



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023
1:00 p.m.

Agenda



Board Members

J. Woodfin Thomas, Chairman, District 4
Mark G. Dewane, Vice Chairman, District 2
Mary A. Harden, RN, Director, District 1
Kate Brophy McGee, Director, District 3
Mary Rose Garrido Wilcox, Director, District 5

President & Chief Executive Officer

Stephen A. Purves, FACHE

Clerk of the Board

Melanie Talbot

Meeting Location

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Conference and Administration Center
Auditoriums 1 through 4

AGENDA – Formal Meeting

**Maricopa County Special Health Care District
Board of Directors**

Mission Statement

The Valleywise Health's mission is to provide exceptional care, without exception, every patient, every time.

Welcome

The Board of Directors is the governing body for the Maricopa County Special Health Care District. Each member represents one of the five districts in Maricopa County. Members of the Board are public officials, elected by the voters of Maricopa County. The Board of Directors sets policy and the President & Chief Executive Officer, who is hired by the Board, directs staff to carry out the policies.

How Citizens Can Participate

Each meeting is open to the public and there is a "Call to the Public" at the beginning of each meeting. An individual may address the Board of Directors at this time or when the agenda item to be addressed is reached. If you wish to address the Board, please complete a Request to Speak form Speaker's Slip and deliver it to the Clerk of the Board prior to the Call to the Public. If you have anything that you wish distributed to the Board and included in the official record, please hand it to the Clerk who will distribute the information to the Board members and Valleywise Health Senior Staff.

Speakers will be called in the order in which requests to speak are received. Your name will be called when the Call to the Public has been opened or when the Board reaches the agenda item which you wish to speak. As mandated by the Arizona Open Meeting Law, officials may not discuss items not on the agenda, but may direct staff to follow-up with the citizen.

Public Rules of Conduct

The Board Chair shall keep control of the meeting and require the speakers and audience to refrain from abusive or profane remarks, disruptive outbursts, applause, protests, or other conduct which disrupts or interferes with the orderly conduct of the business of the meeting. Personal attacks on Board members, staff, or members of the public are not allowed. It is inappropriate to utilize the Call to the Public or other agenda item for purposes of making political speeches, including threats of political action. Engaging in such conduct and failing to cease such conduct upon request of the Board Chair will be grounds for ending a speaker's time at the podium or for removal of any disruptive person from the meeting room, at the direction of the Board Chair.

Agendas are available within 24 hours of each meeting via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, Monday through Friday between the hours of 9:00 a.m. and 4:00 p.m. and on the internet at <https://valleywisehealth.org/about/board-of-directors/>. Accommodations for individuals with disabilities, alternative format materials, sign language interpretation, and assistive listening devices are available upon 72 hours advance notice via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt, Phoenix, Arizona 85008, (602) 344-5177. To the extent possible, additional reasonable accommodations will be made available within the time constraints of the request.

• Valleywise Health Medical Center •
• 2601 East Roosevelt Street • Phoenix, Arizona 85008 •
• Conference and Administration Center • Auditoriums 1 through 4 •

Wednesday, April 26, 2023
1:00 p.m.

Access to the meeting room will start at 12:50 p.m., 10 minutes prior to the start of the meeting.

One or more members of the Board of Directors of the Maricopa County Special Health Care District may be in attendance by technological means. Board members attending by technological means will be announced at the meeting.

Pursuant to A.R.S. § 38-431.03(A)(3), or any applicable and relevant state or federal law, the Board may vote to recess into an Executive Session for the purpose of obtaining legal advice from the Board's attorney or attorneys on any matter listed on the agenda. The Board also may wish to discuss any items listed for Executive Session discussion in General Session, or the Board may wish to take action in General Session on any items listed for discussion in Executive Session. To do so, the Board will recess Executive Session on any particular item and reconvene General Session to discuss that item or to take action on such item.

Please silence any cell phone, computer, etc., to minimize disruption of the meeting.

1:00 **Call to Order**

Roll Call

Pledge of Allegiance

Call to the Public

This is the time for the public to comment. The Board of Directors may not discuss items that are not specifically identified on the agenda. Therefore, pursuant to A.R.S. § 38-431.01(H), action taken as a result of public comment will be limited to directing staff to study the matter, responding to any criticism or scheduling a matter for further consideration and decision at a later date.

ITEMS MAY BE DISCUSSED IN A DIFFERENT SEQUENCE

General Session, Presentation, Discussion and Action:

- 1:15 1. **Approval of Consent Agenda: 15 min**
Note: Approval of contracts, minutes, IGA's, proclamations, etc. Any matter on the Consent Agenda will be removed from the Consent Agenda and discussed as a regular agenda item upon the request of any Board member.
- a. **Minutes:**
 - i. **Approve** Maricopa County Special Health Care District Board of Directors meeting minutes dated March 22, 2023
Melanie Talbot, Chief Governance Officer; and Clerk of the Board
 - b. **Contracts:**
 - i. **Approve** a new intergovernmental agreement (IGA) [90-23-225-1 (CTR063883)] between the Arizona Department of Health Services (ADHS) and the Maricopa County Special Health Care District dba Valleywise Health, for funding for the Reproductive Health/Family Planning Program, which provides reproductive health/family planning education, counseling, medical care, screening, and referral services to low-income individuals living in rural and underserved areas
Michael D. White, MD, MBA, Executive Vice President, Chief Clinical Officer

General Session, Presentation, Discussion and Action, cont.:

- 1:15 1. Approval of Consent Agenda, cont.:
- b. Contracts, cont.:
- ii. **Approve** amendment #59 to the contract (480-90-18-012-59) between Kitchell Contractors, Inc. of Arizona, Construction Manager at Risk (CMAR), and the Maricopa County Special Health Care District dba Valleywise Health, for project change order (PCCO) numbers 013, and 004R, for miscellaneous revisions in the new acute care hospital and Piper Pavilion for a total amount of \$287,891 (CER #19-947 and CER #19-951; Project A1440 and A10900)
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
- iii. **Approve** amendment #5 to the contract (90-19-192-1-05) between GE Precision Healthcare LLC, and the Maricopa County Special Health Care District dba Valleywise Health, to add equipment and modify equipment to the service agreement
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
- iv. **Approve** amendment #1 to the facility agreement (MCO-20-033-01) between Mercy Care dba Mercy Care, and Mercy Care Advantage, and the Maricopa County Special Health Care District dba Valleywise Health, to add reimbursement terms for outpatient court ordered evaluations
Renee Clarke, MBA, Senior Vice President, Managed Care
- v. **Approve** a new cooperative purchasing agreement (90-23-218-1) between Climatec LLC., and the Maricopa County Special Health Care District dba Valleywise Health, for energy management control system services at Valleywise Health facilities
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
- vi. **Approve** amendment #3 to the agreement (90-20-065-1-03) between 3M Health Information Systems, Inc., and the Maricopa County Special Health Care District dba Valleywise Health, to add medical necessity module to the agreement and extend the agreement for 3 years
Kelly Summers, CHCIO, Senior Vice President, Chief Information Officer
- vii. **Rescind** intergovernmental agreement (IGA)(90-23-033-1) between the Arizona Health Care Cost Containment System (AHCCCS), and the Maricopa County Special Health Care District dba Valleywise Health, and **Approve** replacement intergovernmental agreement (IGA)(90-23-239-1) between the Arizona Health Care Cost Containment System (AHCCCS), and the Maricopa County Special Health Care District dba Valleywise Health, to provide matching funds in support of the Targeted Investment 2.0 Program (TIP)
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
- viii. **Approve** a new cooperative purchasing agreement (90-23-211-1) between Herc Rentals Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for equipment rentals and related products and services at Valleywise Health facilities
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer

General Session, Presentation, Discussion and Action, cont.:

1:15 1. Approval of Consent Agenda, cont.:

c. Governance:

- i. **Approve** Valleywise Health Foundation's ALL IN Campaign donor recognition requests
Lisa Hartsock, MPH, CFRE, Foundation Relations Executive; and Interim Chief Executive Officer of the Valleywise Health Foundation
- ii. **Approve** affidavit appointing Shaheda Ali, MD, as Deputy Medical Director in the Department of Psychiatry
Gene Cavallo, MC, LPC, Senior Vice President, Behavioral Health Services
- iii. **Approve** a no objection letter to the proposed property tax reclassification of real and personal property of CEVA Logistics – KORE Power, to be located in foreign trade zone no. 277
Warren Whitney, MBA, Senior Vice President, Government Relations
- iv. **Authorize** the release of the remaining self-insured retention amount of \$980,212.63 in furtherance of settlement of Valleywise Health Claim Number MM104203041445
Martin C. Demos, JD, Senior Vice President, General Counsel

d. Medical Staff:

- i. **Approve** Valleywise Health's Medical Staff credentials for April 2023
Mark M. MacElwee, MD, Chief of Staff
- ii. **Approve** Valleywise Health's Advanced Practice Clinician/Allied Health Professional Staff credentials for April 2023
Mark M. MacElwee, MD, Chief of Staff
- iii. **Approve** Proposed Revisions to Policy 39021: Practitioner Access to Confidential Files
Mark M. MacElwee, MD, Chief of Staff

e. Care Reimagined Capital:

- i. **Approve** capital expenditure request (CER #19-947AH) to purchase Kinevo and Lumera surgical microscopes from Carl Zeiss Meditec USA, Inc. (Zeiss) for the new acute care hospital for a cost of \$1,086,286
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
- ii. **Approve** capital expenditure request (CER #19-947AI) to purchase endoscopy medical equipment from Olympus for the new acute care hospital for a cost of \$1,338,513
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
- iii. **Approve** capital expenditure request (CER #19-947AG) to purchase medical equipment, furniture, fixtures, and equipment from Intermetro Industries Corp., for the new acute care hospital and the Piper Pavilion for a cost of \$1,598,793
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer

General Session, Presentation, Discussion and Action, cont.:

- 1:15 1. Approval of Consent Agenda, cont.:
- e. Care Reimagined Capital, cont.:
 - iv. **Approve** capital expenditure request (CER #19-947AF) to purchase medical equipment, furniture, fixtures, and equipment, and IT equipment from CME for the new acute care hospital and the Piper Pavilion for a cost of \$2,585,276
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
 - v. **Approve** amendment #2 capital expenditure request (CER #19-947SB) to purchase GE Healthcare mounting racks, gateway server, wall channels, and software adjustment for the new acute care hospital and the Piper Pavilion for an additional \$2,648, resulting in a total cost of \$4,508,684
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
 - vi. **Approve** capital expenditure request (CER #19-947AK) to purchase information technology equipment from CDW for the new acute care hospital and Piper Pavilion for a total cost of \$1,470,450
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
 - vii. **Approve** capital expenditure request (CER #19-947 AJ) for a Salient NVR device for storage and retrieval capability provided by Cable Solutions, LLC., for the new acute care hospital for a total cost of \$462,161
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
 - f. Capital:
 - i. INTENTIONALLY LEFT BLANK

