire Agnew, EVP and CFO
Melanie Talbot, Executive Director Board Operations

FROM: Kelly Summers, Senior Vice President and CIO
Jennifer Tonis, Director, IT Infrastructure and Engineering

SUBJECT: Epic Growth (Obsolescence)

1. Background / Problem Statement:

Valleywise Health currently uses an integrated Avaya solution to support telecom features and services. There are multiple components within this Avaya solution that are currently end of support and require an upgrade. Currently, Valleywise Health is impacted by end of support with no break/fix patches, software/security updates, and no feature enhancements. The following components require attention:

1. PBX
 - a. Communication Manager
 - b. System Manager
 - c. Session Manager
 - d. Utility Server
 - e. AES – Integration
2. SPOK – Switchboard Operations
3. E911
4. ACD
5. AAEP (POM/Experience Portal)

Valleywise Health uses 9611 phones which are manufacturer discontinued. We have been purchasing refurbished 9611 phones because we are unable to introduce the newer J-Series phones due to the software versions supported for the newer devices. The support for these newer devices is required with the activation of the new VHMC (Care Reimagined).

To properly support the conversion to SIP (another FY22 Approved Capital project and VHMC dependency), the software needs to be upgraded to the latest version to support the necessary SBC equipment. Both the Avaya Upgrade and the SIP conversion are dependencies on implementing Callback Assist which is a program that was approved for funding in the H8F grant.

There are numerous critical dependencies on getting this upgrade complete. The attached statement of work and quote cover the professional services required to get all components and landscapes upgraded to the latest version.

2. Solution Option(s):

a. Maintain existing status quo

- a. VHMC – Telco technologies will not be supported.
- b. SIP Conversion (FY22 Capital Project, Care Reimagined dependency) cannot be completed.
- c. Avaya Callback Assist (H8F Grant Funded Project) cannot be completed.
- d. Security risk for unsupported software.

b. Professional services engagement for application upgrade

- a. Procure professional services needed to upgrade environment and associated technical landscapes.

3. Recommendation & Next Steps:

Investment in services (b) is the recommended next step.

4. Financial Assumptions:

These dollars have been budgeted and accounted for in the approved FY22 OPEX budget in 108212 / 820020.

The cost of the services is \$506,625.20

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Friday, October 15, 2021 9:40 AM
To: Melanie Talbot
Subject: Contract Approval Request: Avaya Upgrade Altura Communications Solutions

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)







To [Talbot, Melanie](#);

Subject Contract Approval Request: Avaya Upgrade Altura Communications Solutions
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
90-22-087-1 SO (unsigned).pdf		File	 90-22-087-1 SO (unsigned).pdf
90-22-087-1 SOW (unsigned).pdf		File	 90-22-087-1 SOW (unsigned).pdf
Avaya Upgrade Investment Memo.pdf		File	 Avaya Upgrade Investment Memo.pdf
RFBA - Avaya Upgrade (IT).pdf		File	 RFBA - Avaya Upgrade (IT).pdf
OIG Altura 2021.pdf		File	 OIG Altura 2021.pdf
SAM Altura 2021.pdf		File	 SAM Altura 2021.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Services - Software
Status Pending Approval
Title Avaya Upgrade
Contract Identifier Board - New Contract
Contract Number 90-22-087-1
Primary Responsible Party Pardo, Laela N.
Departments OFFICE OF THE CIO
Product/Service Description Avaya Upgrade
Action/Background Approve a new Sales Order (SO) and Statement of Work (SOW) between Altura Communication Solutions and Maricopa County Special Health Care

District dba Valleywise Health to upgrade the Avaya telephony network. Valleywise Health requires upgrades to support the ACH activation and maintain ongoing support. The current versions are end of life and services are required to upgrade the many different applications and integrations that make up the entire telephony network. Additionally, this upgrade is a necessary first step for implementing our Callback Assist program which is approved for funding in the H8F grant. The SO and SOW are effective upon signature and will have multiple phases defined in the SOW for completion. The expense for the project is \$506,625.20. Payment terms are 50% down upon receipt of Purchase Order and remaining 50% upon completion/acceptance of each individual application. The SO and SOW are accessing our Cooperative Agreement 90-18-028-1. This project has been budgeted for operational expenditures from the IT department and is sponsored by Kelly Summers, SrVP & Chief Information Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102(B)(1) of the Procurement Code in that contracts between Valleywise Health and other political subdivisions, cooperative purchasing agreements with governmental entities or other governments are exempt from the solicitation requirements of the Procurement Code.

Category Co-op

Effective Date

Expiration Date

Annual Value \$506,625.20

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Altura Communications Solutions

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Summers, Kelly R.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	
Christiansen, Lia K.	Approved	



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.i.

Governance

HRSA Grant Application – Dental
Residency Program



Office of the Senior Vice President & CEO FQHC Clinics
2601 East Roosevelt Street • Phoenix • AZ • 85008

Date: October 27, 2021

To: Maricopa County Special Health Care District Board of Directors

From: Barbara Harding, BAN, RN, MPA, PAHM, CCM
Sr VP Amb Services & CEO FQHC Clinics

Subj: HRSA Grant Submission: Teaching Health Center Planning and
Development Program: Dental Residency Program Development

The Health Resources and Services Administration (HRSA) has made available a funding opportunity to support the development of a dental residency. Maricopa County Special Health Care district has a Health Shortage Provider Score (HPSA) of 25 for access to dental services.

What exactly is a HPSA score? This score is a federal designation assigned to a geographic area, population group (such as low-income), correctional facility, state or county mental health hospital, or public or nonprofit facility that can demonstrate a shortage of health professionals in the service area. HPSAs can be created for primary medical care, dental health, or mental health. They reflect the level of provider shortage for a service area and are on a scale of 0 to 26, higher scores indicating higher relative need than lower scores.

The Valleywise Health Dental Department is currently working to build a residency program training general dentists (Advanced Education in General Dentistry). This HRSA grant, if awarded, would assist Valleywise Health in development of the Dental Residency program.

The Valleywise Community Health Centers Governing Council approved the submission of this grant at their meeting on October 6, 2021. Staff is respectfully requesting that the Maricopa County Special Health Care District Board approve this grant submission. Per the Co-applicant Operational Arrangement between the Maricopa County Special Health Care District and the Valleywise Community Health Centers Governing Council, Sections 1.30 and 5.25, requests final approval by the Maricopa County Special Health Care District Board of Directors.

Category	Response
Name of funding opportunity	Teaching Health Center Planning and Development Program
Name of person submitting opportunity	Christopher Brendemuhl, DMD, Director of Dentistry
Sustainability required? If yes, provide details.	Yes <input checked="" type="radio"/> No <input type="radio"/> Details: <small>We must have a clearly defined, factual, and validated sustainability plan that includes ongoing funding stream(s) to sustain long-term resident training once the program is established through the following options: A. State or other public and/or private support B. Combination of multiple funding streams (e.g., a mix of Department of Veterans Affairs, Indian Health Service, or other public funding). Dr. White is assisting with the sustainability information</small>
Indirect rate or return on investment outcome (completed by Grants)	Yes <input checked="" type="radio"/> No <input type="radio"/> Details: We can request our full 25% Indirect Cost Rate
Name of funder	HRSA
Application deadline	August 30, 2021
Proposed amount requesting	\$499,947
Purpose and aims of funding	Establish a Dental Residency program in partnership with Creighton University. Valleywise would be the sponsoring organization.
Areas of focus	Dental / Residency Program
Budget (How will the funds be used)	Are items in the approved capital budget? Yes <input type="radio"/> No <input checked="" type="radio"/> Are personnel expenses included in the budget? Yes <input checked="" type="radio"/> No <input type="radio"/> New hires? Yes <input checked="" type="radio"/> No <input type="radio"/> Offsetting revenue for current employees? Yes <input checked="" type="radio"/> No <input type="radio"/> Provide a description of the main expenses covered under this grant. Program Director, curriculum development, CODA (Commission on Dental Accreditation) application and licensing fees.
Link to grant opportunity or include the Request for Grant Application	
Length of program (i.e. 1 year, 2 years)	2 years
Other notes to be considered by the Grants Advisory Committee:	
Key stakeholders reviewed:	<div> <input checked="" type="checkbox"/> Ambulatory <input type="checkbox"/> Behavioral Health <input type="checkbox"/> Biomed <input checked="" type="checkbox"/> Clinic Manager <input type="checkbox"/> Facilities <input type="checkbox"/> Family Learning Center </div> <div> <input type="checkbox"/> IT <input type="checkbox"/> Marketing <input type="checkbox"/> Nursing <input type="checkbox"/> Research <input type="checkbox"/> VHF <input checked="" type="checkbox"/> Other Dental Department, CCO </div>



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.ii.

Governance
American Rescue Plan Act
Budget Modification



Office of the Senior Vice President & CEO FQHC Clinics
2601 East Roosevelt Street • Phoenix • AZ • 85008

Date: October 27, 2021

To: Maricopa County Special Health Care District Board of Directors

From: Barbara Harding, BAN, RN, MPA, PAHM, CCM
Sr VP Amb Services & CEO FQHC Clinics

Subj: Budget Modification Submission for Health Services and Resources
Administration Notice of Award No. H8FCS41092 American Rescue Plan
Act Award

The Health Resources and Services Administration (HRSA) American Rescue Plan Act Award (ARPA) budget approved on May 17, 2021 included \$195,000 for Electrocardiograph (EKG) machines. We can utilize other funding for this medical equipment. We are recommending a reallocation of the ARPA funding for additional personnel that have been identified based on the needs and requests of clinical staff: Promotoras, Community Health Worker/Cultural Navigator, Driver, and Respiratory Therapist.

The Valleywise Community Health Centers Governing Council approved the submission of the reallocation of funds at their meeting on October 6, 2021. Staff is respectfully requesting that the Maricopa County Special Health Care District Board approve this request. Per the Co-applicant Operational Arrangement between the Maricopa County Special Health Care District and the Valleywise Community Health Centers Governing Council, Sections 1.30 and 5.25, requests final approval by the Maricopa County Special Health Care District Board of Directors.

October 6, 2021

Health Resources & Services Administration (HRSA) American Rescue Plan Act (H8F) Funding for Health Centers Proposed Revised Budget

Barbara Harding, SVP Ambulatory Care Services
CEO FQHC Clinics

HRSA American Rescue Plan Act Award Funding for Health Centers Proposed Budget

On April 1, HRSA awarded more than \$6 billion from the American Rescue Plan to Community Health Centers nationwide. The American Rescue Plan Act provides one-time funding (H8F) for a 2-year period of performance to support health centers funded under the Health Center Program to prevent, mitigate, and respond to COVID-19 and to enhance health care services and infrastructure.

Of the 23 health centers in Arizona that were awarded funding, the Maricopa County Special Health Care District received the largest award in the amount of \$16,899,500.

The proposed budget includes a wide range of in-scope activities generated by an interdisciplinary team of staff with oversight by senior leadership. The activities will allow enhancement of accessibility of comprehensive primary care services; expansion of staffing to address the behavioral health, chronic conditions, and other needs of those who have been out of care; purchase of mobile units; and minor improvements to infrastructure.

Proposed American Rescue Plan Act Budget

Clinical Equipment

Clinical Equipment	Cost
DEXIS Titanium Sensors	\$28,000
Laboratory Centrifuge Replacements	\$30,000
Point-of-care Medical and Diagnostic Testing Equipment	\$32,451
Electrocardiography Machines (EKG) Able to utilize other funding source	\$195,000
Spirometry Equipment	\$59,521
Respirator Testing and Supplies	\$19,822
Single Label Printers	\$11,880
End User Workstations	\$340,218
Total	\$716,892 \$521,892

Proposed American Rescue Plan Act Budget Information Technology

Information Technology	Cost
Enhanced Digital Applications for the Patient Access Center	\$466,000
Telehealth Enhancement for Interactive Audio/Video Platform	\$300,000
Electronic Health Record Upgrades	\$1,612,120
Network Capability Improvements	\$147,003
Telehealth Web Cameras	\$8,000
HL7 Interface for System Data Transmission	\$281,782
Total	\$2,814,905

Proposed American Rescue Plan Act Budget Facilities & Support Areas

Facility & Support Areas	Cost
Full-Service Refugee Health Clinic	\$1,082,853
Mammography Mobile Unit	\$1,244,698
COVID-19 Mobile Unit	\$478,709
HVAC Replacements at South Central and Avondale Clinics	\$106,000
New Flooring at Avondale, South Central, Guadalupe and Chandler Clinics	\$393,940
Family Learning Center at New Mesa Clinic	\$33,071
Total	\$3,339,271

Proposed American Rescue Plan Act Budget

Personnel

Personnel	Cost
Licensed Medical Social Workers for Referrals	\$1,071,360
Behavioral Health Clinicians for Integrated Behavioral Health Expansion in Refugee Health, Women's Health, Pediatrics, and Internal Medicine	\$744,000
Spanish-Speaking Registered Nurses (1), Promotoras and Cultural Navigators	\$684,480
Case Management Extenders for Patient Outreach	\$267,840
Integrated Behavioral Health Referral Specialists	\$456,320
Behavioral Health Technicians for Social Determinants of Health	\$1,091,200
Patient Access Specialists	\$300,000
Data Strategist	\$398,400
Contracted IT Staff	\$1,636,932
Promotoras, Community Health Worker/Cultural Navigator, Driver, and Respiratory Therapist	\$195,000
Total	\$6,650,532 \$6,845,532

Proposed American Rescue Plan Act Budget Summary

Award Period	Clinical Equipment	Information Technology	Facilities & Support	Personnel	Indirect Costs	Total
4/1/21 to 3/31/23	\$716,892 \$521,892	\$2,814,905	\$3,339,271	\$6,650,532 \$6,845,532	\$3,377,900	\$16,899,500



Thank you!



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.iii.

Governance

Expedited Closure Valleywise Community
Health Center-Mesa Dental Clinic



Office of the Senior Vice President & CEO FQHC Clinics
2601 East Roosevelt Street • Phoenix • AZ • 85008

Date: October 27, 2021

To: Maricopa County Special Health Care District Board of Directors

From: Barbara Harding, BAN, RN, MPA, PAHM, CCM
Sr VP Amb Services & CEO FQHC Clinics

Subj: Expedited Dental Clinic Closure:
Valleywise Community Health Center - Mesa

Valleywise Health Care Reimagined plans included the discontinuance of dental services in Mesa. This would occur at the time the new Valleywise Community Health Center – Mesa opened, 1/2022. As a result of staffing challenges of the Dentists in the Valleywise Department of Dentistry it was recommended by the Department and discussed in the attached SBAR to expedite the closure of dental services at the Valleywise Community Health Center – Mesa. The Valleywise Community Health Centers Governing Council approved the expedited dental clinic closure at their meeting on October 6, 2021. Staff is respectfully requesting that the Maricopa County Special Health Care District Board also approve this request. Per the Co-applicant Operational Arrangement between the Maricopa County Special Health Care District and the Valleywise Community Health Centers Governing Council, Sections 1.30 and 5.25, requests final approval by the Maricopa County Special Health Care District Board of Directors.

Situation-Background-Assessment-Recommendation

Title: Accelerated Closure of the Mesa Dental Clinic

Effective Date – 11/29/2021

The SBAR (Situation-Background-Assessment-Recommendation) technique provides a framework for communication between members of the health care team. This technique is used to communicate and address critical issues to support immediate attention and action.

S

Situation

McDowell Dental Clinic is anticipating temporary clinic shutdown do to concurrent and unplanned Dentist staff vacancies from 11/29/2021 - 4/22/2021.

B

Background

McDowell Dental clinic has two assigned dentists. The first dentist is projected to be out on extended FMLA from 11/29/2021 - 2/21/2022. The second dentist will be on Active Duty status 12/11/2021- 04/22/2022. There will be no dentist support from 12/13/2021 - 2/21/2022.

A

Assessment

Valleywise Health Dental Services has to provide internal staffing coverage with available staffing when possible. Mesa Dental Clinic is not transitioning to the new Mesa Community Health Center and is budgeted to permanently close Jan 2022. Mesa dental staffing is budgeted to relocate to the Chandler Dental Clinic. The Chandler Dentist was planning to retire upon completion of the Mesa team relocation to Chandler. In lieu of the staffing shortage at the McDowell Dental Clinic, the Chandler dentist has volunteered to push back his retirement to 4/22/2022 in order to cover the staffing need. McDowell payer mix is predominantly Ryan White Delta Dental Commercial / Grant based and is the second busiest dental clinic at Valleywise Health

R

Recommendation

Accelerate the budgeted Mesa Dental Clinic closure from Jan 2022 to November 30, 2021 to efficiently mitigate overall Valleywise Health Dental Service productivity losses.



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.iv.

Governance

Board Policy Statement
99044 G – Collection Efforts

Valleywise Health Administrative Policy & Procedure

DRAFT

Effective Date: 08/06

Reviewed Dates: 02/10, 01/14, 01/16, 11/19

Revision Dates: 09/07, 03/09, 02/11, 02/12, 01/18, 10/21

Policy #: 99004 G – Finance

Policy Title: Billing

Scope: ☒ District Governance (G)
☐ System-Wide (S)
☐ Division (D)
☐ Multi-Division (MD)
☐ Department (T)
☐ Multi-Department (MT)
☐ FQHC (F)

Policy:

Valleywise Health will make every effort to collect all dollars due for services provided in the most efficient way possible consistent with state and federal laws. Appropriate follow-up will be made including all efforts to reduce denials of payment for any reason. Valleywise Health will work with patients who do not have resources or third-party coverage to assist them in qualifying for coverage or other programs that may be available or for participation in any Valleywise Health financial assistance program. Based on the programs that are available, Valleywise Health will expect the cooperation of patients in working with available resources to qualify for coverage.

If services are provided to a patient ~~that~~who is covered by, or qualifies for, an out-of-state Medicaid program that Valleywise Health does not contract with, Valleywise Health staff will obtain an application to register as a qualified provider. ~~P~~The provider applications related to claims with a reimbursement greater than \$1,000.00 will be forwarded to the Board of Directors for review. ~~The~~ Board of Directors will approve or deny the request for submission of the provider application on a case-by-case basis.

Collection efforts will be made on all outstanding balances owed by individuals or other third parties. Outside collection agencies or law firms may be used to assist in the collection of accounts where Valleywise Health does not have the staff, expertise, or tools to adequately pursue collection in a timely manner.

If it is determined that the individual or other third party has the resources and is unwilling to pay, an outside collection agency or law firm may be used in an effort to collect these balances.

Valleywise Health Policy & Procedure - Approval Sheet
(Before submitting, fill out COMPLETELY.)

POLICY RESPONSIBLE PARTY: Maricopa County Special Health Care District
Board of Directors

DEVELOPMENT TEAM(S): Clerk's Office

Policy #: 99004 G – Finance

Policy Title: Collection Efforts

e-Signers: Melanie Talbot, Chief Governance Officer and Clerk of the Board

Place an X on the right side of applicable description:

New -

Retire -

Reviewed - ✖

Revised with Minor Changes - ✕

Revised with Major Changes -

Please list revisions made below: (Other than grammatical changes or name and date changes)

Reviewed and Approved by in Addition to Responsible Party and E-Signer(s):

Committee: N/A

Committee: N/A

Committee: N/A

Reviewed for HR: N/A

Reviewed for EPIC: N/A

Other: N/A

Other: N/A

Other: N/A



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.c.v.

Governance

Purchase and Sale Agreement and Joint
Escrow Instructions

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:06 AM
To: Melanie Talbot
Subject: Contract Approval Request: Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage Smart Pediatric Therapy, LLC

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage Smart Pediatric Therapy, LLC
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
Signed PSA.pdf		File	 Signed PSA.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Leases - Property
Status Pending Approval
Title Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage
Contract Identifier Board - New Contract
Contract Number 90-22-073-1
Primary Responsible Party Melton, Christopher C.
Departments HOSPITAL ADMINISTRATION
Product/Service Description Purchase and Sale Agreement of real property re: APN 501-79-564
Action/Background Approve a new Purchase and Sale Agreement and Joint Escrow Instructions between Smart Pediatric Therapy, LLC ("Buyer") and Maricopa County Special Health Care District dba Valleywise Health.

The purpose of this Purchase and Sale Agreement and Joint Escrow Instructions is for Buyer's acquisition of certain parcel of real property identified as APN 501-79-564 and located at 12428 West Thunderbird Road,

El Mirage, Arizona, owned by Valleywise Health, as described on Exhibit A, consisting of approximately Fifty One Thousand One Hundred and Thirty Three square feet ("Property"). The total purchase price for the Property is One Million Six Hundred Thirty Three Thousand Eight Hundred and Ten Dollars (\$1,633,810.00).

This Real Property Purchase Agreement is sponsored by Warren Whitney, SVP Government Relations.

Evaluation Process

Category

Effective Date

Expiration Date

Annual Value \$1,633,810.00

Expense/Revenue Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Smart Pediatric Therapy, LLC

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.vi.

Governance

Purchase and Sale Agreement and Joint
Escrow Instructions – Amendment #1

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:05 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#1 to the Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage (Supplemental Escrow Instructions) Smart Pediatric Therapy, LLC

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.


Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#1 to the Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage (Supplemental Escrow Instructions) Smart Pediatric Therapy, LLC
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
SupplementalEscrowInstructions (1) (002).pdf	File		SupplementalEscrowInstructions (1) (002).pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#1 to the Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage (Supplemental Escrow Instructions)
Contract Identifier Board - Amendment
Contract Number 90-22-073-1-01
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Amendment#1 to the Purchase and Sale Agreement of real property re: APN Description 501-79-564
Action/Background Approve Amendment#1, Supplemental Escrow Instructions, to the Purchase and Sale Agreement and Joint Escrow Instructions between Smart Pediatric Therapy, LLC ("Buyer") and Maricopa County Special Health Care District dba Valleywise Health.

This Amendment#1 pertains to the Purchase and Sale Agreement and Joint Escrow Instructions, which was an acquisition of certain parcel of real property identified as APN 501-79-564 and located at 12428 West Thunderbird Road, El Mirage, Arizona, owned by Valleywise Health, as described on Exhibit A, consisting of approximately Fifty One Thousand One Hundred and Thirty Three square feet ("Property").

The purpose of this Amendment#1 is to amend previous instructions, whereby the particulars are outlined in the Amendment#1 document. All other Terms and Conditions to remain the same.

This Amendment#1, Supplemental Escrow Instructions, is sponsored by Warren Whitney, SVP Government Relations.

Evaluation Process

Category

Effective Date

Expiration Date

Annual Value \$0.00

Expense/Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Smart Pediatric Therapy, LLC

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.vii.

Governance

Purchase and Sale Agreement and Joint
Escrow Instructions – Amendment #2

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:03 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment#2 to the Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage (Second Supplemental Escrow Instructions) Smart Pediatric Therapy, LLC

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.


Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment#2 to the Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage (Second Supplemental Escrow Instructions) Smart Pediatric Therapy, LLC
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
SecondSupplementalEscrowInstructions.pdf	File		SecondSupplementalEscrowInstructions.pdf

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Amendment#2 to the Purchase and Sales Agreement and Joint Escrow Instructions re: El Mirage (Second Supplemental Escrow Instructions)
Contract Identifier Board - Amendment
Contract Number 90-22-073-1-02
Primary Responsible Party Melton, Christopher C.
Departments
Product/Service Amendment#2 to the Purchase and Sale Agreement of real property re: APN Description 501-79-564
Action/Background Approve Amendment#2, Second Supplemental Escrow Instructions, to the Purchase and Sale Agreement and Joint Escrow Instructions between Smart Pediatric Therapy, LLC ("Buyer") and Maricopa County Special Health Care District dba Valleywise Health.

This pertains to the Purchase and Sale Agreement and Joint Escrow Instructions, which was an acquisition of certain parcel of real property identified as APN 501-79-564 and located at 12428 West Thunderbird Road, El Mirage, Arizona, owned by Valleywise Health, as described on Exhibit A, consisting of approximately Fifty One Thousand One Hundred and Thirty Three square feet ("Property").

The purpose of this Amendment#2 is to amend previous instructions, whereby the particulars are outlined in the Amendment#2 document. All other Terms and Conditions to remain the same.

This Amendment#2, Supplemental Escrow Instructions, is sponsored by Warren Whitney, SVP Government Relations.

Evaluation Process

Category

Effective Date

Expiration Date

Annual Value \$0.00

Expense/Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Smart Pediatric Therapy, LLC

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.c.viii.

Governance

Nomination and Assignment of Smart
Pediatric Therapy, LLC

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Thursday, October 14, 2021 10:31 AM
To: Melanie Talbot
Subject: Contract Approval Request: Acknowledgement of Nomination and Assignment Smart Pediatric Therapy, LLC and SMART Thunderbird Property Management, LLC

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.


Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Acknowledgement of Nomination and Assignment Smart Pediatric Therapy, LLC and SMART Thunderbird Property Management, LLC
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
(For Review) Nomination Statement.pdf	File		(For Review) Nomination Statement.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Leases - Property
Status Pending Approval
Title Acknowledgement of Nomination and Assignment
Contract Identifier Board - New Contract
Contract Number 90-22-073-2
Primary Responsible Party Melton, Christopher C.
Departments HOSPITAL ADMINISTRATION
Product/Service Valleywise Health's Acknowledgement of Nomination and Assignment re
Description Escrow No. 55003532-055-NYA (EI Mirage property)
Action/Background Approve the nomination and assignment of Smart Pediatric Therapy, LLC's (Buyer's) right, title and interest, including any earnest money and/or interest earned. Smart Pediatric Therapy, LLC nominates SMART Thunderbird Property Management, LLC as the new Buyer to the Escrow No. 55003532-055-NYA, located at 12428 West Thunderbird Road, EI Mirage, Arizona.

This Acknowledgement of Nomination and Assignment is sponsored by
Warren Whitney, SVP Government Relations.

Evaluation Process

Category

Effective Date

Expiration Date

Annual Value \$0.00

Expense/Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Smart Pediatric Therapy, LLC and SMART Thunderbird Property Management,
LLC

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.c.ix.

Governance
Southwest Gas Corporation Easement

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, October 13, 2021 12:40 PM
To: Melanie Talbot
Subject: Contract Approval Request: Easement (Gas Pipelines and Appurtenances) Southwest Gas Corporation

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.


Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Easement (Gas Pipelines and Appurtenances)
Southwest Gas Corporation
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject
Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
(For Review) SWG_Esmnt-2601_E_Roosevelt.pdf		File	 (For Review) SWG_Esmnt-2601_E_Roosevelt.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Leases - Property
Status Pending Approval
Title Easement (Gas Pipelines and Appurtenances)
Contract Identifier Board - New Contract
Contract Number 90-22-084-1
Primary Responsible Party Melton, Christopher C.
Departments HOSPITAL ADMINISTRATION
Product/Service Description Easement with Southwest Gas Corporation
Action/Background Approve a new Easement between Southwest Gas Corporation and Maricopa County Special Health Care District dba Valleywise Health.

The purpose of this Easement is for Valleywise Health to grant Southwest Gas Corporation a perpetual easement for the installation and maintenance of a natural gas pipeline or pipelines and appurtenances, across, over, under and through that certain real property, APN 121-69-002D & 003C. Exhibit A

included in the document depicts the dimensions and approximate location and alignment of the easement area. The easement will enable a gas line replacement and installation to feed the crisis nursery at the earliest scheduled opportunity.

This Easement is sponsored by Warren Whitney, SVP Government Relations.

Evaluation Process

Category

Effective Date

Expiration Date

Annual Value \$1.00

Expense/Revenue Revenue

Budgeted Travel Type

Procurement Number

Primary Vendor Southwest Gas Corporation

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Whitney, Warren W.	Approved	
Demos, Martin C.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.d.i.

Medical Staff
Medical Staff Appointments for
October 2021

Recommended by Credentials Committee: October 5, 2021
 Recommended by Medical Executive Committee: October 12, 2021
 Submitted to MSHCDB: October 27, 2021

VALLEYWISE HEALTH CREDENTIALS AND ACTION ITEMS REPORT MEDICAL STAFF

The credentials of the following individuals including, current licensure, relevant training and experience, malpractice insurance, current competence and the ability to perform the requested privileges have been verified.

INITIAL MEDICAL STAFF APPOINTMENT				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	COMMENTS
David J. Kush, M.D.	Courtesy	Anesthesiology	10/01/2021 to 09/30/2023	
Marie Elizabeth Oberst, D.O.	Active	Family & Community Medicine	10/01/2021 to 09/30/2023	

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION			
NAME	SPECIALTY/PRIVILEGES	RECOMMENDATION EXTEND or PROPOSED STATUS	COMMENTS
Natalie Marie Ertz-Archambault, M.D.	Internal Medicine (Hematology/Oncology)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Hematology/Oncology Core Privileges.
Brenner Lewis Freeman, M.D.	Psychiatry	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Adolescent, Adult, Geriatric Psychiatry privileges.
Vicky Christy Khoury, M.D.	Pediatrics	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Pediatrics & Adolescent Core Privileges.
Brendan Garth Leach, D.O.	Emergency Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Emergency Medicine Cognitive and Procedural; and Point-of-Care Emergency Ultrasound Privileges.
Rachel Justine Maurice, M.D.	Pediatrics (Critical Care)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Pediatric & Adolescent Critical Care Privileges and Procedural Sedation Privileges.
Owen Thomas McCabe, M.D.	Surgery (Critical Care/Trauma)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for General Surgery; Advanced Laparoscopy; Basic and Advanced Trauma Surgery; Burn Surgery; Advanced Surgical Critical Care; Endoscopy; Dialysis: Continuous Renal Replacement Therapy (CRRT); Point- Of - Care Ultrasound (POCUS); Robotic Surgery; and Procedural Sedation Privileges.

Recommended by Credentials Committee: October 5, 2021

Recommended by Medical Executive Committee: October 12, 2021

Submitted to MSHCDB: October 27, 2021

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION			
Clinton Joseph Metzger, M.D.	Pediatrics	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Pediatric & Adolescent Core and Basic Pediatric & Adolescent Emergency Medicine Core Privileges.
Erin Da Hye Nelson, M.D.	Psychiatry	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Adolescent, Adult, Geriatric Psychiatry Privileges.
Keith Howard Paley, M.D.	Surgery (General Surgery)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for General Surgery Procedural; Advanced Laparoscopy; and Endoscopy Privileges.
Amanda Estelle Pope, M.D.	Pediatrics (Gastroenterology)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Pediatric & Adolescent Gastroenterology Privileges.
Dany Kin Moon Quan, D.O.	Emergency Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Addiction Medicine Privileges.
William Joseph Romano, M.D.	Radiology	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for General Radiology Core; Invasive Radiology Procedures (Diagnostic and Therapeutic), Therapeutic Nuclear Medicine and Procedural Sedation Privileges.
William John Corey Steinbrecher, M.D.	Emergency Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Emergency Medicine Cognitive and Procedural; and Point-of-Care Emergency Ultrasound Privileges.
Nicolas Uzcategui, M.D.	Surgery (Ophthalmology)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Ophthalmology Core and Laser Privileges.
Gerald B. Walman, M.D.	Surgery (Ophthalmology)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Ophthalmology Core Privileges.
Kristyn Marie Wendelschafer, D.O.	Family & Community Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Pediatrics, Adolescent and Adult Procedural/Cognitive Core; and Subdermal Contraceptive Capsule (insertion and removal) Privileges.
Kevin How-Ran Yang, D.O.	Psychiatry	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Adolescent, Adult, Geriatric Psychiatry Privileges.

Recommended by Credentials Committee: October 5, 2021

Recommended by Medical Executive Committee: October 12, 2021

Submitted to MSHCDB: October 27, 2021

REAPPOINTMENTS/ONGOING PROFESSIONAL PRACTICE EVALUATION				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	COMMENTS
Edward Russo Carter, M.D.	Active	Pediatrics (Pulmonology)	11/01/2021 to 10/31/2023	
William D. Dachman, M.D.	Active	Internal Medicine	11/01/2021 to 10/31/2023	
Michael L. Epter, D.O.	Active	Emergency Medicine	11/01/2021 to 10/31/2023	
Samuel P. Hand, M.D.	Active	Psychiatry	11/01/2021 to 10/31/2023	
Bruce T. Horwood, M.D.	Active	Emergency Medicine	11/01/2021 to 10/31/2023	
Andrew A. Kassir, M.D.	Courtesy	Surgery (Colon & Rectal)	11/01/2021 to 10/31/2023	
Daren Gregg Kest, D.O.	Active	Surgery (Otolaryngology)	11/01/2021 to 10/31/2023	
Renuka B. Nigam, M.D.	Active	Pediatrics	11/01/2021 to 10/31/2023	
Keith Howard Paley, M.D.	Active	Surgery	11/01/2021 to 10/31/2023	
Chandrakant B. Patel, M.D.	Active	Anesthesiology	11/01/2021 to 10/31/2023	
Bidisha Ray, M.D.	Active	Obstetrics / Gynecology	11/01/2021 to 10/31/2023	
Reza Aryai Rod, M.D.	Courtesy	Surgery (Plastic)	11/01/2021 to 10/31/2023	
William Joseph Romano, M.D.	Active	Radiology	11/01/2021 to 10/31/2023	
Srilakshmi Settupalli, M.D.	Active	Family & Community Medicine	11/01/2021 to 10/31/2023	
Shayne M. Tomisato, M.D.	Courtesy	Psychiatry	11/01/2021 to 10/31/2023	
Nicolas Uzcategui, M.D.	Active	Surgery (Ophthalmology)	11/01/2021 to 10/31/2023	
Gerald B Walman, M.D.	Courtesy	Surgery (Ophthalmology)	11/01/2021 to 10/31/2023	

CHANGE IN PRIVILEGES			
NAME	DEPARTMENT/SPECIALTY	ADDITION / REDUCTION / WITHDRAWAL	COMMENTS
Renuka B. Nigam, M.D.	Pediatrics	<u>Withdrawal</u> : Pediatric & Adolescent Hematology & Oncology	Voluntary Relinquishment of Privileges due to non-utilization of privileges
Keith Howard Paley, M.D.	Surgery	<u>Addition</u> : Procedural Sedation	Focus Professional Practice Evaluation: Retrospective review of at least 2 procedural sedation cases.
Reza Aryai Rod, M.D.	Surgery (Plastic Surgery)	<u>Withdrawal</u> : Advanced Hand Surgery	Voluntary Relinquishment of Privileges due to non-utilization of privileges

Recommended by Credentials Committee: October 5, 2021

Recommended by Medical Executive Committee: October 12, 2021

Submitted to MSHCDB: October 27, 2021

STAFF STATUS CHANGE			
NAME	DEPARTMENT	CHANGE FROM/TO	COMMENTS
Julia J. Kelly, M.D.	Pediatrics	Active to Emeritus	In recognition of outstanding or noteworthy contributions to the medical sciences <u>OR</u> have a record of previous long-standing service to the Hospital and have resigned in good standing from the active practice of medicine at Valleywise Health.

RESIGNATIONS <i>Information Only</i>			
NAME	DEPARTMENT/SPECIALTY	STATUS	REASON
Thomas L. Bostwick, M.D.	Emergency Medicine	Active to Inactive	Resigned effective October 1, 2021
Michael G. Duran, M.D.	Anesthesiology	Courtesy to Inactive	Resigned effective August 30, 2021
Barry M. Krumholz, M.D.	Surgery (Urology)	Courtesy to Inactive	Resigned effective October 1, 2021

Definitions:

Active ≥ 1,000 hours/year – Active members of the medical staff have voting rights and can serve on medical staff committees

Courtesy < 1,000 hours/year – Courtesy members do not have voting rights and do not serve on medical staff committees

Reappointments Renewal of appointment and privileges is for a period of two years unless otherwise specified for a shorter period of time.

FPPE Focused professional practice evaluation is a process by which the organization validates current clinical competence. This process may also be used when a question arises in practice patterns.



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.d.ii.

Medical Staff

Allied Health Professional Staff
Appointments for October 2021

VALLEYWISE HEALTH CREDENTIALS AND ACTION ITEMS REPORT ALLIED HEALTH PROFESSIONAL STAFF

The credentials of the following individuals including, current licensure, relevant training and experience, malpractice insurance, current competence and the ability to perform the requested privileges have been verified.