End of Consent Agenda

- 1:30 2. Discuss Valleywise Health's Workplace Violence Committee **10 min**
Crystal Garcia, RN, MBA, Vice President, Specialty Services, Quality and Safety
- 1:40 3. Discuss, Review and **Approve** an Amended and Restated Cooperative Service Agreement between the Maricopa County Special Health Care District and the Valleywise Health Foundation
15 mins
Lisa Hartsock, MPH, CFRE, Interim Chief Executive Officer, Valleywise Health Foundation
- 1:55 4. Discussion and **Possible Action** on Valleywise Health's 2023 Legislative Agenda and/or the Maricopa County Special Health Care District's Position Regarding Proposed State and Federal Legislative Items **10 min**
Warren Whitney, MBA, Senior Vice President, Government Relations
- 2:05 5. Discuss and Review Preliminary Patient Volumes and Capital Targets for Fiscal Year 2024 **10 min**
Matthew Meier, MBA, Vice President, Financial Services

General Session, Presentation, Discussion and Action, cont.:

- 2:15 6. Discuss and Review Valleywise Health’s March 2023 Financials and Statistical Information, Quarterly Investment of Funds Report 15 min
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
- 2:30 7. Monthly Update on Care Reimagined Projects 10 min
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
- 2:40 8. Review and **Possible Action** on the Following Reports to the Board of Directors: 15 min
- a. Monthly Care Reimagined Capital Purchases Report (March 2023)
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
 - b. Monthly Valleywise Health Employee Turnover Report (March 2023)
Susan Lara-Willars, HCS, MBA, Senior Vice President, Chief Human Resources Officer
 - c. Quarterly Employee Engagement Survey Action Plans
Susan Lara-Willars, HCS, MBA, Senior Vice President, Chief Human Resources Officer
 - d. Quarterly Valleywise Community Health Centers Governing Council Structure Report
Melanie Talbot, Chief Governance Officer; and Clerk of the Board
 - e. Annual Maricopa County Special Health Care District Wide Risk Management Program Report
Dale Schultz, Director Risk Management
 - f. Fiscal Year 2022 Non-Privileged Patient Care Competency Report
Susan Lara-Willars, HCS, MBA, Senior Vice President, Chief Human Resources Officer
- 2:55 9. Concluding Items 10 min
- a. Old Business:
- March 22, 2023**
- Quality – Health Equity Organizational Assessment
- Provide a copy of the social determinants of health screening tool
- Employee Benefits Program
- How were the Optum Rx savings calculated?
 - Report employee feedback to changes related to the benefits program to the Board
- Fiscal Year 2024 Budget Calendar
- Schedule the June 22, 2023 informational budget hearing meeting for the evening with no legal action on the agenda
- Legislative Update
- Provide comparison of the number of vetoed bills to previous years
- Care Reimagined Update
- Provide update on the artwork

General Session, Presentation, Discussion and Action, cont.:

2:55 9. Concluding Items, cont.

a. Old Business, cont.:

February 22, 2023

Quality Metrics Dashboard

- Add the numerator and denominator to PSI 04

August 24, 2022

Monthly Update on Care Reimagined Projects

- Work with organized neighborhood groups near Valleywise Health Medical Center to build connections and invite to opening of new hospital

b. Board Member Requests for Future Agenda Items or Reports

c. Comments

- i. Chairman and Member Closing Comment
- ii. President and Chief Executive Officer Summary of Current Events

3:05 **Adjourn**



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.

Consent Agenda



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.a.i.

**Minutes
March 22, 2023**

Minutes

DRAFT

Maricopa County Special Health Care District
Board of Directors Meeting
Valleywise Health Medical Center
Conference and Administration Center, Auditoriums 1 through 4
March 22, 2023
1:00 p.m.

Present: J. Woodfin Thomas, Chairman, District 4
Mark G. Dewane, Vice Chairman, District 2
Kate Brophy McGee, Director, District 3
Mary Rose Garrido Wilcox, Director, District 5

Absent: Mary A. Harden, RN, Director, District 1

Others Present: Steve Purves, FACHE, President & Chief Executive Officer
Claire Agnew, CPA, MBA, Executive Vice President, Chief Financial Officer
Lia Christiansen, MBC, Executive Vice President, Chief Administrative Officer
Sherry Stotler, RN, MSN, Senior Vice President, Chief Nursing Officer
Mark M. MacElwee, MD, Chief of Staff
Martin C. Demos, JD, Senior Vice President, General Counsel

**Guest Presenters/
Speakers:** Kote Chundu, MD, President and Chief Executive Officer, District Medical Group
Crystal Garcia, RN, MBA, Vice President, Specialty Services, Quality and Patient Safety
Lene´ Hudson, Director Care Management
Susan Lara-Willars, HCS, MBA, Senior Vice President, Chief Human Resources Officer
Matthew Meier, MBA, Vice President, Financial Services
Michael Fronske, Legislative and Governmental Affairs Director

Recorded by: Melanie Talbot, Chief Governance Officer; Clerk of the Board
Cynthia Cornejo, Deputy Clerk of the Board

Call to Order:

Chairman Thomas called the meeting to order at approximately 1:00 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, she noted that four of the five voting members of the Maricopa County Special Health Care District Board of Directors were present, which represented a quorum.

Pledge of Allegiance

Mr. Purves led the Pledge of Allegiance.

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

Call to the Public

Chairman Thomas called for public comment.

Mr. Purves introduced Dr. Michelle Barker, the new Senior Vice President Ambulatory Services, and Chief Executive Officer Federally Qualified Health Centers.

Mission Statement

Director Brophy McGee read the mission statement aloud.

General Session, Presentation, Discussion and Action:

1. Approval of Consent Agenda:
 - a. Minutes:
 - i. Approve Maricopa County Special Health Care District Board of Directors meeting minutes dated February 22, 2023
 - ii. Approve Maricopa County Special Health Care District Board of Directors meeting minutes dated March 6, 2023
 - b. Contracts:
 - i. Approve new agreement (90-23-190-1) between ARUP Laboratories, Inc., and the Maricopa County Health Care District dba Valleywise Health, to provide reference laboratory testing services
 - ii. Approve amendment #6 to the contract (MCO-20-001-06) between UnitedHealthcare Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, to replace amendment #5
 - iii. Approve a new funds flow agreement (90-23-203-1) between St. Joseph's Hospital and Medical Center and the Maricopa County Special Health Care District dba Valleywise Health, for redistribution of newly generated graduate medical education funding
 - iv. Approve a new cooperative agreement (90-23-192-1) between Cactus Transport Inc., dba Cactus Asphalt, and the Maricopa County Special Health Care District dba Valleywise Health, for paving and resurfacing services, and related work in alleys and parking lots
 - v. Approve amendment #2 to the contract (MCO-20-039-02) between UnitedHealthcare Insurance Company and the Maricopa County Special Health Care District dba Valleywise Health, for participation in the quality incentive program
 - vi. Approve a new facility and professional services agreement (MCO-20-037-MSA) between Coventry Healthcare Workers Compensation, Inc., and the Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive medical and behavioral health services

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

General Session, Presentation, Discussion and Action, cont.:

1. Approval of Consent Agenda, cont.:
 - b. Contracts, cont.:
 - vii. Approve a new professional services agreement (MCO-20-038-MSA) between Health Value Management, Inc., dba Humana Behavioral Health Network, and the Maricopa County Special Health Care District dba Valleywise Health, to allow members to receive comprehensive behavioral health services through Valleywise Health integrated behavioral health providers
 - viii. Approve amendment #3 to the contract (90-17-083-2-03) between Sherloq Solutions and the Maricopa County Special Health Care District dba Valleywise Health, to extend the contract for one additional year
 - ix. Approve amendment #12 to the contract (90-13-140-1-12) between Health Net of Arizona, Inc., dba Arizona Complete Health, and the Maricopa County Special Health Care District dba Valleywise Health, for participation in the quality incentive program
 - x. Approve amendment #2 to the contract (90-13-242-1-02) between BCBSAZ Health Choice and the Maricopa County Special Health Care District dba Valleywise Health, for participation in the quality incentive program
 - xi. Approve amendment #3 to the contract (90-17-083-1-03) between Progressive Management Systems and the Maricopa County Special Health Care District dba Valleywise Health, to extend the contract for one additional year
 - xii. Approve amendment #4 to the contract (90-14-062-1-04) between Banner University Health Plans (BUHP) and the Maricopa County Special Health Care District dba Valleywise Health, for participation in the quality incentive program
 - xiii. Approve a new contract (90-23-106-1) between LaneTerralever, LLC., and the Maricopa County Special Health Care District dba Valleywise Health, to be the Agency of Record (AOR) to provide creative and digital marketing, market analysis, public relations and media services, as well as web development services
 - xiv. Approve a new contract (90-23-106-2) between MTI Connect, LLC., and the Maricopa County Special Health Care District dba Valleywise Health, to supplement the Agency of Record (AOR) contract for specific, targeted marketing campaigns
 - xv. Approve a new agreement (90-23-204-1) between Baxter Healthcare Corporation and the Maricopa County Special Health Care District dba Valleywise Health, to purchase dialysis/CRRT supplies and products for the PRISMA system
 - xvi. Approve a new lease agreement (90-23-206-1) between Mesa Tower EE, LLC., (lessor) and the Maricopa County Special Health Care District dba Valleywise Health, (lessee) for 2,867 square feet of space located at 1201 S. Alma School Road Mesa, AZ 85210

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

General Session, Presentation, Discussion and Action, cont.:

1. Approval of Consent Agenda, cont.:
 - c. Governance:
 - i. Approve revisions to the following Board policy:
Policy 99109 G – Travel and Travel Reimbursement
Proposing new title: Board Member Conference Expenses and Travel Reimbursement
 - ii. Approve application of Norma Munoz for membership to the Valleywise Community Health Centers Governing Council
 - iii. Approve application of Earl Arbuckle for membership to the Valleywise Community Health Centers Governing Council
 - iv. Approve application of William O'Neill for membership to the Valleywise Community Health Centers Governing Council
 - v. Approve renewal of Policy 23624 D - Federally Qualified Health Centers Sliding Fee Discount Program
 - vi. Approve Valleywise Health Foundation's ALL IN Campaign donor recognition requests
 - vii. Approve patient account write-off greater than \$500,000 billed charges: Aetna Claim ID EPPCVCGXG00
 - d. Medical Staff:
 - i. Approve Valleywise Health's Medical Staff credentials for March 2023
 - ii. Approve Valleywise Health's Advanced Practice Clinician/Allied Health Professional Staff credentials for March 2023
 - iii. Approve Proposed Revisions to Policy #39026 T: Operational Credentialing Policy and Procedure
 - iv. Approve Proposed Revisions to the Policy #31200 T: Medical Staff Bylaws
 - e. Care Reimagined Capital:
 - i. Approve capital expenditure request (CER #19-947AD) for the purchase and installation of adult patient beds for the new acute care hospital from Stryker Medical, for a cost of \$5,248,927
 - ii. Rescind capital expenditure request (CER #19-947E) for a GE Maxima Computed Tomography machine and Approve replacement capital expenditure request (CER #19-947AE) to purchase a GE Apex Plus Power Pro Computed Tomography machine for the new acute care hospital from GE Healthcare for a cost of \$1,529,437

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

General Session, Presentation, Discussion and Action, cont.:

1. Approval of Consent Agenda, cont.:

f. Capital:

i. Approve capital expenditure request (CER #23-435) for replacement end user workstations for a total cost of \$437,080

Chairman Thomas requested that item 1.c.vi., Valleywise Health Foundation's ALL IN Campaign donor recognition requests, be removed from the consent agenda, to be discussed and voted on separately.