ALLIED HEALTH PROFESSIONALS – INITIAL APPOINTMENTS

NAME	DEPARTMENT	PRACTICE PRIVILEGES/ SCOPE OF SERVICE	APPOINTMENT DATES	COMMENTS
Catherine Mae Isaac Aquino, F.N.P.	Family & Community Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Corinne Christine Hinkle, P.A.-C.	Family & Community Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION

NAME	DEPARTMENT/SPECIALTY	RECOMMENDATION EXTEND or PROPOSED STATUS	COMMENTS
Caitlin Emily McQuarie, P.A.-C.	Family & Community Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Therapeutic Procedures including Arthrocentesis/Joint Aspirations and Injections.
Nanako Negome-Kapur, Psy.D.	Psychiatry (Psychology)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Psychology Core Privileges.
Jaime Terese Sanders, C.R.N.A.	Anesthesiology	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Certified Registered Nurse Anesthetist Privileges.
Erin Kristine Tisdale, P.A.-C	Internal Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Physician Assistant Core Privileges.
Victoria Ung Truong, P.A.-C.	Surgery (Burn/Trauma)	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Physician Assistant Core Privileges.
Brittney Kathleen Whitney, W.H.N.P.	OB/GYN	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Nurse Practitioner Core Privileges and IUD Removal/Insertion Privileges.

ALLIED HEALTH PROFESSIONALS – REAPPOINTMENTS

NAME	DEPARTMENT	PRACTICE PRIVILEGES/ SCOPE OF SERVICE	APPOINTMENT DATES	COMMENTS
Lisa Renee Akey, AuD.	Surgery (Audiology)	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Jared Mikeal Allred, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Joseph Martin Bailon, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Nicole Marcella Davis, F.N.P.	Internal Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	

ALLIED HEALTH PROFESSIONALS – REAPPOINTMENTS

Herbert J. Duran, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Stephanie Eileen Geier, F.N.P.	Emergency Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Deanna Cruz Gem, A.N.P.	Internal Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Kelly Anne Kaufman, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Mary Ellen Kenworthy, W.H.N.P.	Obstetrics / Gynecology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Stacey Elizabeth Klein, A.C.N.P.	Internal Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Caitlin Emily McQuarie, P.A.-C	Family & Community Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Jaime Terese Sanders, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Alexis Elizabeth Sotis, P.A.-C.	Family & Community Medicine	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Mariam Raheel Thomas, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	11/01/2021 to 10/31/2023	
Victoria Ung Truong, P.A.-C.	Surgery	Practice Prerogatives on file	11/01/2021 to 10/31/2023	

CHANGE IN PRIVILEGES

NAME	DEPARTMENT	ADDITION / REDUCTION / WITHDRAWAL	COMMENTS
Caitlin Emily McQuarie, P.A.-C	Family & Community Medicine	Addition: Minor Surgery Procedures	Focused Professional Practice Evaluation: Minimum of two (2) cases shall be reviewed.
Alexis Elizabeth Sotis, P.A.-C	Family & Community Medicine	Withdrawal: 1. Subdermal Contraceptive Capsule; 2. Therapeutic Procedures including Arthrocentesis/Joint Aspiration	Voluntary Relinquishment of Privileges due to non-utilization of privileges
Victoria Ung Truong, P.A.-C	Surgery	Addition: Laser privileges (Lumenis Laser: M22; Lumenis Laser: Ultra Pulse)	Focus Professional Practice Evaluation: Retrospective review of a minimum of one (1) case.

RESIGNATIONS (Information Only)

NAME	DEPARTMENT/SPECIALTY	STATUS	REASON
Larry E. Dumka, L.M.F.T., Ph.D.	Psychiatry	Allied Health Professional to Inactive	Resigned effective June 30, 2021
Brittney Savannah Gillespie, P.A.-C	Family & Community Medicine	Allied Health Professional to Inactive	Resigned effective September 21, 2021

General Definitions:

Allied Health
Professional Staff

Practice Prerogatives

An Allied Health Professional (AHP) means a health care practitioner other than a Medical Staff member who is authorized by the Governing Body to provide patient care services at a MIHS facility, and who is permitted to initiate, modify, or terminate therapy according to their scope of practice or other applicable law or regulation. Governing Body authorized AHPs are: Certified Registered Nurse Anesthetists; Certified Registered Nurse Midwife; Naturopathic Physician; Optometrists; Physician Assistant; Psychologists (Clinical Doctorate Degree Level); Registered Nurse Practitioners. Scopes of practice summarizing qualifications for the respective category, developed with input from the physician director of the clinical service and the observer/sponsor/responsible party of the AHP, Department Chair, and other representatives of the Medical Staff, Hospital management, and other professionals.

Supervision Definitions:

(1) General Supervision

The procedure is furnished under the physician's overall direction and control, but the physician's presence is not required during the performance of the procedure or provision of the services.

(2) Direct Supervision

The physician must be present in the office suite or on the premises of the location and immediately available to furnish assistance and direction throughout the performance of the procedure. It does not mean that the physician must be present in the room when the procedure is performed.

(3) Personal Supervision

A physician must be in the room during the performance of the procedure.



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.d.iii.

Medical Staff
Department of Family & Community
Medicine Privileges

Valleywise Health Family and Community Medicine

Instructions for Applicants

After reviewing the Qualification for Privileges and Privilege Description, sign the "Attestation Statement". You may be asked to provide documentation of the number and types of cases you have performed during the past 12 to 24 months. Applicants have the burden of producing information deemed necessary by Valleywise Health for a proper evaluation of current competence and other qualifications and for resolving questions. Note that privileges granted may only be exercised at the site(s) and/or setting(s) that have the appropriate equipment, license, beds, staff and other support required to provide the services defined in this document. Site-specific services may be defined in hospital and/or department policy.

Core Privilege Lists: Core Procedure and Privilege lists represent a sampling included in the Core Privileges. They are not intended to be an all-encompassing list but rather they are reflective of the categories/types of procedures included in the core. ***Applicants who wish to exclude any procedures in the Core lists should strike through those procedures they do not wish to request, initial, and date.***

Board Certification: It is required that board certification be attained within the time frame designated by a practitioner's respective primary specialty/subspecialty. Practitioners are required to maintain board certification in their primary specialty or subspecialty area of practice. Maintenance of only subspecialty certification is adequate for continued hospital privileges in a primary specialty. [Physicians appointed to the Medical Staff and/or granted clinical privileges prior to December 2007, who are not eligible to become board certified, are not subject to the board certification requirement.]

Other Requirements: This document is focused on defining qualifications related to competency to exercise clinical privileges. The applicant must also adhere to any additional organization, regulatory or accreditation requirements that the Valleywise health is obligated to meet.

Applicant Attestation: Applicants for initial and reappointment agree that they understand that in exercising any clinical privileges granted, they are constrained by Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation. Any restriction on the clinical privileges granted is waived in an emergency situation and in such situation the actions taken are governed by the applicable section of the Medical Staff Bylaws or related documents

Valleywise Health FAMILY AND COMMUNITY MEDICINE

Valleywise Health FAMILY AND COMMUNITY MEDICINE

Criteria-Based Core Privileges: Family and Community Medicine

To be eligible to apply for core privileges in family and community medicine, the applicant must meet Valleywise Health medical staff membership requirements as outlined in the Medical Staff Bylaws, Credentials Policy, and the following privileging criteria: Additional non-core special privileges may be requested in this specialty by those practitioners who qualify for core privileges and meet the respective criteria of the non-core privilege requested.

INITIAL APPLICANTS

Education	Successful completion of a residency training program in family medicine accredited by the Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association (AOA) equivalent.
Board Certification	Current certification or board eligibility with achievement of certification within the time frame designated by the American Board of Family Medicine, or American Osteopathic Association (AOA) equivalent.
Clinical Activity	Applicants for initial appointment must be able to demonstrate provision of services, reflective of the scope of privileges requested, during the past 12 months in a family medicine department similar in scope and complexity to Valleywise Health, or demonstrate successful completion of an accredited residency, clinical fellowship within the past 12 months.

FOCUSED PROFESSIONAL PRACTICE EVALUATION

Guidelines for Initial Appointment	For newly granted privileges, FPPE shall consist of a retrospective review of the first five procedures/cases that are representative of a cross-section of the privileges granted. It is expected that the FPPE for initially granted privileges will be completed in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.
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REAPPOINTMENT

Current demonstrated competence and current experience of 50 outpatients [performance of, or direct supervision of performance] with acceptable results reflective of the scope [clinical representation from each core] of privileges requested for the past 24 months as a result of ongoing professional practice evaluation activities and outcomes.

The core privileges include procedures and such other procedures that are extensions of the same techniques and skills. ***If you wish to exclude any procedures, please strike through those procedures which you do not wish to request, initial, and date.***

<input type="checkbox"/> Requested	Ambulatory Pediatrics, Adolescent and Adult Core (Cognitive) Privileges
Evaluate, diagnose, consult, and treat in the ambulatory setting and provide care to pediatric, adolescent and adult patients with illnesses, diseases, and functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric, and genitourinary systems. Perform outpatient pre-admission, history and physical, order non-invasive outpatient diagnostic tests and services for patients of all ages; visit patients in hospital, review medical records, write in progress notes for patients referred for admission/services; consult with the inpatient attending physician, and observe diagnostic or surgical procedures. <i>Where appropriate, procedures may be performed with, or without ultrasound guidance.</i>	
Cognitive Skills:	
<ul style="list-style-type: none"> a. Perform history and physical examination b. Order medical imaging studies and perform preliminary interpretation c. Order laboratory tests and analyze results d. Order electrocardiogram and perform preliminary interpretation e. Order cardiopulmonary monitoring and interpret rhythm strip and pulse oximetry f. Order oxygen therapy and inhaled bronchodilator therapy g. Order intravenous fluids to be administered in clinic h. Order intravenous and/or intramuscular medications to be administered in clinic i. Order and/or administer topical medications to be administered in the clinic j. Prescribe medications to the patient upon discharge k. Provide appropriate follow-up referrals to the patient upon discharge 	

Valleywise Health

FAMILY AND COMMUNITY MEDICINE

<input type="checkbox"/> Requested	<u>Ambulatory Pediatrics, Adolescent and Adult (Procedural) Core Privileges</u>
<p>Evaluate, diagnose, consult, and treat in the ambulatory setting and provide care to pediatric, adolescent and adult patients with illnesses, diseases, and functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric, and genitourinary systems. Perform outpatient pre-admission, history and physical, order non-invasive outpatient diagnostic tests and services for patients of all ages; visit patients in hospital, review medical records, write in progress notes for patients referred for admission/services; consult with the inpatient attending physician, and observe diagnostic or surgical procedures. <i>Where appropriate, procedures may be performed with, or without ultrasound guidance.</i></p> <p>Procedural Skills:</p> <ul style="list-style-type: none"> • Arthrocentesis and joint injection • Burns, superficial and partial thickness • I & D abscess • Immobilization techniques, including splint applications, and reduction of simple dislocations Irrigation of external auditory canal, removal of foreign body • Local anesthetic techniques • Manage uncomplicated minor closed fractures and uncomplicated dislocations • Perform history and physical examination • Pre-natal care and Postpartum care • Perform fluorescein and Wood's lamp examination of the eye, removal of ocular foreign bodies using cotton swab • Perform simple skin biopsy or excision • Placement of anterior and posterior nasal hemostatic packing • Remove non-penetrating foreign body from the eye, nose, or ear • Suture uncomplicated lacerations • Perform pelvic and rectal examination, Pap smears, Removal of vaginal foreign body, Insertion and removal of intrauterine devices. Vaginal wet mount, Potassium hydroxide (KOH) • Drainage of Bartholin's cyst abscess • Insert Foley catheter/Replace established suprapubic catheter • Nail trephine techniques • EKG interpretation • Cryosurgery/cautery for benign disease • Removal of subcutaneous foreign bodies, incision and drainage of subcutaneous abscess, debridement of wounds, care of cutaneous burns, repair of cutaneous lacerations • Toenail removal • Tympanometry 	

<input type="checkbox"/> Requested	<u>In-Patient Core Adult Cognitive and Adult Procedural Privileges</u>
<p>Initial Clinical Activity Requirement: <u>Demonstrated current competency in the provision of services, reflective of the scope of the privileges requested for at least twenty (20) adult patients during the past twelve (12) months in a family medicine department similar in scope and complexity to Valleywise Health, OR demonstrate successful completion of an accredited residency, clinical fellowship within the past twelve (12) months.</u></p> <p>Cognitive Privileges: <u>Admit, evaluate, perform history and physical, evaluate, diagnose, treat and provide consultation to outpatients and inpatients, with common and complex illnesses, diseases, and functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric, and genitourinary systems. The core privileges in this specialty include those procedures listed and such other procedures that are extensions of the same techniques and skills.</u></p> <p>Procedural Privileges: <u>Abscess I & D, Arterial Puncture, Arthrocentesis, Insertion of Central venous catheter, Insertion of Cryotherapy, ECG Interpretation (basic), GYN (basic) procedures (e.g., screening examination, vaginal cytology, wet mount), Joint & Periarticular Injection, Lumbar Puncture, insertion of Nasogastric tube, insertion of Paracentesis, Uncomplicated Sutures (not involving nerves, tendons, bones, joints, eyes), Skin Biopsy, and Thoracentesis.</u></p> <p>Focused Professional Practice Evaluation: <u>Shall consist of a retrospective review of five (5) procedures/cases that are representative of a cross-section of the privileges granted. It is expected that the FPPE for initially granted privileges will be completed in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</u></p> <p>Reappointment Criteria: <u>Current demonstrated competence and current experience of forty (40) inpatients [performance of, or direct supervision of performance] with acceptable results reflective of the scope [clinical representation from each core] of privileges requested for the past 24 months as a result of ongoing professional practice evaluation activities and outcomes.</u></p>	

Valleywise Health

FAMILY AND COMMUNITY MEDICINE

<input type="checkbox"/> Requested	<u>In-Patient Neonate, Infant, Children- Pediatric Cognitive and Procedural Privileges</u>
<p>Additional Initial Criteria: <u>Demonstrated current competency in the provision of services, reflective of the scope of the privileges requested in the care of neonates, infants, children for at least twenty (20) patients in a combination of ages treated during the past twelve (12) months in a family medicine department similar in scope and complexity to Valleywise Health, OR demonstrate successful completion of an accredited residency, clinical fellowship within the past 12 months.</u></p> <p>Cognitive Privileges: <u>Admit, evaluate, perform a history and physical, treat and perform consultation on general pediatric patients 18 years of age or under including the care of the newborn patients on the regular hospital floors and special care units and outpatients treated in outpatient clinics within Valleywise Health who present with common and complex illnesses, which carry a significant threat to life, including pre-term and low birth weight infants. This includes the treatment of illnesses, injuries, functional disorders of the circulatory, respiratory, endocrine, metabolic, musculoskeletal, hematopoietic, gastroenteric, genitourinary systems, or conditions posing no significant risk of life (e.g., The treatment of undiagnosed anemia, reactive airway disease, routine preoperative and postoperative care, infections, feeding difficulties, congenital abnormalities, and fluid management) common to pediatric patients including neonates, and infants.</u></p> <p>Procedural Privileges: <u>Anesthesia (local infiltration, topical, minor nerve blocks); Arterial puncture, Arterial line insertion; Arthrocentesis (≥12 years of age); EKG interpretation; Electrocadioversion (emergent only); I&D of Superficial Abscesses; Fluids and electrolytes (management of); Manage uncomplicated closed fractures and uncomplicated dislocations, splinting, and immobilization techniques; Pelvic examinations; Endotracheal Intubations (emergent only); Intraosseous line (emergent only); Insertion of Nasogastric tube; Lumbar puncture; Repair of lacerations; Removal of non-penetrating foreign body from eye, nose, or ear; Perform simple skin biopsy/excision; and Venipuncture and peripheral intravenous line placement.</u></p> <p>Focused Professional Practice Evaluation: <u>Shall consist of a retrospective review of five (5) procedures/cases that are representative of a cross-section of the privileges granted. It is expected that the FPPE for initially granted privileges will be completed in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</u></p> <p>Reappointment Criteria: <u>Current demonstrated competence and current experience of forty (40) inpatients [performance of, or direct supervision of performance] with acceptable results reflective of the scope [clinical representation from each core] of privileges requested for the past 24 months as a result of ongoing professional practice evaluation activities and outcomes.</u></p>	

<input type="checkbox"/> Requested	<u>In-Patient Obstetric – Delivery Related Cognitive and Procedural Privileges</u>
<p>Additional Initial Criteria: <u>Applicant must provide documentation of a three (3) to four (4) months obstetrical rotation during an accredited family medicine residency training program with evidence of performance of at least ten (10) deliveries; OR documentation of successful completion of an accredited family medicine residency training program which included a 3–4-month obstetrical rotation AND performance of at least ten (10) deliveries in the past twelve (12) months.</u></p> <p>Cognitive Privileges: <u>Admit, evaluate and manage female patients with normal term pregnancy, with an expectation of non-complicated vaginal delivery, management of labor and delivery, and procedures related to normal delivery including medical diseases that are complicating factors in pregnancy.</u></p> <p>Procedural Privileges: <u>Amniotomy; Augmentation of labor and postpartum care; Excision of vulvar lesions at delivery; External and internal fetal monitoring; First assistant – C-Section; Induction of labor with consultation and Pitocin management; Management of uncomplicated labor; Management of Pre-eclampsia, excluding severe disease; Manual removal of placenta, post- delivery; Normal spontaneous vaginal delivery ≥34 weeks gestation; Oxytocin challenge test; Perform history/physical examination; Management of post-partum hemorrhage (PPH); Management of post-partum endometritis; Pudendal anesthesia; Repair of episiotomy – 1st, 2nd, and 3rd degree; Repair of vaginal and cervical lacerations; Vacuum assisted delivery; Ultrasound AFT, BPP and position determination.</u></p> <p>Focused Professional Practice Evaluation: <u>Shall consist of a retrospective review of five (5) procedures/cases that are representative of a cross-section of the privileges granted. It is expected that the FPPE for initially granted privileges will be completed in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</u></p> <p>Reappointment Criteria: <u>Current demonstrated competence and current experience of twenty (20) inpatients [performance of, or direct supervision of performance] with acceptable results reflective of the scope [clinical representation from each core] of privileges requested for the past 24 months as a result of ongoing professional practice evaluation activities and outcomes.</u></p>	

Valleywise Health
FAMILY AND COMMUNITY MEDICINE

Special Non-Core Privileges or Procedures

<input type="checkbox"/> Requested	Colposcopy
Initial Criteria: <ul style="list-style-type: none"> ◆ Applicants must have documentation of completion of training for colposcopy during an accredited residency training; AND ◆ Demonstrated current competence and evidence of performance of at least five (5) colposcopies in the past 12 months with acceptable results. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience (5 colposcopies) with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	High Resolution Anoscopy (HRA) with biopsies, infrared coagulation and hyfrecation treatment
Initial Criteria: <ul style="list-style-type: none"> ◆ Applicants must have documentation of completion of training for high resolution anoscopy with biopsies, infrared coagulation and hyfrecation during an accredited residency training, or ASCCP official continuing medical education course with practicum; AND ◆ Demonstrated current competence and evidence of performance of at least five (5) anoscopies with biopsies, 3 IRC treatments and 3 hyfrecation treatments in the past 12 months with acceptable results. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience (5 anoscopies with biopsies, 3 IRC treatments and 3 hyfrecation treatments) with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	Biopsy of Cervix, endometrium
Initial Criteria: <ul style="list-style-type: none"> ◆ Received training during an accredited residency and/or fellowship program or equivalent verifiable training from a qualified physician; AND ◆ Current demonstrated competence and an adequate volume of experience five (5) cases with acceptable results in the privileges requested for the past 12 months based on results of ongoing professional practice evaluation and outcomes. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience five (5) cases with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	Subdermal Contraceptive Capsule (insertion and removal)
Initial Criteria: <ul style="list-style-type: none"> ◆ Received training during an accredited residency and/or fellowship program or equivalent verifiable training from a qualified physician; OR ◆ Completion of CME in subdermal contraceptive capsule (insertion and removal); AND ◆ Current demonstrated competence and an adequate volume of experience five (5) cases with acceptable results in the privileges requested for the past 12 months based on results of ongoing professional practice evaluation and outcomes. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience five (5) cases with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	Newborn Circumcision (<31 days)
Initial Criteria: <ul style="list-style-type: none"> ◆ Received training during an accredited residency and/or fellowship program or equivalent verifiable training from a qualified physician; AND ◆ Current demonstrated competence and an adequate volume of experience five (5) cases with acceptable results in the privileges requested for the past 12 months based on results of ongoing professional practice evaluation and outcomes. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience five (5) cases with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

Valleywise Health
FAMILY AND COMMUNITY MEDICINE

Special Non-Core Privileges or Procedures

<input type="checkbox"/> Requested	Vasectomy
Initial Criteria: <ul style="list-style-type: none"> Received training during residency and/or fellowship program or equivalent verifiable training from a qualified physician; AND Current demonstrated competence and an adequate volume of experience (10 vasectomies) with acceptable results in the privileges requested for the past 12 months based on results of ongoing professional practice evaluation and outcomes. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience (5 vasectomies) with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	Acupuncture
Initial Criteria: <ul style="list-style-type: none"> Training in an American Academy of Medical Acupuncture (AAMA) recommended course with a minimum of 200 hours of formal training in medical acupuncture, AND 20 hours annually of acupuncture related continuing medical education; AND Current demonstrated competence and an adequate volume of experience (10 representative cases) with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience (5 representative cases) with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	Homeopathic Medicine (Homeopathy)-Outpatient
Administer remedies based on patients' history on an acute, or chronic basis. Initial Criteria: <ul style="list-style-type: none"> Current license issued by the Arizona Board of homeopathic Medical Examiners AND Current license to dispense medication issued by the Arizona Board of Homeopathic Medical Examiners; AND Current demonstrated competence and an adequate volume of experience 10 representative cases with acceptable results in the privileges requested for the past 12 months based on results of ongoing professional practice evaluation and outcomes. Focus Professional Practice Evaluation: Retrospective review of a minimum of two (2) cases. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience 5 representative cases with acceptable results in the privileges requested for the past 24 months based on results of ongoing professional practice evaluation and outcomes.	

<input type="checkbox"/> Requested	ADDICTION MEDICINE PRIVILEGES
Evaluation and treatment of substance abuse and addictions. Initial Criteria to apply for Privileges: <ul style="list-style-type: none"> Successful completion of an Accreditation Council for Graduate Medical Education (ACGME) or American Osteopathic Association (AOA) accredited residency in one of the following specialties: emergency medicine, family & community medicine, internal medicine, OB/GYN, or pediatrics; AND Certification by the American Board of Preventive Medicine, American Board of Addiction Medicine, *American Osteopathic Academy of Addiction Medicine or American Board of Psychiatry and Neurology-Addiction Psychiatry; AND Minimum of one year of experience in identification, evaluation and treatment of alcoholism, drug addiction and detoxification through submitting clinical activity for at least ten (10) cases in the past twelve (12) months. Focus Professional Practice Evaluation: Retrospective review of at least 5 cases in performed in accordance with the Valleywise Health Medical Staff Professional Practice Evaluation Policy. Reappointment Criteria: Current demonstrated competence and an adequate volume of experience with at least five (5) cases with acceptable results, reflective of the scope of privileges requested, for the past twenty-four (24) months based on results of ongoing professional practice evaluation and outcomes. Evidence of current ability to perform privileges requested is required of all applicants for renewal of privileges.	

Valleywise Health
FAMILY AND COMMUNITY MEDICINE

Special Non-Core Privileges or Procedures

<input type="checkbox"/> Requested	POINT – OF – CARE ULTRASOUND – COMPREHENSIVE
<p>Initial Appointment Criteria: Requesting practitioner will be required to submit documentation to support general competency by providing one of the following:</p> <ul style="list-style-type: none"> (a) Successful completion of a didactic ultrasound training curriculum during Family Medicine residency or fellowship within the past twenty-four months (24) AND successful performance of 150 exams, of which at least 100 must have been clinically indicated, and either supervised or over-read by a physician credentialed for point-of-care ultrasound, OR (b) If more than twenty-four (24) months out of residency/fellowship training, applicant must provide documentation of completion of a didactic course (16 hours or longer) in point-of-care ultrasound AND successful performance of 150 examinations, either supervised or over-read by physician credentialed for point-of-care ultrasound, within the past twenty-four (24) months, OR (c) Any combination of (a) or (b) above which adds to a total of 150 exams, either supervised or over-read by a physician credentialed in point-of-care ultrasound within the last twenty-four (24) months, OR (d) If more than twenty-four (24) months out of residency/fellowship training, applicant may provide documentation of current point-of-care ultrasound credentialing AND performance of twenty-five (25) Point-Of-Care Ultrasound performed within the past twenty-four (24) months. <p>Focus Professional Practice Evaluation: Retrospective review of ten (10) cases to confirm the indications and the accuracy and in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</p> <p>Reappointment Criteria: Performance or supervision of twenty-five (25) procedures performed within the two (2) year reappointment period. Reciprocal hospital activity will be accepted.</p>	

<input type="checkbox"/> Requested	POINT- OF – CARE ULTRASOUND - LIMITED
<p>Ultrasound performed as a focused bedside examination, in conjunction with the clinical exam to aid in diagnosis and facilitate patient management and disposition.</p> <p>Diagnostic Applications:</p> <ul style="list-style-type: none"> • <input type="checkbox"/> Requested: Obstetrics and gynecology (transabdominal assessment for intrauterine pregnancy and viability, fetal presentation, placenta position, amniotic fluid volume) • <input type="checkbox"/> Requested: Cardiac (assessment for pericardial effusion, left ventricle function/ejection fraction, right heart strain) • <input type="checkbox"/> Requested: Aorta (assessment for AAA screening) • <input type="checkbox"/> Requested: Biliary (assessment for cholelithiasis, cholecystitis) • <input type="checkbox"/> Requested: Renal/Bladder (assessment for hydronephrosis, renal calculi, post void residual) • <input type="checkbox"/> Requested: Deep venous thrombosis (assessment for DVT in lower extremities) • <input type="checkbox"/> Requested: Soft tissue (assessment for cellulitis complication, foreign body) • <input type="checkbox"/> Requested: Musculoskeletal (assessment for joint effusions/bursitis, tendon tears) • <input type="checkbox"/> Requested: Thoracic/Pulmonary (assessment for pulmonary edema, pleural effusion, pneumothorax) • <input type="checkbox"/> Requested: Ocular (assessment for detached retina, vitreous detachment, vitreous hemorrhage) <p>Initial Appointment Criteria: Requesting practitioner will be required to submit documentation to support competency for the requested diagnostic application by providing one of the following:</p> <ul style="list-style-type: none"> (a) Successful completion of a didactic ultrasound training curriculum during Family Medicine residency or fellowship within the past twenty-four months (24) AND successful performance of 25 exams of each requested application, either supervised or over-read by a physician credentialed for point-of-care ultrasound, OR (b) If more than twenty-four (24) months out of residency/fellowship training, applicant must provide documentation of completion of a didactic course (16 hours or longer) in point-of-care ultrasound AND successful performance of 25 exams of each requested application, either supervised or over-read by a physician credentialed for point-of-care ultrasound, OR (c) Any combination of (a) or (b) above which adds to a total of 25 exams of each requested application, either supervised or over-read by a physician credentialed in point-of-care ultrasound within the last twenty-four (24) months, OR (d) If more than twenty-four (24) months out of residency/fellowship training, applicant may provide documentation of current point-of-care ultrasound credentialing AND performance of 25 exams of each requested application performed within the past twenty-four (24) months. <p>Focus Professional Practice Evaluation: Retrospective review of at least of two (2) cases of each requested application to confirm the indications and in accordance with the Valleywise Health Medical Staff Focused Professional Practice Evaluation to Confirm Practitioner Competence Policy.</p> <p>Reappointment Criteria: Performance or supervision of five (5) exams of each requested application within the past two (2) year reappointment period. Reciprocal hospital activity will be accepted.</p>	

Valleywise Health
FAMILY AND COMMUNITY MEDICINE

Acknowledgement of Applicant

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at Valleywise Health, and I understand that:

- a. In exercising any clinical privileges granted, I am constrained by Hospital and Medical Staff policies and rules applicable generally and any applicable to the particular situation.
- b. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

Signed _____

Date _____

Applicant



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.d.iv.

Medical Staff
Policy #31200 T: Medical Staff Bylaws



OCTOBER 2021

SUMMARY OF PROPOSED REVISIONS
VALLEYWISE HEALTH MEDICAL STAFF BYLAWS (#31200 T)

Policy:

Article 2: (Categories of the Medical Staff)

- **2.D.** Teaching/Mentoring Staff category developed to address physicians that practice solely in a teaching or research only capacity.

Article 3: (Officers)

- **3.D.** **Nominations:** Language added to include Allied Health Professionals, in elected positions, as participating members of the Medical Executive Committee and participate on the Nominating Committee.
- **3.E.** **Elections:** Language added to incorporate Allied Health Professionals nominees/candidates to be included in the voting process.

Article 5: (Medical Executive Committee and Performance Improvement Functions)

- **5.D.1.** **Composition:** The Medical Executive Committee composition will now include two Allied Health Professionals elected as At-Large members.
- **5.E.1** Revised language to align with the DNV standards as related to performance data elements.

**MEDICAL STAFF BYLAWS, POLICIES, AND
RULES AND REGULATIONS
OF
VALLEYWISE HEALTH**

MEDICAL STAFF BYLAWS

APPROVED
NOVEMBER 2020 DRAFT JUNE OCTOBER 2021

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2.C. EMERITUS STAFF

2.C.1. Qualifications:

- (a) The Emeritus Staff shall consist of practitioners who are recognized for outstanding or noteworthy contributions to the medical sciences OR have a record of previous long-standing service to the Hospital, and have resigned in good standing from the active practice of medicine at Valleywise Health.
- (b) Once an individual is appointed to the Emeritus Staff, that status is ongoing. As such, there is no need for the individual to submit a reappointment application/reappointment processing.
- (c) Because Emeritus Staff members are granted an honorary membership, they are exempt from the threshold eligibility outlined in the Medical Staff Credentials Policy and excused from all Medical Staff responsibilities.

2.C.2. Prerogatives and Responsibilities:

Emeritus Staff members may:

- (a) not consult, admit, or attend to patients;
- (b) attend Medical Staff and department meetings when invited to do so (without vote);
- (c) be appointed to committees (with vote);
- (d) use the Health Sciences Library and attend continuing medical education activities;
- (e) not vote, hold office, or serve as a department chair or committee chair; and
- (f) not pay application fees, dues, or assessments.

2.D. TEACHING/MENTORING STAFF

2.D.1. Qualifications:

The Teaching Staff shall consist of those physicians, dentists, oral surgeons, and podiatrists who:

- (a) are no longer clinically active and/or no longer perform clinical duties; and

(b) only practice in the capacity of teaching residents in an academic environment or are involved with the Valleywise Health Institutional Review Board (“IRB”) conducting clinical studies that do not involve/require direct/indirect patient interaction; and

(c) maintain a current, unrestricted license to practice in Arizona and have never had a license to practice revoked or suspended by any state licensing agency; or

(d) have a current teaching license issued by the physician’s respective Arizona licensing board

Individuals in this category will not be granted any clinical privileges and will be assigned to the appropriate clinical department based on their post-graduate education and/or board certification. As such, there is no need for the individual to go through the credentialing/recredentialing process and are excused from all Medical Staff responsibilities. They may not vote, hold office, or serve as a department chair or committee chair, but may serve on a committee (with vote), if requested.

3.D. NOMINATIONS

- (1) A Nominating Committee shall be appointed by the MEC not later than 120 days prior to the election during the election year, or at least 45 days prior to any special election. The Nominating Committee shall consist of at least the Chief of Staff, the Vice Chief of Staff, ~~one~~two additional members of the MEC of which one will be chosen from the two at-large members of the AHP elected, and two members who are not MEC members, chosen by the Chief of Staff and approved by the MEC. The Committee shall select at least one qualified nominee for the office of Vice Chief of Staff, ~~and~~ the four at-large members of the MEC, and the two at-large members of the AHP. Notice of the nominees shall be provided to the MEC for approval at least 60 days prior to the election and to the Medical Staff at least 30 days prior to the election.
- (2) Nominations may also be submitted to the chair of the Nominating Committee by petition signed by at least 10% of Active Staff members and bearing the candidate's written consent at least 20 days prior to the election. The voting members of the Medical Staff shall be advised by notice of any additional nominees at least 10 days prior to the election. In order for a nomination to be placed on the ballot, the candidate must meet the qualifications in Section 3.B, in the judgment of the Nominating Committee, and be willing to serve. Nominations from the floor shall not be accepted.

3.E. ELECTION

- (1) The Vice Chief of Staff candidate receiving an absolute majority of the votes cast, subject to Board confirmation. If no Vice Chief of Staff candidate receives over 50% of the votes cast on the first ballot, a run-off election shall be held promptly between the two candidates receiving the highest number of votes. In the case of a tie on the second ballot, the majority vote of the MEC shall decide the election by secret written ballot at its next meeting, a special meeting called for that purpose, or a confidential electronic ballot.

The ~~four~~candidates for member at large ~~candidate~~s of the MEC, which includes four Medical Staff members and two AHPs, receiving the highest number of votes shall be elected, subject to Board confirmation. In the event of a tie that would affect which candidates are appointed, a run-off election shall be held promptly between the candidates who are tied. In the case of a tie on the second ballot, the majority vote of the MEC shall decide the election by secret written ballot at its next meeting, a special meeting called for that purpose, or a confidential electronic ballot.
- (2) Elections shall be held by electronic ballot (e.g., email, Survey Monkey) with the votes being cast in the manner and by the date indicated. Voting by proxy shall

not be allowed. If only a single nomination is made for any given position, the unopposed candidate shall be deemed to be elected and no vote will be needed.

3.F. TERM OF OFFICE

Each officer shall serve a two-year term. At the end of the two-year term, the Chief of Staff shall automatically assume the office of Immediate Past Chief of Staff, and the Vice Chief of Staff shall automatically assume the office of Chief of Staff.

5.D. MEDICAL EXECUTIVE COMMITTEE

5.D.1. Composition:

- (a) The MEC shall include the officers of the Medical Staff, the department chairs, the CMO, ~~and four~~ medical staff members elected at-large by the Medical Staff, and two Allied Health Professional members elected at-large by the Medical Staff.
- (b) The Chief of Staff will chair the MEC.
- (c) The CEO, Chief Nursing Officer, House Staff President, Designated Institutional Official, Chief Medical Information Officer, Vice President of Quality Management, Director of Medical Staff Services, President and CEO of District Medical Group, and other representatives of Hospital leadership shall be *ex officio* members of the MEC, without vote.
- (d) Other Medical Staff members, Allied Health Professionals, or Hospital personnel may be invited to attend a particular MEC meeting (as guests, without vote) in order to assist the MEC in its discussions and deliberations regarding an issue on its agenda. These individuals shall be present only for the relevant agenda item and shall be excused for all others. Such individuals are an integral part of the committee's functioning and are bound by the same confidentiality requirements as the standing members of the MEC.

5.D.2. Duties:

The MEC has the primary oversight authority related to professional activities and functions of the Medical Staff and performance improvement activities regarding the professional services provided by Medical Staff members with clinical privileges. The MEC is responsible for the following:

- (a) acting on behalf of the Medical Staff in the intervals between Medical Staff meetings (the officers are empowered to act in urgent situations between MEC meetings);
- (b) recommending directly to the Board on at least the following:
 - (1) the Medical Staff's structure;
 - (2) the mechanism used to review credentials and to delineate individual clinical privileges;
 - (3) applicants for Medical Staff appointment and reappointment;

- (4) delineation of clinical privileges for each eligible applicant;
 - (5) participation of the Medical Staff in Hospital performance improvement activities;
 - (6) the mechanism by which Medical Staff appointment may be terminated; and
 - (7) hearing procedures;
- (c) consulting with the CEO on quality related aspects of contracts for patient care services;
 - (d) receiving and acting on reports and recommendations from Medical Staff committees, departments, and other groups as appropriate;
 - (e) reviewing (or delegating the review of) quality indicators to ensure uniformity regarding patient care services;
 - (f) providing leadership in activities related to patient safety;
 - (g) providing oversight in the process of analyzing and improving patient satisfaction;
 - (h) reviewing and approving patient care protocols or guidelines adopted by departments and the Quality and Outcomes Management Department ("QOM" Department);
 - (i) reviewing (or delegating the review), at least every three years, the Bylaws, Policies, Rules and Regulations, and associated documents of the Medical Staff and recommending such changes as may be necessary or desirable; and
 - (j) performing such other functions as are assigned to it by these Bylaws, the Credentials Policy, other applicable policies, or the Board.

5.D.3. Meetings:

The MEC shall meet as often as necessary, but at least 10 times a year, to fulfill its responsibilities and shall maintain a permanent record of its proceedings and actions. The MEC may conduct sensitive and confidential business in Executive Session in accordance with Section 6.D.7.

5.E. PERFORMANCE IMPROVEMENT FUNCTIONS [AND PERFORMANCE DATA REVIEW](#)

[The Medical Staff, through its leadership and committees, is actively involved in performance improvement functions and the evaluation and analysis of performance data.](#)

including reviewing data and recommending and implementing processes to address the following:

- (1) oversight of medication management, infection prevention and control, tissue review, utilization review, medical record review, and quality management system;
 - (2) blood use (may include AABB transfusion criteria);
 - (3) prescribing of medications: prescribing patterns, trends, errors and appropriateness of prescribing for Drug Use Evaluations;
 - (4) Surgical Case Review: appropriateness and outcomes for selected high-risk procedures as defined by the Medical Staff;
 - (5) specific department indicators by the Medical Staff;
 - (6) anesthesia/moderate sedation adverse events;
 - (7) readmissions/unplanned returns to surgery (as defined by the Medical Staff);
 - (8) appropriateness of care for non-invasive procedures/interventions;
 - (9) utilization data;
 - (10) significant deviations from established standards of practice;
 - (11) timely and legible completion of medical records;
 - (12) any variant that should be analyzed for statistical significance; and
 - (13) the required content and quality of history and physical examinations, as well as the time frames required for completion, all of which are set forth in Appendix A of these Bylaws.
- ~~(1) The Medical Staff is actively involved in performance improvement functions, including reviewing data and recommending and implementing processes to address the following:~~
- ~~(a) patient safety, including processes to respond to patient safety alerts, meet patient safety goals and reduce patient safety risks;~~
 - ~~(b) the Hospital's and individual practitioners' performance on Centers for Medicare & Medicaid Services ("CMS") core measures and any applicable accreditation entity performance improvement measures;~~

- ~~(c) — medication usage, including review of significant adverse drug reactions, medication errors and the use of experimental drugs and procedures;~~
- ~~(d) — the utilization of blood and blood components, including review of significant transfusion reactions;~~
- ~~(e) — operative and other procedures, including tissue review and review of discrepancies between pre-operative and post-operative diagnoses;~~
- ~~(f) — education of patients and families;~~
- ~~(g) — coordination of care, treatment and services with other practitioners and Hospital personnel;~~
- ~~(h) — accurate, timely, and legible completion of medical records;~~
- ~~(i) — the quality of history and physical examinations (a full description of the required content and timely preparation of H&Ps is contained in Appendix A of these Bylaws);~~
- ~~(j) — the use of developed criteria for autopsies;~~
- ~~(k) — sentinel events, including root cause analyses and responses to unanticipated adverse events;~~
- ~~(l) — nosocomial infections and the potential for infection;~~
- ~~(m) — unnecessary procedures or treatment;~~
- ~~(n) — appropriate resource utilization; and~~
- ~~(o) — any and all other performance improvement functions required by regulatory or accreditation agencies.~~
- ~~(2) — A description of the committees that carry out systematic monitoring and performance improvement functions, including their composition, duties, and reporting requirements, is contained in the Medical Staff Organization Manual.~~



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 1.d.v.

Medical Staff
Policy #31201 T: Medical Staff Rules &
Regulations



October 2021

SUMMARY OF PROPOSED REVISIONS
VALLEYWISE HEALTH MEDICAL STAFF RULES & REGULATIONS (#31201 T)

Policy:

Article 2: (Responsibilities of Attending Physician)

- **2.2.** Updating hospital name

Article 6: (Surgical Services)

- **6.2.(a)** Language added to better clarify Post-Procedure Protocol involving procedures performed in the OR and/or under sedation as related to a full operative/procedure report and noting that the ICU is of the same level of care as the post anesthesia care area.

- **6.2.(c)** Language added to better clarify that the ICU is of the same level of care as the post anesthesia area in relation to post-operative/post procedure note (Brief Op Note).

These proposed revisions are recommended to allow the ICU operative report documentation (considered to be at the same level of care) to be included in demonstrating compliance with DNV standards.

**MEDICAL STAFF BYLAWS, POLICIES, AND
RULES AND REGULATIONS
OF
VALLEYWISE HEALTH**

**MEDICAL STAFF
RULES AND REGULATIONS**

APPROVED
NOVEMBER 2020 DRAFT
October 2021

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ARTICLE II

ADMISSIONS, ASSESSMENTS AND CARE, TREATMENT AND SERVICES

2.1. Admissions:

- (a) A patient may only be admitted to the Hospital by order of a Medical Staff member who is granted admitting privileges.
- (b) Except in an emergency or court-ordered admissions, all inpatient health records will include (i) evidence of informed consent via a signed "Conditions of Admission" form and (ii) an admitting diagnosis before or at the time of admission. In the case of an emergency, the admitting diagnosis, along with the fact that there was a lack of consent, will be recorded in the health record as soon as possible.

2.2. Responsibilities of Attending Physician:

- (a) Patients admitted to the Hospital must have a specific Attending Physician of record assigned to them throughout the patient's hospital stay. The Attending Physician must be a physician member of the Medical Staff with appropriate clinical privileges to care for the patient.
- (b) "Attending Physician" means any physician on the Medical Staff who is actively involved in the care of a patient at any point during the patient's treatment at the Hospital and who has the responsibilities outlined in these Medical Staff Rules and Regulations. These responsibilities include the preparation of complete and legible health record entries related to the specific care/services he or she provides.
- (c) The Attending Physician will be responsible for the medical care and treatment of the patient while in the Hospital, including appropriate communication among the individuals involved in the patient's care, the prompt and accurate completion of the portions of the health record for which he or she is responsible, and necessary patient instructions.
- (d) Whenever the care of a patient is transferred between services within the Acute Hospital or to the Emergency Department, communication (preferably verbal) is made between the referring and accepting Attending Physician, or Resident Staff or Allied Health Professional designee. Upon transfer of care within the inpatient units of the behavioral health facilities, verbal communication of significant clinical issues shall be communicated between Attending Physicians or his/her physician or allied health professional designees. Transfers of patients from the behavioral health services to the Emergency Department will be accompanied by verbal communication between the Attending Physician or his/her physician or allied health professional designee, and the Emergency Department physician.

- (e) “Acute Hospital” means the ~~Valleywise Health~~~~Maricopa~~ Medical Center inpatient facility, and does not include the behavioral health inpatient facilities, or outpatient facilities.

2.3. Availability and Alternate Coverage:

- (a) The Attending Physician will provide professional care for his or her patients in the Hospital by being personally available, or by making arrangements with an alternate medical staff member who has appropriate clinical privileges to care for his or her patients.
- (b) If an Attending Physician is unavailable to care for a patient, or knows that he or she will be out of town, the Department Chair will be responsible for ensuring availability of an Attending Physician through the "on-call" schedule. The "on-call" schedule is accessible through the Hospital operator.
- (c) The Attending Physician (or his or her alternate) will be available to respond by telephone within 30 minutes and, if needed, be present as guided by the clinical circumstances to any reasonable request for guidance regarding the care of a patient.
- (d) If an Attending Physician or his or her alternate is not available, the Chief Medical Officer or the Chief of Staff will have the authority to call on the on-call physician or any other member of the Medical Staff to attend the patient.

2.4. Continued Hospitalization:

The Attending Physician will provide whatever information requested by the Utilization Management Department with respect to the continued hospitalization of a patient, including:

- (1) an adequate record of the reason for continued hospitalization (a simple reconfirmation of the patient's diagnosis is not sufficient);
- (2) the estimated period of time the patient will need to remain in the Hospital; and
- (3) plans for post-hospital care.

This response will be provided to Utilization Management within 24 hours of the request, in accordance with Utilization Management policies and procedures.

ARTICLE VI
SURGICAL SERVICES

6.1. Pre-Procedure Protocol:

- (a) Except in an emergency, the Attending Physician responsible for the patient's care will document an interval note in the health record prior to the surgical procedure, documenting the following:
 - (1) the provisional diagnosis and the results of any indicated diagnostic tests;
 - (2) a properly executed informed consent;
 - (3) documentation of review of relevant diagnostic tests;
 - (4) a complete history and physical work-up and, as necessary, appropriately updated (or completed focused history and physical form, as appropriate); and
 - (5) a consent or refusal for blood or blood products signed by the patient or patient's representatives.
- (b) The following will also occur before an invasive procedure or the administration of moderate or deep sedation or anesthesia occurs:
 - (1) the anticipated needs of the patient are assessed to plan for the appropriate level of post-procedural care;
 - (2) pre-procedural education, treatments, and services are provided according to the plan for care, treatment, and services;
 - (3) an Attending Physician is in the Hospital; and
 - (4) the procedure site is marked and a "time out" is conducted immediately before starting the procedure, as described in the Universal Protocol.

6.2. Post-Procedure Protocol:

For every procedure performed in an operating room and/or under sedation the following will occur:

- (a) A full operative/procedure report shall be dictated or documented and authenticated in its entirety (inclusive of co-signature and/or teaching attestation when documented by other qualified practitioners (i.e., Resident Physicians, Nurse

Practitioners, Physician Assistants, Nurse Midwives) by the surgeon immediately following the surgery/procedure, and before the patient is transferred to the next level of care (e.g. before the patient leaves the post anesthesia care area). The ICU is considered the same level of care as the post anesthesia care area, and therefore, the complete operative note will be documented within one (1) hour, and before the patient is transferred from the ICU to the next level of care. The full operative report will contain at least the following:

- (1) Patient name and medical record ~~not~~number;
 - (2) Date and time of the surgery/procedure;
 - (3) Name(s) of the surgeon(s) and assistant surgeon(s) or other practitioners who performed surgical tasks (even when performing those tasks under supervision);
 - (4) Pre-operative and post-operative diagnosis;
 - (5) Name of the specific surgical procedure(s) performed~~;~~;
 - (6) Type of anesthesia administered;
 - (7) Complications;
 - (8) A description of techniques, findings, and tissues removed or altered;
 - (9) Estimated blood loss (specify N/A if no blood loss);
 - (10) Surgeons or practitioners name(s) and a description of the specific significant surgical tasks that were conducted by practitioners other than the primary surgeon/practitioner (significant surgical tasks include: opening and closing, harvesting grafts, dissecting tissue, removing tissue, implanting devices, altering tissues) and
 - (11) Prosthetic devices, grafts, tissues, transplants, or devices implanted (if any).
- (b) All surgeries or invasive procedures that require anesthesia services (excluding minimal sedation or topical analgesics, which are not considered to be “anesthesia”) require a full operative report or an immediate post-operative/post procedure note (Brief Op Note) when the full and authenticated operative note is not immediately available in the patient’s health record.
- (c) When the full and authenticated operative note is not immediately available in the health record before the patient is transferred to the next level of care, an immediate post-operative/post procedure note (Brief Op Note) is required to be documented and authenticated in its entirety (inclusive of co-signature and/or teaching

attestation when documented by other qualified practitioners (i.e., Resident Physicians, Nurse Practitioners, Physician Assistants, Nurse Midwives) by the Attending Surgeon. If information identified in the immediate post-operative/post procedure note is available elsewhere in the medical record; it is acceptable if referred to and authenticated as accurate by the Attending Surgeon. The ICU is considered the same level of care as the post anesthesia care area, and therefore, the immediate post-operative/post procedure note (Brief Op Note) will be documented within one (1) hour, and before the patient is transferred from the ICU to the next level of care. An immediate post-operative/post procedure note (Brief Op Note) will contain the following information:

- (1) Name(s) of the surgeon(s) and assistant(s);
 - (2) Pre-operative and post-operative diagnosis;
 - (3) Procedure(s) performed;
 - (4) Specimens removed;
 - (5) Estimated blood loss (specify N/A if no blood loss);
 - (6) Complications (if any encountered);
 - (7) Type of anesthesia administered; and
 - (8) Grafts or implants (may indicate where in chart for detail, if any).
- (d) Unless otherwise exempt by law and Hospital policy, all specimens removed during a surgical procedure will be properly labeled and sent to a laboratory for examination by a pathologist. The specimen will be accompanied by pertinent clinical information, including its source and the pre-operative and post-operative surgical diagnosis.

ARTICLE XV

ADOPTION

These rules and regulations are adopted and made effective upon approval of the Board, superseding and replacing any and all other bylaws, rules and regulations, policies, manuals of the Medical Staff, or the Hospital policies pertaining to the subject matter thereof.

Adopted by the Medical Staff:

Medical Executive Committee
~~2020~~October 12, 2021

Date: ~~November~~ 10,

Approved by the Board of Directors:

Maricopa Special Healthcare District Board of Directors
~~2020~~October 27, 2021

Date: ~~November~~ 24,

Revisions:

1980, 1981, 1982, 1/83, 08/83, 05/84, 07/87, 08/88, 11/88, 04/89, 01/91, 07/91, 12/91, 05/92, 12/92, 10/94, 11/95, 05/96, 10/96, 02/98, 07/98, 04/2000, 06/2001, 08/2001, 09/2002, 10/2004 (New Governance Change Only), 05/2005, 05/2006, 08/006, 05/2007, 08/2007, 02/2008, 09/2008, 08/2010, 01/2011, 02/2012, 06/2012, 01/2013, 09/13, 11/13, 04/2016, 01/2017, 2/2019, 9/2019, 6/2020, 08/2020, 10/2020, 11/2020, 10/2021



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.d.vi.

Medical Staff
Appointment of Department Chair of
Pediatrics



To Board of Directors
Maricopa County Special Health Care District

From William D. Dachman, M.D.
Chief of Staff

A handwritten signature in dark ink, appearing to be 'WD'.

Date September 14, 2021

Re Pediatric Department Chair Search Committee

In accordance with the Medical Staff Bylaws (Article IV, Section 4.E.1.(d)), Stephen Purves, President and Chief Executive Officer, and I appointed a Search Committee to review the credentials and references of the selected candidate to fill the chair vacancy in the Department of Pediatrics. The Search Committee has conducted the final interview and has made its recommendation.

Upon the recommendation of the Search Committee, the Medical Executive Committee has approved the appointment of Jodi P. Carter, M.D. Dr. Carter completed medical school training at the University of Arizona in May 2000; her pediatrics residency training, from June 2000 – June 2003, was successfully completed at the Dartmouth-Hitchcock/Mary Hitchcock Memorial Hospital in Lebanon, New Hampshire. In October 2003, Dr. Carter successfully achieved certification with the American Board of Pediatrics. Her clinical experience includes working at several hospitals around the Phoenix metropolitan area to include Honor Health, Mercy Gilbert Medical Center, and Phoenix Children's Hospital. With her work at Phoenix Children's Hospital (July 2003 – Present), Dr. Carter was the Medical Director, Utilization Review from August 2010 – December 2016. In December 2016, she became the Medical Director, Phoenix Children's Care Network ("PCCN") in which she provided medical leadership, planning, organization, and direction for PCCN medical management programs and services. In September 2017, she became Chief Medical Officer of the PCCN. The PCCN is a pediatric clinically integrated network with over 1000 pediatric providers, over 150,000 pediatric lives and over \$100M in annual medical spending. PCCN is one of the five largest pediatric clinically integrated networks in the country and the first to receive URAC accreditation. In June 2018, Dr. Carter, as Chief Clinical Integration Officer, provided health system level medical leadership to Phoenix Children's clinical integration initiatives, aligning employed physicians, physicians in the private sector and adult provider partners with Phoenix Children's Hospital. Her academic experience includes her position with the University of Arizona College of Medicine – Phoenix Campus as a Clinical Assistant Professor of Pediatrics (February 2011 to Present). Noteworthy honors/awards include "Teaching Attending of the Month" at Phoenix Children's Hospital awarded in December 2016, July 2008, and November 2007. In April 2009, Dr. Carter was recognized by Phoenix Magazine as "Top Doctor".

It is without reservation that the Medical Executive Committee respectfully requests that the Maricopa County Special Health Care District Board of Directors approve and Stephen Purves, President and Chief Executive Officer, appoint Jodi P. Carter, M.D. as Chairman of Pediatrics at Valleywise Health pending successful completion of the initial credentialing process and appointment to the Valleywise Health Medical Staff.

Please do not hesitate to contact me if you have any questions.

WDD: kt

JODI P. CARTER, MD

EDUCATION

2003	Pediatric Residency	Dartmouth Hitchcock Medical Center, Lebanon, NH (Alpha Omega Alpha Honor Society, Dartmouth Medical School)
2000	Doctor of Medicine	University of Arizona College of Medicine, Tucson, AZ
1994	Bachelor of Arts	Georgetown University, Washington DC (magna cum laude, Phi Beta Kappa)

ADMINISTRATIVE EXPERIENCE

11/07 – Present	PHOENIX CHILDREN'S	PHOENIX, AZ
	Arizona's only pediatric-only healthcare system providing pediatric inpatient, outpatient, urgent care, emergency, and trauma services	
	<u>Chief Clinical Integration Officer, Phoenix Children's (6/18 – Present)</u> Responsibilities: Provide health system level medical leadership to Phoenix Children's clinical integration initiatives, aligning employed physicians, physicians in private practice and adult provider partners with Phoenix Children's. Establish a culture and standard of care of excellence and high performance throughout Phoenix Children's including evidence-based practices and clinical protocols that represent high quality and cost-effective care. Establish collaborations and appropriate models of care between independent providers and Phoenix Children's employed providers. Establish value based clinical outcome metrics for the Phoenix Children's Health enterprise that will be utilized in payer contracting.	
	<u>Chief Medical Officer, Phoenix Children's Care Network (PCCN) (9/17 – Present)</u> Phoenix Children's Care Network (PCCN) is a pediatric clinically integrated network with over 1000 pediatric providers, over 150,000 pediatric lives and over \$100M in annual medical spend. PCCN is one of the five largest pediatric clinically integrated networks in the country and the first to receive URAC accreditation. Responsibilities: Provide medical leadership, planning, organization, and direction for all PCCN medical management programs and services. Bear responsibility for the overall quality, effectiveness, and coordination of PCCN medical services. Direct the Medical Management, Quality Assessment, and Utilization programs and participate in monitoring of care administration. Provide direction and oversight in the development and implementation of policies and procedures for all PCCN medical programs and services. Understand all PCCN incentive and risk arrangements and organize clinical programs to support effective, efficient care delivery and optimize outcomes. Serve as the clinical leader for PCCN. Act on behalf of the enterprise in the negotiation process for risk and value-based agreements. Accomplishments: <ul style="list-style-type: none">• Provided clinical leadership that contributed to a value based contracting strategy for PCCN in 2020-2021 focused on quality performance rather than cost savings	

JODI P. CARTER, MD

	<ul style="list-style-type: none">• Provided clinical leadership that contributed to robust health plan savings back to PCCN from 2015-2020 by meeting contracted quality goals and/or decreasing total cost of care• Launched the first care management program for children with special health care needs with the nation's largest payer• Developed/Led a care management team and infrastructure that is budget neutral and engages over 1000 patients/families annually in care management activities• Led the creation and adoption of the first PCCN clinical pathway• Cultivated positive relationships with:<ul style="list-style-type: none">○ Health plan clinical leaders which contributed to negotiating favorable PCCN value-based contracts○ PCCN primary care and specialty providers which increased engagement and participation in PCCN
	<p><u>Section Chief, Phoenix Children's Primary Care (12/18 – Present)</u></p> <p>Responsibilities: Provide medical leadership, planning organization and direction for a new Phoenix Children's Medical Staff Section – Phoenix Children's Primary Care. This section houses all community pediatric providers employed by Phoenix Children's except for the General Pediatrics Clinic on Main Campus which is a hospital-based medical home for children with special health care needs and a resident teaching clinic.</p> <p>Accomplishments:</p> <ul style="list-style-type: none">• Established the Primary Care Medical Staff Section at Phoenix Children's in 2018• Grew section from zero to 60+ providers and 12 locations with a Physician Site Lead at each location• Created a physician governance council to guide clinical and operational decision making for this Section• Developed and implemented a new provider annual evaluation strategy• Created an annual quality and productivity-based incentive program• Standardized clinical operations across all geographic locations to ensure the highest quality of care delivery
	<p><u>Medical Director, Phoenix Children's Care Network (PCCN) (12/16 – 9/17)</u></p> <p>Responsibilities: Provided medical leadership, planning, organization, and direction for all PCCN medical management programs and services. Responsible for the overall quality, effectiveness, and coordination of medical services. Directed the Medical Management, Quality Assessment and Utilization programs and participated in monitoring of care administration. Served as the primary liaison between the Network, physicians, and other medical service providers. Served as the clinical leader for PCCN.</p> <p>Accomplishments:</p> <ul style="list-style-type: none">• Designed a budget neutral care management program• Provided clinical leadership that resulted in successful network quality performance and cost containment• Increased provider network engagement by cultivating positive relationships with community providers and the Phoenix Children's Hospital Medical Staff• Restructured and reinvigorated the PCCN Quality Committee

	<p><u>Medical Director, Utilization Review, Phoenix Children's Hospital (8/10 – 12/16)</u></p> <p>Responsibilities: Responsible for managing the efficiency of care delivered at Phoenix Children's Hospital by developing and implementing methods to optimize the use of hospital services for all patients while ensuring the quality of care provided in collaboration with the medical staff, care management and utilization management departments. Collaborated with medical staff and health care teams to optimize hospital length of stay, ensure appropriate level of care assignment, and monitor the appropriate use of diagnostic and therapeutic modalities. Contributed to helping Phoenix Children's Hospital achieve desired resource management, compliance, and quality goals.</p> <p>Accomplishments:</p> <ul style="list-style-type: none"> • Led the creation of a process to ensure that all patients are placed and kept in the right level of care throughout hospital stay • Established and led Phoenix Children's Hospital's first Utilization Review Management Committee • Established a method by which to analyze hospital DRG performance and recognize opportunities for improvement then led efforts to realize identified improvements • Represented Phoenix Children's Hospital at state fair hearings and consistently recouped previously denied Medicaid facility payments for high quality care delivered at Phoenix Children's Hospital • Decreased the retrospective hospital denial rate by over 5% in 2016 • Optimized Phoenix Children's Hospital use of observation status • Adopted an electronic Care Management software program for Phoenix Children's Hospital's Care Management team which allowed for enhanced productivity and continuity of care
	<p><u>Physician Champion, ICD-10 Provider Education (1/12 – 12/15)</u></p> <p>Responsibilities: Created and delivered a comprehensive provider education plan for the entire Phoenix Children's Hospital medical staff to prepare providers for the federally mandated 10/1/15 conversion from ICD-9 to ICD-10. Optimized Phoenix Children's Hospital's electronic medical record to assist providers in a successful transition from ICD-9 to ICD-10.</p> <p>Accomplishments:</p> <ul style="list-style-type: none"> • Successfully prevented any meaningful loss in Phoenix Children's Hospital revenue following the federally mandated 10/1/15 conversion from ICD-9 to ICD-10 by adequately preparing the entire Phoenix Children's Hospital medical staff • Developed and delivered specialty specific ICD-10 education to each Phoenix Children's Hospital specialty • Collaborated with IT to implement a proprietary coded diagnosis documentation template for providers using the Phoenix Children's Hospital electronic medical record
	<p><u>Physician Champion, Clinical Documentation Improvement (CDI) Project (1/11-1/15)</u></p> <p>Responsibilities: Provided key clinical leadership to allow Phoenix Children's Hospital to launch a CDI program. Once program in place, provided continuing medical staff education, supported CDI efforts among the medical staff, assisted with finalizing/closing queries by</p>

JODI P. CARTER, MD

	contacting providers, provided second-level review of problematic cases, served as clinical advisor to the CDI specialists and coders.
	Accomplishments: <ul style="list-style-type: none">• Helped to establish a successful CDI program at Phoenix Children's Hospital by acting as the first clinical documentation improvement physician champion• Contributed to a year over year revenue contribution of \$1M - \$4M from 2011 -2015• Using Child Health Corporation of America data developed a method by which to identify top service line documentation improvement opportunities by APR-DRG

CLINICAL EXPERIENCE

10/19 – Present	PHOENIX CHILDREN'S PEDIATRICS Community Pediatrician	PHOENIX, AZ
11/07 – 10/19	PHOENIX CHILDREN'S HOSPITAL Pediatric Hospitalist	PHOENIX, AZ
9/03 – 9/07	NORTH SCOTTSDALE PEDIATRIC ASSOCIATES Employee Physician	SCOTTSDALE, AZ

ACADEMIC EXPERIENCE

2/11 – Present	UNIVERSITY OF ARIZONA COLLEGE OF MEDICINE PHOENIX CAMPUS Clinical Assistant Professor, Pediatrics	PHOENIX, AZ
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HONORS AND AWARDS

Teaching Attending of the Month, Phoenix Children's Hospital
December 2016, July 2008, November 2007

Docere Award for Excellence in Patient and Family Education, Phoenix Children's Hospital
April 2011

"Top Doctor", Phoenix Magazine
April 2009

Resident Teaching Award, Dartmouth Medical School
June 2003

HOSPITAL COMMITTEE EXPERIENCE

PHOENIX CHILDREN'S HOSPITAL	PHOENIX, AZ
Phoenix Children's Hospital Board of Managers Quality Committee (6/18 – Present)	
Executive Compliance Committee (1/16 – Present)	
Clinical Effectiveness Committee (1/16 – Present)	
Peer Review Committee (1/16 – 12/19; Vice Chair 1/18 – 12/19)	
Medical Executive Committee (1/16 – 12/19)	
Utilization Review Management Committee (1/16 – Present; Chair 1/16 – 9/17)	

JODI P. CARTER, MD

PCCN Quality Committee (1/16 – Present)
PCCN Network/Utilization Committee (1/16 – Present)
PCCN Board of Managers (1/16 – Present)
Complex Care Committee (2014 – 2018)
House-Wide Code Committee (2012 – 2015)
Quality/Safety Review of Clinical Assessment Teams and Codes Outside the ICU Committee (2011-2016)
Observation Executive Committee (2013-2015; Chair 2013-2015)
Preventing Readmissions Committee (2013 – 2015)
Medicine Department Committee (2013-2015)
Hospitalist Patient Care Committee (2011 – 2015; Chair 2011-2015)
Family Centered Rounds Committee (2012 – 2014; Chair 2012-2014)
Radiology Committee (2009-2011)
Graduate Medical Education Committee (2008-2010)
Health Information Management Committee (2007-2009)

BOARD CERTIFICATION

American Board of Pediatrics
2003 – Present

MEDICAL LICENSURE

Arizona State Medical Board
2003 – Present

COMMUNITY INVOLVEMENT - STATE

The Arizona Partnership for Immunization Steering Committee (TAPI) (2017 – 2019)

Arizona Chapter of the American Academy of Pediatrics (2003 – Present; Chapter Secretary 2018-Present; Member of Pediatric Council 2017 – 2019; Pediatric Access to Care Committee 2017 – 2018)

Comprehensive Medical and Dental Program (CMDP) Quality Management Performance Improvement/Strategic Planning Committee (2015 – Present)

COMMUNITY INVOLVEMENT - NATIONAL

Children's Hospital Association (CHA) 2020 Quality and Safety in Children's Health Advisory Committee (August 2019 – December 2019)

Children's Hospital Association (CHA) Accountable Health Care Learning Collaborative (2016 – Present; Care Management Subgroup Co-Leader 2018 – Present)

American Academy of Pediatrics (2003 – Present; Section on Hospital Medicine 2009 – 2019)

JODI P. CARTER, MD

PRESENTATIONS

“Successful Implementation of a Discharge Bundle to Reduce Unplanned 30-day Readmissions: Lessons Learned”, presented on the 2020 Pediatric Hospital Medicine’s (PHM) Abstract and Conundrum website as a Mini-Oral Presentation (annual meeting cancelled due to the 2020 COVID-19 Pandemic), July 2020

“Improving Hospital to PCP Communication Within an Integrated Care Network Via an MOC Part 4 Approved Quality Improvement Project”, presented at the 2019 American Board of Medical Specialties (ABMS) Conference, September 2019

“Medical Home Care for Children with Special Health Care Needs: Partnerships Between Insurance and Providers to Provide Best Care”, presented at the 2018 First Things First Early Childhood Summit, August 2018

“Inception to Fruition: Building a Pediatric CIN Care Management Team”, presented at the 2018 Spring Meeting of the Children’s Hospital Association Accountable Healthcare Learning Collaborative, March 2018

“Better Sepsis Outcomes Reduce Costs: Cost Effectiveness Analysis Supports Improvement Investments” Webinar for the Children’s Hospital Association, September 2017

“Unplugged” presented as a poster at the Center for Medicare and Medicaid Services annual Quality Meeting December 2016

“Challenging Patients and Families – Munchausen Syndrome by Proxy, Medical Child Abuse and Care Giver Fabricated Illness in a Child: A Practical (But Never Easy) Approach to Navigating These Patient Encounters”, workshop at the annual Pediatric Hospital Medicine Conference July 2016

“Variation in Practice Patterns and Patient Outcomes for Pediatric Patients Hospitalized with Functional Constipation” presented at the annual Pediatric Hospital Medicine Conference July 2016

“Pediatric Clinical Documentation Improvement - Lessons Learned from a Tertiary Freestanding Children's Hospital” presented as a workshop at the annual Association of Clinical Documentation Improvement Specialists (ACDIS) Conference May 2015

“Variation in Diagnostic Evaluation, Therapy and Outcomes of Hospitalized Pediatric Headache Patients in U.S. Children’s Hospitals” presented as a poster at the annual Pediatric Hospital Medicine Conference July 2014 and the American Academy of Pediatrics National Conference – Section of Hospital Medicine October 2014

“Variation in Diagnostic Evaluation, Therapy and Outcomes of Hospitalized Pediatric Headache Patients in U.S. Children’s Hospitals” presented as a poster at the American Academy of Pediatrics National Meeting October 2014

JODI P. CARTER, MD

“Observation Care – What’s All the Fuss?” presented as a workshop with other national pediatric hospital leaders in utilization management at the annual Pediatric Hospital Medicine Conference July 2014

“Clinical Documentation Improvement at Phoenix Children’s Hospital” presented to the Children’s Hospital Association’s CFO Forum Conference and CIO Forum Conference October 2013 and at the Children’s Hospital Association’s Spring Conference April 2014

“Observation Care and Units - A Challenging Opportunity” presented as a workshop with other national pediatric hospital leaders at the annual Pediatric Hospital Medicine Conference July 2012

“Recurrent Attacks of Angioedema with Normal C1-Inhibitor activity—A Possible Case of Type III Hereditary Angioedema?” presented at the annual Society of Pediatric Dermatology Conference August 2011

“Clinical Conundrum Case Presentation” presented at the annual Pediatric Hospital Medicine Conference July 2011

“A Case of Rat Bite Fever” presented at Academic Excellence Day at the University of Arizona College of Medicine May 2011

PUBLICATIONS

Farmer A, Mirea L, **Carter J**, Rank M, Bulloch B, Vaidya V, Drewek R. Inhaled Corticosteroids Prescriptions Increased in the ED for Recurrent Asthma Exacerbations by Automated Electronic Reminders in the ED. *Journal of Asthma* 2019; 1-8. 10.1080/02770903.2019.1635152.

Librizzi J, Flores S, Morse K, Kelleher K, **Carter J**, Bode R. Hospital-Level Variation in Practice Patterns and Patient Outcomes for Pediatric Patients Hospitalized with Functional Constipation. *Hospital Pediatrics* 2017;7:320-327.

Baron AB, Donnerstein RL, Samson RA, Baron JA, **Padnick JN**, Goldberg SJ. Hemodynamic and Electrophysiologic Effects of Acute Chocolate Ingestion in Young Adults. *The American Journal of Cardiology* 1999;84:370-373.

Sha BE, D’Amico RD, Landay AL, Spear GT, Massad LS, Rydman RJ, Warner NA, **Padnick J**, Ackatz L, Charles LA, Benson CA. Evaluation of Immunologic Markers in Cervicovaginal Lavage Fluid of HIV Infected and Uninfected Women. *Journal of Acquired Immune Deficiency Syndrome* 1997;16:161-168.

PERSONAL

Married to Dr. Andrew Carter, obstetrician/gynecologist; teenage daughter and son



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.e.i.

Care Reimagined Capital
CER #19-947M



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: September 20, 2021

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Capital Expenditure (CER) 19-947M, Network Equipment – Acute Care Hospital

This item, CER 19-947M, is for Hye Tech distribution network gear of access switches, optics and Wi-Fi to outfit the space within the ACH. This equipment requires PO issuance to forward with design and coordination into the new hospital construction, as promptly as possible due to current state equipment availability shortages driving lead times into unforeseen lengths. The IPMO team has ensured that the appropriate Clinical and Support Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

Network distribution gear comprised of access switches, optics, and Wi-Fi components.

The total cost for this CER 19-947M: \$2,842,381.79

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Thursday, September 30, 2021 4:38 PM
To: Melanie Talbot
Subject: Contract Approval Request: ACH - Network Distribution Switches, Access Switches, Optics & Wifi

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information






From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: ACH - Network Distribution Switches, Access Switches, Optics & Wifi
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
CER947M.xlsx	File	 CER947M.xlsx
947M Hye Tech network equipment memo.pdf	File	 947M Hye Tech network equipment memo.pdf
947M Hye Tech-Quote_1148-175a - ACH Network - 100Gb - V4.pdf	File	 947M Hye Tech-Quote_1148-175a - ACH Network - 100Gb - V4.pdf
19-947M - ACH TCO.xlsx	File	 19-947M - ACH TCO.xlsx
ACH - Network Distribution Switches, Access Switches, Optics & Wifi	Contract	 CER947M.xlsx

Contract Information

Division Capital Division
Folder ---
Status Pending Approval
Title ACH - Network Distribution Switches, Access Switches, Optics & Wifi
Contract Identifier Budgeted
Contract Number 19-947M
Primary Responsible Party Hall, Mr. Charles E.
Departments

Product/Service
 Description
 Action/Background
 Evaluation Process
 Category
 Effective Date
 Expiration Date
 Annual Value \$2,842,381.79
 Expense/Revenue
 Budgeted Travel Type Yes
 Procurement Number
 Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	Due to the potential impact in schedule, Section XII(C)(5) of the District Authority Matrix was exercised. This item is requested to be included in the October Formal Consent agenda.
Pardo, Sean P.	Approved	
Madhavan, Lalitha	Approved	
Williams, Gail A.	Approved	
Summers, Kelly R.	Approved	
Detzel, Jo-El M.	Approved	
Landas, Lito S.	Approved	
Meier, Matthew P.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	
White, Michael	Approved	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.f.i.

Capital
CER #22-419



**Maricopa County
Special Health Care District
Office of the Chief Information Officer**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: October 4, 2021

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and CEO
Lia Christiansen, EVP and CAO
Claire Agnew, EVP and CFO
Melanie Talbot, Executive Director Board Operations

FROM: Kelly Summers, Senior Vice President and CIO
Diane Wynn, Director, IT Service Management

SUBJECT: Workstation on Wheels (WOW) Replacements

1. Background / Problem Statement:

Valleywise Health has a total of 361 Workstation on Wheels (WOWs) in service. Of those, 275 are ten (10) years old. The manufacturer warranties parts for only three (3) years.