MOTION: Director Wilcox moved to approve the consent agenda minus consent agenda item 1.c.vi.. Director Brophy McGee seconded.

VOTE: 4 Ayes: Chairman Thomas, Vice Chairman Dewane, Director Brophy McGee, Director Wilcox
0 Nays
1 Absent: Director Harden
Motion passed.

Chairman Thomas addressed consent agenda item 1.c.vi., Valleywise Health Foundation's ALL IN Campaign donor recognition requests, highlighting the gift from District Medical Group.

Dr. Chundu stated the District Medical Group Board of Directors was excited and was appreciative of the partnership with the Maricopa County Special Health Care District over the years.

MOTION: Director Wilcox moved to approve consent agenda item 1.c.vi., Valleywise Health Foundation's ALL IN Campaign donor recognition requests. Vice Chairman Dewane seconded.

VOTE: 4 Ayes: Chairman Thomas, Vice Chairman Dewane, Director Brophy McGee, Director Wilcox
0 Nays
1 Absent: Director Harden
Motion passed.

2. Presentation on the Health Equity Organizational Assessment (HEOA) Collaborative led by the Arizona Hospital and Healthcare Association

Ms. Garcia outlined Valleywise Health's participation in the Health Equity Organizational Assessment (HEOA) collaborative, led by the Arizona Hospital and Healthcare Association (AzHHA). The initiative began in 2022 with focus on social determinants of health (SDOH), with participating organizations committed to making health equity a strategic priority and invest the right resources, infrastructure, and programs into health equity initiatives.

The project plan included individual monthly coaching calls with each participating hospital, as well as group meetings. The goal was to educate healthcare providers on the importance of incorporating an equity lens to improvement strategies. The collaborative would conclude in May 2023.

Valleywise Health was participating from both a hospital and clinic perspective and submitted two survey reviews related to the initiative. She reviewed the timeline of the initiative and the tools used to monitor progress and identify barriers and challenges.

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023
General Session, Presentation, Discussion and Action, cont.:**

2. Presentation on the Health Equity Organizational Assessment (HEOA) Collaborative led by the Arizona Hospital and Healthcare Association, cont.

Ms. Garcia stated Valleywise Health's goal was to increase SDOH screenings from five percent to 30% for the medium to high risk patient population. Prior to the initiative, due to limited resources, approximately five percent of the ambulatory adult patients were annually screened for SDOH. Plans were being developed to streamline the process, with a focus on coding the screening responses to prompt coordination of social services. Staff would then determine if the screening should be conducted more frequently.

A pilot program was implemented at Valleywise Community Health Center-South Phoenix/Laveen, with the objective to increase the number of screenings and creating a standardized process, developing an organizational awareness to social care needs of the patient population, while reducing repetitive work.

After a month, the number of SDOH screenings had increased, with nearly 70% of patients screened, were positive for one or more SDOH. There were also 145 SDOH interventions by a patient navigator.

Ms. Garcia reviewed the reasons for social work referrals, with the most frequent being financial resource strain and food insecurity. She provided patient feedback, which showed they were appreciative once they understood why the information was being collected.

Due to the results of the initial pilot, the process would be launched at more locations. Staff was also working to identify resources needed to incorporate positive SDOH responses into a patient the medical record, including software technology.

She reiterated the goal of the initiative was to increase SDOH screenings to 30% within the first ten months, improve patient satisfaction, and identify social needs and interventions for the patient population.

She outlined the identified challenges for sustainability, including long-term staffing resources to follow-up on what was needed for patients, technology resources, and acknowledging that not every patient would be screened through the process. The pilot also uncovered a need to develop a process for patient no-shows and expanding appointment availability.

Director Wilcox applauded the efforts made to communication with patients and gain their cooperation to gather the data needed.

Ms. Hudson stated the patients valued the time taken by staff to contact them prior to their visit and inform them of the program.

Director Brophy McGee requested a copy of the SDOH screening tool.

Chairman Thomas asked if patients could be positive for more than one SDOH at a time.

Ms. Hudson said many screenings unveiled that patients were positive for more than one SDOH, including transportation, homelessness, and financial stability. The interventions may address all factors identified in the screening.

Director Brophy McGee was interested in learning how the information gathered was used to make it relevant and meaningful to Valleywise Health's mission.

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

General Session, Presentation, Discussion and Action, cont.:

3. Discuss, Review and Approve the Maricopa County Special Health Care District's Employee Benefits Program for Fiscal Year 2024

Ms. Lara-Willars provided an overview of the revisions to the employee benefits package for fiscal year (FY) 2024, noting a 6.5% total cost increase of the benefit plan, primarily attributed to inflation. Several contracts, including Optum Rx, the pharmacy benefits manager, had been reviewed and savings were negotiated for the current and future years.

Due to a variety of factors, employee contributions had not increased for the last three years. She reviewed the three medical benefit plans offered to the employees, highlighting changes in the out-of-pocket maximum and the emergency room co-payment amounts. The bi-weekly employee contributions were increasing, with the average increase ranging from \$15.49 to \$37.07 per pay period, dependent on the plan chosen by the employee. However, since June 2022, Valleywise Health had invested approximately \$12 million in market adjustments.

The increase in Valleywise Health employee contributions for the high-deductible and preferred plans were below the average benchmark, however, the point-of-service plan was higher than the average benchmark.

There were no recommended changes to the dental or vision plans. There was a recommendation to migrate life, accidental death and dismemberment, voluntary life, short-term disability, critical illness and accident insurance, and leave management to Lincoln Financial and Vizient. There were no recommended changes to the employee assistance program, flexible savings account, or COBRA (Consolidated Omnibus Budget Reconciliation Act).

Director Brophy McGee requested additional information on the Optum Rx savings.

As the information related to the benefits plan was distributed to employees, **Director Wilcox asked that the Board be provided any feedback received.**

MOTION: Vice Chairman Dewane moved to approve the Maricopa County Special Health Care District's Employee Benefits Program for fiscal year 2024. Director Wilcox seconded.

VOTE: 4 Ayes: Chairman Thomas, Vice Chairman Dewane, Director Brophy McGee, Director Wilcox
0 Nays
1 Absent: Director Harden
Motion passed.

4. Discuss and Review Fiscal Year 2024 Budget Calendar

Mr. Meier informed the Board of the budget process for FY 2024 and the budget calendar identified key dates in that process. The budget was currently scheduled to be presented to the Board for review and consideration for approval in June 2023.

Director Wilcox noted that the Board had previously held a budget meeting in the evening hours, to allow the opportunity for the public to attend and provide input. **She requested that an evening meeting be scheduled, prior to the Board's consideration for approval, to continue to provide that opportunity for the public.**

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

General Session, Presentation, Discussion and Action, cont.:

4. Discuss and Review Fiscal Year 2024 Budget Calendar, cont.

Ms. Talbot stated there was a budget meeting scheduled for Thursday, June 22, 2023, at 1:00 p.m., however, she suggested the start time could be shifted to the evening. The proposed budget would be available to the public on the website by Friday, June 16, 2023, to allow the members of the public time to review and submit comments. The consideration for approval would be removed from the agenda.

5. Discuss and Review Valleywise Health's February 2023 Financials and Statistical Information

Ms. Agnew reviewed statistical information for February 2023, noting acute admissions were 2.3% better than budget and behavioral health admissions missed budget by 23 percent. She mentioned the average length of stay in behavioral health had increased to 28 days, and there was a concerted effort to improve the statistic.

Chairman Thomas asked if the decrease in behavioral health admissions was attributed to the increased length of stay and not the staffing challenges.

Ms. Agnew said that staffing shortage continued to restrict the number of available beds in behavioral health.

Emergency department visits were better than budget by 18.5% and ambulatory visits missed budget by three percent. On a year-to-date basis, overall admissions missed budget by 43 admissions, emergency department visits were 18.2% better than budget, and ambulatory visits were 1.3% better than budget.

She discussed the payer mix, on a year-to-date basis, noting an increased usage in the other government and self-pay categories and a reduction in Medicare.

The February 2023 income statement was reviewed. Ms. Agnew noted total operating revenue had a 13% positive variance due to increased patient volumes, 340B program revenue, the Health II assessment increase, and an Arizona Health Care Cost Containment System (AHCCCS) reconciliation of the prior year. Operating expenses had a 1.4% negative variance, or \$891,266. The major contributing factor for the variance was contract labor, which had a negative variance of \$4.2 million.

Non-operating revenues, including grant funds, and the maintenance and operating tax, were 23.8% better than budget. Net assets, after factoring in non-operating revenue and expenses and removing bond related activity, decreased by \$503,168, compared to a budgeted asset decrease of \$7,771,318, for a positive variance of \$7,268,150.

Ms. Agnew reviewed the year-to-date income statement, noting decrease in net assets of \$57,373,136, compared but a budgeted decrease of \$48,691,601, for a \$8,681,535 unfavorable variance. There were 106.1 days cash on hand and 65.4 days in accounts receivable.

She mentioned the significant improvement in the year-over-year voluntary turnover rate. She was hopeful that improvement would translate to decreased contract labor expenses.

6. Discussion and Possible Action on Valleywise Health's 2023 Legislative Agenda and/or the Maricopa County Special Health Care District's Position Regarding Proposed State and Federal Legislative Items

Mr. Fronske reviewed the statistics of the current legislative session, which has been in session for 73 days, and noted that of the 18 bills passed, only two had been signed by the Governor. For context, this time last year, 20 bills had passed, however, then Governor Ducey had only vetoed one bill.

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023
General Session, Presentation, Discussion and Action, cont.:**

6. Discussion and Possible Action on Valleywise Health's 2023 Legislative Agenda and/or the Maricopa County Special Health Care District's Position Regarding Proposed State and Federal Legislative Items, cont.

Director Wilcox addressed the number of bills that had vetoed by the Governor and asked if the number of vetoed bills had ever been this high.

Mr. Fronske said that he would research and provide that information to the Board.