Staff are continually repairing these WOWs and spending many hours dealing with power supplies and cords, lift mechanisms, batteries, malfunctioning locks on the med-WOW drawers, broken wheels and battery casings. These repairs are causing continual downtime for the customers and additional repair costs to keep the devices running and in service.

Valleywise WOWs will be replaced and prioritized based on those devices currently located in the most critical, high priority areas and those with the highest service repair tickets.

2. Solution Option(s):

a. Maintain existing status quo

- a. Increased downtime due to lack of parts availability.
- b. Increased direct and indirect (productivity) costs due to the age of devices.
- c. Increased device failure rates due to the inability of the underlying hardware to cope with increasing demands of high daily use.

b. Replace/Upgrade

- a. In order to realize operational efficiencies, Valleywise Health will need to replace aged WOW systems.
- b. New WOWs offer additional operational features that the older WOWs do not have:
 - In base power with improved battery life, combined with swappable, onboard backup battery to extend run time.
 - A smaller overall profile and reduction in cart weight.
 - N-Stride Steer Assist to minimize user strain when pushing the cart through hallways.
 - Personally adjustable for user comfort including 'memory' refresh (remembers height preferences no matter what cart is used).
 - Intuitive control center to provide simple touch screen navigation.
 - Ability for users to open a ServiceNow trouble ticket from the control panel on the cart.
 - Ability to stream audio through the cart for telehealth or rounding/training purposes.
 - Onboard notification light, i.e., red to indicate trouble issue - do not use, green to indicate good to go, yellow to indicate low battery life, etc.
 - Analytics for IT to proactively monitor power usage, battery level and performance; cart locator feature; evaluate cart usage patterns; ability to send messages to display on the cart i.e., cart cleaning reminders, etc.

3. Recommendation & Next Steps:

Recommend the purchase of approximately 167 WOWs (mixture of standard WOW and Med-WOW configurations). Due to budgetary constraints, only the WOWs currently located in the most critical, high priority areas and those with the highest service repair tickets will be replaced in FY 22.

Ordering and device shipments will have to be conducted in smaller orders and in a staged fashion as we no longer have warehousing space on the main campus due to Care Re-imagined construction activities. Deployment of these WOWs is anticipated to run approximately 12 months.

4. Financial Assumptions:

The cost to replace these WOWs is \$1,138,636.06 (avg. \$6,818.18 each). The funding has been identified via FY 22 Capital funds.

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, October 12, 2021 8:09 AM
To: Melanie Talbot
Subject: Contract Approval Request: Workstation on Wheels (WOW) Replacement

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information




From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Workstation on Wheels (WOW) Replacement
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
419 Memo - Workstation on Wheels (WOW) Replacements.docx	File	 419 Memo - Workstation on Wheels (WOW) Replacements.docx
CER419.xlsx	File	 CER419.xlsx
Workstation on Wheels (WOW) Replacement	Contract	 CER419.xlsx

Contract Information

Division Capital Division
Folder ---
Status Pending Approval
Title Workstation on Wheels (WOW) Replacement
Contract Identifier Budgeted
Contract Number 22-419
Primary Responsible Party Hall, Mr. Charles E.
Departments IT SERVICE MANAGEMENT
Product/Service Description
Action/Background
Evaluation Process

Category
Effective Date
Expiration Date
Annual Value \$1,138,636.06
Expense/Revenue
Budgeted Travel Type Yes
Procurement Number
Primary Vendor

Responses

Member Name	Status	Comments
Wynn, Diane J.	Approved	
Melton, Christopher C.	Approved	
Pardo, Sean P.	Approved	
Madhavan, Lalitha	Approved	
Williams, Gail A.	Approved	
Summers, Kelly R.	Approved	
Christiansen, Lia K.	Approved	
Detzel, Jo-El M.	Approved	
White, Michael	Approved	
Landas, Lito S.	Approved	
Meier, Matthew P.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 1.f.ii.

Capital
CER #22-004A



Valleywise Health FQHCs

8088 Whitney Drive
Peoria, AZ 85345
Phone: (602) 655-2279

DATE: October 13, 2021

TO: Maricopa County Special Health Care District Board of Directors

CC: Steve Purves, President & Chief Executive Officer
Michael White, EVP & Chief Clinical Officer
Lia Christiansen, EVP & Chief Administrative Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer and Board Clerk

FROM: Barbara Harding, Sr. VP Ambulatory Services & CEO FQHC Clinics
Jori Davis, Director Ambulatory Operations

SUBJECT: Expanding Capacity for Coronavirus Testing (ECT)- HRSA Supplemental Funding Grant at South Central FQHC location

1. Background / Problem Statement:

Valleywise Health was granted funds from the Health Resources and Services Administration (HRSA) for Expanding Capacity for Coronavirus Testing (ECT). This award provides one-time funding to support Federally Qualified Health Centers to prevent, prepare for and respond to coronavirus disease 2019 (COVID-19). Specifically, funds may be used for necessary expenses to purchase, administer, and expand capacity for testing to monitor and suppress COVID-19.

After an assessment of our current clinic locations, it was determined we can benefit greatly from improvements at our Valleywise Community Health Center – South Central. This is an older facility which was initially intended to be decommissioned. Due to the COVID pandemic, we had the opportunity to utilize this location for COVID testing. Due to the limited space and the need for an additional entrance, redesign, and renovation in needed.

Therefore, the plan is to make improvements to the design, construction, flooring, HVAC, exam room pressure, security access/monitoring, and IT equipment in order to increase capacity for COVID testing and access to care in the future.

2. Benefits / Risk Avoidance:

This project will help with expansion for COVID testing to ensure we can meet the needs of the community. In addition, this project will ensure we are providing a space which allows for necessary precautions and infection prevention and control (IP&C) processes to avoid exposures of patients who may be COVID positive.

3. Recommendation:

Improve the testing location to meet community health needs and IP&C guidelines for COVID-19 testing.

4. Financial Assumptions:

Expanding Capacity for Coronavirus Testing (ECT)- HRSA Supplemental Funding Grant for Health Centers: 4 H8ECS38222-01-01: \$353,562.00 for construction and renovation at South Central FQHC location.

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, October 13, 2021 4:01 PM
To: Melanie Talbot
Subject: Contract Approval Request: South Central COVID Testing

CAUTION: This email originated from outside of the organization. Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);

Subject Contract Approval Request: South Central COVID Testing









Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
004A Investment Board Memo- Expanding Capacity for Coronavirus Testing (ECT)- HRSA Supplemental Fund	File	 004A Investment Board Memo- Expanding Capacity for Coronavirus Testing (ECT)- HRSA Supplemental Funding Grant at South Central FQHC location.docx
CER004A.xlsm	File	 CER004A.xlsm
004A 48647R1 - Valleywise - South Central Clinic Covid Upgrades.pdf	File	 004A 48647R1 - Valleywise - South Central Clinic Covid Upgrades.pdf
004A Design Proposal - DWL.pdf	File	 004A Design Proposal - DWL.pdf
004A Flooring Quote - Continental.pdf	File	 004A Flooring Quote - Continental.pdf
004A Valleywise - South Central FHC - CAT6 Installs - State Contract # ADSP017-169278 .pdf	File	 004A Valleywise - South Central FHC - CAT6 Installs - State Contract ADSP017-169278 .pdf
004A 48648 - Valleywise - South Central Clinic Parking Area Camera.pdf	File	 004A 48648 - Valleywise - South Central Clinic Parking Area Camera.pdf
South Central COVID Testing	Contract	 CER004A.xlsm

Contract Information

Division Capital Division

Folder ---
 Status Pending Approval
 Title South Central COVID Testing
 Contract Identifier Grant
 Contract Number 22-004A
 Primary Responsible Party Hall, Mr. Charles E.
 Departments SOUTH CENTRAL FHC
 Product/Service Description
 Action/Background
 Evaluation Process
 Category
 Effective Date
 Expiration Date
 Annual Value \$353,562.00
 Expense/Revenue
 Budgeted Travel Type No
 Procurement Number
 Primary Vendor

Responses

Member Name	Status	Comments
Davis, Jori A.	Approved	
Talbot, Melanie L.	Current	
Meier, Matthew P.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Melton, Christopher C.	Approved	
Pardo, Sean P.	Approved	
Madhavan, Lalitha	Approved	
Williams, Gail A.	Approved	Approved
Harding, Barbara J.	Approved	
Detzel, Jo-El M.	Approved	
White, Michael	Approved	
Christiansen, Lia K.	Approved	
Landas, Lito S.	Approved	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 2.

Patient Outcomes During the
COVID-19 Pandemic



Valleywise Outcomes during COVID-19 including Mortality

10/27/2021

Crystal Garcia, RN

VP of Specialty Care Services, Quality and Patient Safety

vizient®

2021 Cohort Criteria

Comprehensive Academic Medical Center Criteria: N = 101

- At least 25 Solid Organ Transplants annually
- At least 600 Trauma Service line cases OR 1500 acute transfers in annually
- At least 125 combined cases Neurosurgery and Cardiothoracic Surgery annually

Large, Specialized Complex Care Medical Center N = 107

- Anchoring on having at least 75 combined cardiothoracic and neurosurgery cases
 - at least 25 solid organ transplants and 75 combined cardiothoracic and neurosurgery cases
 - or 600 trauma and 75 combined cardiothoracic and neurosurgery cases
 - or 1500 acute transfers in from another acute facility and 75 combined cardiothoracic and neurosurgery cases

Complex Care Medical Center Criteria: N=112

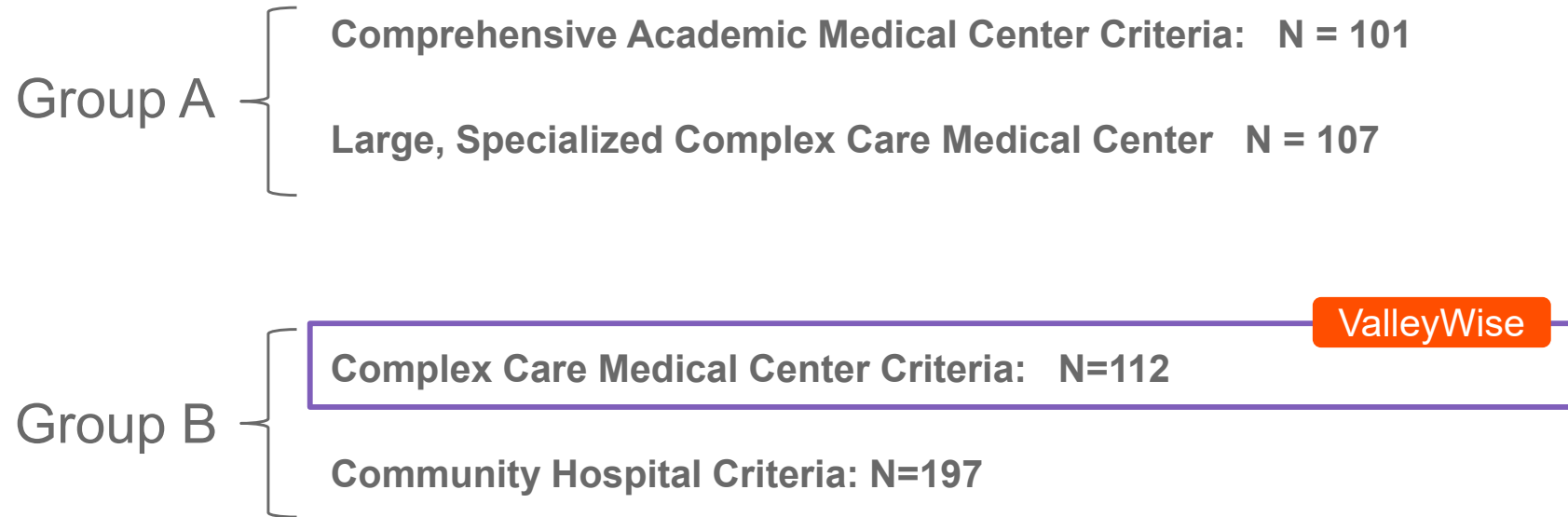
ValleyWise

- Not in the Comprehensive Academic Medical Center category or Large Specialized Complex Care category
- At least 25 combined cases Neurosurgery and *Cardiothoracic Surgery annually

Community Hospital Criteria: N=197

- Not in the any of the above categories, excluding Critical Access and Specialty Hospitals

Vizient CDB Groups



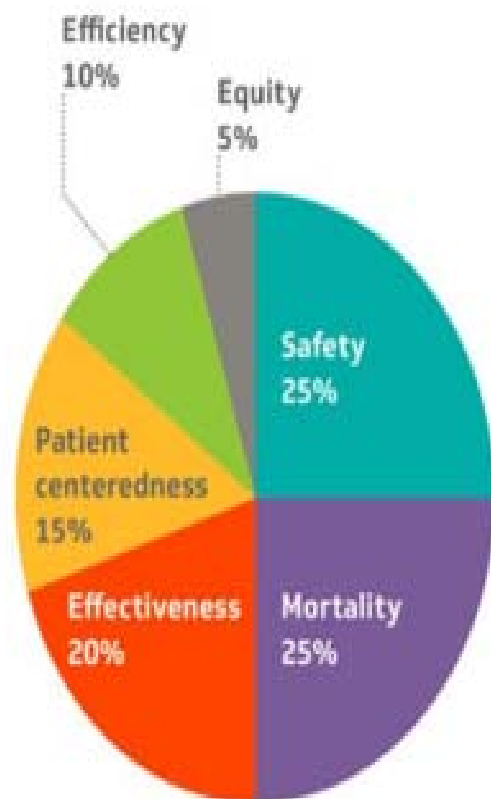
Quality & Accountability Study

Cohort Key Difference in Service Lines

For Mortality and Effectiveness Domains		
ValleyWise		
AMC and Large Specialty	Complex Care	Community
13 Service Lines	12 Service Lines	6 Service Lines
Cardiology	Cardiology	Cardiology
CT Surgery	* CT Surgery	
Gastroenterology	Gastroenterology	Gastroenterology
Medicine General	Medicine General	Medicine General
Neurology	Neurology	Neurology
Neurosurgery	Neurosurgery	
Surgery General	Surgery General	Surgery General
Ortho/Spine	Ortho/Spine	Ortho/Spine
Oncology	Oncology	
Vascular Surgery	Vascular Surgery	
Solid Organ Transplant		
Trauma	Trauma	
Pulmonary Critical Care	Pulmonary Critical Care	

*Valleywise does not perform CT (Cardiothoracic) Surgery

Quality & Accountability



● Safety..... 25%

- PSIs: 3, 6, 9, 11, 13
- NHSN: CLABSI, CAUTI, SSI-COLO, SSI-HYST, CDI

- THK complication
- Hypoglycemia in insulin use
- Warfarin elevated INR

● Mortality 25%

Mortality O/E ratios for 12 individually scored service lines

● Effectiveness 20%

12 individually scored service lines for:

- 30-day all-cause readmission rate
- Excess days rate per 100 admissions

Returns to ED or inpatient after ambulatory procedures for 4 procedure groups

Lab based measures for sepsis lactate and blood transfusion

● Patient centeredness..... 15%

HCAHPS: 12 questions/8 categories

● Efficiency..... 10%

14 individually scored service lines for:

- LOS O/E ratio (excluding LOS outliers)
- Direct Cost O/E ratio (excluding LOS outliers)

● Equity 5%

Differences in gender, race and socioeconomic status in lab measures inpatient performance for Sepsis, CHF, NSTEMI, and obstetric populations on process & outcome measures

Quality & Accountability

Domain	Metric(s)	Data source	Time frame (Q&A ranking year) 2021
Mortality	Individual service lines	CDB	July 2020 – June 2021
Safety	PSIs 03, 06, 09, 11, 13	CDB	July 2020 – June 2021
	CAUTI, CLABSI, SSI-COLO/HYST, CDI SIR	NHSN	Q3 2020 – Q1 2021
	Lab measures: Hypoglycemia in insulin use, Warfarin elevated INR	CDB	July 2020 – June 2021
	THK complication	CDB	Q220 – Q121 (Index)
Effectiveness	Readmissions (individual service lines)	CDB	July 2020 – May 2021 (Index)
	Excess days (individual service lines)	CDB	
	Outpatient Procedure returns to acute care	CDB	July 2020 – June 2021
	Lab measures: Sepsis lactate, blood transfusion	CDB	July 2020 – June 2021
Patient centeredness	12 questions in 8 categories	HCAHPS data from vendor files	Q3 2020 – Q1 2021
Efficiency	Individual service lines for LOS & Direct Cost	CDB	July 2020 – June 2021
Equity	Process / Outcome: NSTEMI, Sepsis, CHF, Deliveries	CDB	July 2020 – June 2021

Quality & Accountability



Vizient performance measures

- Following feedback from our membership Vizient worked diligently to assess the impact of COVID-19 and develop novel methods for adjusting and classifying these patients. Keeping consistent with the mission of the Q&A to provide a wholistic view of a hospital's care and recognizing the importance of this patient population, these cases were included in 2021 Q&A benchmarks / scoring.
- Only 3 quarters of NHSN & HCAHPS data will be utilized in 2021 scoring as the typical first quarter of data (Q2 2020) was exempted by CMS

Vizient mortality performance measures

Key Definitions

Observed mortality

Actual number of patients who expire during the inpatient hospital stay

Expected Mortality

Mathematically translates significant predictors of death presenting at time of admission (MS-DRGs, procedures, demographics) into an expected probability of mortality using a logistic regression model

Mortality Index

O/E ratio compares percent observed to percent expected mortality

Relative Expected Mortality (REM)

Qualitative description of the expected probability of mortality relative to the observed mortality for episodes assigned to risk model group

Observed/Expected (O/E) Ratio



**O/E ratio of 1.0 indicates better than expected observed mortality.
Goal should be to achieve a lower mortality index (< 1.0).**

Patient Outcomes

COVID-19 cases at Valleywise make up a higher % of total cases and total deaths compared to peers. Higher LOS, ICU cases, and Mortality overall and in COVID-19 cases compared to peers

Total Cases										
Hospital	Cases	% Cases with COVID-19	Mean LOS (obs)	Mean LOS (exp)	LOS index	% ICU cases	Mean ICU days	Deaths	% Deaths with COVID-19	Mortality index
VALLEYWISE	14,892	12.7%	10.34	6.05	1.71	24.39	5.62	421	59.6%	1.13
CCMCs	1,200,365	10.2%	5.03	4.83	1.04	12.45	4.15	37,401	39.9%	0.95

COVID-19 Cases										
Hospital	Cases	Mean LOS (obs)	Mean LOS (exp)	LOS index	% ICU cases	Mean ICU days	Deaths	% Deaths (obs)	% Deaths (exp)	Mortality index
VALLEYWISE	1,892	13.84	7.64	1.81	73.31	7.82	251	13.27	10.89	1.22
CCMCs	122,482	7.96	7.26	1.10	19.29	8.39	14,928	12.19	13.58	0.90

Source: **CDB (2Q20 - 1Q21)**; Ages 18+; 2020 risk model year
 COVID-19: Any Diagnosis ICD-10(U071)

Total COVID-19 cases

Higher % of COVID-19 cases, LOS, ICU cases, and Mortality compared to peers

	Hospital	COVID-19 cases	% cases w/COVID-19	Mean LOS (Obs)	LOS index	% ICU cases	Mean ICU days	% early deaths	% deaths (Obs)	Mortality index
Overall	VALLEYWISE	1,883	12.7%	13.7	1.80	73.2%	7.8	1.1%	13.3%	1.22
	West Region	72,634	8.4%	9.0	1.22	23.9%	9.6	1.6%	13.4%	0.95
	CCMCs	112,043	10.0%	7.9	1.09	19.3%	8.2	1.5%	11.6%	0.87
	National*	645,543	8.6%	8.7	1.21	21.3%	9.2	1.5%	12.1%	0.88

*All CDB hospitals

Source: **CDB Apr 2020 - Mar 2021**; includes patients age 18+
VALLEYWISE and benchmark groups evaluated with Comm 2020 risk model.

Any diagnosis: U071

Vizient Presentation

Total COVID-19 cases

The latest time period shows a decrease in % of COVID-19 cases with no significant changes in LOS, ICU cases, or Mortality

	Hospital	COVID-19 cases	% cases w/COVID-19	Mean LOS (Obs)	LOS index	% ICU cases	Mean ICU days	% early deaths	% deaths (Obs)	Mortality index
Overall	VALLEYWISE	2,056	11.0%	14.7	1.95	72.3%	7.7	1.1%	12.8%	1.22
	West Region	87,945	7.2%	9.1	1.23	23.6%	9.6	1.6%	13.2%	0.94
	CCMCs	136,919	9.1%	8.0	1.10	19.2%	8.5	1.5%	11.7%	0.88
	National*	769,216	7.7%	8.8	1.20	21.3%	9.3	1.5%	11.8%	0.88

*All CDB hospitals

Source: **CDB Apr 2020 - Jun 2021**; includes patients age 18+

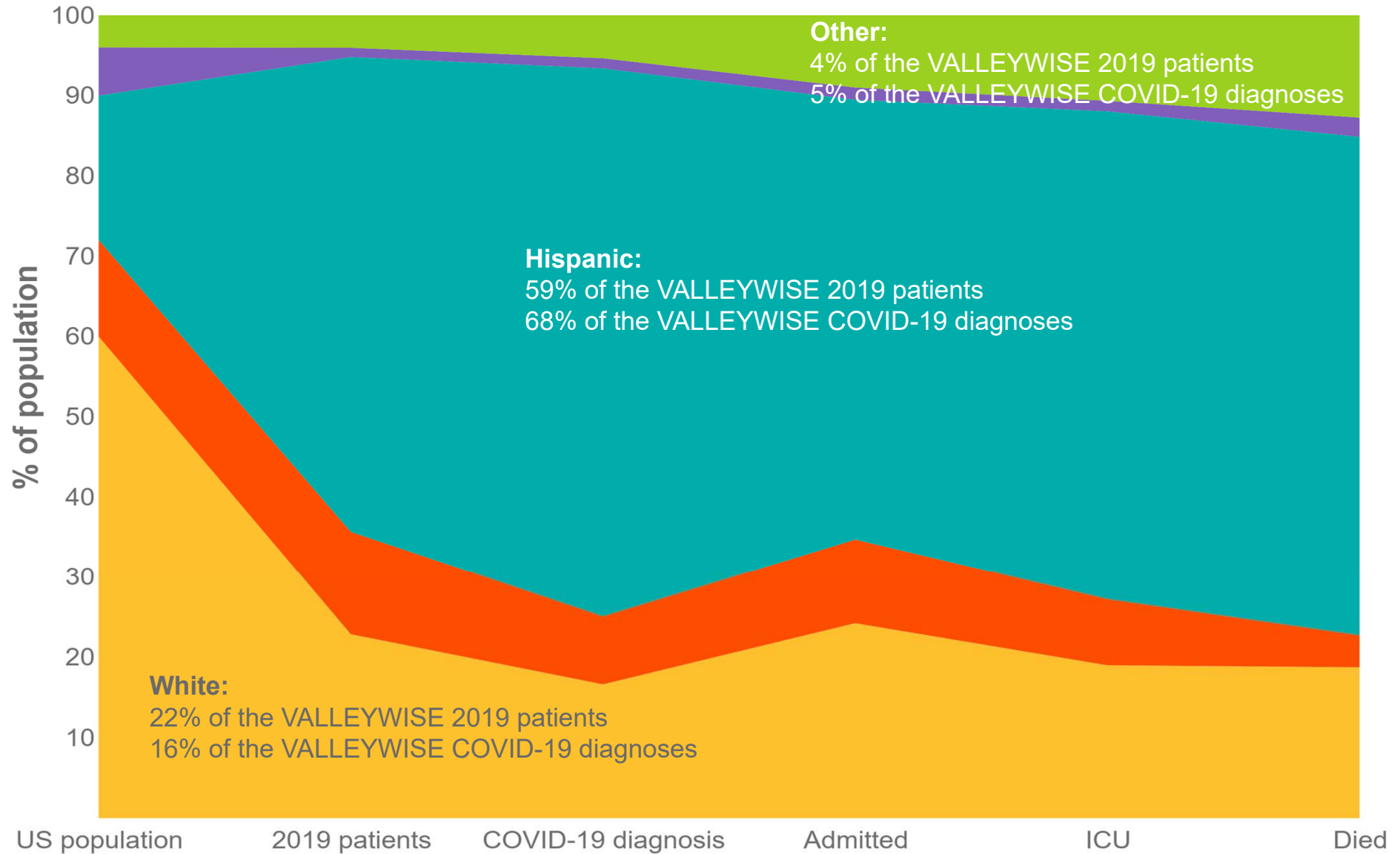
VALLEYWISE and benchmark groups evaluated with Comm 2020 risk model.

Any diagnosis: U071

Vizient Presentation

Race and ethnicity summary

A higher proportion of patients are Hispanic with a disproportionately higher % of cases that get diagnosed with COVID-19





Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 3.

Financial and Statistical
Information
September 2021



Financial and Statistical Information

for the month ending
September 30, 2021



Financial Highlights – September 2021

Due to the COVID-19 pandemic, Patient Volume, Operating Revenues and Operating Expenses continues to be impacted during the month of September 2021.

Patient Activity

Total admissions in September were 0.9% below budget, and 2.6% higher than the same period last year. Year-to-date total admissions were 1.6% below budget and 3.6% higher than YTD September 2020. Inpatient acute admissions for the month were 3.4% over budget and 6.4% higher than last September 2020. Behavioral health admissions were 8.8% below budget for the month and 4.4% lower than last September 2020.

Emergency department visits were 9.7% over budget for the month and 33.9% higher than last September 2020. Year-to-date visits were 11.5% over budget and 33.8% higher than YTD September 2020.

Ambulatory visits were 1.9% over budget for the month and 3.5% higher than last September 2020. Year-to-date visits were 1.3% over budget and 5.0% higher than YTD September 2020.

Operating Revenue

Net patient service revenues were 10.6% over budget for the month and were 7.3% higher than budget on a year-to-date basis. Other revenues were 3.0% over budget for the month. Overall total operating revenues were 9.1% over budget for the month primarily in net patient service revenues.

Operating Expense

Total operating expenses were 16.4% over budget for the month of September. Labor expense, which includes salaries, benefits, and contract labor, were 28.4% over budget for the month. Majority of the negative variances are in regular salaries, overtime, other wages and contract labor. Negative variance in contract labor were in nursing, especially the ICU/IDU/Burn units, OR services, respiratory therapy, physical therapy, behavioral health units and information technology. Net medical service fees were 1.9% below budget for the month primarily in staffing. Supplies were 17.8% over budget primarily in pharmaceuticals, lab supplies, software and PPE supplies. Purchased services were 3.3% over budget primarily in outside lab services, interpreting services, and outside laundry services. Lastly, all other expenses excluding depreciation were 4.4% below budget for the month primarily in repair & maintenance.

Non-Operating Revenue (Expense) – In total, net non-operating revenues and expenses were almost right on budget for the month of September. Year-to-date, net non-operating revenues and expenses were 10.9% over budget primarily due to reduction in interest expense.



Cash and Cash Equivalents (including investments)

	<u>September 2021</u>	<u>June 2021</u>
Operating / General Fund	\$229.2M	\$262.2M
Bond related – Restricted	<u>398.1M</u>	<u>477.0M</u>
Total cash and cash equivalents (including investments)	\$627.3M	\$739.2M

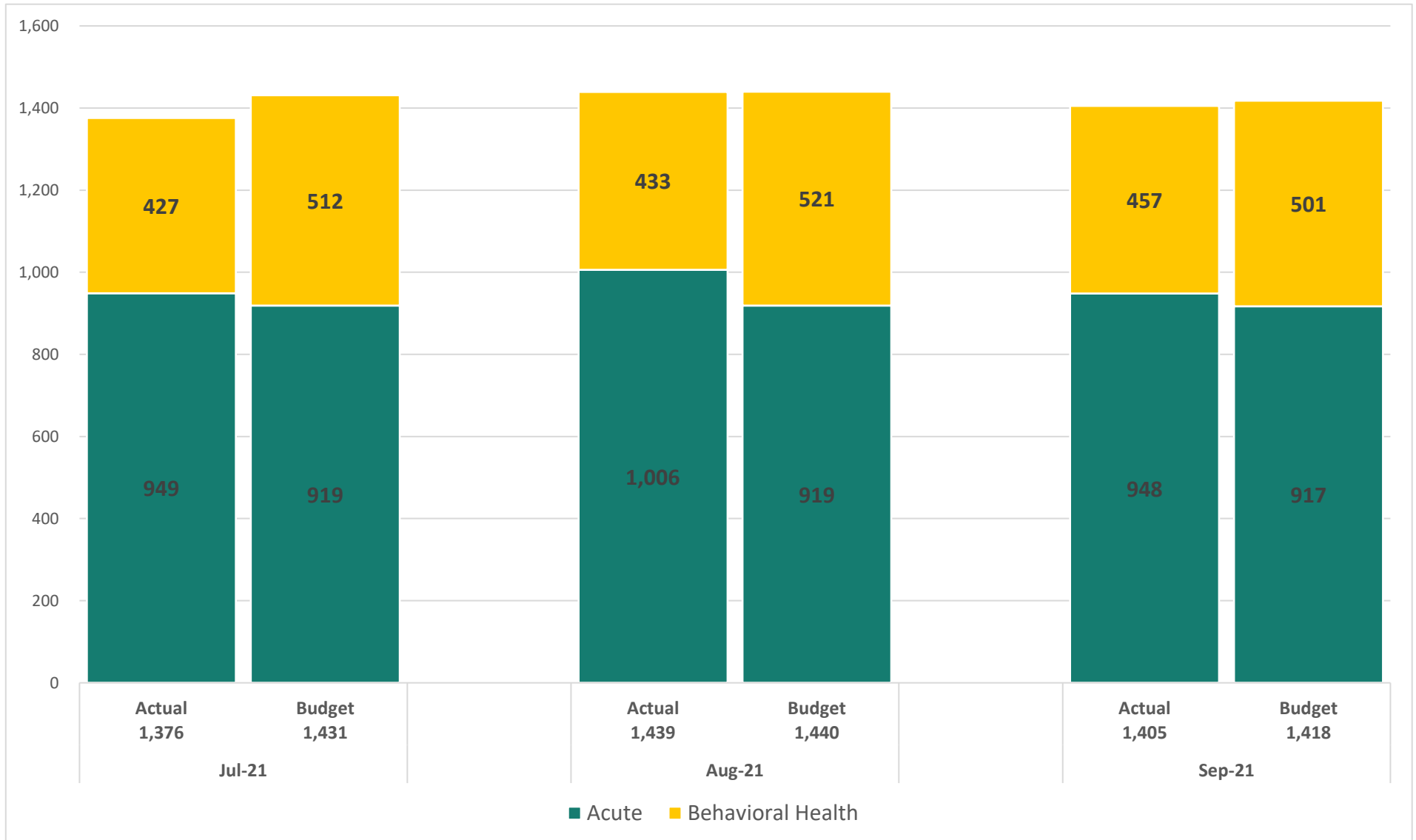
Select Ratios

	FY2022 YTD as of September	2018 Moody's “A3” Medians
Liquidity		
Days cash on hand (unrestricted)	112.2	183.5
Days in Accounts Receivable	69.4	47.0
Current Ratio (excludes Bond funds)	2.9	1.8

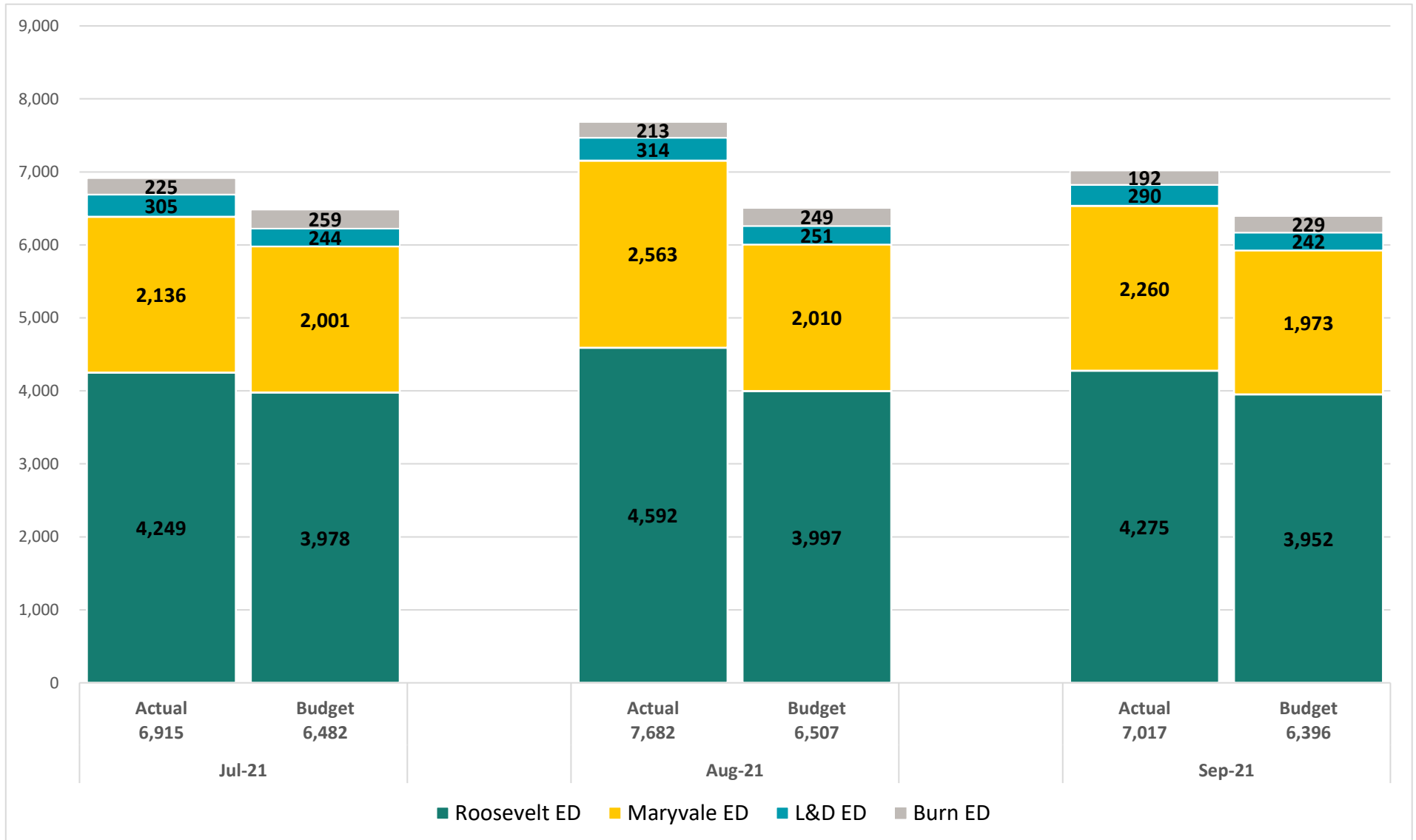
	FY2022 YTD Actual	FY2022 YTD Budget
Profitability		
Operating Margin (%)	(27.0)	(25.9)
Excess Margin – normalized (%)	(14.6)	(11.1)
Productivity		
FTE/AOB w/o Residents	4.65	4.74

If you have any questions, please do not hesitate to contact Melanie Talbot or Claire Agnew, CFO.