Of the 42 bills that were being tracked, 24 bills were still active. He outlined the bills and explained where they were in the process. House Bill (HB) 2624, AHCCCS redetermination, had been amended to include the spending authority necessary to utilize federal money on the Medicaid program.

Chairman Thomas asked how HB 2338; AHCCCS, preventative dental care, would impact the organization, if passed.

Mr. Fronske said that should the bill pass, any coverage for preventative dental care would benefit the organization, as well as patients.

He recently attended the *America's Essential Hospitals' Policy Assembly* in Washington, DC. He also met with all congressional staff, including Congressman Gosar and Senator Sinema.

Director Wilcox requested an update on the efforts to create a safety net hospital designation.

Mr. Purves was pleased with the support received thus far; however, the process would take several years to achieve.

7. Monthly Update on Care Reimagined Projects

Ms. Christiansen provided an update on the Care Reimagined projects, noting more than 13 million manhours had been accumulated through the course of the various projects. There were no changes to the timeline related to the opening of the acute care hospital, which was scheduled to open in October 2023. There were no major concerns on the project dashboard.

As the opening of the new acute care hospital was approaching, staff was preparing for change workshops to test the upcoming changes with the employees, gather feedback and overcome their reservations about the move. Staff was also reaching out to other health systems that recently experienced a move, to garner insight and gain advice.

Several teams have been organized to plan opening events, including considerations for key stakeholders and members of the community.

She provided an update on the progress of the Piper Pavilion, which the first phase was scheduled to open in August 2023.

Director Wilcox requested a report on the artwork for the new acute care hospital.

Ms. Christiansen stated a report would be provided in April 2023.

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

General Session, Presentation, Discussion and Action, cont.:

8. Review and Possible Action on the Following Reports to the Board of Directors:
 - a. Monthly Marketing and Communications Report (February 2023)
 - b. Monthly Care Reimagined Capital Purchases Report (February 2023)
 - c. Monthly Valleywise Health Employee Turnover Report (February 2023)

Chairman Thomas noted that item 8.c., Valleywise Health Employee Turnover Report, the turnover rates were trending in a positive direction.

MOTION: Director Wilcox moved to recess general session and convene in executive session at 2:15 p.m. Vice Chairman Dewane seconded.

VOTE: 4 Ayes: Chairman Thomas, Vice Chairman Dewane, Director Brophy McGee,
Director Wilcox
0 Nays
1 Absent: Director Harden
Motion passed.

General Session, Presentation, Discussion and Action:

Chairman Thomas reconvened general session at 4:08 p.m.

9. Concluding Items

- a. Old Business:

February 22, 2022

Quality Metrics Dashboard

- Add the numerator and denominator to PSI 04

Valleywise Health Investments with Maricopa County Treasurer

- What generated the claw back from the school districts
- What are other options for treasurer services
- What is the State Treasurer's investment yields
- What percentage is Valleywise Health of the Maricopa County Treasurer's Office portfolio

August 24, 2022

Monthly Update on Care Reimagined Projects

- Work with organized neighborhood groups near Valleywise Health Medical Center to build connections and invite to opening of new hospital

- b. Board Member Requests for Future Agenda Items or Reports

- c. Comments

- i. Chairman and Member Closing Comment
- ii. President and Chief Executive Officer Summary of Current Events

**Maricopa County Special Health Care District Board of Directors
Meeting Minutes – General Session – March 22, 2023**

Adjourn

MOTION: Director Wilcox moved to adjourn the March 22, 2023 Maricopa County Special Health Care District Board of Directors Formal Meeting. Vice Chairman Dewane seconded.

VOTE: 4 Ayes: Chairman Thomas, Vice Chairman Dewane, Director Brophy McGee,
Director Wilcox
0 Nays
1 Absent: Director Harden
Motion passed.

Meeting adjourned at 4:11 p.m.

J. Woodfin Thomas, Chairman
Maricopa County Special Health Care District
Board of Directors



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.i.

**Contracts
90-23-225-1**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 5, 2023 8:51 AM
To: Melanie Talbot
Subject: Contract Approval Request: ADHS IGA for Reproductive Health/Family Planning Program (CTR063883) Arizona Department of Health Services (ADHS)

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);





Subject Contract Approval Request: ADHS IGA for Reproductive Health/Family Planning Program (CTR063883) Arizona Department of Health Services (ADHS)

Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
RFBA		File	 RFBA.pdf
OIG - Arizona Department of Health Services (ADHS) 2023		File	 OIG - Arizona Department of Health Services (ADHS) 2023.pdf
SAM - Arizona Department of Health Services (ADHS) 2023		File	 SAM - Arizona Department of Health Services (ADHS) 2023.pdf
ADHS - pending Board signature		File	 ADHS CTR063883 IGA REPRODUCTIVE HEALTH_FAMILY PLANNING PROGRAM.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Grants
Status Pending Approval

Title ADHS IGA for Reproductive Health/Family Planning Program (CTR063883)
Contract Identifier Board - New Contract
Contract Number 90-23-225-1

Primary Responsible Party Tymczyna, Katherine

Departments GRANTS ADMINISTRATION

Product/Service Description Reproductive Health/Family Planning Program

Action/Background Approve a new Intergovernmental Agreement (IGA) between Arizona Department of Health Services (ADHS) and Maricopa County Special Health Care District dba Valleywise Health. This IGA Grant (CTR063883) will provide funding for the Reproductive Health/Family Planning Program, which provides reproductive health/family planning education, counseling, medical care, screening, and referral services to low-income individuals living in rural and underserved areas. This Program will also continue to decrease the teen pregnancy rate by providing the same services to adolescents statewide, as well as continue providing Long Acting Reversible Contraceptives (LARCs) to uninsured women.

The term of this IGA grant is January 1, 2023 through December 31, 2027. The State reserves the right to terminate the Contract, in whole or in part at any time when in the best interest of the State, without penalty or recourse upon written notice to Valleywise Health.

The anticipated annual reimbursement for year one, January 1, 2023 thru December 31, 2023, is \$250,158.00 and has been budgeted for operational funding to the Grants department. This agreement is 100% grant funded and includes 10% indirect cost.

This new IGA is sponsored by Dr. Michael White, EVP and Chief Clinical Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(2) of the Procurement Code in that any Valleywise Health compliance with the terms and conditions of a grant, gift or bequest is exempt from the solicitation requirements of the Procurement Code.

Category IGA

Effective Date

Term End Date 12/31/2027

Annual Value \$250,158.00

Expense/Revenue Revenue

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Arizona Department of Health Services (ADHS)

Responses

Member Name	Status	Comments
Pardo, Laela N.	Approved	Reviewed and approve.
Melton, Christopher C.	Approved	
Joiner, Jennifer L.	Approved	
Landas, Lito S.	Approved	
White, Michael	Approved	
Demos, Martin C.	Approved	

Agnew, Claire F.
Purves, Steve A.
Talbot, Melanie L.

Approved
Approved
Current



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.ii.

**Contracts
480-90-18-012-59**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 5, 2023 11:39 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment 59 ACH PCCO 013 & SSB PCCO 004R Kitchell Contractors Inc of Arizona

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

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Message Information

From [Agnew, Claire](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Amendment 59 ACH PCCO 013 & SSB PCCO 004R Kitchell Contractors Inc of Arizona
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
Amendment 59 SSB PCCO 004R ACH PCCO 013 (1).pdf		File	 Amendment 59 SSB PCCO 004R ACH PCCO 013 (1).pdf

Contract Information

Status Pending Approval
Title Amendment 59 ACH PCCO 013 & SSB PCCO 004R
Contract Identifier Board - Amendment
Contract Number 480-90-18-012-59
Primary Responsible Party Benavidez, Donna
Departments Integrated Program Management Office
Product/Service Description Amendment 59 ACH PCCO 013 & SSB PCCO 004R
Action/Background Approve Amendment #59 between Kitchell Contractors and Maricopa County Special Health Care District dba Valleywise Health. Contract number 480-90-18-012 for \$287,891.00 incorporates PCCO 013 & PCCO 004R, and is for the Acute Care Hospital and Piper Pavilion (Support Service Building).

This Amendment #59 includes all costs associated with adding a curtain at blood draw, adding IV track at CT rooms, accent paint at clean supply rooms, locker revisions at LLA-S03, ceiling mount supports for Skytron Birthing Lights, make ready for air gas tank change from 6,000 to 9,000 gallon, add hooks at 12A-SG01 and 12A-HC01, MCSO power and data revisions, Neptune docking station - locations & requirements, add equipment and workstation, relocate time clock, add tv at Echo 1A05, add data in Nuc Med holding 1A-S0, Labor & Delivery exterior signage, data for EEG storage room (PCCO 013).

This amendment also includes all labor, material, equipment, & construction services to incorporate revisions in accordance with ASI 011 documents (dated 11/11/2022). ASI 011 includes owner requested changes to Supply Chain on the 1st and 2nd floor (CMF-95), VP Office change on the 6th floor (CMF-105), added ice machine on Level 6 (CMF-94), added low voltage in Simulation area of 4th floor, framing revisions at north canopy, and framing revisions in the Auditorium per the response to RFI194 (PCCO 004R).

Project: A1440
 Acute Care Hospital
 GMP Series 4 (Amendment #59): \$161,740
 WIP 10-901000-168220
 CER 19-947
 Cat Construction

Project: A10900
 Network HQ (CHC Vertical Expansion) Phase-4
 GMP Series 8 (Amendment #59): \$126,151
 WIP 10-901000-168220
 CER 19-951
 Cat Construction

This amendment is effective upon signatures.

This Amendment #59 is sponsored by Lia Christiansen, EVP & Chief Administrative Officer.

Evaluation Process

Category Other

Effective Date

Term End Date

Annual Value \$287,891.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor Kitchell Contractors Inc of Arizona

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	

Nelson, Mark E.	Approved
Detzel, Jo-El M.	Approved
Demos, Martin C.	Approved
Christiansen, Lia K.	Approved
Meier, Matthew P.	Approved
Purves, Steve A.	Approved
Talbot, Melanie L.	Approved
Agnew, Claire F.	Approved
Talbot, Melanie L.	Current



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.iii.