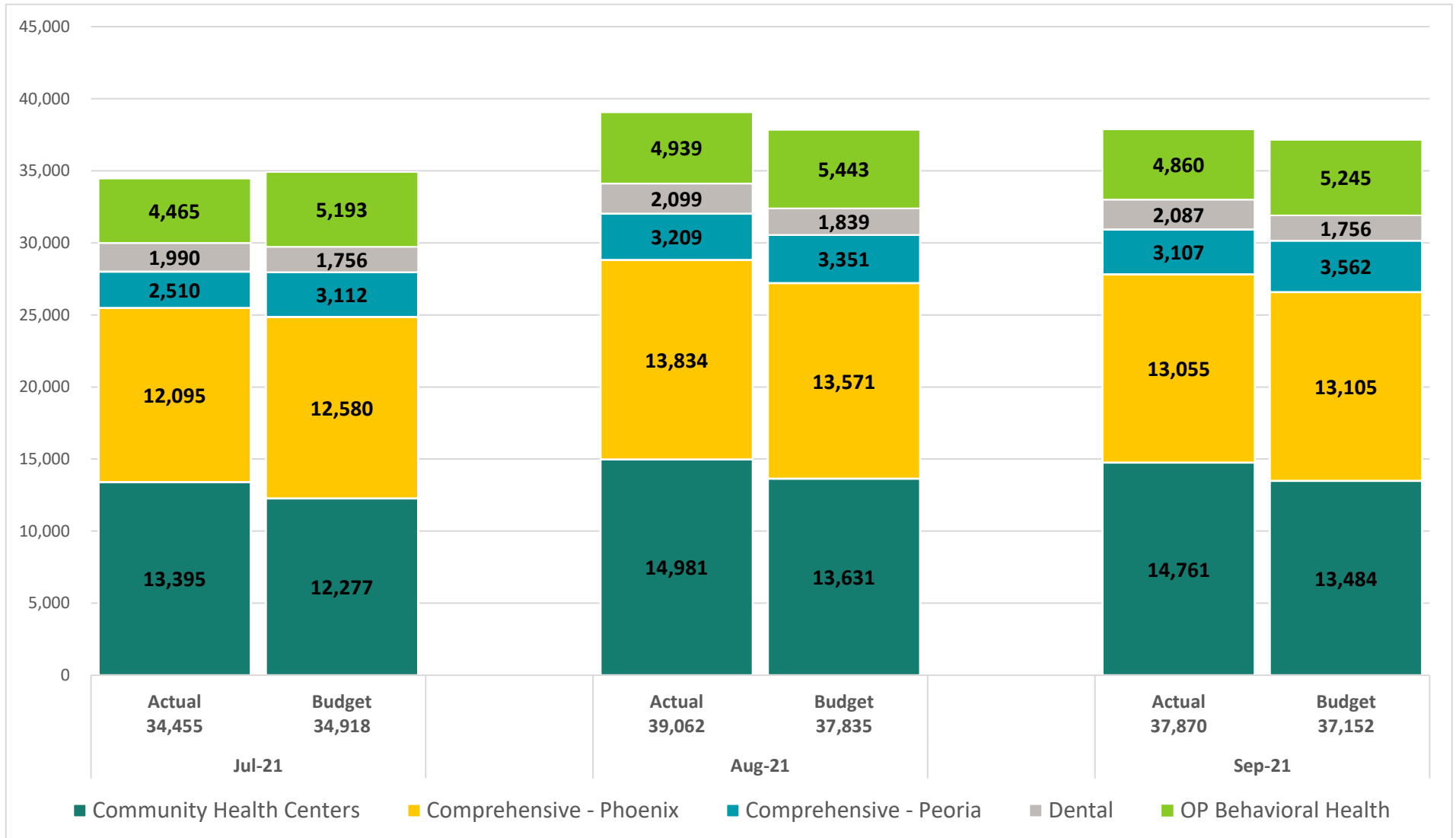
Fiscal Year 2022 Admissions



Fiscal Year 2022 Emergency Department Visits

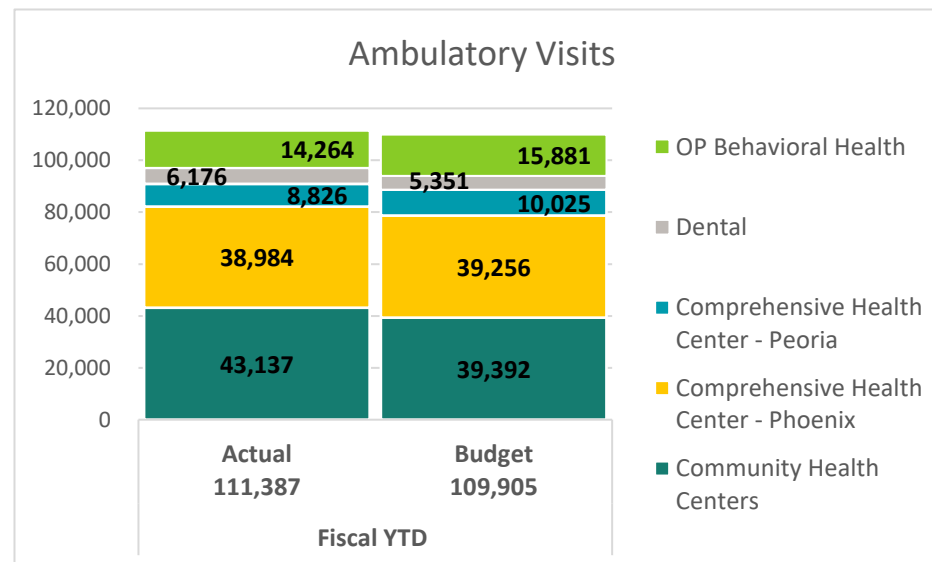
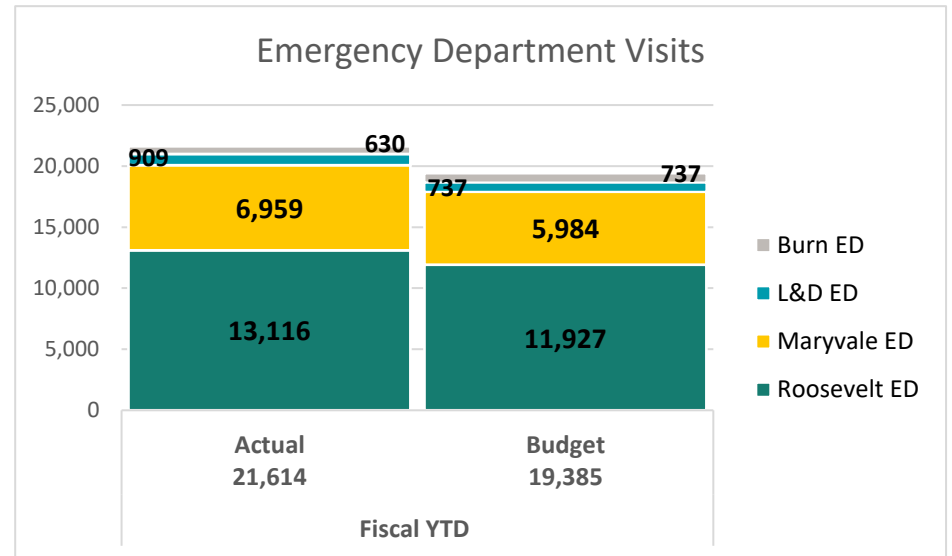
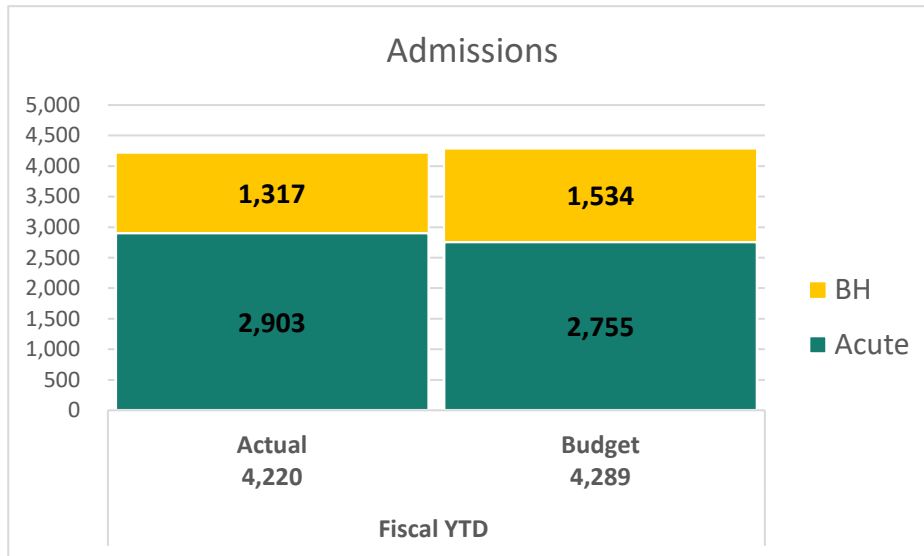


Fiscal Year 2022 Ambulatory Visits



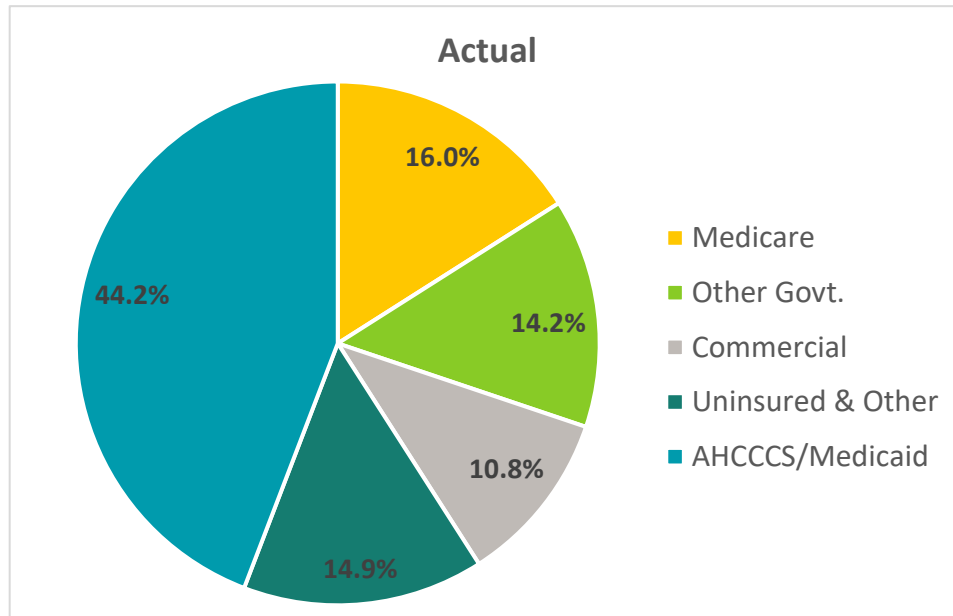
* Includes Telehealth visits -- 5,943 (July 2021) || 7,747 (August 2021) || 7,805 (September 2021)

Fiscal Year 2022 Year-to-Date Volume Summary

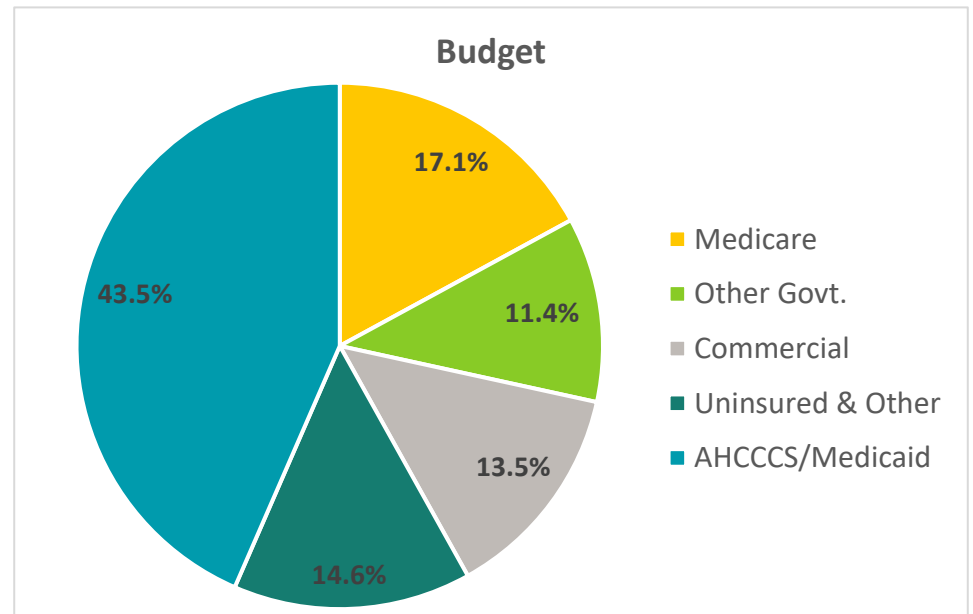


* Includes 21,495 Telehealth visits in FY 2022

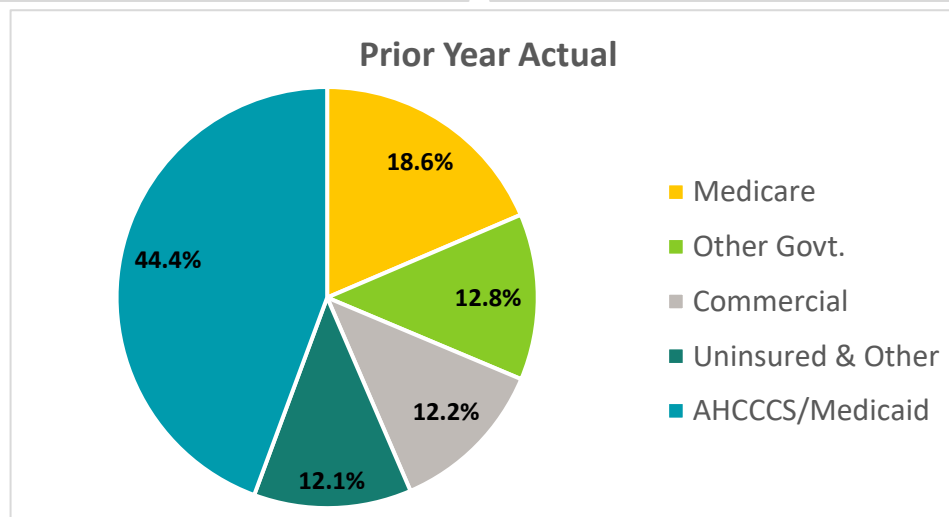
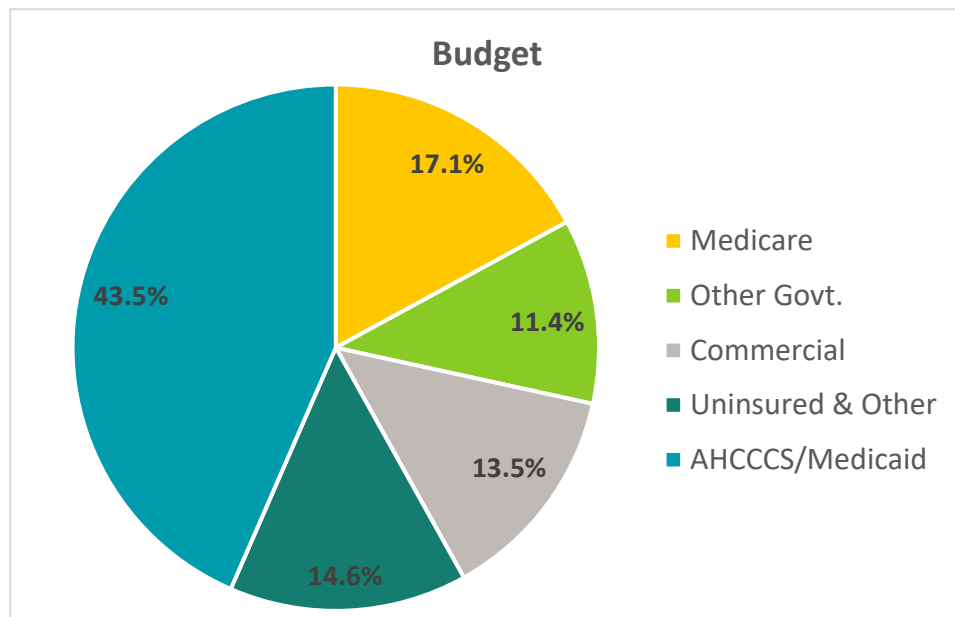
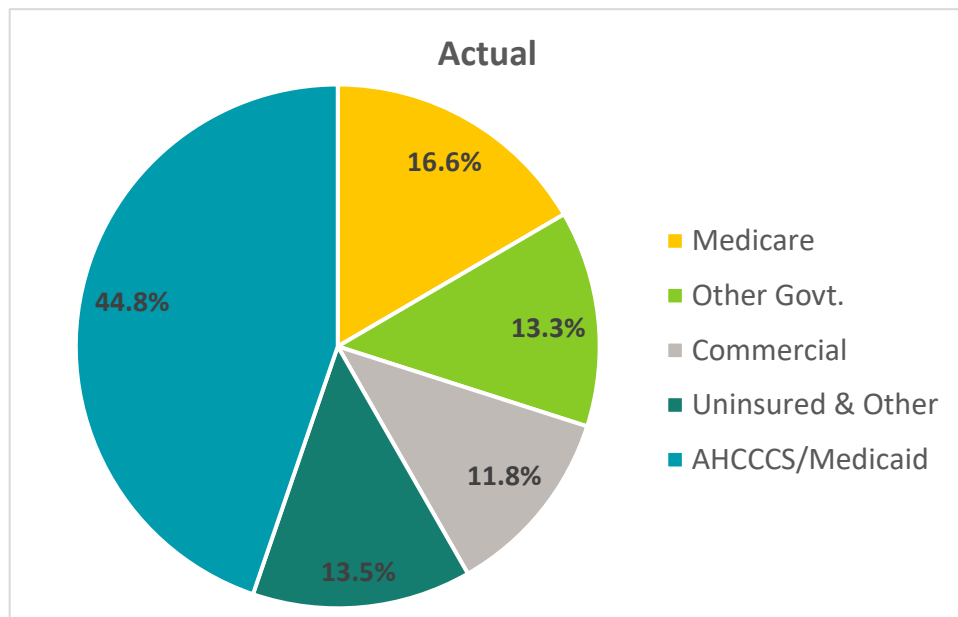
Fiscal Year 2022 Patient Revenue Source by Gross Revenue



Actual Gross Revenue is
month of September 30, 2021



Fiscal Year 2022 Patient Revenue Source by Gross Revenue



Actual Gross Revenue is
YTD as of September 30, 2021

Prior Year Gross Revenue is
all of fiscal year 2021



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

Unusual Item Report

For the month ending September 30, 2021

		MTD Actual
Increase (decrease) in net assets as reported		\$ (10,306,416)
<i>Unusual items:</i>		
State of AZ - Surge nurses relief (Contract Labor) - 2.25 FTE's	\$ 63,515	
State of AZ - Surge nurses relief (Non-operating revenue)	(63,515)	
		-
Normalized increase (decrease) in net assets		\$ (10,306,416)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Period Ending September 30, 2021

	Sep-21 Actual	Sep-21 Budget	Sep-21 Variance	Sep-21 % Change	Prior Year Same Month Sep-20	Prior Year Same Month Variance	Prior Year Same Month % Change
Net Patient Service Revenue	\$ 44,038,893	\$ 39,812,310	\$ 4,226,583	10.6 %	\$ 44,028,269	\$ 10,624	0.0 %
Other Revenue	10,302,240	10,005,523	296,717	3.0 %	8,216,301	2,085,939	25.4 %
Total Operating Revenue	54,341,133	49,817,833	4,523,299	9.1 %	52,244,570	2,096,563	4.0 %
OPERATING EXPENSES							
Salaries and Wages	27,781,584	21,835,852	(5,945,732)	(27.2 %)	22,357,001	(5,424,583)	(24.3 %)
Contract Labor	4,251,226	2,895,231	(1,355,996)	(46.8 %)	2,256,581	(1,994,645)	(88.4 %)
Employee Benefits	8,405,942	6,756,675	(1,649,267)	(24.4 %)	7,459,195	(946,747)	(12.7 %)
Medical Service Fees	8,162,670	8,324,681	162,011	1.9 %	4,765,945	(3,396,725)	(71.3 %)
Supplies	9,338,703	7,929,119	(1,409,585)	(17.8 %)	7,641,804	(1,696,899)	(22.2 %)
Purchased Services	2,745,034	2,657,604	(87,430)	(3.3 %)	2,884,065	139,031	4.8 %
Repair and Maintenance	1,560,417	1,855,986	295,569	15.9 %	1,537,213	(23,204)	(1.5 %)
Utilities	623,431	686,049	62,618	9.1 %	776,300	152,868	19.7 %
Rent	517,841	495,600	(22,240)	(4.5 %)	560,040	42,200	7.5 %
Other Expenses	1,801,404	1,760,992	(40,412)	(2.3 %)	1,376,148	(425,256)	(30.9 %)
Provider Assessment	1,923,932	1,923,932	0	0.0 %	884,398	(1,039,534)	(117.5 %)
Depreciation	3,404,107	3,436,074	31,968	0.9 %	3,466,052	61,945	1.8 %
Total Operating Expense	70,516,292	60,557,797	(9,958,495)	(16.4 %)	55,964,742	(14,551,550)	(26.0 %)
Operating Income (Loss)	(16,175,159)	(10,739,963)	(5,435,195)	(50.6 %)	(3,720,172)	(12,454,987)	(334.8 %)
NONOPERATING REVENUES (EXPENSES)							
NonCapital Grants	446,772	518,204	(71,432)	(13.8 %)	359,732	87,039	24.2 %
NonCapital Transfers from County/State	295,658	295,658	0	0.0 %	295,658	0	0.0 %
Investment Income	411,982	260,083	151,899	58.4 %	159,570	252,412	158.2 %
Other NonOperating Revenues (Expenses)	(2,276,848)	(1,282,669)	(994,179)	(77.5 %)	(1,071,571)	(1,205,278)	(112.5 %)
Interest Expense	(1,379,045)	(2,339,385)	960,340	41.1 %	(1,256,511)	(122,533)	(9.8 %)
Tax Levy	12,085,171	12,085,170	0	0.0 %	11,633,850	451,321	3.9 %
Total NonOperating Revenues (Expenses)	9,583,689	9,537,062	46,627	0.5 %	10,120,728	(537,039)	(5.3 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Period Ending September 30, 2021

	Sep-21 Actual	Sep-21 Budget	Sep-21 Variance	Sep-21 % Change	Prior Year Same Month Sep-20	Prior Year Same Month Variance	Prior Year Same Month % Change
Excess of Revenues over Expenses	\$ (6,591,470)	\$ (1,202,902)	\$ (5,388,568)	(448.0 %)	\$ 6,400,556	\$ (12,992,026)	(203.0 %)
Bond-Related Revenues and Expenses	(3,714,946)	(2,507,258)	(1,207,688)	(48.2 %)	(3,374,293)	(340,653)	(10.1 %)
Increase (Decrease) in Net Assets (normalized)	\$ (10,306,416)	\$ (3,710,160)	\$ (6,596,256)	(177.8 %)	3,026,263	\$ (13,332,679)	(440.6 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Three Periods Ending September 30, 2021

	Sep-21 YTD Actual	Sep-21 YTD Budget	Sep-21 YTD Variance	YTD Sep-21 % Change	YTD Prior Year Sep-20	YTD Prior Year Variance	YTD Prior Year % Change
Net Patient Service Revenue	\$ 128,052,661	\$ 119,314,687	\$ 8,737,974	7.3 %	\$ 119,796,415	\$ 8,256,246	6.9 %
Other Revenue	28,084,754	28,212,146	(127,392)	(0.5 %)	22,291,667	5,793,087	26.0 %
Total Operating Revenue	156,137,416	147,526,833	8,610,583	5.8 %	142,088,082	14,049,333	9.9 %
OPERATING EXPENSES							
Salaries and Wages	75,875,561	66,319,931	(9,555,630)	(14.4 %)	68,630,513	(7,245,048)	(10.6 %)
Contract Labor	10,831,181	8,810,145	(2,021,035)	(22.9 %)	6,338,474	(4,492,706)	(70.9 %)
Employee Benefits	23,088,115	20,530,126	(2,557,989)	(12.5 %)	21,513,458	(1,574,657)	(7.3 %)
Medical Service Fees	24,221,090	24,879,322	658,232	2.6 %	14,088,668	(10,132,422)	(71.9 %)
Supplies	26,135,819	23,982,248	(2,153,571)	(9.0 %)	22,406,302	(3,729,517)	(16.6 %)
Purchased Services	8,047,878	7,965,628	(82,250)	(1.0 %)	6,979,348	(1,068,530)	(15.3 %)
Repair and Maintenance	4,925,205	5,550,739	625,534	11.3 %	4,977,717	52,512	1.1 %
Utilities	1,898,548	2,070,390	171,842	8.3 %	2,174,584	276,035	12.7 %
Rent	1,478,328	1,498,559	20,231	1.4 %	1,372,559	(105,769)	(7.7 %)
Other Expenses	5,649,184	5,555,134	(94,050)	(1.7 %)	4,446,820	(1,202,365)	(27.0 %)
Provider Assessment	5,771,796	5,771,796	0	0.0 %	2,653,193	(3,118,603)	(117.5 %)
Depreciation	10,436,060	10,281,242	(154,818)	(1.5 %)	10,279,015	(157,045)	(1.5 %)
Total Operating Expense	198,358,765	183,215,260	(15,143,505)	(8.3 %)	165,860,651	(32,498,114)	(19.6 %)
Operating Income (Loss)	(42,221,350)	(35,688,427)	(6,532,922)	(18.3 %)	(23,772,569)	(18,448,781)	(77.6 %)
NONOPERATING REVENUES (EXPENSES)							
NonCapital Grants	1,449,058	1,485,099	(36,041)	(2.4 %)	1,387,931	61,127	4.4 %
NonCapital Transfers from County/State	886,974	886,974	0	0.0 %	886,974	0	0.0 %
Investment Income	551,315	780,250	(228,935)	(29.3 %)	657,084	(105,769)	(16.1 %)
Other NonOperating Revenues (Expenses)	(4,771,406)	(5,110,333)	338,928	6.6 %	(1,270,584)	(3,500,822)	(275.5 %)
Interest Expense	(4,131,642)	(7,018,154)	2,886,512	41.1 %	(3,770,462)	(361,180)	(9.6 %)
Tax Levy	36,255,512	36,255,511	0	0.0 %	34,901,549	1,353,962	3.9 %
Total NonOperating Revenues (Expenses)	30,239,811	27,279,348	2,960,464	10.9 %	32,792,493	(2,552,682)	(7.8 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Three Periods Ending September 30, 2021

	Sep-21 YTD Actual	Sep-21 YTD Budget	Sep-21 YTD Variance	YTD Sep-21 % Change	YTD Prior Year Sep-20	YTD Prior Year Variance	YTD Prior Year % Change
Excess of Revenues over Expenses	\$ (11,981,538)	\$ (8,409,080)	\$ (3,572,459)	(42.5 %)	\$ 9,019,924	\$ (21,001,463)	(232.8 %)
Bond-Related Revenues and Expenses	(10,509,408)	(7,521,774)	(2,987,633)	(39.7 %)	(10,294,489)	(214,918)	(2.1 %)
Increase (Decrease) in Net Assets (normalized)	\$ (22,490,946)	\$ (15,930,854)	\$ (6,560,092)	(41.2 %)	(1,274,565)	(21,216,381)	(1664.6 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF NET POSITION

September 30, 2021

	<u>9/30/2021</u>	<u>6/30/2021</u>
ASSETS		
Current Assets		
Cash and Cash Equivalents		
Cash - Care System	\$ 229,223,648	\$ 262,238,041
Cash and Short-Term Investment	229,223,648	262,238,041
Cash - Bond	398,091,443	477,027,521
Cash and Short-Term Investment - Bond	398,091,443	477,027,521
Total Cash and Cash Equivalents	627,315,091	739,265,563
Patient A/R, Net of Allowances	99,099,690	99,414,043
Other Receivables and Prepaid Items	36,796,135	30,588,913
Estimated Amounts Due from Third-Party Payors	63,487,717	56,851,499
Due from Related Parties	16,052,551	1,766,465
Total Current Assets	842,751,183	927,886,483
Capital Assets, Net	624,852,566	594,158,396
Other Assets		
Total Other Assets	0	0
Total Assets	1,467,603,749	1,522,044,879



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF NET POSITION

September 30, 2021

	<u>9/30/2021</u>	<u>6/30/2021</u>
Deferred Outflows	48,799,387	48,799,387
Total Assets and Deferred Outflows	<u>\$ 1,516,403,136</u>	<u>\$ 1,570,844,266</u>
LIABILITIES AND NET POSITION		
Current Liabilities		
Current Maturities of Long-Term Debt	\$ 48,480,444	\$ 42,609,122
Accounts Payable	37,661,928	31,593,685
Accrued Payroll and Expenses	43,690,486	43,259,298
Medical Claims Payable	16,523,279	16,320,829
Due to Related Parties	0	6,855,908
Other Current Liabilities	<u>53,499,046</u>	<u>57,258,476</u>
Total Current Liabilities	199,855,183	197,897,318
Long-Term Debt		
Bonds Payable	<u>686,044,925</u>	<u>730,462,381</u>
Total Long-Term Debt	686,044,925	730,462,381
Long-Term Liabilities	311,945,423	311,945,423
Total Liabilities	1,197,845,530	1,240,305,122
Deferred Inflows	23,950,283	23,950,283



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF NET POSITION

September 30, 2021




	<u>9/30/2021</u>	<u>6/30/2021</u>
Net Position		
Invested in Capital Assets, Net of Related Debt	576,372,121	551,549,274
Temporarily Restricted	13,455,680	14,782,998
Unrestricted	<u>(295,220,479)</u>	<u>(259,743,412)</u>
Total Net Position	294,607,322	306,588,861
Total Liabilities, Deferred Inflows, and Net Position	<u>\$ 1,516,403,136</u>	<u>\$ 1,570,844,266</u>



Comprehensive Health Center – Peoria (pictured)




Supplemental Information

Valleywise Health
Financial and Statistical Information
30-Sep-21

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	




	Current Month				Fiscal Year to Date				Prior Fiscal Year to Date					
	Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %			
Acute														
Admissions	948	917	31	3.4%	<div></div>	2,903	2,755	148	5.4%	<div></div>	2,710	193	7.1%	<div></div>
Length of Stay (LOS)	5.9	5.0	(0.9)	(17.3%)	<div></div>	5.7	5.1	(0.7)	(13.0%)	<div></div>	6.0	0.3	4.8%	<div></div>
Patient Days	5,601	4,620	981	21.2%	<div></div>	16,671	14,000	2,671	19.1%	<div></div>	16,341	330	2.0%	<div></div>
Acute - Observation Days and Admits														
Observation Days	391	378	13	3.4%	<div></div>	1,538	1,115	422	37.9%	<div></div>	929	609	65.5%	<div></div>
Observation Admission - Transfer to Inpatient	163	158	5	3.2%	<div></div>	569	468	101	21.6%	<div></div>	470	99	21.1%	<div></div>
Observation Admission Only	262	303	(41)	(13.5%)	<div></div>	992	892	100	11.2%	<div></div>	687	305	44.4%	<div></div>
Total Admissions - Acute plus Observation Only	1,210	1,220	(10)	(0.8%)	<div></div>	3,895	3,647	248	6.8%	<div></div>	3,397	498	14.7%	<div></div>
Behavioral Health														
Admissions	457	501	(44)	(8.8%)	<div></div>	1,317	1,534	(217)	(14.1%)	<div></div>	1,364	(47)	(3.4%)	<div></div>
Length of Stay (LOS)	20.0	18.3	(1.8)	(9.7%)	<div></div>	20.9	18.3	(2.6)	(14.0%)	<div></div>	19.1	(1.8)	(9.4%)	<div></div>
Patient Days	9,150	9,145	5	0.1%	<div></div>	27,476	28,074	(598)	(2.1%)	<div></div>	26,020	1,456	5.6%	<div></div>
Valleywise Behavioral Health Center-Phoenix	2,169	2,139	30	1.4%	<div></div>	6,414	6,592	(178)	(2.7%)	<div></div>	6,551	(137)	(2.1%)	<div></div>
Valleywise Behavioral Health Center-Mesa	2,851	2,818	33	1.2%	<div></div>	8,640	8,644	(4)	(0.0%)	<div></div>	8,823	(183)	(2.1%)	<div></div>
Valleywise Behavioral Health Center-Maryvale	4,130	4,188	(58)	(1.4%)	<div></div>	12,422	12,838	(416)	(3.2%)	<div></div>	10,646	1,776	16.7%	<div></div>
Combined (Acute + Behavioral Health)														
Adjusted Admissions	2,464	2,629	(165)	(6.3%)	<div></div>	7,443	7,871	(428)	(5.4%)	<div></div>	6,631	812	12.2%	<div></div>
Adjusted Patient Days	25,865	25,517	349	1.4%	<div></div>	77,864	77,213	651	0.8%	<div></div>	68,951	8,913	12.9%	<div></div>
Case Mix Index														
Total Hospital	1.62	1.60	0.02	1.2%	<div></div>	1.61	1.60	0.01	0.8%	<div></div>	1.67	(0.06)	(3.4%)	<div></div>
Acute (Excluding Newborns)	1.89	1.88	0.01	0.7%	<div></div>	1.89	1.88	0.01	0.6%	<div></div>	2.00	(0.11)	(5.5%)	<div></div>
Behavioral Health	1.20	1.20	(0.00)	(0.2%)	<div></div>	1.20	1.20	0.00	0.3%	<div></div>	1.19	0.01	1.2%	<div></div>
Medicare	2.20	2.25	(0.05)	(2.1%)	<div></div>	2.46	2.25	0.21	9.3%	<div></div>	2.26	0.20	8.8%	<div></div>
AHCCCS	1.86	1.88	(0.02)	(1.0%)	<div></div>	1.87	1.88	(0.01)	(0.5%)	<div></div>	2.01	(0.14)	(7.0%)	<div></div>
Ambulatory														
Valleywise Community Health Centers Visits	14,761	13,484	1,277	9.5%	<div></div>	43,137	39,392	3,745	9.5%	<div></div>	48,929	(5,792)	(11.8%)	<div></div>
Valleywise Comprehensive Health Center-Phoenix Visits	13,055	13,105	(50)	(0.4%)	<div></div>	38,984	39,256	(272)	(0.7%)	<div></div>	39,393	(409)	(1.0%)	<div></div>
Valleywise Comprehensive Health Center-Peoria Visits	3,107	3,562	(455)	(12.8%)	<div></div>	8,826	10,025	(1,199)	(12.0%)	<div></div>	0	8,826	100.0%	<div></div>
Dental Clinics Visits	2,087	1,756	331	18.8%	<div></div>	6,176	5,351	825	15.4%	<div></div>	2,964	3,212	108.4%	<div></div>
OP Behavioral Health Visits	4,860	5,245	(385)	(7.3%)	<div></div>	14,264	15,881	(1,617)	(10.2%)	<div></div>	14,810	(546)	(3.7%)	<div></div>
Total Ambulatory Visits :	37,870	37,152	718	1.9%	<div></div>	111,387	109,905	1,482	1.3%	<div></div>	106,096	5,291	5.0%	<div></div>

Valleywise Health
Financial and Statistical Information
30-Sep-21

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

	Current Month					Fiscal Year to Date					Prior Fiscal Year to Date			
	Actual	Budget	Variance	Var %		Actual	Budget	Variance	Var %		Actual	Variance	Var %	
Other														
Total Main OR Surgeries - Roosevelt	706	605	101	16.7%	<div></div>	2,012	1,924	88	4.6%	<div></div>	1,652	360	21.8%	<div></div>
Total Main OR Surgical Minutes - Roosevelt	79,530	67,965	11,565	17.0%	<div></div>	228,855	215,256	13,599	6.3%	<div></div>	201,270	27,585	13.7%	<div></div>
Main OR Minutes per Case - Roosevelt	113	112	(0.3)	(0.3%)	<div></div>	114	112	(1.9)	(1.7%)	<div></div>	122	8.1	6.6%	<div></div>
Operating Room Utilization	72%	70%	1.8%	2.6%	<div></div>	70%	70%	(0.0%)	(0.0%)	<div></div>	62%	8.1%	13.2%	<div></div>
OP Surgeries - Peoria	36	35	1	2.9%	<div></div>	113	62	51	82.3%	<div></div>	0	113	100.0%	<div></div>
Endoscopy Cases - Roosevelt	248	258	(10)	(3.9%)	<div></div>	720	763	(43)	(5.6%)	<div></div>	624	96	15.4%	<div></div>
Endoscopy Cases - Peoria	56	35	21	60.0%	<div></div>	168	87	81	93.1%	<div></div>	0	168	100.0%	<div></div>
Deliveries	174	145	29	20.0%	<div></div>	535	453	82	18.1%	<div></div>	434	101	23.3%	<div></div>
Trauma Visits (subset of ED Visits)	160	103	57	55.3%	<div></div>	508	311	197	63.3%	<div></div>	424	84	19.8%	<div></div>
Emergency Department (ED)	7,017	6,396	621	9.7%	<div></div>	21,614	19,385	2,229	11.5%	<div></div>	16,158	5,456	33.8%	<div></div>
Roosevelt ED	4,275	3,952	323	8.2%	<div></div>	13,116	11,927	1,189	10.0%	<div></div>	10,034	3,082	30.7%	<div></div>
Maryvale ED	2,260	1,973	287	14.5%	<div></div>	6,959	5,984	975	16.3%	<div></div>	4,769	2,190	45.9%	<div></div>
L&D ED	290	242	48	19.8%	<div></div>	909	737	172	23.3%	<div></div>	717	192	26.8%	<div></div>
Burn ED	192	229	(37)	(16.2%)	<div></div>	630	737	(107)	(14.5%)	<div></div>	638	(8)	(1.3%)	<div></div>
% of Total ED Visits Resulting in Admission Roosevelt	13.1%	13.2%	(0.2%)	(1.2%)	<div></div>	12.8%	13.2%	(0.4%)	(3.3%)	<div></div>	15.6%	(2.9%)	(18.4%)	<div></div>
% of Total ED Visits Resulting in Admission Maryvale	6.5%	5.4%	1.1%	21.1%	<div></div>	6.2%	5.4%	0.8%	14.8%	<div></div>	7.5%	(1.3%)	(17.2%)	<div></div>
% of Acute Patients Admitted Through the ED	89.0%	83.8%	5.3%	6.3%	<div></div>	89.0%	84.6%	4.4%	5.2%	<div></div>	87.7%	1.3%	1.4%	<div></div>
Left Without Treatment (LWOT) ROOSEVELT	3.0%	<3%	0.0%	0.4%	<div></div>	3.0%	<3%	0.1%	1.7%	<div></div>	0.7%	(2.3%)	(333.8%)	<div></div>
Left Without Treatment (LWOT) MARYVALE	1.3%	<3%	1.7%	55.6%	<div></div>	1.4%	<3%	1.6%	52.0%	<div></div>	0.8%	(0.6%)	71.4%	<div></div>
Overall ED Median Length of Stay (minutes) ROOSEVELT	245	<240	(5)	(2.1%)	<div></div>	241	<240	(1)	(0.4%)	<div></div>	214	(27)	(12.6%)	<div></div>
Overall ED Median Length of Stay (minutes) MARYVALE	188	<220	33	14.8%	<div></div>	185	<220	35	15.9%	<div></div>	169	(16)	9.5%	<div></div>
PSYCH ED Median LOS (minutes) ROOSEVELT	594	<0	(594)	(100.0%)	<div></div>	622	<0	(622)	(100.0%)	<div></div>	518	(105)	(20.2%)	<div></div>
PSYCH ED Median LOS (minutes) MARYVALE	552	<0	(552)	(100.0%)	<div></div>	550	<0	(550)	(100.0%)	<div></div>	513	(37)	(7.2%)	<div></div>
Median Time to Treatment (MTT) (minutes) ROOSEVELT	36	<30	(6)	(20.0%)	<div></div>	31	<30	(1)	(3.3%)	<div></div>	16	(15)	(93.8%)	<div></div>
Median Time to Treatment (MTT) (minutes) MARYVALE	30	<30	-	0.0%	<div></div>	29	<30	1	3.3%	<div></div>	13	(16)	123.1%	<div></div>
Cath Lab Utilization - Room 1	16%	45%	(29.3%)	(65.1%)	<div></div>	16%	45%	(29.0%)	(64.6%)	<div></div>	17%	(1.4%)	(7.9%)	<div></div>
Cath Lab Utilization - Room 2	8%	45%	(37.4%)	(83.2%)	<div></div>	17%	45%	(28.1%)	(62.5%)	<div></div>	19%	(2.2%)	(11.6%)	<div></div>
Cath Lab Utilization - IR	92%	65%	26.5%	40.8%	<div></div>	90%	65%	24.6%	37.9%	<div></div>	88%	1.8%	2.1%	<div></div>
CCTA/Calcium Score	11	15	(4)	(26.7%)	<div></div>	41	45	(4)	(8.9%)	<div></div>	26	15	57.7%	<div></div>
Pediatric ED Visits at Maryvale (under age 18)	375					1,096					441	655	148.5%	<div></div>
Adult ED Visits at Maryvale (age 18 and over)	1,885					5,863					4,328	1,535	35.5%	<div></div>
Maryvale ED to Inpatient OR	24					76					58	18	31.0%	<div></div>
Pediatric ED Visits at Roosevelt (under age 18)	762					2,159					1,128	1,031	91.4%	<div></div>
Adult ED Visits at Roosevelt (age 18 and over)	3,513					10,957					8,906	2,051	23.0%	<div></div>

Valleywise Health
Financial and Statistical Information
30-Sep-21




Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

Current Month			
Actual	Budget	Variance	Var %




Fiscal Year to Date			
Actual	Budget	Variance	Var %

Prior Fiscal Year to Date		
Actual	Variance	Var %




Operating Income / (Loss) in 000s

Valleywise Health	\$	(16,175)	\$	(10,740)	\$	(5,435)	(50.6%)		\$	(42,221)	\$	(35,688)	\$	(6,533)	(18.3%)		\$	(23,773)	\$	(18,449)	(77.6%)	
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Net Income / (Loss) in 000s


Valleywise Health	\$	(6,591)	\$	(1,203)	\$	(5,389)	(448.0%)		\$	(11,982)	\$	(8,409)	\$	(3,572)	(42.5%)		\$	9,020	\$	(21,001)	(232.8%)	
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**Net Income / (Loss) in 000s
Normalized**


Valleywise Health	\$	(10,306)	\$	(3,710)	\$	(6,596)	(177.8%)		\$	(22,491)	\$	(15,931)	\$	(6,560)	(41.2%)		\$	(1,275)	\$	(21,216)	(1,664.6%)	
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RATIOS:

Liquidity

Total Cash and Investments (000s)	\$	229.2	\$	264.8	\$	(35.5)	(13.4%)	
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Total Days Cash on Hand	112.2	143.6	(31.3)	(21.8%)	
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Current Ratio	4.2	4.6	(0.4)	(8.2%)	
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Current Ratio without Bond-related Assets & Liabilities	2.9	2.8	0.1	4.9%	
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Days in Accounts Receivable (Hospital only)	69.4	70.6	1.2	1.7%	
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Capital Structure

EBIDA Debt Service Coverage	2.0	1.7	0.3	16.7%	
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Profitability

Operating Margin	(29.77%)	(21.56%)	(8.21%)	(38.1%)		(27.04%)	(25.90%)	(1.14%)	(4.4%)		(20.80%)	(6.24%)	(30.0%)	
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Labor

FTE/AOB WO Residents	4.69	4.72	0.03	0.6%		4.65	4.74	0.08	1.7%		5.14	0.49	9.5%	
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Current Month			
Actual	Prior Year	Variance	Var %
1.64%	1.30%	(0.34%)	(26.15%)
0.21%	0.24%	0.03%	12.50%
0.24%	0.30%	0.06%	20.00%
1.85%	1.76%	(0.09%)	(5.11%)

Rolling Last Twelve Months			
Actual	Prior Year	Variance	Var %
20.69%	16.42%	(4.27%)	(26.00%)
3.00%	3.92%	0.92%	23.47%
4.77%	2.85%	(1.92%)	(67.37%)
23.19%	23.87%	0.68%	2.85%

Appendix A

Definition of Financial Indicators

Indicator	Definition	Desired Position	
		Trend	Median
Total Days Cash on Hand	$= \frac{\text{Cash} + \text{Short-Term Investments}}{(\text{Operating Expenses Less - Depreciation}) / \text{YTD Days}}$	Up	Above
Days in Accounts Receivable	$= \frac{\text{Net Patient Accounts Receivable (including Due/From)}}{\text{Net Patient Service Revenue} / \text{YTD Days}}$	Down	Below
Cushion Ratio	$= \frac{\text{Cash} + \text{Short-Term Investments}}{\text{Principal} + \text{Interest Expenses}}$	Up	Above
Cash to Debt	$= \frac{\text{Cash} + \text{Short-Term Investments}}{\text{Long Term Debt}} \times 100$	Up	Above
EBITDA Debt Service Coverage	$= \frac{\text{EBITDA}}{\text{Principal} + \text{Interest Expenses}}$	Up	Above
Debt to Net Assets	$= \frac{\text{Long Term Debt}}{\text{Long Term Debt} + \text{Unrestricted Assets}} \times 100$	Down	Below
Operating Margin	$= \frac{\text{Operating Income (Loss)}}{\text{Operating Revenues}} \times 100$	Up	Above
EBITDA Margin	$= \frac{\text{EBITDA}}{\text{Operating Revenues} + \text{Non Operating Revenues}} \times 100$	Up	Above
Excess Margin	$= \frac{\text{Net Income}}{\text{Operating Revenues} + \text{Non Operating Revenues}} \times 100$	Up	Above
Case Mix Index - Total Hospital	All discharged accounts. = Includes normal newborns (DRG 795). Includes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Acute (Excluding Newborns)	Discharged accounts. = Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Behavioral Health	= Discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Medicare	Discharged accounts with a financial class of Medicare <u>or</u> Medicare Managed Care. Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - AHCCCS	Discharged accounts with a financial class of AHCCCS <u>or</u> Maricopa Health Plan. Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above

For ALL Case Mix values -- only Patient Types of Inpatient, Behavioral Health and Newborn are counted (as appropriate). Patient Types of Observation, Outpatient and Emergency are excluded from all CMI calculations at all times.

New individual MS-DRG weights are issued by CMS each year, with an effective date of October 1st.



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

VOLUMES

For the Three Periods Ending September 30, 2021

	Sep-21 Actual	Sep-21 Budget	Sep-21 Variance	Sep-21 % Change	Prior Year Same Month Sep-20	Prior Year Same Month % Change	Sep-21 YTD Actual	Sep-21 YTD Budget	Sep-21 YTD Variance	YTD Sep-21 % Change	YTD Prior Year Sep-20	YTD Prior Year % Change
ADMISSIONS												
Acute	948	917	31	3.4 %	891	6.4 %	2,903	2,755	148	5.4 %	2,710	7.1 %
Behavioral Health	457	501	(44)	(8.8 %)	478	(4.4 %)	1,317	1,534	(217)	(14.1 %)	1,364	(3.4 %)
Valleywise Behavioral Health Center-Phoenix	64	96	(32)	(33.3 %)	95	(32.6 %)	197	289	(92)	(31.8 %)	268	(26.5 %)
Valleywise Behavioral Health Center-Mesa	161	158	3	1.9 %	166	(3.0 %)	459	487	(28)	(5.7 %)	529	(13.2 %)
Valleywise Behavioral Health Center-Maryvale	232	247	(15)	(6.1 %)	217	6.9 %	661	758	(97)	(12.8 %)	567	16.6 %
Total	1,405	1,418	(13)	(0.9 %)	1,369	2.6 %	4,220	4,289	(69)	(1.6 %)	4,074	3.6 %
OBSERVATION ADMISSIONS												
Transferred to Inpatient *	163	158	5	3.2 %	186	(12.4 %)	569	468	101	21.6 %	470	21.1 %
Observation Admission Only	262	303	(41)	(13.5 %)	279	(6.1 %)	992	892	100	11.2 %	687	44.4 %
Total Observation Admissions	425	461	(36)	(7.8 %)	465	(8.6 %)	1,561	1,360	201	14.8 %	1,157	34.9 %
TOTAL ADMISSIONS AND OBSERVATION ONLY												
Total	1,667	1,721	(54)	(3.1 %)	1,648	1.2 %	5,212	5,181	31	0.6 %	4,761	9.5 %
ADJUSTED ADMISSIONS												
Total	2,464	2,629	(165)	(6.3 %)	2,449	0.6 %	7,443	7,871	(428)	(5.4 %)	6,631	12.2 %
PATIENT DAYS												
Acute	5,601	4,620	981	21.2 %	5,056	10.8 %	16,671	14,000	2,671	19.1 %	16,341	2.0 %
Behavioral Health	9,150	9,145	5	0.1 %	9,061	1.0 %	27,476	28,074	(598)	(2.1 %)	26,020	5.6 %
Valleywise Behavioral Health Center-Phoenix	2,169	2,139	30	1.4 %	2,225	(2.5 %)	6,414	6,592	(178)	(2.7 %)	6,551	(2.1 %)
Valleywise Behavioral Health Center-Mesa	2,851	2,818	33	1.2 %	2,914	(2.2 %)	8,640	8,644	(4)	(0.0 %)	8,823	(2.1 %)
Valleywise Behavioral Health Center-Maryvale	4,130	4,188	(58)	(1.4 %)	3,922	5.3 %	12,422	12,838	(416)	(3.2 %)	10,646	16.7 %
Total	14,751	13,765	986	7.2 %	14,117	4.5 %	44,147	42,074	2,073	4.9 %	42,361	4.2 %
AVERAGE DAILY CENSUS												
Acute	187	154	33	21.2 %	169	10.8 %	181	152	29	19.1 %	178	2.0 %
Behavioral Health	305	305	0	0.1 %	302	1.0 %	299	305	(7)	(2.1 %)	283	5.6 %
Valleywise Behavioral Health Center-Phoenix	72	71	1	1.4 %	74	(2.5 %)	70	72	(2)	(2.7 %)	71	(2.1 %)
Valleywise Behavioral Health Center-Mesa	95	94	1	1.2 %	97	(2.2 %)	94	94	(0)	(0.0 %)	96	(2.1 %)
Valleywise Behavioral Health Center-Maryvale	138	140	(2)	(1.4 %)	131	5.3 %	135	140	(5)	(3.2 %)	116	16.7 %
Total	492	459	33	7.2 %	471	4.5 %	480	457	23	4.9 %	460	4.2 %
ADJUSTED PATIENT DAYS												
Total	25,865	25,517	349	1.4 %	25,253	2.4 %	77,864	77,213	651	0.8 %	68,951	12.9 %

* Already included in 'Acute Admissions'.



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

VOLUMES

For the Three Periods Ending September 30, 2021

	Sep-21 Actual	Sep-21 Budget	Sep-21 Variance	Sep-21 % Change	Prior Year Same Month Sep-20	Prior Year Same Month % Change	Sep-21 YTD Actual	Sep-21 YTD Budget	Sep-21 YTD Variance	YTD Sep-21 % Change	YTD Prior Year Sep-20	YTD Prior Year % Change
OPERATING ROOM SURGERIES - ROOSEVELT												
Inpatient	414	325	89	27.4 %	373	11.0 %	1,171	1,009	162	16.1 %	1,063	10.2 %
Outpatient	292	280	12	4.3 %	284	2.8 %	841	915	(74)	(8.1 %)	589	42.8 %
Total	706	605	101	16.7 %	657	7.5 %	2,012	1,924	88	4.6 %	1,652	21.8 %
Inpatient Minutes	46,935	41,925	5,010	11.9 %	49,020	(4.3 %)	137,760	130,161	7,599	5.8 %	139,080	(0.9 %)
Outpatient Minutes	32,595	26,040	6,555	25.2 %	30,330	7.5 %	91,095	85,095	6,000	7.1 %	62,190	46.5 %
Total	79,530	67,965	11,565	17.0 %	79,350	0.2 %	228,855	215,256	13,599	6.3 %	201,270	13.7 %
OPERATING ROOM SURGERIES - PEORIA												
Outpatient	36	35	1	2.9 %	0	100.0 %	113	62	51	82.3 %	0	100.0 %
Outpatient Minutes	3,495	3,255	240	7.4 %	0	100.0 %	11,310	5,766	5,544	96.1 %	0	100.0 %
ENDOSCOPY CASES - ROOSEVELT												
Inpatient	62	61	1	1.6 %	72	(13.9 %)	190	169	21	12.4 %	173	9.8 %
Outpatient	186	197	(11)	(5.6 %)	206	(9.7 %)	530	594	(64)	(10.8 %)	451	17.5 %
Total	248	258	(10)	(3.9 %)	278	(10.8 %)	720	763	(43)	(5.6 %)	624	15.4 %
ENDOSCOPY CASES - PEORIA												
Outpatient	56	35	21	60.0 %	0	100.0 %	168	87	81	93.1 %	0	100.0 %
DELIVERIES												
Total	174	145	29	20.0 %	138	26.1 %	535	453	82	18.1 %	434	23.3 %
ED VISITS												
Adult	4,275	3,952	323	8.2 %	3,345	27.8 %	13,116	11,927	1,189	10.0 %	10,034	30.7 %
Maryvale	2,260	1,973	287	14.5 %	1,463	54.5 %	6,959	5,984	975	16.3 %	4,769	45.9 %
Labor & Delivery	290	242	48	19.8 %	257	12.8 %	909	737	172	23.3 %	717	26.8 %
Burn	192	229	(37)	(16.2 %)	175	9.7 %	630	737	(107)	(14.5 %)	638	(1.3 %)
Total	7,017	6,396	621	9.7 %	5,240	33.9 %	21,614	19,385	2,229	11.5 %	16,158	33.8 %
AMBULATORY VISITS												
Valleywise Community Health Centers	14,761	13,484	1,277	9.5 %	16,334	(9.6 %)	43,137	39,392	3,745	9.5 %	48,929	(11.8 %)
Valleywise Comprehensive Health Center-Phoenix	13,055	13,105	(50)	(0.4 %)	13,800	(5.4 %)	38,984	39,256	(272)	(0.7 %)	39,393	(1.0 %)
Valleywise Comprehensive Health Center-Peoria	3,107	3,562	(455)	(12.8 %)	0	100.0 %	8,826	10,025	(1,199)	(12.0 %)	0	100.0 %
Outpatient Behavioral Health	4,860	5,245	(385)	(7.3 %)	5,031	(3.4 %)	14,264	15,881	(1,617)	(10.2 %)	14,810	(3.7 %)
Dental	2,087	1,756	331	18.8 %	1,409	48.1 %	6,176	5,351	825	15.4 %	2,964	108.4 %
Total	37,870	37,152	718	1.9 %	36,574	3.5 %	111,387	109,905	1,482	1.3 %	106,096	5.0 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Period Ending September 30, 2021

	Sep-21 Actual	Sep-21 Budget	Sep-21 Variance	Sep-21 % Change	Prior Year Same Month Sep-20	Prior Year Same Month Variance	Prior Year Same Month % Change
Net Patient Service Revenue per APD	\$ 1,703	\$ 1,560	\$ 142	9.1 %	\$ 1,743	(\$ 41)	(2.3 %)
Salaries	\$ 27,781,584	\$ 21,835,852	(\$ 5,945,732)	(27.2 %)	\$ 22,357,001	(\$ 5,424,583)	(24.3 %)
Benefits	8,405,942	6,756,675	(1,649,267)	(24.4 %)	7,459,195	(946,747)	(12.7 %)
Contract Labor	4,251,226	2,895,231	(1,355,996)	(46.8 %)	2,256,581	(1,994,645)	(88.4 %)
Total Labor Costs	\$ 40,438,753	\$ 31,487,759	(\$ 8,950,994)	(28.4 %)	\$ 32,072,777	(\$ 8,365,975)	(26.1 %)
Supplies	\$ 9,338,703	\$ 7,929,119	(\$ 1,409,585)	(17.8 %)	\$ 7,641,804	(\$ 1,696,899)	(22.2 %)
Medical Service Fees	8,162,670	8,324,681	162,011	1.9 %	4,765,945	(3,396,725)	(71.3 %)
All Other *	12,827,952	13,002,218	174,265	1.3 %	10,346,245	(2,481,707)	(24.0 %)
Total	\$ 30,329,326	\$ 29,256,018	(\$ 1,073,308)	(3.7 %)	\$ 22,753,995	(\$ 7,575,331)	(33.3 %)
Total Operating and Non-Operating Expenses *	\$ 70,768,078	\$ 60,743,776	(\$ 10,024,302)	(16.5 %)	\$ 54,826,772	(\$ 15,941,306)	(29.1 %)
* Excludes Depreciation							
Tax Levy							
Property Tax	\$ 7,335,985	\$ 7,335,985	\$ 0	0.0 %	\$ 7,020,082	\$ 315,904	4.5 %
Bonds	4,749,185	4,749,185	0	0.0 %	4,613,768	135,417	2.9 %
Total Tax Levy	\$ 12,085,171	\$ 12,085,170	\$ 0	0.0 %	\$ 11,633,850	\$ 451,321	3.9 %
Patient Days - Acute	5,601	4,620	981	21.2 %	5,056	545	10.8 %
Patient Days - Behavioral Health	9,150	9,145	5	0.1 %	9,061	89	1.0 %
Patient Days - Total	14,751	13,765	986	7.2 %	14,117	634	4.5 %
Adjusted Patient Days	25,865	25,517	349	1.4 %	25,253	612	2.4 %
APD Ratio	1.75	1.85	(0.10)	(5.4 %)	1.79	(0.04)	(2.0 %)
Admissions - Acute	948	917	31	3.4 %	891	57	6.4 %
Admissions - Behavioral Health	457	501	(44)	(8.8 %)	478	(21)	(4.4 %)
Admissions - Total	1,405	1,418	(13)	(0.9 %)	1,369	36	2.6 %
Adjusted Admissions	2,464	2,629	(165)	(6.3 %)	2,449	15	0.6 %
Average Daily Census - Acute	187	154	33	21.2 %	169	18	10.8 %
Average Daily Census - Behavioral Health	305	305	0	0.1 %	302	3	1.0 %
Average Daily Census - Total	492	459	33	7.2 %	471	21	4.5 %
Adjusted Occupied Beds - Acute	327	285	42	14.7 %	301	26	8.6 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Period Ending September 30, 2021

	Sep-21 Actual	Sep-21 Budget	Sep-21 Variance	Sep-21 % Change	Prior Year Same Month Sep-20	Prior Year Same Month Variance	Prior Year Same Month % Change
Adjusted Occupied Beds - Behavioral Health	535	565	(30)	(5.4 %)	540	(5)	(1.0 %)
Adjusted Occupied Beds - Total	862	851	12	1.4 %	842	20	2.4 %
Paid FTEs - Payroll	3,653	3,694	41	1.1 %	3,760	107	2.9 %
Paid FTEs - Contract Labor	576	505	(71)	(14.1 %)	366	(211)	(57.6 %)
Paid FTEs - Total	4,229	4,199	(30)	(0.7 %)	4,126	(103)	(2.5 %)
FTEs per AOB	4.91	4.94	0.03	0.6 %	4.90	(0.00)	(0.1 %)
FTEs per AOB (w/o Residents)	4.69	4.72	0.03	0.6 %	4.66	(0.03)	(0.6 %)
Benefits as a % of Salaries	30.3 %	30.9 %	0.7 %	2.2 %	33.4 %	3.1 %	9.3 %
Labor Costs as a % of Net Patient Revenue	91.8 %	79.1 %	(12.7 %)	(16.1 %)	72.8 %	(19.0 %)	(26.1 %)
Salaries and Contract Labor per APD	\$ 1,238	\$ 969	(\$ 269)	(27.8 %)	\$ 975	(\$ 264)	(27.1 %)
Benefits per APD	325	265	(60)	(22.7 %)	295	(30)	(10.0 %)
Supplies per APD	361	311	(50)	(16.2 %)	303	(58)	(19.3 %)
Medical Service Fees per APD	316	326	11	3.3 %	189	(127)	(67.2 %)
All Other Expenses per APD *	496	510	14	2.7 %	410	(86)	(21.1 %)
Total Expenses per APD *	\$ 2,736	\$ 2,381	(\$ 355)	(14.9 %)	\$ 2,171	(\$ 565)	(26.0 %)
Salaries and Contract Labor per Adj. Admission	\$ 13,002	\$ 9,409	(\$ 3,594)	(38.2 %)	\$ 10,051	(\$ 2,952)	(29.4 %)
Benefits per Adj. Admission	3,412	2,570	(842)	(32.7 %)	3,046	(366)	(12.0 %)
Supplies per Adj. Admission	3,791	3,016	(774)	(25.7 %)	3,120	(670)	(21.5 %)
Medical Service Fees per Adj. Admission	3,313	3,167	(146)	(4.6 %)	1,946	(1,367)	(70.3 %)
All Other Expenses per Adj. Admission *	5,207	4,946	(261)	(5.3 %)	4,225	(982)	(23.2 %)
Total Expenses per Adj. Admission *	\$ 28,725	\$ 23,109	(\$ 5,617)	(24.3 %)	\$ 22,388	(\$ 6,337)	(28.3 %)

* Excludes Depreciation



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Three Periods Ending September 30, 2021

	Sep-21 YTD Actual	Sep-21 YTD Budget	Sep-21 YTD Variance	YTD Sep-21 % Change	YTD Prior Year Sep-20	YTD Prior Year Variance	YTD Prior Year % Change
Net Patient Service Revenue per APD	\$ 1,645	\$ 1,545	\$ 99	6.4 %	\$ 1,737	(\$ 93)	(5.3 %)
Salaries	\$ 75,875,561	\$ 66,319,931	(\$ 9,555,630)	(14.4 %)	\$ 68,630,513	(\$ 7,245,048)	(10.6 %)
Benefits	23,088,115	20,530,126	(2,557,989)	(12.5 %)	21,513,458	(1,574,657)	(7.3 %)
Contract Labor	10,831,181	8,810,145	(2,021,035)	(22.9 %)	6,338,474	(4,492,706)	(70.9 %)
Total Labor Costs	\$ 109,794,857	\$ 95,660,202	(\$ 14,134,654)	(14.8 %)	\$ 96,482,446	(\$ 13,312,411)	(13.8 %)
Supplies	\$ 26,135,819	\$ 23,982,248	(\$ 2,153,571)	(9.0 %)	\$ 22,406,302	(\$ 3,729,517)	(16.6 %)
Medical Service Fees	24,221,090	24,879,322	658,232	2.6 %	14,088,668	(10,132,422)	(71.9 %)
All Other *	36,673,987	40,540,733	3,866,746	9.5 %	27,645,266	(9,028,721)	(32.7 %)
Total	\$ 87,030,895	\$ 89,402,303	\$ 2,371,407	2.7 %	\$ 64,140,236	(\$ 22,890,660)	(35.7 %)
Total Operating and Non-Operating Expenses *	\$ 196,825,752	\$ 185,062,505	(\$ 11,763,247)	(6.4 %)	\$ 160,622,682	(\$ 36,203,071)	(22.5 %)
* Excludes Depreciation							
Tax Levy							
Property Tax	\$ 22,007,956	\$ 22,007,956	\$ 0	0.0 %	\$ 21,060,245	\$ 947,711	4.5 %
Bonds	14,247,556	14,247,556	0	0.0 %	13,841,305	406,251	2.9 %
Total Tax Levy	\$ 36,255,512	\$ 36,255,511	\$ 0	0.0 %	\$ 34,901,549	\$ 1,353,962	3.9 %
Patient Days - Acute	16,671	14,000	2,671	19.1 %	16,341	330	2.0 %
Patient Days - Behavioral Health	27,476	28,074	(598)	(2.1 %)	26,020	1,456	5.6 %
Patient Days - Total	44,147	42,074	2,073	4.9 %	42,361	1,786	4.2 %
Adjusted Patient Days	77,864	77,213	651	0.8 %	68,951	8,913	12.9 %
APD Ratio	1.76	1.84	(0.07)	(3.9 %)	1.63	0.14	8.4 %
Admissions - Acute	2,903	2,755	148	5.4 %	2,710	193	7.1 %
Admissions - Behavioral Health	1,317	1,534	(217)	(14.1 %)	1,364	(47)	(3.4 %)
Admissions - Total	4,220	4,289	(69)	(1.6 %)	4,074	146	3.6 %
Adjusted Admissions	7,443	7,871	(428)	(5.4 %)	6,631	812	12.2 %
Average Daily Census - Acute	181	152	29	19.1 %	178	4	2.0 %
Average Daily Census - Behavioral Health	299	305	(7)	(2.1 %)	283	16	5.6 %
Average Daily Census - Total	480	457	23	4.9 %	460	19	4.2 %
Adjusted Occupied Beds - Acute	320	279	40	14.4 %	289	30	10.5 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Three Periods Ending September 30, 2021

	Sep-21 YTD Actual	Sep-21 YTD Budget	Sep-21 YTD Variance	YTD Sep-21 % Change	YTD Prior Year Sep-20	YTD Prior Year Variance	YTD Prior Year % Change
Adjusted Occupied Beds - Behavioral Health	527	560	(33)	(5.9 %)	460	66	14.4 %
Adjusted Occupied Beds - Total	846	839	7	0.8 %	749	97	12.9 %
Paid FTEs - Payroll	3,583	3,658	74	2.0 %	3,706	122	3.3 %
Paid FTEs - Contract Labor	548	507	(41)	(8.0 %)	356	(192)	(54.1 %)
Paid FTEs - Total	4,131	4,165	34	0.8 %	4,061	(70)	(1.7 %)
FTEs per AOB	4.88	4.96	0.08	1.6 %	5.42	0.54	9.9 %
FTEs per AOB (w/o Residents)	4.65	4.74	0.08	1.7 %	5.14	0.49	9.5 %
Benefits as a % of Salaries	30.4 %	31.0 %	0.5 %	1.7 %	31.3 %	0.9 %	2.9 %
Labor Costs as a % of Net Patient Revenue	85.7 %	80.2 %	(5.6 %)	(6.9 %)	80.5 %	(5.2 %)	(6.5 %)
Salaries and Contract Labor per APD	\$ 1,114	\$ 973	(\$ 141)	(14.4 %)	\$ 1,087	(\$ 26)	(2.4 %)
Benefits per APD	297	266	(31)	(11.5 %)	312	15	5.0 %
Supplies per APD	336	311	(25)	(8.1 %)	325	(11)	(3.3 %)
Medical Service Fees per APD	311	322	11	3.5 %	204	(107)	(52.2 %)
All Other Expenses per APD *	471	525	54	10.3 %	401	(70)	(17.5 %)
Total Expenses per APD *	\$ 2,528	\$ 2,397	(\$ 131)	(5.5 %)	\$ 2,330	(\$ 198)	(8.5 %)
Salaries and Contract Labor per Adj. Admission	\$ 11,649	\$ 9,545	(\$ 2,104)	(22.0 %)	\$ 11,305	(\$ 344)	(3.0 %)
Benefits per Adj. Admission	3,102	2,608	(494)	(18.9 %)	3,244	142	4.4 %
Supplies per Adj. Admission	3,511	3,047	(465)	(15.2 %)	3,379	(133)	(3.9 %)
Medical Service Fees per Adj. Admission	3,254	3,161	(93)	(3.0 %)	2,125	(1,130)	(53.2 %)
All Other Expenses per Adj. Admission *	4,927	5,151	223	4.3 %	4,169	(758)	(18.2 %)
Total Expenses per Adj. Admission *	\$ 26,444	\$ 23,512	(\$ 2,932)	(12.5 %)	\$ 24,222	(\$ 2,222)	(9.2 %)

* Excludes Depreciation

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

OPERATING REVENUE

Patient Days, Admissions and Adjusted Patient Days

Acute Care	Actual	Budget	Variance	%Variance
MTD - Patient Days	5,601	4,620	981	21.2%
YTD - Patient Days	16,671	14,000	2,671	19.1%
MTD - Admissions	948	917	31	3.4%
YTD - Admissions	2,903	2,755	148	5.4%
MTD - Average Length of Stay (ALOS)	5.9	5.0	(0.9)	-17.3%
YTD - Average Length of Stay (ALOS)	5.7	5.1	(0.7)	-13.0%
MTD - Average Daily Census (ADC)	187	154	33	21.2%
YTD - Average Daily Census (ADC)	181	152	29	19.1%
Behavioral Health	Actual	Budget	Variance	%Variance
MTD - Patient Days	9,150	9,145	5	0.1%
YTD - Patient Days	27,476	28,074	(598)	-2.1%
MTD - Admissions	457	501	(44)	-8.8%
YTD - Admissions	1,317	1,534	(217)	-14.1%
MTD - Average Length of Stay (ALOS)	20.0	18.3	(1.8)	-9.7%
YTD - Average Length of Stay (ALOS)	20.9	18.3	(2.6)	-14.0%
MTD - Average Daily Census (ADC)	305	305	0	0.1%
YTD - Average Daily Census (ADC)	299	305	(6)	-2.0%
Adjusted Patient Days (APD)	Actual	Budget	Variance	%Variance
Month-to-Date	25,865	25,517	349	1.4%
Year-to-Date	77,864	77,213	651	0.8%

Net patient service revenue

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 44,038,893	\$ 39,812,310	\$ 4,226,583	10.6%
Year-to-Date	\$ 128,052,661	\$ 119,314,687	\$ 8,737,974	7.3%
Month-to-Date Per APD	\$ 1,703	\$ 1,560	\$ 142	9.1%
Year-to-Date Per APD	\$ 1,645	\$ 1,545	\$ 99	6.4%

Other operating revenue

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 10,302,240	\$ 10,005,523	\$ 296,717	3.0%
Year-to-Date	\$ 28,084,754	\$ 28,212,146	\$ (127,392)	-0.5%

The majority of the positive variances are in the 340B program and the retail perscription sales; while the negative variance for the month are in offsetting revenue grants/research.

Total operating revenues

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 54,341,133	\$ 49,817,833	\$ 4,523,299	9.1%
Year-to-Date	\$ 156,137,416	\$ 147,526,833	\$ 8,610,583	5.8%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

OPERATING EXPENSES

Salaries and wages

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 27,781,584	\$ 21,835,852	\$ (5,945,732)	-27.2%
Year-to-Date	\$ 75,875,561	\$ 66,319,931	\$ (9,555,630)	-14.4%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll</i>	3,653	3,694	41	1.1%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll (w/o Residents)</i>	3,637	3,689	51	1.4%

	Actual	Budget	Variance	%Variance
<i>Salaries per FTE's - Payroll</i>	\$ 7,605	\$ 5,912	\$ (1,694)	-28.7%

Contract labor

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 4,251,226	\$ 2,895,231	\$ (1,355,996)	-46.8%
Year-to-Date	\$ 10,831,181	\$ 8,810,145	\$ (2,021,035)	-22.9%

	Actual	Budget	Variance	%Variance
<i>FTE's - Contract Labor incl Outsource</i>	576	505	(71)	-14.1%

	Actual	Budget	Variance	%Variance
<i>FTE's - Contract Labor</i>				
Nursing operations - Acute	60	6	(54)	-915.6%
Revenue Cycle	3	2	(1)	-42.2%
Behavioral Health	4	0	(4)	-1333.4%
Information Technology	7	2	(5)	-200.0%

	Actual	Budget	Variance	%Variance
<i>FTE's - Outsource Departments</i>				
Food & Nutrition Services	127	127	-	0.0%
Environmental Services	158	158	-	0.0%
Laundry & Linen	8	7	(1)	-14.3%
Gift Shop	1	1	-	0.0%
Interns & Residents	187	187	-	0.0%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll & Contract Labor</i>	4,229	4,199	(30)	-0.7%

	Actual	Budget	Variance	%Variance
<i>Adjusted Occupied Beds (AOB)</i>	862	851	11	1.3%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's per AOB</i>	4.91	4.94	0.03	0.6%

Employee benefits

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 8,405,942	\$ 6,756,675	\$ (1,649,267)	-24.4%
Year-to-Date	\$ 23,088,115	\$ 20,530,126	\$ (2,557,989)	-12.5%

The negative variances for the month are primarily in taxes, and ASRS. The positive variances for the month are primarily in net medical expenses.