**Contracts
90-19-192-1-05**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, April 11, 2023 4:24 PM
To: Melanie Talbot
Subject: Contract Approval Request: Addendum #5 - GE Service Agreement for Radiology Equipment (Quote ID A736E9D) GE Precision Healthcare LLC, a GE Healthcare business

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Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);






Subject Contract Approval Request: Addendum #5 - GE Service Agreement for Radiology Equipment (Quote ID A736E9D) GE Precision Healthcare LLC, a GE Healthcare business

Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
Addendum #5 - pending BOARD signature		File	 VALLEYWISE HEALTH - XR adds CT and OEC mods addendum - expires 4.28.23.pdf
RFBA		File	 RFBA - GE Addendum 5.pdf
OIG - GE Healthcare 2023		File	 OIG - GE Healthcare 2023.pdf
SAM - GE Healthcare 2023		File	 SAM - GE Healthcare 2023.pdf
GE notice of start date (3/1/23)		File	 E-mail regarding addendum start date.pdf

Contract Information

Division Contracts Division

Folder Amendments

Status Pending Approval

Title Addendum #5 - GE Service Agreement for Radiology Equipment (Quote ID A736E9D)

Contract Identifier Board - Amendment

Contract Number 90-19-192-1-05

Primary Responsible Party Tymczyna, Katherine

Departments Health Technology Management

Product/Service Description Addendum #5 - GE Service Agreement for Radiology Equipment (Quote ID A736E9D)

Action/Background Approve Addendum #5 to the agreement between GE Precision Healthcare LLC, a GE Healthcare business and Maricopa County Special Health Care District dba Valleywise Health to add equipment (warranty expired) and modify equipment to the service contract.

This equipment is located at the Roosevelt, Maryvale, Peoria and Mesa locations for coverage starting March 1, 2023, effective through the end of the contract term of September 1, 2024. All other terms and conditions of the contract remain the same and in full effect. The anticipated annual expense of this addendum is \$128,683.00; for a total contract annual spend of \$1,128,033.00.

This addendum is budgeted for operational expenditures from the HTM department and is sponsored by Kelly Summers, Sr. VP & Chief Information Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization.

Category Other

Effective Date 3/1/2023

Term End Date 9/1/2024

Annual Value \$128,683.00

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor GE Precision Healthcare LLC, a GE Healthcare business

Responses

Member Name	Status	Comments
Pardo, Laela N.	Approved	Reviewed and approve.
Melton, Christopher C.	Approved	
Pardo, Sean P.	Approved	
Summers, Kelly R.	Approved	
Demos, Martin C.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.iv.

**Contracts
MCO-20-033-01**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, April 11, 2023 4:25 PM
To: Melanie Talbot
Subject: Contract Approval Request: Mercy Care Hospital Amendment 1 Mercy Care

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Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: Mercy Care Hospital Amendment 1 Mercy Care
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Contract Information

Division Contracts Division
Folder Amendments
Status Pending Approval
Title Mercy Care Hospital Amendment 1
Contract Identifier Article 2 - Amendment
Contract Number MCO-20-033-01
Primary Responsible Party Tucker, Collee K.
Departments
Product/Service Description Facility
Action/Background Approve a new Amendment 1 (MCO-20-033-01) between Mercy Care dba Mercy Care and Mercy Care Advantage and Maricopa County Special Health Care District dba Valleywise Health, for the provision of comprehensive healthcare services.
Evaluation Process This is a new Amendment 1 (MCO-20-033-01) between Mercy Care dba Mercy Care and Mercy Care Advantage and Maricopa County Special Health Care District dba Valleywise Health. This Amendment will add reimbursement terms for outpatient court ordered evaluations.
Category Other
Effective Date 1/1/2023
Term End Date

Annual Value \$0.00

Expense/Revenue Revenue

Budgeted Travel Type N/A

Procurement Number

Primary Vendor Mercy Care

Responses

Member Name	Status	Comments
Clarke, Renee R.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.v.

**Contracts
90-23-218-1**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 12, 2023 11:37 AM
To: Melanie Talbot
Subject: Contract Approval Request: Energy Management Control System Services Climatec LLC

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Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);












Subject Contract Approval Request: Energy Management Control System Services Climatec LLC

Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
SAM-Climatec-2023.pdf		File	 SAM-Climatec-2023.pdf
OIG-Climatec-2023.pdf		File	 OIG-Climatec-2023.pdf
Climatec Final Offer.pdf		File	 Climatec Final Offer.pdf
Climatec Pricing.pdf		File	 Climatec Pricing.pdf
RFBA Climatec-90-23-218-1.pdf		File	 RFBA Climatec-90-23-218-1.pdf
Climatec ROC.pdf		File	 Climatec ROC.pdf
Climatec-AZ Corporation Commission.pdf		File	 Climatec-AZ Corporation Commission.pdf
Climatec Solicitation Requirements.pdf		File	 Climatec Solicitation Requirements.pdf
Climatec Award Letter.pdf		File	 Climatec Award Letter.pdf
Climatec Offer and Acceptance Form.pdf		File	 Climatec Offer and Acceptance Form.pdf
90-23-218-1 Climatec-Cooperative Agreement-Energy Management Control System Services-Signed by Vendo		File	 .90-23-218-1 Climatec-Cooperative Agreement-Energy Management Control System Services-Signed by Vendor final.pdf

Contract Information

Division Contracts Division
 Folder Contracts \ Services - Repair & Maintenance
 Status Pending Approval
 Title Energy Management Control System Services
 Contract Identifier Board - New Contract
 Contract Number 90-23-218-1
 Primary Responsible Party Hammer, Mary P.
 Departments Maintenance - Roosevelt
 Product/Service Description Energy Management Control System Services
 Action/Background Approve a new Cooperative Purchasing Agreement between Climatec LLC. and Maricopa County Special Health Care District dba Valleywise Health for Energy Management Control System Services at Valleywise Health Facilities. Through this Cooperative Agreement, Valleywise Health will access the Energy Management Control System Services, pricing, terms, and conditions as outlined in the State of Arizona Procurement Office Contract CTR062665. This agreement is effective as of the execution date and will remain effective through November 1, 2023 at which time the State of Arizona Procurement Office has the right to extend the contract for a term of up to four (4) additional years.
FINANCIAL IMPLICATIONS:
 The anticipated annual expense is \$300,000.00 and has been budgeted for operational expenditures from cost center 107703.
 This Amendment is sponsored by Lia Christiansen, Executive VP, Chief Administrative Officer.

 Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(1) of the Procurement Code in that contracts between Valleywise Health and other political subdivisions, cooperative purchasing agreements with governmental entities or other governments are exempt from the solicitation requirements of the Procurement Code.

 Category Co-op
 Effective Date
 Term End Date
 Annual Value \$300,000.00
 Expense/Revenue Expense
 Budgeted Travel Type Yes
 Procurement Number N/A
 Primary Vendor Climatec LLC

Responses

Member Name	Status	Comments
Pardo, Laela N.	Approved	Reviewed and approve.
Melton, Christopher C.	Approved	
Parker, Ricky L.	Approved	

Davis, Jori A.	Approved
Demos, Martin C.	Approved
Christiansen, Lia K.	Approved
Agnew, Claire F.	Approved
Purves, Steve A.	Approved
Talbot, Melanie L.	Current



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.vi.

**Contracts
90-20-065-1-03**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 12, 2023 11:38 AM
To: Melanie Talbot
Subject: Contract Approval Request: Amendment #3 - Add Medical Necessity Module and 3 Year Renewal 3M Health Information Systems, Inc.

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Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);






Subject Contract Approval Request: Amendment #3 - Add Medical Necessity Module and 3 Year Renewal 3M Health Information Systems, Inc.

Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
OIG 3M 2023.pdf		File	 OIG 3M 2023.pdf
REBA 3M.pdf		File	 REBA 3M.pdf
CTRO20825-19a2 EIT cancel 360e MD 1-7-2022 RK v1 Contract Notice.pdf		File	 CTRO20825-19a2 EIT cancel 360e MD 1-7-2022 RK v1 Contract Notice.pdf
SAM 3M 2023.pdf		File	 SAM 3M 2023.pdf
90-20-065-1-03 Amendment #3 3M Three Year Renewal for signature.pdf		File	 90-20-065-1-03 Amendment 3 3M Three Year Renewal for signature.pdf

Contract Information

Division Contracts Division

Folder Amendments

Status Pending Approval

Title Amendment #3 - Add Medical Necessity Module and 3 Year Renewal

Contract Identifier Board - Amendment

Contract Number 90-20-065-1-03

Primary Responsible Party Lewis, Cynthia M.
 Departments OFFICE OF THE CIO
 Product/Service Description Amendment #3 - Add Medical Necessity Module and 3 Year Renewal
 Action/Background Approve Amendment #3 to the agreement between 3M Health Information Systems, Inc. and Maricopa County Special Health Care District dba Valleywise Health to add the Medical Necessity module and renew for a three (3) year term. By renewing for this additional term, Valleywise Health will lock in pricing. This amendment will extend the term from December 17, 2022, to December 16, 2025, for an aggregate term of December 17, 2019, to December 16, 2025. Thereafter shall automatically renew for additional three (3) year terms, unless either party gives the other sixty (60) days' notice prior to term end date.
 First year annual cost shall be \$354,495.90 and shall not exceed three percent (3%) increase for years two (2) and three (3) or following term years. This has been budgeted for operational expenditures from the IT department. All other terms and conditions remain the same and in full effect.

This Amendment is sponsored by Kelly Summers, SrVP & Chief Information Officer.

Evaluation Process The requesting department has determined that the Contractor is performing satisfactorily and is meeting the goals and objectives of the organization. The requesting department has elected that the contract should be continued and extended.

Category Co-op

Effective Date

Term End Date 12/16/2025

Annual Value \$354,495.90

Expense/Revenue Expense

Budgeted Travel Type Yes

Procurement Number

Primary Vendor 3M Health Information Systems, Inc.

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Wynn, Diane J.	Approved	
Summers, Kelly R.	Approved	
Demos, Martin C.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	
Pardo, Laela N.	Approved	Reviewed and approve. Contract Identifier updated to Board - Amendment.
Soto-Griego, Manuel A.	Approved	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.vii.

**Contracts
90-23-239-1**

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 12, 2023 11:38 AM
To: Melanie Talbot
Subject: Contract Approval Request: IGA - Targeted Investment 2.0 Program (TIP) AHCCCS

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

Do not click links or open attachments unless you recognize the sender and know the content is safe.


Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject Contract Approval Request: IGA - Targeted Investment 2.0 Program (TIP) AHCCCS
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
(For Review) MCSHCD Valleywise-AHCCCS TIP2.0 IGA-20230327.pdf		File	 (For Review) MCSHCD Valleywise-AHCCCS TIP2.0 IGA-20230327.pdf

Contract Information

Division Contracts Division
Folder Contracts \ Services - Consulting/Auditing & Other
Status Pending Approval
Title IGA - Targeted Investment 2.0 Program (TIP)
Contract Identifier Board - New Contract
Contract Number 90-23-239-1
Primary Responsible Party Pardo, Laela N.
Departments HOSPITAL ADMINISTRATION
Product/Service Description IGA - Targeted Investment 2.0 Program (TIP)
Action/Background Rescind intergovernmental agreement (90-23-033-1) between the Arizona Health Care Cost Containment System (AHCCCS) and the Maricopa County Special Health Care District dba Valleywise Health and Approve replacement

intergovernmental agreement (90-23-239-1) between the Arizona Health Care Cost Containment System (AHCCCS) and the Maricopa County Special Health Care District dba Valleywise Health to provide matching funds in support of the Targeted Investment 2.0 Program (TIP).

Valleywise Health's match of \$2,500,000 is a reduction by half of the previous TIP, with the due date of transferring funds before September 1, 2023. The term of this agreement is effective when signed by both parties and continues through the later of conclusion of: (1) any payment reconciliations required by federal or State law, the State Plan, or the Demonstration applicable to the Targeted Investment Program, Targeted Investment Payments, and/or related capitation payments or (2) audits of Targeted Investment Program, Targeted Investment Payments, and related capitation payments as required by State or federal law.

This IGA is sponsored by Claire Agnew, EVP & Chief Financial Officer.

Evaluation Process

Category IGA

Effective Date

Term End Date

Annual Value \$2,500,000.00

Expense/Revenue Expense

Budgeted Travel Type

Procurement Number

Primary Vendor AHCCCS

Responses

Member Name	Status	Comments
Melton, Christopher C.	Approved	
Demos, Martin C.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.b.viii.

**Contracts
90-23-211-1**

Melanie Talbot

Subject: FW: Contract Approval Request: Equipment Rentals and Related Products and Services Herc Rentals

From: Compliance 360 <msgsystem@usmail.compliance360.com>

Sent: Wednesday, April 12, 2023 11:39 AM

To: Melanie Talbot <Melanie.Talbot@valleywisehealth.org>

Subject: Contract Approval Request: Equipment Rentals and Related Products and Services Herc Rentals

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);







Subject Contract Approval Request: Equipment Rentals and Related Products and Services Herc Rentals

Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button below.


Approve/Reject Contract

[Click here](#) to approve or reject the Contract.


Attachments

Name	Description	Type	Current File / URL
RFBA-Herc Rental.pdf		File	 RFBA-Herc Rental.pdf
Omnia Partners-HERC Rental Contract #2019000318.pdf		File	 Omnia Partners-HERC Rental Contract 2019000318.pdf
2019000318_Herc_AM1_2019_07_15_wo_pricing Amendment #1.pdf		File	 2019000318_Herc_AM1_2019_07_15_wo_pricing Amendment 1.pdf
2019000318_Herc_AM2_2019_12-03_wo_pricing Amenment #2.pdf		File	 2019000318_Herc_AM2_2019_12-03_wo_pricing Amenment 2.pdf
2019000318_Herc_AM3_with_PRC_2021_01_01_Redacted Amendment #3.pdf		File	 2019000318_Herc_AM3_with_PRC_2021_01_01_Redacted Amendment 3.pdf
Herc_2019000318_AM4_with_PRC_2021_08_25_Redacted Amendment #4.pdf		File	 Herc_2019000318_AM4_with_PRC_2021_08_25_Redacted Amendment 4.pdf


2019000318_Herc_AM5_with_PRC_Redacted
Amendment #5.pdf

File  2019000318_Herc_AM5_with_PRC_Redacted
Amendment 5.pdf


2019000318_Herc_Amendment #6.pdf

File  2019000318_Herc_Amendment 6.pdf

Herc Rental Annual Spend.pdf

File  Herc Rental Annual Spend.pdf

Herc_Rentals_-_Amendment #7.pdf

File  Herc_Rentals_-_Amendment 7.pdf


SAM-Herc Rental-2023.pdf

File  SAM-Herc Rental-2023.pdf


OIG-Herc Rental-2023.pdf

File  OIG-Herc Rental-2023.pdf

AZ Corp. Commission-Herc Rental.pdf

File  AZ Corp. Commission-Herc Rental.pdf

90-23-211-1 Herc Rental Cooperative
Agreement with Pricing for Approval - Vendor
Signed.pdf

File  90-23-211-1 Herc Rental Cooperative
Agreement with Pricing for Approval - Vendor
Signed -Board Approval Requested.pdf

Contract Information

Division Contracts Division

Folder Contracts \ Services - Repair & Maintenance

Status Pending Approval

Title Equipment Rentals and Related Products and Services

Contract Identifier Board - New Contract

Contract Number 90-23-211-1

Primary Responsible
Party Hammer, Mary P.

Departments Maintenance - Roosevelt

Product/Service
Description Equipment Rentals and Related Products and Services

Action/Background Approve a new Cooperative Purchasing Agreement between Herc Rentals Inc. and Maricopa County Special Health Care District dba Valleywise Health for Equipment Rentals and Related Products and Services at Valleywise Health Facilities. Through this Cooperative Agreement, Valleywise Health will access the Equipment Rentals and Related Products and Services, pricing, terms, and conditions as outlined in the Omnia Partners Contract 2019000318. This agreement is effective as of the execution date and will remain effective through the current term of October 31, 2023, which may be extended up to two (2) additional years.

FINANCIAL IMPLICATIONS:

The anticipated annual expense is \$300,000.00 and has been budgeted for operational expenditures from cost center 107703.

This contract is sponsored by Lia Christiansen, EVP, Chief Administrative Officer.

Evaluation Process The Contractor was determined to meet the requirements of the requesting department and Valleywise Health. Procurement has been satisfied pursuant to HS-102B(1) of the Procurement Code in that contracts between Valleywise Health and other political subdivisions, cooperative purchasing agreements with governmental entities or other governments are exempt from the solicitation requirements of the Procurement Code.

Category Co-op

Effective Date

Term End Date 10/31/2023

Annual Value \$300,000.00

Expense/Revenue Expense
Budgeted Travel Type Yes
Procurement Number
Primary Vendor Herc Rentals

Responses

Member Name	Status	Comments
Pardo, Laela N.	Approved	Reviewed and approve.
Melton, Christopher C.	Approved	
Parker, Ricky L.	Approved	
Davis, Jori A.	Approved	
Demos, Martin C.	Approved	
Christiansen, Lia K.	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.c.i.

**Governance
Valleywise Health Foundation Donor
Recognition Request**



DATE: April 4, 2023

TO: J. Woodfin Thomas, Chairman, District 4
Mark G. Dewane, Vice Chairman, District 2
Mary A. Harden, R.N., Director, District 1
Kate Brophy McGee, Director, District 3
Mary Rose Wilcox, Director, District 5

FROM: Lisa Hartsock, Foundation Relations Executive, Valleywise Health
Interim CEO, Valleywise Health Foundation

SUBJECT: Donor Recognition Requests

These donor recognition requests are submitted for Board approval. The Donor Recognition Guidelines, adopted in November 2019, have been followed and are attached as reference.

2023 BOARD OF DIRECTORS

OFFICERS

BOARD CHAIR

Patti Gentry

Former Senior Vice President - JLL

BOARD VICE CHAIR

Pam Stelzer, CPA

Business Development Manager
Baker Tilly US

BOARD TREASURER

Sel Nutor

Director/Arizona Market Executive
Capital One Bank

BOARD SECRETARY

Charles Brown

Founder and CEO
Impact Diversity Solutions Corporation

MEMBERS

Liz Agboola

CEO – Trinity Integrated Care

Claire Agnew

CFO - Valleywise Health

Honorable Betsey Bayless

President Emeritus - Valleywise Health

Jodi P. Carter, MD

Pediatric Department Chair
District Medical Group
Valleywise Health

Mark G. Dewane

Director - District 2 Maricopa County
Special Health Care District

Jill Krigsten

Media Consultant - Cox Media

Tim Louis

CEO - Desert Capital Investments, LLC

Scott R. Meyer

CEO - Straight A Properties

Alicia Nuñez

Executive Vice President / CFO
Chicanos Por La Causa

Josh Nuñez

Founder and CEO
Nuñez Law Firm

Susan M. Pepin MD, MPH

Managing Director, Health & Clinical
Partnerships - Arizona State University

Dave Pugh

SVP / Market Manager - Audacy

Steve Purves

President and CEO - Valleywise Health

Albert Roh, MD

Vice Chair of Radiology
District Medical Group
Valleywise Health

Jay R. Spector

CFP Partner, Wealth
Advisor
Barton Spector Wealth Strategies

Anne Stupp

Community Volunteer

Marci Zimmerman-White

Principal
Themis Holdings

Warren Whitney

Senior Vice President of
Government Affairs - Valleywise Health

April 3, 2023

The Valleywise Health Foundation requests recognizing the campaign gifts listed below with signage in highly visible locations, appropriate for the area the gift supports.

A total in gifts of \$425,000 from the Arizona Women’s Board to support the South Central and Laveen FQHC Food Pharmacy programs. The Valleywise Health Foundation requests recognition within both the Community Health Center – Laveen and the Community Health Center – South Central.

A gift of \$150,000 from the IBIS Foundation in support of the renovations of the Community Health Center - South Central Clinic Residency space. The Valleywise Health Foundation requests recognition within the resident space at the Community Health Center – South Central.

A gift of \$100,000 from the Pakis Family Foundation in support of IT and programmatic needs of the Avondale First Episode Center. The Valleywise Health Foundation requests recognition within the main lobby of the First Episode Center in Avondale.

A gift of \$100,000 from the Pakis Family Foundation in support of Care Reimagined needs within the Arizona Burn Center. The Valleywise Health Foundation requests recognition within the Arizona Burn Center.

A gift of \$100,000 from the Pivotal Foundation to support the IT and Telehealth equipment at 4 FQHCs clinics. The Valleywise Health Foundation requests recognition within one clinic.

A gift of \$75,000 from the Robert Kemper Corrigan Foundation to support general needs of the Assertive Community Treatment Program in Mesa. Valleywise Health Foundation requests recognition within the ACT Program office.

A gift of \$75,000 from The Board of Visitors in support of Care Reimagined capital for the Labor and Delivery unit within Women and Children’s Services. Valleywise Health Foundation requests recognition within the Labor and Delivery unit in the new medical center.

A total in gifts of \$50,000 from K2 Adventures Foundation to support the Arizona Burn Center. In honor of the 8 burn survivors that hike Mount Kilimanjaro, led by K2 Adventures Foundation, Valleywise Health Foundation requests recognition for this gift within the new Arizona Burn Center Wellness Center.

A gift of \$50,000 from K2 Adventures Foundation and the Mendez Family in support of Behavioral Health programs at Valleywise Health. The Valleywise Health Foundation requests recognition within the Maryvale Behavioral Health Facility.

Valleywise Health Donor Recognition Guidelines

The Valleywise Health Foundation (the “Foundation”) is the 501 c 3 nonprofit organization established to solely support the mission of Valleywise Health with philanthropic gifts. The Foundation is responsible for operating with the highest standards of ethical behavior, using best practices and policies, and providing contemporary donor stewardship and recognition programs.

The Foundation seeks gifts from individuals, foundations, corporations, and other organizations to advance the Valleywise Health mission in support of strategies, facilities, and programs aligned with top Valleywise Health institutional priorities. ALL IN, a four-year \$25 million comprehensive campaign launching in January 2020, offers multiple opportunities for donors to associate their names or the names of those they honor/memorialize with Valleywise Health.