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

Benefits as a % of salaries

	Actual	Budget	Variance	%Variance
Month-to-Date	30.3%	30.9%	0.7%	2.2%
Year-to-Date	30.4%	31.0%	0.5%	1.7%

Medical service fees

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 8,162,670	\$ 8,324,681	\$ 162,011	1.9%
Year-to-Date	\$ 24,221,090	\$ 24,879,322	\$ 658,232	2.6%

The positive variance for the month is primarily related to staffing.

Supplies

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 9,338,703	\$ 7,929,119	\$ (1,409,585)	-17.8%
Year-to-Date	\$ 26,135,819	\$ 23,982,248	\$ (2,153,571)	-9.0%

The majority of the negative variances for the month are primarily in pharmaceuticals, software, OR/surgery related supplies, laboratory supplies, dietary/food supplies and radiology supplies, while positive variance for the month are primarily in furniture & equipment and physical inventory adjustment.

Purchased services

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 2,745,034	\$ 2,657,604	\$ (87,430)	-3.3%
Year-to-Date	\$ 8,047,878	\$ 7,965,628	\$ (82,250)	-1.0%

Negative variances are in laundry and dry cleaning services, translation/interpreting services, and outside laboratory services. The major positive variance for the month are in consulting and other services.

Other expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 4,503,093	\$ 4,798,628	\$ 295,534	6.2%
Year-to-Date	\$ 13,951,265	\$ 14,674,822	\$ 723,557	4.9%

The major negative variances for the month are in printing & binding, records management and other miscellaneous expenses. The major positive variances for the month are in repair & maintenance, net risk management expenses, utilities, and books/pamphlets/subscriptions.

Provider Assessment

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 1,923,932	\$ 1,923,932	\$ -	0.0%
Year-to-Date	\$ 5,771,796	\$ 5,771,796	\$ -	0.0%

Depreciation

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 3,404,107	\$ 3,436,074	\$ 31,968	0.9%
Year-to-Date	\$ 10,436,060	\$ 10,281,242	\$ (154,818)	-1.5%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

Total operating expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 70,516,293	\$ 60,557,797	\$ (9,958,495)	-16.4%
Year-to-Date	\$ 198,358,765	\$ 183,215,260	\$ (15,143,505)	-8.3%

Operating income (loss)

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ (16,175,159)	\$ (10,739,963)	\$ (5,435,195)	-50.6%
Year-to-Date	\$ (42,221,350)	\$ (35,688,427)	\$ (6,532,922)	-18.3%

Non-operating revenues (expenses)

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 9,583,689	\$ 9,537,062	\$ 46,627	0.5%
Year-to-Date	\$ 30,239,811	\$ 27,279,348	\$ 2,960,464	10.9%

Excess of revenues over expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ (6,591,470)	\$ (1,202,902)	\$ (5,388,569)	448.0%
Year-to-Date	\$ (11,981,538)	\$ (8,409,080)	\$ (3,572,459)	42.5%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

ASSETS

Cash and cash equivalents - Delivery system

Sep-21	Jun-21	Change	% change
\$ 229,223,648	\$ 262,238,041	\$ (33,014,393)	-12.6%

Cash and cash equivalents - Bond (restricted)

Sep-21	Jun-21	Change	% change
\$ 398,091,443	\$ 477,027,521	\$ (78,936,078)	-16.5%

Paid \$32.5M in principal and interest in July 2021 related to the 2nd and 3rd bond offerings.

Patient A/R, net of allowances

Sep-21	Jun-21	Change	% change
\$ 99,099,690	\$ 99,414,043	\$ (314,353)	-0.3%

Other receivables and prepaid items

Sep-21	Jun-21	Change	% change
\$ 36,796,135	\$ 30,588,913	\$ 6,207,221	20.3%

FY22 other receivables / prepaids includes:

\$806K due from Home Assist Health

\$1.6M in retail pharmacy receivable

\$887K in Psych subsidy

\$988K due from other hospital - resident rotation

\$17.4M in prepaids/deposits

\$10.0M in inventories

\$2.1M due from Wellpartner/340B program

\$1.8M receivables from grants & research sponsors

\$12K due from Health Foundation

Estimated amounts due from third party payors

Sep-21	Jun-21	Change	% change
\$ 63,487,717	\$ 56,851,499	\$ 6,636,217	11.7%

FY22 due from third party payors includes:

\$62.0M due from AHCCCS for GME - FY21 & FY22

\$1.1M due from AHCCCS for DSH - FY22

\$419K due from First Things First

Due from related parties

Sep-21	Jun-21	Change	% change
\$ 16,052,551	\$ 1,766,465	\$ 14,286,086	808.7%

FY22 due from related parties includes:

\$993K due from Public Health Ryan White Part A programs

\$15.1M due from Maricopa County for tax levy collection

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

Capital Assets, net

Sep-21	Jun-21	Change	% change
\$ 624,852,566	\$ 594,158,396	\$ 30,694,170	5.2%

Other Assets

Sep-21	Jun-21	Change	% change
\$ -	\$ -	\$ -	0.0%

Deferred outflows

Sep-21	Jun-21	Change	% change
\$ 48,799,387	\$ 48,799,387	\$ -	0.0%

LIABILITIES AND NET POSITION

Current maturities of long-term debt

Sep-21	Jun-21	Change	% change
\$ 48,480,444	\$ 42,609,122	\$ 5,871,322	13.8%

FY22 current maturities includes:

\$48.5M in Bond current portion and interest payable

Accounts payable

Sep-21	Jun-21	Change	% change
\$ 37,661,928	\$ 31,593,685	\$ 6,068,243	19.2%

FY22 accounts payable includes:

\$5.3M due to DMG for annual recon and pass thru payments

\$21.2M in vendor related expense accruals/estimates

\$11.2M in vendor approved payments

Accrued payroll and expenses

Sep-21	Jun-21	Change	% change
\$ 43,690,486	\$ 43,259,298	\$ 431,188	1.0%

Medical claims payable

Sep-21	Jun-21	Change	% change
\$ 16,523,279	\$ 16,320,829	\$ 202,449	1.2%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending September 30, 2021**

Due to related parties

Sep-21	Jun-21	Change	% change
\$ -	\$ 6,855,908	\$ (6,855,908)	-100.0%

Timing of tax levy revenue accrual and actual collection received.

Other current liabilities

Sep-21	Jun-21	Change	% change
\$ 53,499,046	\$ 57,258,476	\$ (3,759,430)	-6.6%

FY22 other current liabilities includes:

\$8.7M in other deferred income (TIP, Optum, APSI)

\$8.5M in patient credit balances

\$3.8M in settlement reserved for Medicare

\$2.4M in deferred income for grants, research, & study residuals

\$1.0M in other deferred income (Target distribution/High impact areas)

\$17.8M in Medicare advanced payments

\$9.8M in 3rd party settlements

\$1.6M in deferred income (Health Foundation)

\$369K in unclaimed/stale dated checks

Bonds payable

Sep-21	Jun-21	Change	% change
\$ 686,044,925	\$ 730,462,381	\$ (44,417,456)	-6.1%

Reclassified current maturities portion of Bond payable

Long-term liabilities

Sep-21	Jun-21	Change	% change
\$ 311,945,423	\$ 311,945,423	\$ -	0.0%

Pension liability per ASRS report - GASB68

Deferred inflows

Sep-21	Jun-21	Change	% change
\$ 23,950,283	\$ 23,950,283	\$ -	0.0%

Net position

Sep-21	Jun-21	Change	% change
\$ 294,607,322	\$ 306,588,861	\$ (11,981,538)	-3.9%



Valleywise Health
Health Plan sale proceeds

Beginning balance - February 01, 2017		\$	-
ADD:	Payment received from UHC for member transfer	\$ 33,361,499.99	
	Investment income	1,601,294.04	
	Fund Interest	24,249.47	
	Bank interest income received - YTD	81,205.03	
			35,068,248.53
LESS:	Consulting services expense	(547,601.00)	
	Valleywise Health Foundation Funding	(3,250,000.00)	
	Bank charges - transfer fees	(50.00)	
			(3,797,651.00)
Ending balance as of September 30, 2021		\$	31,270,597.53



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 3.

Quarterly Investment of Funds
Report



Total Investment Performance Fiscal Year 2022

FY2022 Combined

	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 672,103,680	\$ 191,957	0.03%	0.34%
August	\$ 635,260,800	\$ 176,414	0.03%	0.33%
September	\$ 626,025,035	\$ 176,863	0.03%	0.34%
Monthly average	\$ 644,463,172	\$ 181,745	0.03%	0.34%

FY2022 Operating - VHMC

	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 237,575,649	\$ 70,475	0.03%	0.36%
August	\$ 225,909,862	\$ 65,420	0.03%	0.35%
September	\$ 213,575,022	\$ 65,909	0.03%	0.37%
Monthly average	\$ 225,686,844	\$ 67,268	0.03%	0.36%

FY2022 Bond - related

	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 434,528,031	\$ 121,482	0.03%	0.34%
August	\$ 409,350,938	\$ 110,994	0.03%	0.33%
September	\$ 412,450,013	\$ 110,954	0.03%	0.32%
Monthly average	\$ 418,776,328	\$ 114,477	0.03%	0.33%

** Average cash balance includes both cash and cash equivalents, short and long term investments

** Investments are thru U.S. government bonds , treasury notes and short term bills.



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 4.

Reports to the Board



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

October 27, 2021

Item 4.a.

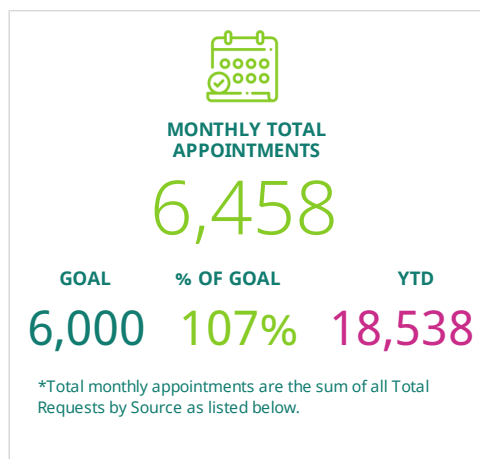
Reports to the Board
Monthly Marketing and Communications
Report – September 2021

Valleywise Marketing Communications Snapshot

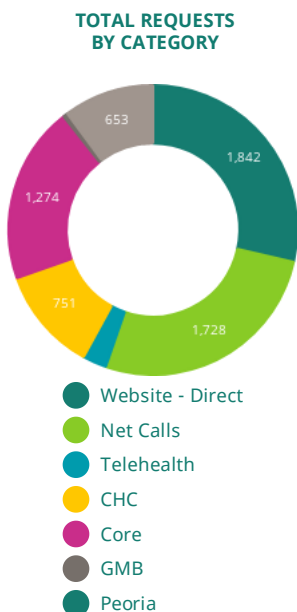
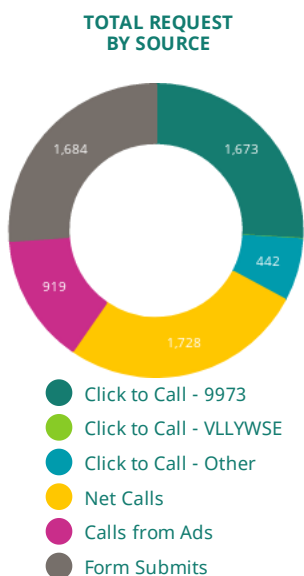
SEPTEMBER 2021

Marketing Communication Budget \$5.1M

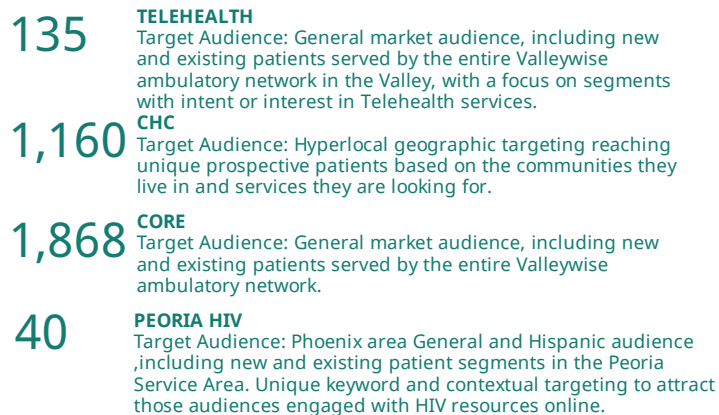
REQUESTS FOR APPOINTMENTS



REQUEST FOR APPOINTMENT BREAKDOWN



PAID RESULTS BREAKDOWN



EMAIL

63,053
TOTAL EMAILS SENT
One Month Previous 66,572

22,528
TOTAL OPENED
One Month Previous 23,508

35.73%
OPEN RATE
One Month Previous 35.31%

5.13%
CTO
One Month Previous 5.06%

AGGREGATE READERSHIP

1.1B

TOTAL MENTIONS

380

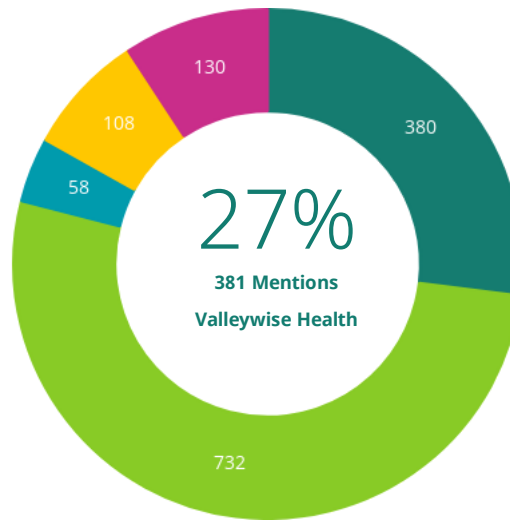
SHARE OF VOICE

44%

AD EQUIVALENCY

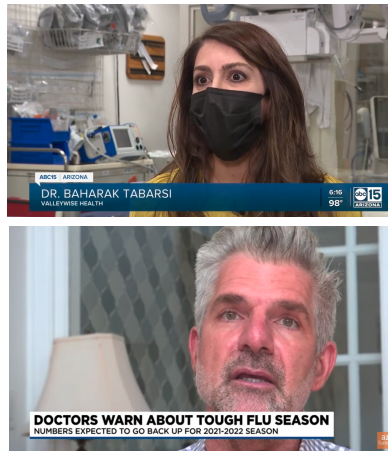
\$2.2M

EARNED MEDIA SHARE OF VOICE GRAPH



- Valleywise Health 27% - 380 Mentions
- Banner Health 52% - 732 Mentions
- Honor Health 4% - 58 Mentions
- Abrazo Health 8% - 108 Mentions
- Dignity Health 9% - 130 Mentions

MEDIA SCREENSHOTS



SOCIAL

MOST ENGAGED POSTS

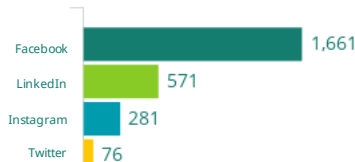
Facebook



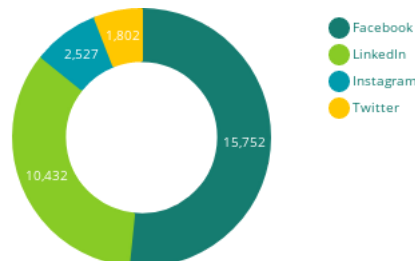
LinkedIn



ENGAGED USERS



TOTAL FANS BY PLATFORM



WEBSITE (MoM)

53,230

TOTAL WEB VISITS

One Month Previous 53,831

112,826

TOTAL PAGE VIEWS

One Month Previous 116,826

37,211

UNIQUE VISITORS

One Month Previous 37,705

87,211

TOTAL BLOG VISITS

One Month Previous 75,303



COMMUNITY OUTREACH

COMMUNITY PARTNER ENGAGEMENT

12

MEETINGS (VIRTUAL)

485

PARTICIPANTS

- Department of Economic Security
- Glendale Strong Family Network
- Urban Strategies – Presentation
- Pendergast School District – Presentation
- Maricopa County Public Health

EVENTS

- **Univision/Public Health/ Valleywise Health** - Virtual Health Forum: 102 live FB viewers
- **Glendale Union Health and Wellness Expo** – 150 attendees (In-person event)
- **Public Health Wellness Expo** – North Phoenix community (95 attendees)
- **Public Health Wellness Expo** – Mesa community (120 attendees)
- **Public Health Wellness Expo** – Central Phoenix community (150 attendees)
- **Pendergast School District Lunch and Learn** – Topic: Mental Health, COVID-19 vaccinations (Valleywise Health experts presented on topics) 80 attendees In-person event

COMMUNITY BUSINESS DEVELOPMENT

4

Meetings (Virtual)

300

PARTICIPANTS

- Arizona Hispanic Chamber of Commerce
- West Valley Chamber
- WESTMARC
- Greater Phoenix Chamber

TOTAL EMPLOYEE EMAILS

14

One Month Previous 14



INTERNAL MEDIA

OPEN RATE

64.03%


One Month Previous 63.32%

AREA OF FOCUS

- Return to Work
- 9/11 20th Anniversary
- VPP OSHA Survey
- Mandatory COVID19 Vaccination
- Healthcare Warrior Bonus Video

Valleywise Health

A Message from our Chief Administrative Officer
Lia Christensen



Work Reimagined

Team,

As you know, hundreds of Valleywise Health employees have been working remotely for nearly the past 16 months to decrease crowding in our workplace and help promote a healthier, more socially distanced work environment in the wake of the COVID-19 pandemic.


This rapid transition of our workplace operations proved to be a huge success and a testament to our adaptability and perseverance in the wake of extremely challenging circumstances. Whether you hunkered down at home or braved the pandemic on the front lines, please allow me to show my gratitude and appreciation for your exceptional efforts during this difficult time.

For the sake of transparency, I'd like to share that we've started preliminary conversations on how to proceed with the next phase of workplace operations at Valleywise Health in a way that will provide the best care possible to our patients and the community. While we're still in the early planning phases, it's important that you remain updated on any possible changes to the work structure and how it may impact you.

At this time, our intention is to eventually implement a hybrid work policy. That means some employees may be asked to remain working remotely, while others will be asked to come in part-time or full-time. Again, we are only in the initial planning phase, and the implementation date has not been set. This may largely depend on the trajectory of the COVID-19 virus spread.

Please continue to work with your managers to determine your appropriate work arrangement and keep an eye on your email and the Vine for further details in the coming weeks and months.

Sincerely,




Lia Christensen
CVP, Chief Administrative Officer

MHS is now Valleywise Health

f t i y t n


Valleywise Health

A Message from our President & CEO
Steve Purves



Remembering 9/11 20 Years Later

"If we learn nothing else from this tragedy, we learn that life is short and there is no time for hate." – Sandy Dole, wife of Flight 93 pilot James Dole



Tomorrow marks the 20th anniversary of the September 11 terrorist attacks on the twin towers of the World Trade Center in New York City, on the Pentagon just outside of Washington, D.C., and on the plane that crashed near Shanksville, Pennsylvania.

The attacks killed 2,996 people — including over 400 police officers, firefighters and first responders. September 11, 2001, stands as the deadliest foreign attack on United States soil since the attack on Pearl Harbor on December 7, 1941.

Many of us can remember exactly where we were when that first jet hit the twin towers. I was on a conference call with my leadership team at a health system in South Carolina. Like many, we at first thought it was a horrible accident. But when the second jet hit, we immediately abandoned the call and focused our minds on more pressing issues. Like every American, I was shocked, angry, and saddened to witness our great country under attack.


What was most impactful for me was witnessing the unbelievable compassion, courage, and sacrifice of first responders, health care workers, and other public servants who, without a doubt, did amazing things that day. The New York City fire fighters rushed into the towers to save others, and many lost their own lives. The health care workers in Manhattan and the greater New York City metro area were fully mobilized, with their hospitals in complete emergency preparedness mode. Although they were ready, willing, and able to receive and treat the injured from the attack, the reality was that there were few survivors for them to save. Nevertheless, these dedicated health care professionals responded to the call and were on duty when many of them were worried about their own loved ones who may have been in and around the World Trade Center that day.

I remember shortly after the attack on 9/11, how our men and women in uniform, serving our country in the military, responded without hesitation to the call of duty. They exhibited the kind of selfless service that I hope we will never take for granted.

Remembering 9/11 is first and foremost about honoring the victims and their families who experienced terrible and unimaginable losses. But remembering 9/11 is also about never forgetting that those of you who devote your lives to healthcare are truly in a special category of people who have been called to do something bigger than yourselves. Nurses, physicians and other members of the healthcare team, soldiers and others serving in our military, first responders, law enforcement and teachers all come to mind and, to me, are in that "special category".

So, as we remember the victims of the 9/11 attack and their families today, I want to also convey thanks and appreciation to everyone working at Valleywise Health for your service above self, especially now when our community needs us more than ever. Our nation's hospitals have been ready 24/7 when the need arises, and that has certainly been true of Valleywise Health over the last 144 years.

Sincerely,



Stephen A. Purves
President & CEO

MHS is now Valleywise Health

f t i y t n

Valleywise Health

Updated FAQs for Employee Mandatory Vaccine

We have recently updated the Frequently Asked Questions regarding mandatory vaccines for employees, including new guidance on what constitutes being "fully vaccinated" by the Nov. 1 deadline. Please take a moment to review these updated FAQs.


[Click here for FAQs](#)

MHS is now Valleywise Health

f t i y t n

Valleywise Health

Tonight's Gonna be a Good Night!



We've got a feeling tonight's going to be a good night. Why? Because Healthcare Warrior Bonuses hit paychecks today (September 24th)

As we've previously shared, the Healthcare Warrior Bonus is a way for Valleywise Health to thank you for your extraordinary efforts throughout the pandemic. [Click here for FAQs](#) about the merit increase and bonus.

We hope you'll celebrate your achievements by joining us for one of the Root Beer Float Socials happening across our health care system today. [See the home page of the Vine](#) for times and locations.

And of course, don't miss the dance party video above! You might just recognize one of your team members losing it up to the oldie but goodie Black Eyed Peas song, "I Gotta Feeling".

Thanks again for all your hard work. Have a great weekend!

MHS is now Valleywise Health

f t i y t n



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 4.b.

Reports to the Board
Monthly Care Reimagined Capital Purchase
Report – September 2021



Care Reimagined – Spend report (September 2021)

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Functional Area - Outpatient Health Facilities					
ABBOTT RAPID DIAGNOSTICS	19-930				\$ 1,870
ADAMS AND WENDT	19-930				\$ 57,101
ADVANCED STERILIZATION	19-930				\$ 140,587
Advanced Testing	19-930			\$ 3,725	\$ 8,000
Airpark Signs	19-930		\$ 3,387		\$ 184,498
ALLEGIANCE CORP	19-930			\$ 329	\$ 39,905
ALTURA	19-930				\$ 204,410
AMICO	19-930				\$ 5,097
ARC Products LLC	19-930				\$ 3,510
Arizona Department of Health	19-930				\$ 300
ARIZONA PUBLIC SERVICE	19-930				\$ (30,357)
Armstrong Medical	19-930				\$ 8,955
ARTHREX	19-930				\$ 64,558
B BRAUN	19-930				\$ 184,373
BAYER HEALTHCARE	19-930				\$ 86,500
Baxter Health	19-930				\$ 4,995
BONNY PIONTKOWSKI	19-930				\$ 7,720
BPG Technologies	19-921				\$ 190,548
BPG Technologies	19-930				\$ 16,080
CAPSULE TECH	19-930				\$ 166,454
CARDINAL HEALTH	19-930				\$ 2,070
CAREFUSION	19-930	\$ 5,876	\$ 11,681	\$ 10,590	\$ 261,049
CDW Government	19-930				\$ 300,754
CENTURYLINK	19-930		\$ 12,532		\$ 12,532
CHEMDAQ	19-930				\$ 21,874
City of Peoria					\$ 80,987
CME	19-930	\$ 27,312			\$ 1,735,780
COOPER ATKINS	19-930				\$ 33,041
COOPER SURGICAL	19-930				\$ 11,542
COVIDIEN	19-930				\$ 83,550
CROSSPOINT COMMUNICATIONS	19-930				\$ 18,657
Cushman and Wakefield of Arizona					\$ 16,500
C-SCAN TECHNOLOGIES	19-930				\$ 230
DAAVLIN DISTRUBITING	19-930				\$ 7,000
DAN Gwilliam Consulting		\$ 300			\$ 300
DANIELS MOVING	19-930				\$ 23,133
Davis Enterprises	19-930				\$ 14,807

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
DATA INNOVATIONS LLC					\$ 14,285
DATEX OHMEDA					\$ 387,508
DEPUY SYNTHES	19-930			\$ 335	\$ 47,206
DIBBLE ENGINEERING					\$ 12,570
ELITECHGROUP INC	19-930				\$ 16,895
EXTENDATA	19-930				\$ 60,844
FILLMASTER	19-930				\$ 1,494
FOLLETT	19-930				\$ 1,690
E3 DIAGNOSTICS	19-930				\$ 7,319
GE	19-930				\$ 1,026,131
GLOBAL SURGICAL	16-930				\$ 13,650
Goodmans	19-930		\$ 959		\$ 902,794
GRAINGER					\$ 20,644
GRAYBAR ELECTRIC					\$ 1,045
HELMER					\$ 137,145
Henry Schein	19-930				\$ 404,003
HILL ROM	19-930				\$ 53,711
Hobbs and Black Associates Inc		\$ 9,480			\$ 3,224,039
Hologic	19-907				\$ 673,682
HP INC	19-930				\$ 514,051
Hye Tech Network					\$ 1,015,724
INTELLIGENT HEARING	19-930				\$ 4,185
INTERMETRO INDUSTRIES					\$ 147,669
JRC Design	19-930				\$ 148,090
KRONOS	19-930				\$ 23,505
Lanmor	19-930				\$ 664
LEICA MICROSYSTEMS	19-930				\$ 28,107
LPIT SOLUTIONS					\$ 10,500
Mar Cor Purification	19-930				\$ 205,641
Maricopa County Environmental Services	19-930				\$ 2,515
Maricopa County Planning and Development	19-930				\$ 573,393
MDM COMMERCIAL	19-930				\$ 43,969
MEDIVATORS					\$ 8,992
MEDTRONIC	19-930				\$ 12,850
MIZUHO ORTHOPEDICS	19-930				\$ 2,413
MONOPRICE INC	19-930				\$ 757
NATUS MEDICAL	19-930				\$ 34,916
NCI INC					\$ 9,262
Ninyo and Moore Geotechnical and Environment					\$ 132,464

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
NUAIER	19-930				\$ 13,123
OIEC MEDICAL SYSTEMS	19-930				\$ 250,893
Okland Construction Company	19-930	\$ 95,256	\$ 49,472		\$ 43,264,329
Olympus	19-930				\$ 592,863
OWENS AND MINOR	19-930				\$ 1,672
O&M HALYARD INC	19-930				\$ 11,441
PARKS MEDICAL	19-930				\$ 710
PARTS SOURCE	19-930				\$ 1,761
PATRIOT PURVEYORS					\$ 29,499
PENTAX MEDICAL	19-930				\$ 122,737
Radiation Physics and Engineering					\$ 6,250
RICOH	19-930				\$ 17,080
SIGNOSTICS INC	19-930				\$ 22,020
SCRIPTPRO					\$ 199,244
SOFT COMPUTER	19-930				\$ 65,675
SMITH & NEPHEW	19-930	\$ 19,689		\$ 434	\$ 33,689
SMITHS MEDICAL	19-930				\$ 11,582
Speedie and Associates					\$ 4,447
SPHERE COMMERCE					\$ 1,577
START-UP COST PEORIA	19-930				\$ 131,855
Steris	19-930				\$ 391,599
Stryker Communications	19-921				\$ 975,927
TBCX					\$ 156,758
TDINDUSTRIES	19-930				\$ 54,119
THE BAKER CO.	19-930				\$ 14,485
THE CBORD GROUP	19-930	\$ 2,794			\$ 21,816
THE CLOROX SALES	19-930				\$ 44,800
THE GRAPHICS MEDICAL	19-930	\$ 4,275			\$ 6,550
Thomas Printworks	19-930				\$ 4,200
TRANSONIC SYSTEMS					\$ 24,389
UTECH PRODUCTS					\$ 47,600
VERATHON	19-930				\$ 14,620
Vizient Inc					\$ 379,135
West Valley Fidelity National Title - Land Purchase (Grand Ave/Cotton)					\$ 5,595,598
West Valley Fidelity National Title (escrow)					\$ 75,000
TOTAL West Valley Specialty Center (WVSC)		\$ 164,983	\$ 78,031	\$ 15,412	\$ 66,484,274
Alliance Land Surveying LLC	19-942				\$ 1,825
Allstare Rent A Fence	19-942				\$ -

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Great American Title (escrow/property tax) - Chandler	19-942				\$ 1,194,705
SPEEDIE AND ASSOC	19-942				\$ 3,600
Ninyo and Moore Geotechnical and Environment	19-942				\$ 70,599
TOTAL Chandler FHC (CHAN)		\$ -	\$ -	\$ -	\$ 1,270,729
Fidelity National Title (escrow) - Miller&Main	19-944		\$ 557		\$ 1,977,654
Allstare Rent A Fence	19-944				\$ 2,847
CDW G	19-944			\$ 1,406	\$ 2,249
CENTURYLINK	19-944				\$ 19,853
CITY OF MESA	19-944	\$ 54,916	\$ (54,916)		\$ 85,490
SPEEDIE AND ASSOC	19-944				\$ 3,600
DAVES CONSTRUCTION	19-944				\$ 72,981
DIBBLE ENGINEERING	19-944				\$ 8,256
DWL ARCHITECTS + PLANNERS INC	19-944		\$ 12,149		\$ 928,758
FILLMASTER	19-944			\$ 1,494	\$ 1,494
JENSEN HUGHES	19-944	\$ 4,160			\$ 4,160
Maricopa County Planning	19-944				\$ 85,240
OKLAND CONSTRUCTION	19-944	\$ 534,298	\$ 1,577,242	\$ 775,721	\$ 5,365,706
P-CARD MESA PERMIT	19-944		\$ 1,331		\$ 1,331
TEMP ARMOUR	19-944				\$ 6,248
SMITHS MEDICAL	19-944				\$ 1,391
SPEEDIE AND ASSOC	19-944	\$ 5,794	\$ 1,095	\$ 1,625	\$ 13,746
SPRAY SYSTEMS	19-944				\$ 29,640
TRANSACT COMMERCIAL	19-944				\$ 166,377
Ninyo and Moore Geotechnical and Environment	19-944				\$ 45,355
TOTAL Mesa FHC (MESA)		\$ 599,167	\$ 1,537,458	\$ 780,246	\$ 8,822,376
Clear Title Agency (escrow) - Central Phoenix Clinic					\$ 2,704,752
Clear Title Agency (escrow) - Phoenix Metro					\$ 50,000
Cushman and Wakefield of Arizona Inc	19-945				\$ 4,750
DAVES CONSTRUCTION	19-945				\$ 171,254
DWL ARCHITECTS + PLANNERS INC	19-945				\$ 22,693
JENSEN HUGHES	19-945				\$ 2,884
MARICOPA COUNTY PLANNING	19-945				\$ 30
Ninyo and Moore Geotechnical and Environment	19-945				\$ 36,938
OKLAND CONSTRUCTION	19-945		\$ 330,858		\$ 2,977,149
SPEEDIE AND ASSOC	19-945				\$ 5,105
Spray Systems	19-945				\$ 119,430
TOTAL Central Phoenix FHC (PHXM)		\$ -	\$ 330,858	\$ -	\$ 6,094,986
DIBBLE ENGINEERING	19-929				\$ 6,904

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
ABBOTT RAPID DIAG	19-929				\$ 190
ALLEGIANCE CORP	19-929				\$ 1,591
ALTURA COMMUNICATION	19-929				\$ 52,314
BONNY PIONTKOWSKI	19-929				\$ 1,645
BPG TECHNOLOGIES	19-929				\$ 28,099
CAPSULE TECH	19-929				\$ 57,321
CITY OF PHOENIX	19-929				\$ 1,274
COOPER ATKINS	19-929				\$ 7,474
CROSSPOINT COMMUNICATION	19-929				\$ 8,138
DANIELS MOVING	19-929				\$ 11,266
DWL ARCHITECTS + PLANNERS INC	19-929				\$ 1,737,823
CDW G	19-929				\$ 21,797
CME	19-929				\$ 143,944
Fidelity National Title (escrow) - North Metro	19-929				\$ 2,271,759
FILLMASTER	19-929				\$ 1,494
GE HEALTHCARE	19-929				\$ 469,988
GOODMANS	19-929				\$ 56,522
GRAINGER	19-929				\$ 1,658
HP INC	19-929				\$ 79,129
Hye Tech Network	19-929				\$ 78,618
IN GRAPHS MEDICAL PHYSIC	19-929				\$ 700
INTERMETRO INDUSTRIES	19-929				\$ 11,756
Jensen Hughes	19-929				\$ 10,197
LOVITT & TOUCHE	19-929				\$ 5,652
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-929				\$ 121,093
MDM COMMERCIAL	19-929				\$ 4,209
OFFSITE OFFICE EQUIPMENT STORAGE	19-929				\$ 250
OLYMPUS	19-929				\$ 1,232
SCRIPTPRO	19-929				\$ 104,544
SMITHCRAFT SIGNS	19-929				\$ 83,980
SPEEDIE AND ASSOC	19-929				\$ 12,585
SALT RIVER PROJECT	19-929				\$ 4,265
SPHERE COMMERCE	19-929				\$ 797
Stryker Communications	19-929				\$ 12,379
Sundt Construction Inv	19-929				\$ 5,741,807
TEMP ARMOUR	19-929				\$ 3,599
TRANSACT COMMERCIAL	19-929				\$ 13,710
THE CBORD GROUP	19-929				\$ 2,794
TOTAL North Phoenix FHC (19AV)		\$ -	\$ -	\$ -	\$ 11,174,496

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Cox Communications	19-928				\$ 4,489
ABBOTT RAPID DIAG	19-928				\$ 238
ALTURA	19-928				\$ 50,192
ALLEGIANCE CORP	19-928				\$ 10,861
BONNY PIONTKOWSKI	19-928				\$ 1,645
BPG Technologies	19-928				\$ 28,048
CAPSULE TECH	19-928				\$ 56,193
CAREFUSION	19-928				\$ 1,380
CDW GOVERNMENT INC	19-928	\$ (369)			\$ 22,462
Centurylink	19-928				\$ 24,539
CITY OF PHOENIX	19-928				\$ 218,063
CME	19-928	\$ 459			\$ 194,615
COOPER ATKINS	19-928				\$ 8,840
CROSSPOINT COMMUNICATION	19-928				\$ 8,758
Daniels Moving	19-928				\$ 11,441
DIBBLE ENGINEERING	19-928				\$ 7,168
DWL ARCHITECTS + PLANNERS INC	19-928	\$ 6,074		\$ 10,575	\$ 1,255,773
EXTENDATA	19-928				\$ 11,102
Fidelity National Title (escrow) - South Mountain	19-928				\$ 743,456
FILLMASTER SYSTEMS	19-928				\$ 1,494
GE HEALTHCARE	19-928				\$ 502,285
GRAINGER	19-928				\$ 978
HELMER	19-928				\$ 20,426
HP INC	19-928				\$ 88,597
Hye Tech Network	19-928				\$ 169,096
INTERMETRO INDUSTRIES	19-928				\$ 19,581
JENSEN HUGHES	19-928				\$ 10,055
LOVITT & TOUCHE	19-928				\$ 5,689
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-928				\$ 51,046
MDM COMMERCIAL	19-928				\$ 4,880
MONOPRICE	19-928				\$ 526
NATUS	19-928				\$ 2,130
OFFSITE OFFICE	19-928				\$ 395
OLYMPUS AMERICA	19-928				\$ 1,229
PAL-WW NORTHERN STORAGE	19-928				\$ 106,121
Ricoh	19-928				\$ 272
SCRIPTPRO USA INC	19-928				\$ 104,544
SMITHCRAFT SIGNS	19-928				\$ 101,433
Speedie and Associates	19-928				\$ 14,595