The Foundation and Valleywise Health leadership recommend adoption of these guidelines for donor recognition opportunities during this four-year campaign. Qualifying gifts, gift levels, and the approval process are as follows:

1. **Qualifying gifts of \$7,500 and higher** will be recognized in a Donor Honor Roll in electronic form during the active years of fundraising and in a permanent Honor Roll after successful completion of the campaign.

2. **Donors making qualifying gifts of \$10,000 and higher** may be provided recognition opportunities in keeping with the type of gift, gift amount, and donor preferences.

A. Qualifying gifts and pledges are subject to the following guidelines:

- i. All recognition opportunities at Valleywise Health are reserved for those making financial contributions to the Foundation.
- ii. All recognition opportunities will adhere to Covenant A.2. of the Cooperative Service Agreement (adopted 7/2018), attached hereto.
- iii. Naming recognition will follow these approved guidelines for facilities and programs. Exceptional gifts (i.e., those outside the categories listed in this document) require review specified in the Foundation’s Gift Acceptance Policy (adopted 9/2018).
- iv. Recognition opportunities and gift ranges will align with institutional priorities and program budgets.

B. Gifts and pledges with recognition opportunities (\$10,000 and higher) undergo the following approval process:

- i. A gift agreement will be written for each qualified gift or pledge.
- ii. All naming commitments will be reviewed by the Foundation Executive Committee and the Valleywise Health CEO and EVPs.
- iii. The Special Health Care District Board of Directors will receive the list of naming commitments for approval; a commitment may be rescinded if the gift is inconsistent with these guidelines.
- iv. Approved commitments will be finalized with signed donor gift agreements.

3. **The gift levels and recognition opportunities** are as follows, based on the size, visibility and marketing potential:

A. Facilities (internal and external physical spaces):

- i. A gift of **\$10,000 or more** may include recognition with examination rooms, patient care rooms, or offices.
- ii. A gift of **\$25,000 or more** may include recognition with classrooms or meeting rooms.
- iii. A gift of **\$50,000 or more** may include recognition with large classrooms or auditoriums.
- iv. A gift of **\$200,000 or more** may include recognition with facility lobbies, waiting areas, or gardens.
- v. A gift of **\$350,000 or more** may include recognition with a wing or service area.
- vi. A gift of **\$750,000 or more** may include recognition with emergency departments.
- vii. A gift of **\$3M or more** may include recognition with the support services building, the community health centers or behavioral health centers (in Phoenix and Mesa).
- viii. A gift of **\$5M or more** may include recognition with the comprehensive health centers
- ix. A gift of **\$7M or more** may include recognition with the behavioral health center (in Maryvale)
- x. A gift of **\$10M or more** may include recognition with the new burn center
- xi. A gift of **\$15M or more** may include recognition with the new medical center
- xii. As a guideline, these facility recognition opportunities will be for no less than 20 years or the useful life of the facility. If there is a change in the space during that time, a comparable space will be found and named (in consultation with the donor if he/she is living or with the family or trustees if the donor(s) is deceased). At the end of the 20 years, if there is a change in the space, the Foundation is not obligated to find a naming opportunity for a comparable space.
- xiii. In addition, if at the end of 20 years the Foundation has an opportunity to offer the naming opportunity of the space for a new gift, the Foundation may do so. The Foundation will consult the donor or any known living relatives if the donor(s) is deceased to determine his/her/their interest in making an additional gift prior to the removal of the name.

B. Programs:

- i. Suitable gifts may name programs for operational support.
- ii. The total philanthropic commitment should equal at least 50% of the program's annual operating budget
- iii. Three-year minimum commitments are expected for this opportunity

4. **Dedication opportunities** offer recognition of a generous donation from a corporation, foundation or individual with signage/acknowledgement of the support, while not intended to fund the entire room, service area, or facility.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.c.ii.

Governance

**Deputy Medical Director in the
Department of Psychiatry**

OFFICIAL APPOINTMENT AND OATH OF OFFICE

STATE OF ARIZONA, COUNTY OF ARIZONA
KNOW ALL MEN BY THESE PRESENTS:

That I, **CAROL KLINE OLSON, M.D.**, Psychiatric Medical Director of Maricopa County Special Health Care District, State of Arizona, do hereby constitute and appoint Shaheda Ali, M.D., my lawful Deputy Medical Director in all matters, to act as if I were present, same to become effective on April 6, 2023.

[Signature]
CAROL KLINE OLSON, M.D.
Psychiatric Medical Director

STATE OF ARIZONA, COUNTY OF MARICOPA,

I, Shaheda Ali, M.D., do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the Office of Deputy Medical Director according to the best of my ability, so help me God (or so I do affirm).

Shaheda Ali, M.D.
Signature

Shaheda Ali, M.D.
Print Name

Subscribed and sworn to before me on this 6th day of April, 2023.



Jennifer Alatorre
**NOTARY PUBLIC IN AND FOR THE
COUNTY OF MARICOPA, STATE OF ARIZONA**

I hereby certify that the above appointment was approved by the **MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT BOARD OF DIRECTORS** at a meeting held _____, 20____.

CLERK, BOARD OF DIRECTORS

§ 38-231. Officers and employees required to take loyalty oath; form; classification; definition

A. In order to ensure the statewide application of this section on a uniform basis, each board, commission, agency and independent office of this state, and of any of its political subdivisions, and of any county, city, town, municipal corporation, school district and public educational institution, shall completely reproduce this section so that the form of written oath or affirmation required in this section contains all of the provisions of this section for use by all officers and employees of all boards, commissions, agencies and independent offices.

B. Any officer or employee who fails to take and subscribe to the oath or affirmation provided by this section within the time limits prescribed by this section is not entitled to any compensation until the officer or employee does so take and subscribe to the form of oath or affirmation prescribed by this section.

C. Any officer or employee having taken the form of oath or affirmation prescribed by this section, and knowingly at the time of subscribing to the oath or affirmation, or at any time thereafter during the officer's or employee's term of office or employment, does commit or aid in the commission of any act to overthrow by force, violence or terrorism as defined in § 13-2301 the government of this state or of any of its political subdivisions, or advocates the overthrow by force, violence or terrorism as defined in § 13-2301 of the government of this state or of any of its political subdivisions, is guilty of a class 4 felony and, on conviction under this section, the officer or employee is deemed discharged from the office or employment and is not entitled to any additional compensation or any other emoluments or benefits which may have been incident or appurtenant to the office or employment.

D. Any of the persons referred to in article XVIII, § 10, Constitution of Arizona, as amended, relating to the employment of aliens, are exempted from any compliance with this section.

E. In addition to any other form of oath or affirmation specifically provided by law for an officer or employee, before any officer or employee enters upon the duties of the office or employment, the officer or employee shall take and subscribe the following oath or affirmation:

State of Arizona, County of Maricopa I,
Shaheda Ali, M.D.
(type or print name)

do solemnly swear (or affirm) that I will support the Constitution of the United States and the Constitution and laws of the State of Arizona, that I will bear true faith and allegiance to the same and defend them against all enemies, foreign and domestic, and that I will faithfully and impartially discharge the duties of the office of Deputy (name of office) Medical Director according to the best of my ability, so help me God (or so I do affirm).

Shaheda Ali, M.D.
(signature of officer or employee)

F. For the purposes of this section, "officer or employee" means any person elected, appointed or employed, either on a part-time or full-time basis, by this state or any of its political subdivisions or any county, city, town, municipal corporation, school district, public educational institution or any board, commission or agency of any county, city, town, municipal corporation, school district or public educational institution.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.c.iii.

**Governance
No Objection Letter**



DRAFT

Board of Directors

April 26, 2023

Chairman
J. Woodfin Thomas
District 4

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Phone: 602-344-1241
Fax: 602-655-9337

Ms. Allison Grigg
Chairperson
GMFTZ, Inc. c/o WESTMARC
6751 N. Sunset Blvd., Suite 210
Glendale, AZ 85305

Vice Chairman
Mark G. Dewane
District 2

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Phone: 602-344-1241
Fax: 602-655-9337

RE: CEVA Logistics - KORE Power Property Tax Re-Classification "No Objection"
located at SEC 85 & Baseline Road in Buckeye, Az – Foreign Trade Zone No. 277

Dear Ms Grigg:

Director
Mary A. Harden, R.N.
District 1

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Phone: 602-344-1241
Fax: 602-655-9337

The Maricopa County Special Health Care District submits this letter to inform you that the District has no-objection to CEVA Logistics - KORE Power being located in our property tax jurisdiction, and no-objection to the FTZ located at SEC 85 & Baseline Road in Buckeye, AZ being included within the Greater Maricopa Foreign Trade Zone, Inc.'s Zone (GMFTZ) No. 277.

KORE Power is proposing a Usage-Driven FTZ Site designation at their new operations being constructed at SEC 85 & Baseline Road in Buckeye, AZ within Maricopa County. This new facility will bring new jobs and opportunities to the region.

Director
Kate Brophy McGee
District 3

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Phone: 602-344-1241
Fax: 602-655-9337

In particular, we understand the resulting tax implications from the proposal, in reclassifying for property tax purposes Kore Power's real and personal property located at the site referenced above. Thus, the Maricopa County Special Health Care District expresses "no-objection" to the proposed property tax re-classification.

Director
Mary Rose Garrido Wilcox
District 5

Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Phone: 602-344-1241
Fax: 602-655-9337

Sincerely,

J. Woodfin Thomas
Chairman, Board of Directors
Maricopa County Special Health Care District

Chief Governance Officer
and Clerk of the Board
Melanie Talbot
Valleywise Health Medical Center
2601 East Roosevelt Street
Phoenix, Arizona 85008
Phone: 602-344-5177
Fax: 602-655-9337

www.valleywisehealth.org



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.c.iv.

No Handout

**Governance
Settlement Agreement**



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.d.i.

**Medical Staff
Medical Staff Credentials – April 2023**

Recommended by Credentials Committee: April 04, 2023
 Recommended by Medical Executive Committee: April 11, 2023
 Submitted to MSHCDB: April 26, 2023

VALLEYWISE HEALTH CREDENTIALS AND ACTION ITEMS REPORT MEDICAL STAFF

The credentials of the following individuals including, current licensure, relevant training and experience, malpractice insurance, current competence and the ability to perform the requested privileges have been verified.