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
SPHERE COMMERCE	19-928				\$ 795
SRP	19-928				\$ 2,104
Sundt Construction Inc	19-928				\$ 8,359,471
Stryker Communications	19-928				\$ 12,379
TEMP ARMOUR	19-928				\$ 12,746
THE CBORD GROUP	19-928				\$ 2,794
THE GRAPHICS MEDICAL	19-928				\$ 1,962
TRANSACT	19-928				\$ 546,908
THOMAS PRINTWORKS	19-928				\$ 351
TOTAL South Phoenix FHC (SPHX)		\$ 6,164	\$ -	\$ 10,575	\$ 12,804,143
CDW GOVERNMENT INC	19-946	\$ 17,494	\$ 650	\$ 13,490	\$ 36,586
ALLEGIANCE CORP	19-946			\$ 920	\$ 920
ALTURA COMMUNICATIONS	19-946		\$ 8,099	\$ 10,701	\$ 18,800
CAPSULE TECH	19-946			\$ 56,272	\$ 56,272
CITY OF PHOENIX	19-946				\$ 68,264
CME	19-946	\$ 13,308	\$ 2,445	\$ 17,840	\$ 34,109
COOPER ATKINS	19-946			\$ 8,233	\$ 8,233
DIBBLE ENGINEERING	19-946				\$ 6,534
DWL ARCHITECTS + PLANNERS INC	19-946	\$ 6,232		\$ 80,871	\$ 839,917
EXTENDATA	19-946				\$ 11,706
Fidelity National Title (escrow) - 79thAve&Thomas	19-946				\$ 1,873,138
FILLMASTER SYSTEMS	19-946	\$ 1,494			\$ 1,494
GE PRECISION	19-946	\$ 134,394			\$ 134,394
HYE TECH	19-946				\$ 57,599
INVIVO CORP	19-946				\$ 53,865
JENSEN HUGHES	19-946	\$ 398	\$ 2,107	\$ 108	\$ 6,435
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-946				\$ 50,000
MDM COMMERCIAL	19-946	\$ 5,546			\$ 5,546
MONOPRICE	19-946				\$ 522
Ninyo and Moore Geotechnical and Environment	19-946				\$ 19,600
Okland Construction Company	19-946	\$ 526,615	\$ 615,455	\$ 1,812,062	\$ 6,253,153
P-CARD PURCHASE MKTP US	19-946		\$ 135		\$ 135
SALT RIVER PROJECT	19-946				\$ 1,750
SUNDT CONSTRUCTION	19-946				\$ 4,155,808
SMITHCRAFT SIGNS	19-946		\$ 19,120		\$ 20,000
SPEEDIE AND ASSOC	19-946	\$ 1,070	\$ 460	\$ 2,545	\$ 19,923
TRANSACT COMMERCIAL	19-946			\$ 145,731	\$ 291,462
SRP	19-946				\$ 48,255
TOTAL West Maryvale FHC (WM79)		\$ 706,551	\$ 648,471	\$ 2,148,774	\$ 14,074,419

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
		\$ 1,476,866	\$ 2,594,818	\$ 2,955,007	\$ 120,725,423

Note: Prior months amount paid are hidden

Functional Area - Behavioral Health Services					
Adams and WENDT					\$ 118,891
ADVANCED INN VATIVE SOLUTIONS					\$ 11,735
Airclean Systems	19-912				\$ 5,064
Alliance Land Surveying LLC					\$ 2,400
Allscripts Healthcare	18-913				\$ 240,450
Allscripts Healthcare	19-909				\$ 225,345
Altura Communications	19-909				\$ 369,127
Altura Communications	19-939				\$ 91,807
Amazon	19-909				\$ 1,080
AMT Datasouth	19-912				\$ 4,040
ARC Products LLC	19-912				\$ 22,560
ARIZONA DEPT OF HEALTH	19-939				\$ 150
Arizona Lock and Safe					\$ 1,025
Armstrong Medical	19-912				\$ 35,482
Arrington Watkins Architects					\$ 301,274
Arrow International	19-912				\$ 598
Baxter Healthcare Corp	19-912				\$ 5,368
Bayer Healthcare	18-920				\$ 74,376
BEL-Aire Mechanical					\$ 40,215
Burlington Medical	19-912				\$ 2,906
CAPSA SOLUTIONS	19-909				\$ 5,936
Capsule Tech	19-912				\$ 143,422
Cardinal Health	19-912				\$ 102,300
CDW Government	19-909				\$ 271,862
CDW Government	19-938				\$ 48,448
CDW Government	19-939				\$ 159,897
CME	19-912				\$ 178,774
Comprehensive Risk Services					\$ 474,403
Cop*city Of Phx Paymnt	19-909				\$ 1,200
Coviden	19-912				\$ 11,736
Crosspoint Communications					\$ 25,724
Datcard Systems	19-909				\$ 18,500
DEC MEDICAL	18-918				\$ 80,529

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Delynn Consultant	19-940				\$ 114,187
DLR Group Inc					\$ 4,222,015
EMD Millpore	19-912				\$ 7,175
ENDOSCOPE SERVICES	19-912				\$ 26,585
Epstexas Storage	19-912				\$ 423
EQ2 LLC	19-912				\$ 67,500
Ethos Evacuation	19-912				\$ 10,130
ETL REPOSE	19-912				\$ 29,482
EXTENDATA SOLUTIONS					\$ 66,659
Felix Storch Inc					\$ 5,796
FERGUSON ENTERPRISES	19-912				\$ 3,571
First American Title - Maryvale Hospital					\$ 7,438,977
Follett	19-912				\$ 38,837
GE Healthcare	18-915	\$ 23,000		\$ 34	\$ 684,674
GE Healthcare	19-901				\$ 14,880
GE Healthcare	18-917				\$ 766,491
GE Healthcare	18-918				\$ 3,048,632
GE Healthcare	19-938				\$ 13,999
GE Medical Systems	19-912				\$ 746,560
GE Medical Ultrasound	18-917				\$ 139,527
General Devices	19-912				\$ 47,400
Gentherm	19-912				\$ 16,692
Gilbane Building CO.					\$ 55,096,032
Global Equipment	19-912				\$ 2,044
Goodmans	19-916				\$ 96,476
Goodmans	19-917				\$ 104,809
Goodmans	19-923				\$ 518,395
Goodmans	19-926				\$ 154,049
Goodmans	19-939				\$ 1,570
Goodmans	18-913				\$ 4,830
Grainger	19-912				\$ 64,690
Graybar Electric					\$ 5,586
GUEST COMMUNICATIONS	19-912				\$ 17,130
Haemonetics	19-912				\$ 83,854
HD Supply Facilities Maintenance Ltd	19-912				\$ 40,838
Helmer Inc	19-912				\$ 151,587
Hill Rom					\$ 20,409
HP INC	19-909				\$ 317,009
HP INC	19-939				\$ 168,146

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
HUMANE RESTRAINT	19-909				\$ 40,160
Hye Tech Network	19-909				\$ 510,244
IMEG Corp					\$ 91,590
Interior Solutions	19-923			\$ 3,822	\$ 242,017
Interior Solutions	19-926				\$ 100,132
Intermetro Industries	19-912				\$ 42,332
Intersan Manufacturing	19-912				\$ 3,603
Jensen Hughes					\$ 2,750
Kronos Inc					\$ 72,000
Lanmor Services Inc					\$ 2,824
LOGIQUIP	19-912				\$ 1,059
MARICOPA COUNTY PLANNING AND DEVELOPMENT					\$ 310,450
MARKETLAB	19-912				\$ 10,839
MCG HEALTH LLC					\$ 37,017
MDM Commercial	19-909				\$ 40,622
Medline	19-912				\$ 3,628
Medtronic	19-912				\$ 7,990
Mindray	19-912				\$ 9,998
Monoprice	19-909				\$ 1,424
Monoprice	19-939				\$ 842
MOPEC	19-912				\$ 17,220
NORIX GROUP INC	19-926				\$ 11,918
NANOSONICS INC	19-912				\$ 22,944
Nindray DS USA Inc	19-912				\$ 85,002
Ninyo and Moore Geotechnical and Environment	19-923				\$ 4,570
NORIX GROUP INC					\$ 400,689
Olympus America					\$ 32,231
OEC Medical Systems	19-904				\$ 80,529
OMC INVESTERS LLC					\$ 11,518
Owens and Minor	19-912				\$ 54,193
PAC VAN					\$ 505
Parks Medical	19-912				\$ 2,130
Philips Healthcare	18-921				\$ 38,523
Physio Control	19-912				\$ 19,458
Progressive Roofing	19-931				\$ 84,628
PRONK TECHNOLOGIES INC					\$ 3,040
QRS Calibrations	19-912				\$ 7,056
Radiation Physics and Engineering	18-917				\$ 1,250
Radiation Physics and Engineering	18-920				\$ 1,600

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
RAY-BAR	18-913				\$ 4,905
RETAIL MANAGEMENT SOLUTIONS					\$ 5,961
RICOH AMERICAS CORPORATION					\$ 30,012
RISK CLAIM 1517	19-912				\$ (901)
Ruiz Custom Upholstery	19-912				\$ 53,718
SCOTTSDALE RESTAURANT SUPPLY					\$ 5,391
Signodtics	19-912				\$ 22,460
Smiths Medical	19-912				\$ 9,253
SOFT COMPUTER CONSULTANT INC					\$ 43,038
Smithcraft Signs	18-913				\$ 10,266
Speedie and Associates					\$ 2,189
SPEEDIE AND ASSOCIATES INC					\$ 15,635
SALT RIVER PROJECT	18-913				\$ (23,852)
Standard Textile	19-912				\$ 4,380
Stryker Communications	19-910				\$ 170,089
Steris Corp					\$ 13,950
Stryker					\$ 384,697
TBJ Inc	19-912				\$ 5,654
TD INDUSTRIES	19-924				\$ 406,296
The Cbord Group	19-909				\$ 26,605
THYSSENKRUPP ELEVATOR CORP	19-912				\$ 587,346
Translogic	19-912				\$ 3,931
Tucson Business Interiors	19-912				\$ 3,000
Tucson Business Interiors	19-923				\$ 34,193
Tucson Business Interiors	19-926				\$ 335,704
UMF Medical	19-912				\$ 11,536
Verathon	19-912				\$ 14,020
VERIZON	19-909				\$ 16,853
WAXIE	19-912				\$ 3,002
World Wide Technology					\$ 701,382
Zoll Medical	19-912				\$ 46,099
TOTAL Maryvale Campus (MV)		\$ 23,000	\$ -	\$ 3,856	\$ 82,791,602
Adams and Wendt	19-936				\$ 75,033
AIRPARK SIGNS					\$ 1,305
Arizona Department of Health	19-936				\$ 900
AFFILIATED ENGINEERS	19-936				\$ 85,852
BUREAU VERITAS	19-936	\$ 7,031			\$ 21,094
Engineering Economics	19-936			\$ 4,969	\$ 54,998
GOODMANS	19-936	\$ 2,635	\$ 1,335		\$ 105,164

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Grainger	19-936				\$ 5,504
JENSEN HUGHES	19-936			\$ 1,950	\$ 15,237
KITCHELL	19-936	\$ 167,152	\$ 41,904	\$ 246,119	\$ 5,809,458
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-936				\$ 230
Speedie and Assoc					\$ 3,185
Valley Systems	19-936		\$ 1,338	\$ 983	\$ 12,863
TOTAL Annex HVAC Replacement (RSVT)		\$ 176,818	\$ 44,577	\$ 254,021	\$ 6,190,822

\$ 199,818 \$ 44,577 \$ 257,878 \$ 88,982,423

Note: Prior months amount paid are hidden

Functional Area - Acute Care Facilities					
eSTF - Enterprise Strengthening the Foundation (see attached for detail)	17-900				\$ 14,000,000
Client & Mobility (Phase 1)	16-934				\$ 1,434,893
Client & Mobility (Phase 2)	17-906				\$ 1,512,376
IPT (PBX Replacement)	16-909				\$ 2,789,264
Legacy Storage (DP-007)	16-910				\$ 2,506,978
Single Sign on	17-913				\$ 81,150
Perimeter, Internal security	16-900				\$ 67,213
Perimeter, Internal security	18-907				\$ 151,310
Perimeter, Internal security	18-910				\$ 44,235
Perimeter, Internal security	18-912				\$ 51,561
Epic 2014 Monitors (Phase 1)	16-933				\$ 341,470
Epic 2014 Monitors (Phase 2)	17-905				\$ 474,480
LCM	16-937				\$ 199,936
SEIMS	17-912				\$ 235,134
SEIMS	18-911				\$ 14,468
ESB Framework Enablement	18-914				\$ 1,111,233
Clinical Image Repository	18-915				\$ 1,271,214
Imprivata Identity	18-916				\$ 576,880
Chartmaxx Infrastructure Upgrade	19-906				\$ 859,682
Imprivata ConfirmID	19-911				\$ 137,295
ESB (Tibco) - Infrastructure	19-918				\$ 34,861
PWIM Global Monitor Software - additional funding required to support implementation of CER15-075, Cloverleaf Availability	16-924				\$ 35,400
Patient monitors - High Acuity	16-908				\$ 6,240,243
Stretcher replacement	16-912				\$ 395,538

VALLEYWISE HEALTH

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Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
IVUS - intravascular ultrasound for placement of stents	16-922				\$ 128,371
Vigileo Monitors (8)	16-928				\$ 96,132
Balloon Pumps	16-920				\$ 149,197
Zeiss - Cirrus HD ophthal camera	16-919				\$ 60,654
Vivid Q BT12 Ultrasound	16-931				\$ 55,019
Zoll Thermoguard XP (formerly Alsius)	16-906				\$ 33,230
3:1 Mesher	16-927				\$ 12,870
1:1 Mesher	16-927				\$ 26,190
2:1 Mesher	16-927				\$ 26,190
Urodynamics machine (for surgery clinic)	16-929				\$ 17,935
UltraMist System	16-925				\$ 20,195
Doppler	16-935				\$ 3,950
Ultrasound (for breast clinic)	16-931				\$ 22,685
Biom 5	16-930				\$ 8,103
Wilson Frame	18-902				\$ 4,852
Medical Beds for Psych Units	16-932				\$ 211,197
King Tong Pelvic fx reducer	16-926				\$ 9,500
Stryker Core Power Equipment --Contract	16-904				\$ 369,113
Patient Monitoring (Low Acuity) - Formerly named Alarm Management	16-907				\$ 347,029
AIMS Upgrade	16-901				\$ 51,232
AIMS Upgrade	16-902				\$ 12,000
AIMS Upgrade	16-903				\$ 112,850
Temperature Monitoring - Non FQHC Depts	17-908				\$ 133,615
2 Pillcams for Endo	17-911				\$ 13,826
Replace 11 ultrasounds	16-931				\$ 1,142,345
POC Ultrasounds (10)	16-931				\$ 634,702
Ice Machine Replacement	16-911				\$ 23,881
Steam Condensate Return Piping Replacement	16-914				\$ 62,529
Laundry/Finance/Payroll/Facilities Roof Repairs	17-917				\$ 82,955
MMC 7th Floor Roof	16-905				\$ 274,582
Facility upkeep	17-910				\$ 4,205
Facility upkeep	18-905				\$ 69,218
Colposcopes	18-909				\$ 24,607
Chandler ADA Doors	18-042				\$ 5,867
Gendare Digital x-ray unit and sensors (Panoramic Digital AND Nomad digital)	16-917				\$ 63,217
Chandler Dental Digital Radiology - Panoramic x-ray	16-915				\$ 63,564
CHC - Digital Panoramic x-ray	16-916				\$ 60,419
CHC Dental Replace Chairs Lights, Compressor and Deliverey Units	18-905				\$ 127,642

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
CHC Cost for new equipment and cost of moving existing to Avondale X-Ray	16-921				\$ 83,327
Avondale- Replace all flooring.	17-904				\$ 72,635
Temperature Monitoring - FQHC Depts	17-909				\$ 82,219
McDowell Dental	16-918				\$ 15,990
CHC Internal Medicine Clinic Renovation - increase the number of exam rooms to accommodate 1st, 2nd & 3rd residents as of July 1, 2017 plus the	18-900				\$ 221,124
CHC Dental Autoclave Replacement including printer & Cassette rack	18-908				\$ 19,122
Chandler Dental Autoclave Replacement including printer & Cassette rack	18-908				\$ 6,374
Avondale Dental Autoclave Replacement including printer & Cassette rack	18-908				\$ 6,374
FHC Helmer Medical Refrigerators	17-714				\$ 11,110
FHC Helmer Medical Refrigerators	17-901				\$ 169,399
Cabinet and Countertop Replacement South Central FHC	18-904				\$ 8,419
CHC Dental Refresh	18-905				\$ 96,361
POC Molecular (26 units)	19-914				\$ 1,049,613
Bili Meter - Draegar (10 units)	19-927				\$ 71,875
Colposcope - Guadalupe	19-925				\$ 9,927
EKG machines (3 units)	19-922				\$ 37,278
Bond related expenses (legal fees, etc.)	N/A				\$ 325,646
Audiology - Astera Audiometer	16-913				\$ 11,326
ALTURA COMMUNICATIONS	16-909	\$ 89,949			\$ 89,949
3rd Floor Behavioral Health/Medical Unit Remodel	17-903				\$ 2,570,464
22 Behavioral Health Beds for 3rd Floor MMC	17-907				\$ 188,527
Replace MMC Radiology GE Fluoroscopy Imaging Equipment	17-914				\$ 262,145
Endura CCTV System Replacement	18-901				\$ 168,739
IT - (17-900) eSTF Project	17-900				\$ 95,059
Diablo Infrastructure Costs	18-903				\$ 400,721
Epic Willow - Ambulatory & Inventory	18-906				\$ 428,269
Navigant - Proposition 480 planning	16-923				\$ 994,000
Kaufmann Hall - Prop 480 planning	16-923				\$ 370,019
IPv4Xchange (ARIN Based Transfer Escrow Payment)	16-923				\$ 7,040
Vanir Construction Management (Planning Phase)	17-915				\$ 749,971
Vanir Construction Management (\$48M) (\$48,300,501 - Entire Project)	17-916	\$ 347,687		\$ 659,220	\$ 20,856,054
IPMO Modular Building	17-902				\$ 329,631
Dickenson Wright PLLC	16-923				\$ 199,705
THOMAS PRINTWORKS	17-916				\$ 515
SUNDT CONSTRUCTION	19-918				\$ 2,911
Sims Murray LD	16-923				\$ 32,654
Devenney Group LTD	16-923				\$ 242,450
MTI Connect Inc	16-923				\$ 181
SHI INTERNATIONAL	19-911				\$ 2,577

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Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Payroll/Supplies/Misc Expenses	16-923	\$ 82,884	\$ 415,689	\$ 75,111	\$ 3,029,751
EPIC replatform and upgrade to 2016 (see attached for detail)	17-900				\$ 7,675,491
Reimbursement for Capital Expenditures	N/A				\$ 36,000,000
TOTAL Tranch 1		\$ 520,519	\$ 415,689	\$ 734,331	\$ 116,127,421
Atlantic Relocation Systems					\$ 39,819
Bond issuance costs		\$ 115,000			\$ 1,980,944
BPG Technologies LLC					\$ 116,183
Cable Solutions LLC					\$ 53,370
DH Pace					\$ 1,468
Dickinson Wright PLLC					\$ 306,955
Enterprise Security	16-923				\$ 13,715
FC Hospitality	16-923				\$ 8,376
HD Supply Facilities Maintenance Ltd					\$ 3,780
Hye Tech Neywork and Security Solutions					\$ 41,154
Innerface Architectural Signage					\$ 14,761
IPMO Modular Building	17-902				\$ 45,466
Goodmans					\$ 4,790
GOODMANS	16-923				\$ 19,996
JRC DESIGN	19-955				\$ 134,905
Lovitt & Touche Inc	19-934	\$ 59,605		\$ 31,489	\$ 3,744,972
LOVITT & TOUCHE INC	19-951				\$ 505
MIHS IPMO Food - Catering	16-923				\$ 104
NINYO AND MOORE	19-955				\$ 2,500
OKLAND CONSTRUCTION	19-955				\$ 409,488
PAC-VAN	19-955				\$ 71,160
Payroll/Supplies/Misc Expenses					\$ 3,139,885
PHOENIX FENCE					\$ 2,283
Sims Murrar LD					\$ 30,441
Skyline Builders And Restoration Inc					\$ 122,769
Tempe Diablo LLC					\$ 33,132
Tucson Business Interiors					\$ 447,192
Vanir Construction Management (\$48M) (\$48,300,501 - Entire Project)					\$ 13,838,782
World Wide Technology Co Inc					\$ 5,978
Zurich North America	16-923				\$ 47,500
TOTAL Enterprise		\$ 174,605	\$ -	\$ 31,489	\$ 24,682,374
Adams and Wendt	19-935				\$ 37,316
APS	19-935				\$ 45,963
Affiliated Engineers Inc	19-935	\$ 15,703			\$ 2,173,844
Affiliated Engineers Inc	19-935				\$ 2,058,558

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
Arnold Machinery	19-935				\$ 34,209
ARIZONA DEPARTMENT OF HEALTH	19-935				\$ 150
CDW GOVERNMENT INC	19-935				\$ 337
CENTERLINE MECHANICAL	19-935		\$ 4,725		\$ 4,725
CITY OF PHOENIX	19-935		\$ (32,019)		\$ 2,296
DP Electric	19-935				\$ 6,987
ENGINEERING ECONOMICS	19-935			\$ 6,773	\$ 128,537
GOODMANS	19-935				\$ 3,133
HYE TECH	19-935	\$ 83,034	\$ 576,552		\$ 1,371,896
JENSEN HUGHES	19-935				\$ 11,820
KITCHELL	19-935	\$ 182,255	\$ 44,946	\$ 76,975	\$ 47,876,246
LANMOR	19-935				\$ 23,708
Maricopa County	19-935				\$ 239,965
MDM COMMERCIAL	19-935				\$ 1,483
RICOH	19-935				\$ 456
Soft Computer Consultants	19-935				\$ 46,513
SMITHCRAFT SIGNS	19-935				\$ 5,782
Speedie snd Assoc	19-935				\$ 24,160
SOUTHWEST GAS	19-935				\$ 121,938
THE CBORD GROUP	19-935				\$ 13,022
Thomas Printworks	19-935				\$ 3,069
VALLEY SYSTEMS	19-935				\$ 371
WESTERN STATES FIRE	19-935				\$ 705
TOTAL Central Utility Plant (RSVT)		\$ 280,991	\$ 594,205	\$ 83,748	\$ 54,237,189
ADAMS AND WENDT	19-949				\$ 13,503
ADAMS AND WENDT	19-948		\$ 5,520		\$ 31,430
ADAMS AND WENDT	19-947				\$ 2,793
ADAMS AND WENDT	19-951	\$ 59,998	\$ 6,440		\$ 79,143
ADAMS AND WENDT	19-948				\$ 2,596
AFFILIATED ENGINEERS	19-948	\$ 633			\$ 230,801
AFFILIATED ENGINEERS	19-954				\$ 1,050
ANCO SANITATION	19-948				\$ 1,450
ARIZONA PUBLIC SERVICE	19-947				\$ 1,391,892
AS SOFTWARE	19-951				\$ 9,500
ATLANTIC RELOCATIONS	19-948		\$ 2,076		\$ 9,306
BPG TECH	19-948	\$ 7,782			\$ 45,750
BPG TECH	19-947				\$ 7,339
BPG TECH	19-951	\$ 718		\$ 12,668	\$ 13,386

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		JULY 2021	AUG 2021	SEPT 2021	Cumulative Total
CABLE SOLUTIONS	19-947			\$ 65,093	\$ 65,093
CAPSULE TECH	19-951				\$ 8,708
CDW G	19-947	\$ 1,331			\$ 1,413
CDW G	19-951				\$ (16)
CENTURY LINK	19-951				\$ 6,706
CITY OF PHOENIX	19-947				\$ 79,102
CME	19-948				\$ 1,117
CME	19-951				\$ 2,765
Cop*city Of Phx Paymnt	19-947				\$ 300
Cunningham Architect	19-947	\$ 284,440	\$ 378,729	\$ 142,000	\$ 27,953,476
DANIELS MOVING	19-948		\$ 27,924		\$ 29,020
Devenney Group LTD					\$ 530,623
DYNAMIC INSTALLATION	19-948		\$ 1,350		\$ 23,932
ECD SYSTEMS	19-947		\$ 58,937		\$ 58,937
EXCESSIVE CARTS	19-948				\$ 22,782
FC HOSPITALITY	19-948				\$ 173,927
Follett	16-923				\$ 5,249
GOODMANS		\$ 29,842			\$ 90,025
GOODMANS	19-951			\$ 26,335	\$ 26,335
Innerface Architectural Signage	19-948				\$ 862
Innerface Architectural Signage	19-951				\$ 833
JENSEN HUGHES	19-947			\$ 1,217	\$ 9,637
JENSEN HUGHES	19-951			\$ 3,628	\$ 7,686
KITCHELL	19-947	\$ 5,312,822	\$ 640,380	\$ 10,999,437	\$ 121,452,179
KITCHELL	19-937				\$ 667,452
KITCHELL	19-948	\$ 6,776	\$ 10,883,488	\$ 6,776	\$ 11,866,155
KITCHELL	19-951	\$ 203,847	\$ 1,195,295	\$ 1,308,985	\$ 4,343,001
KITCHELL	19-954				\$ 8,373
LANMOR	19-947				\$ 7,566
LANMOR	19-948	\$ 1,707			\$ 1,977
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-951				\$ 289,918
MARICOPA COUNTY PLANNING AND DEVELOPMENT		\$ 14,221		\$ 8,104	\$ 2,040,940
MISC. UTILITY ALLOCATION MAY 2021	19-947				\$ 17,500
MDM COMMERCIAL	19-951		\$ 1,225		\$ 1,225
NINYO AND MOORE	19-947				\$ 3,200
OFFSITE EQUIPMENT STORAGE	19-948				\$ 650
PNC P-CARD	19-951	\$ 300			\$ 300
PAC-VAN	19-947				\$ 62,185
POHLE NV CENTER INC	19-948	\$ 11,904			\$ 11,904

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid JULY 2021	Amount Paid AUG 2021	Amount Paid SEPT 2021	Amount Paid Cumulative Total
RECLASS UTILITIES ALLOCATION TO CONSTRUCTION PROJECTS	19-951		\$ 17,500		\$ 107,000
RECLASS UTILITIES ALLOCATION TO CONSTRUCTION PROJECTS	19-947	\$ 16,500		\$ 17,500	\$ 34,000
RMJ Electrical Contractors					\$ 551
Smithcraft Signs	19-947				\$ 960
Smithcraft Signs	19-951			\$ 4,650	\$ 4,650
SPEEDIE AND ASSOC	19-947	\$ 36,682		\$ 14,106	\$ 213,853
SPEEDIE AND ASSOC	19-951				\$ 670
STERIS	19-947		\$ 537	\$ 581	\$ 1,118
SWISSLOG	19-947				\$ 2,500
TEMP ARMOUR	19-951				\$ 6,649
Valley Systems	19-948				\$ 1,716
Valley Systems	19-951				\$ 1,018
Speedie and Assoc					\$ 49,380
SRP	19-947				\$ 500
THOMAS PRINTWORKS					\$ 7,517
Trademark Visual	19-948				\$ 2,576
ZOLL MEDICAL WILL REVERSE IN JULY		\$ (371)			\$ -
ZORO TOOLS	19-948	\$ 3,218			\$ 14,481
TOTAL Roosevelt Campus Site Development Plan (RSVT)		\$ 5,992,349	\$ 13,219,401	\$ 12,611,080	\$ 172,162,114

\$ 6,968,464	\$ 14,229,295	\$ 13,460,648	\$ 367,209,098
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Bond Proceeds received to date:

\$935,805,959

TOTAL MONTHLY SPENT AMOUNT

\$ 8,645,148	\$ 16,868,690	\$ 16,673,533	\$ 576,916,943
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REMAINING Cash for disbursement

\$ 358,889,015



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 4.c.

Reports to the Board
Monthly Valleywise Health Employee
Turnover Report – September 2021

Human Resources Board Turnover Analysis

October 2021

September Turnover 2021 Summary

- Overall voluntary turnover of 20.69% increased by .30 % from prior month August of 20.39%. We're also up 4.27% from the same month in 2020 (September 2020 – 16.42%)
- Carryover initiatives from FY21 turnover reduction and retention:
 1. 30- and 90-day new hire survey data. Exit Interview survey data. This data is shared at the tier 3 huddle as well shared with leaders through our data dashboard on the Vine.

August 2021	Invited	Responded	Percent (%)	Highest Favorability	Lowest Favorability
30 Day Survey	73	31	42%	<ul style="list-style-type: none"> • Understand role in ORG goals • See self working at VWH in 12 mos. • Feeling productive in role 	<ul style="list-style-type: none"> • Feel confident using systems needed • Feeling welcome at VWH • Experience matches expectations
90 Day Survey	88	29	33%	<ul style="list-style-type: none"> • Know who to ask about my duties • Recommend VWH as a place to work • Understand role expectations 	<ul style="list-style-type: none"> • I understand how my work is measured • I believe my ideas are valued • I regularly receive feedback from my leaders
Exit Survey	37	18	49%	<ul style="list-style-type: none"> • Manager provided useful feedback • Clear performance expectations • Proud to work at VWH 	<ul style="list-style-type: none"> • Opportunities to reach career goals • Paid Fairly • Opportunity to improve my skills

2. An onboarding experience that is specific for each level of position.
 3. Turnover data by division and leader to identify areas of focus.
 4. Evaluate monthly the reason codes for the turnover and apply then to the retention efforts of market evaluations, pay adjustments, ongoing remote work opportunities, etc.
 - A. Total September voluntary terms - 57
 - a. Top 3 Reason Codes for September voluntary terms:
 - 21 – Accepted other Job (37%)
 - 16 – Personal/Family (28%)
 - 15 – Quit w/o appropriate notice (26%)
 5. Tier 3 reporting efforts with Executive leadership to review daily metrics and execute on heightened level of accountability.
 6. Engagement Survey Results are published for all employees. All leaders were provided opportunities to learn more about how to develop an action plan for their immediate teams through a learning forum hosted by the T/OE team. HR is showcasing 2 action plans and outcomes during the Quarterly Leadership Forums.
 7. Awarded 3rd RN Surge nurses- onboarding the groups as they are cleared starting 9/21 through October. As of 10/14, Valleywise Health was approved to offer 5-week extensions for Surge Nurse Travelers from the State of Arizona. Currently we have onboarded 31 surge nurses.
- First year voluntary turnover increased 1.33% (August 43.46% to September 44.79%)
 - Clinical (Non-Licensed) – September 51.73% (August 52%)
 - Management & Supervision – September 32.43% (August 36.25%)
 - RN – September 53.22% (August 49.69%)
 - Benchmark:
 - The healthcare 2021 benchmark average for overall turnover is 19.50%.

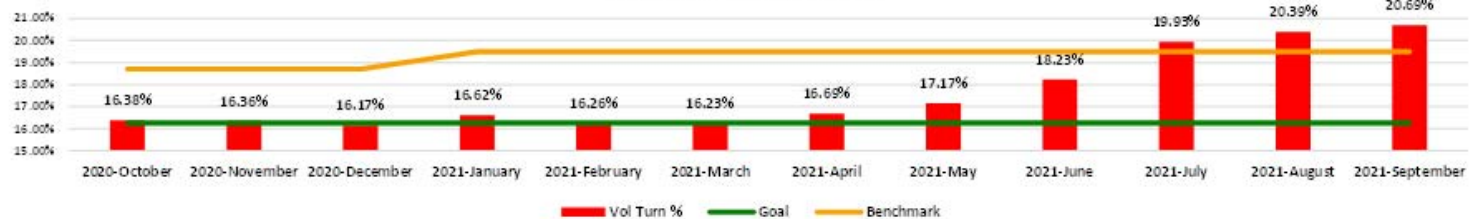


ALL Valleywise Health Summary

September - 2021	Avg Emps	Avg Emps 1Yr	Hires	VOL 1 Yr	VOL 1st Yr %	VOL	VOL%
Administrative	45.00	12.92	19	5	3.23%	8	1.48%
Clinical (Non-Licensed)	72.50	23.50	38	7	2.48%	10	1.15%
Clinical Licensed	21.42	3.75	5	1	2.22%	4	1.56%
Clinical Tech & Specialists	11.50	2.58	6	2	6.45%	2	1.45%
Management & Supervision	18.25	2.75	5	1	3.03%	3	1.37%
Professional	20.92	4.42	2	1	1.89%	2	0.80%
Provider Non-Physician	1.33	0.25	0	0	0.00%	0	0.00%
RN	68.58	18.50	13	8	3.60%	17	2.07%
Support	15.25	5.08	4	4	6.56%	8	4.37%
Total	274.75	73.75	92	29	3.28%	54	1.64%

Total (Last 12 Months)	Avg Emps	Avg Emps 1Yr	Hires	VOL 1 Yr	VOL 1st Yr %	VOL	VOL%
Administrative	503.08	128.33	139	47	36.62%	96	19.08%
Clinical (Non-Licensed)	866.17	274.50	289	142	51.73%	219	25.28%
Clinical Licensed	249.67	43.58	38	13	29.83%	33	13.22%
Clinical Tech & Specialists	135.50	28.67	38	13	45.35%	26	19.19%
Management & Supervision	207.25	27.75	35	9	32.43%	29	13.99%
Professional	251.83	49.83	40	9	18.06%	26	10.32%
Provider Non-Physician	16.83	3.17	0	0	0.00%	0	0.00%
RN	833.33	208.58	209	111	53.22%	205	24.60%
Support	165.58	50.42	46	21	41.65%	34	20.53%
Total	3,229.25	814.83	834	365	44.79%	668	20.69%

Voluntary Term % by Month







Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 4.d.

Reports to the Board
Quarterly Report Employee Engagement
Survey Action Plans



Human Resources Employee Engagement Action Plan Highlight

October 2021

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Leader Action Plan Highlight

Liliana Orta



Opportunity:

My manager gives me regular feedback on my performance.

Action Step 1:

Quality Specialist conducting audits and will meet with staff to review scores. Staff not meeting benchmarks will receive further training to meet expectations.

- Able to meet with team members on a regular basis.
- Employee can listen to their calls to better understand how to meet our mission.
- Performance Plans are clear with set expectations moving forward.
- No surprises for employee on meeting benchmarks.

Action Step 2:

Creating a quarterly newsletter for updates on process and staff recognition. First newsletter will be distributed on 9/9/21.

- Newsletter launched with positive response from the team.
- Many reported that they did not realize how much was done by other team members.
- They liked the "Kudos" and team highlights, they liked to see themselves highlighted as well.





Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 4.e.

Reports to the Board
Quarterly VCHCGC Membership
Structure Report

Demographic Characteristics of Valleywise Community Health Centers Governing Council Members

Numbers of Members	Consumers	Race	Ethnicity	Gender	Areas of Expertise	District
9	67%	11% Asian 0% Native Hawaiian 0% Other Pacific Islander 11% Black/African American 0% American Indian/Alaska Native 56% White 22% More than one race 0% Unreported/refused to report	78% Non-Hispanic or Latino 22% Hispanic or Latino	56% Female 33% Male 11% Unreported/refused to report	Healthcare Finance Community Affairs Government Social Services Business Education <u>Not represented</u> Legal Labor Relations Trade Unions	22% District 1 22% District 2 11% District 3 33% District 4 11% District 5

Demographic Characteristics of Valleywise Health FQHC Patients*

Total patients	Race	Ethnicity	Gender assigned at birth
78,554	2% Asian <1% Native Hawaiian <1% Other Pacific Islander 13% Black/African American 1% American Indian/Alaska Native 79% White <1% More than one race 3% Unreported/refused to report	39% Non-Hispanic or Latino 61% Hispanic or Latino	58% Female 42% Male

* Data source: Valleywise Health UDS Report Submitted to HRSA Mar 2021



Maricopa County Special Health Care District

Board of Directors Formal Meeting

October 27, 2021

Item 5.
No Handout

Concluding Items