INITIAL MEDICAL STAFF APPOINTMENT				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	COMMENTS
Shaheda Ali, M.D.	Courtesy	Psychiatry	05/01/2023 to 04/30/2025	
Sarah Ruth Beste, M.D.	Courtesy	Pediatrics	05/01/2023 to 04/30/2025	
Anthony M. Cilla, M.D.	Active	Anesthesiology	05/01/2023 to 04/30/2025	
Vasu Dev Gooty, M.D.	Courtesy	Pediatrics (Cardiology)	05/01/2023 to 04/30/2025	
Philip M. James, M.D.	Active	Pediatrics (Genetics)	05/01/2023 to 04/30/2025	
Christina Chien-Li Kettelle, M.D.	Courtesy	Anesthesiology	05/01/2023 to 04/30/2025	
Joan M. Kohr, M.D.	Courtesy	Surgery (General Surgery)	05/01/2023 to 04/30/2025	
Andrew Frank Rubenstein, M.D.	Active	Obstetrics & Gynecology	05/01/2023 to 04/30/2024	MEC and CC concur with Department Chair's recommendation for One-year appointment.
Jasna Seserinac, M.D.	Active	Pediatrics	05/01/2023 to 04/30/2025	

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION			
NAME	SPECIALTY/PRIVILEGES	RECOMMENDATION EXTEND or PROPOSED STATUS	COMMENTS
Erik Robin Dong, D.O.	Anesthesiology	FPPE successfully completed	FPPE reviewer has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Anesthesia Core Privileges.
John B. Leslie, M.D.	Anesthesiology	FPPE successfully completed	FPPE reviewer has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Advanced Anesthesia Critical Care Privileges.
Frank LoVecchio, D.O.	Emergency Medicine	FPPE successfully completed	FPPE reviewer has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Addiction Medicine Privileges.
Aditya Paliwal, M.D.	Internal Medicine (Critical Care & Pulmonary Medicine)	FPPE successfully completed	FPPE reviewer has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Critical Care Core Privileges and Pulmonary Core Privileges.
Deborah M. Vernasco, M.D.	Anesthesiology	FPPE successfully completed	FPPE reviewer has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Anesthesia Core Privileges and Advanced Anesthesia Critical Care Privileges.

Recommended by Credentials Committee: April 04, 2023
 Recommended by Medical Executive Committee: April 11, 2023
 Submitted to MSHCDB: April 26, 2023

REAPPOINTMENTS/ONGOING PROFESSIONAL PRACTICE EVALUATION				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	COMMENTS
Gretchen B. Alexander, M.D.	Active	Psychiatry	5/01/2023 to 4/30/2025	
Erik Robin Dong, D.O.	Courtesy	Anesthesiology	5/01/2023 to 4/30/2025	
Carol Jean Elnicky, M.D.	Active	Family & Community Medicine	5/01/2023 to 4/30/2025	
Kristy R. Ingebo, M.D.	Courtesy	Pediatrics (Gastroenterology)	5/01/2023 to 4/30/2025	
Ramin Jamshidi, M.D.	Active	Surgery (General Surgery & Pediatric Surgery)	5/01/2023 to 4/30/2025	
Andree Jo Jones, D.O.	Active	Orthopedic Surgery (Sports Medicine)	5/01/2023 to 4/30/2025	
Frank LoVecchio, D.O.	Active	Emergency Medicine	5/01/2023 to 4/30/2025	
Paul W. Marshburn, M.D.	Courtesy	Obstetrics & Gynecology (Female Pelvic Medicine)	5/01/2023 to 4/30/2025	
Carl Edward Mitchell, M.D.	Active	Emergency Medicine	5/01/2023 to 4/30/2025	
Duane L. Mitzel, M.D.	Active	Surgery (Ophthalmology)	5/01/2023 to 4/30/2025	
Christopher Michael O'Barr, M.D.	Active	Anesthesiology	5/01/2023 to 4/30/2025	
Amanda Estelle Pope, M.D.	Courtesy	Pediatrics (Gastroenterology)	5/01/2023 to 4/30/2025	
Jamie V. Ropacki, M.D.	Courtesy	Emergency Medicine	5/01/2023 to 4/30/2025	
Leonel Antonio Urdaneta, M.D.	Courtesy	Psychiatry	5/01/2023 to 4/30/2025	
Deborah M. Vernasco, M.D.	Courtesy	Anesthesiology	5/01/2023 to 4/30/2025	
Syed A.J. Zaidi, M.D.	Active	Internal Medicine (Critical Care Medicine; Pulmonary Medicine)	5/01/2023 to 4/30/2025	

RECREDENTIALING BY PROXY				
NAME	CATEGORY	SPECIALTY/PRIVILEGES	APPOINTMENT DATES	ORGANIZATION
Anne M. Glaser, M.D.	Telemedicine	Radiology	5/01/2023 to 4/30/2025	Rapid Radiology Inc.
James T. Hsu, M.D.	Telemedicine	Radiology	5/01/2023 to 4/30/2025	Rapid Radiology Inc.
Jeffrey L. Lieberman, M.D.	Telemedicine	Radiology	5/01/2023 to 4/30/2025	Rapid Radiology Inc.
Jason Y. Liu, M.D.	Telemedicine	Radiology	5/01/2023 to 4/30/2025	Rapid Radiology Inc.
Richard D. Lynch, D.O.	Telemedicine	Radiology	5/01/2023 to 4/30/2025	Rapid Radiology Inc.
Philip Brandeis McDonald, M.D.	Telemedicine	Radiology	5/01/2023 to 4/30/2025	Rapid Radiology Inc.

Recommended by Credentials Committee: April 04, 2023
 Recommended by Medical Executive Committee: April 11, 2023
 Submitted to MSHCDB: April 26, 2023

CHANGE IN PRIVILEGES

NAME	DEPARTMENT/SPECIALTY	ADDITION / REDUCTION / WITHDRAWAL	COMMENTS
Ramin Jamshidi, M.D.	Surgery (General Surgery & Pediatric Surgery)	<u>Addition</u> : Robotic Surgery	FPPE

WAIVER REQUEST

NAME	SPECIALTY/PRIVILEGES	CATEGORY	COMMENTS
Shaheda Ali, M.D.	Psychiatry	Courtesy	MEC and CC concur with Department Chair's recommendation supporting the physician's request for permanent waiver from the "Threshold Eligibility Criteria" requirements specific to recent clinical activity in primary area of practice for two of the last three years.
Amy M. Cooper, M.D.	Pediatrics (Emergency Medicine)	Courtesy	MEC and CC concur with Department Chair's recommendation supporting the physician's request for permanent waiver from the "Threshold Eligibility Criteria" requirements specific to board certification with the American Board of Pediatrics (Subspecialty of Emergency Medicine).
Savio Charan Reddymasu, M.D.	Internal Medicine (Gastroenterology)	Courtesy	MEC and CC concur with Department Chair's recommendation supporting the physician's request for temporary waiver from the "Threshold Eligibility Criteria" requirements specific to board certification with the American Board of Internal Medicine (Subspecialty of Gastroenterology).

Definitions:

- Active ≥ 1,000 hours/year – Active members of the medical staff have voting rights and can serve on medical staff committees
- Courtesy < 1,000 hours/year – Courtesy members do not have voting rights and do not serve on medical staff committees
- Reappointments Renewal of appointment and privileges is for a period of two years unless otherwise specified for a shorter period of time.
- FPPE Focused professional practice evaluation is a process by which the organization validates current clinical competence. This process may also be used when a question arises in practice patterns.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.d.ii.

Medical Staff

**Advanced Practice Clinician/Allied Health
Professional Credentials – April 2023**

**VALLEYWISE HEALTH
 CREDENTIALS AND ACTION ITEMS REPORT
 ADVANCED PRACTICE CLINICIAN / ALLIED HEALTH PROFESSIONAL STAFF**

The credentials of the following individuals including, current licensure, relevant training and experience, malpractice insurance, current competence and the ability to perform the requested privileges have been verified.

ADVANCED PRACTICE CLINICIAN / ALLIED HEALTH PROFESSIONAL – INITIAL APPOINTMENTS				
NAME	DEPARTMENT	PRACTICE PRIVILEGES/ SCOPE OF SERVICE	APPOINTMENT DATES	COMMENTS
Jacqueline Rhea Blanch, F.N.P.	Family & Community Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Meghan Rae Teel, N.N.P.	Pediatrics	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Lindsay Werkheiser, Psy.D.	Psychiatry	Practice Prerogatives on file	5/01/2023 to 4/30/2025	

INITIAL/FOCUSED PROFESSIONAL PRACTICE EVALUATION			
NAME	DEPARTMENT/SPECIALTY	RECOMMENDATION EXTEND or PROPOSED STATUS	COMMENTS
Lynne Shaunte Coleman, F.N.P.	Obstetrics & Gynecology	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Nurse Practitioner Core Privileges.
Patricia Rose Esch, P.A.-C.	Internal Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Physician Assistant Core Cognitive Privileges.
Candice Lee Kaiser, F.N.P.	Emergency Medicine	FPPE successfully completed	Chair has submitted documentation demonstrating practitioner has successfully completed FPPE requirement for Advanced Core and Arthrocentesis Privileges

ADVANCED PRACTICE CLINICIAN / ALLIED HEALTH PROFESSIONAL – REAPPOINTMENTS				
NAME	DEPARTMENT	PRACTICE PRIVILEGES/ SCOPE OF SERVICE	APPOINTMENT DATES	COMMENTS
Lynne Shaunte Coleman, F.N.P.	Obstetrics & Gynecology	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Rebecca Ann Dodd, P.A.-C	Emergency Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Amanda Nicole Horton, F.N.P.	Emergency Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Candice Lee Kaiser, F.N.P.	Emergency Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Cathy Jean Kaplicki, P.M.H.N.P.	Psychiatry	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Perla Eduwiges Puebla, F.N.P.	Internal Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Kristen Lyn Robinson, P.M.H.N.P.	Psychiatry	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Adeeb Mahmoud Shaheen, F.N.P.	Internal Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Amanda Kristine Snow, F.N.P.	Emergency Medicine	Practice Prerogatives on file	5/01/2023 to 4/30/2025	
Warren Brent Thomas, C.R.N.A.	Anesthesiology	Practice Prerogatives on file	5/01/2023 to 4/30/2025	

Recommended by Credentials Committee: April 4, 2023
 Recommended by Medical Executive Committee: April 11, 2023
 Submitted to MSHCDB: April 26, 2023

CHANGE IN PRIVILEGES

NAME	DEPARTMENT	ADDITION / REDUCTION / WITHDRAWAL	COMMENTS
Candice Lee Kaiser, F.N.P.	Emergency Medicine	<u>Withdrawal</u> : Advanced Privileges (Orotracheal Intubation and Lumbar Puncture)	Voluntary Relinquishment of Privileges due to non-utilization of privileges
Amanda Kristine Snow, F.N.P.	Emergency Medicine	<u>Addition</u> : Advanced Privileges (Orotracheal Intubation, Central Venous Access, Lumbar Puncture, Thoracentesis, Paracentesis and Procedural Sedation)	FPPE

RESIGNATION (Information Only)

NAME	DEPARTMENT/SPECIALTY	STATUS	REASON
James Terry Ballentine, A.N.P.	Family & Community Medicine	Allied Health Professional to Inactive	Resigned effective March 13, 2023
Melissa Ilene Morales, F.N.P.	Emergency Medicine	Allied Health Professional to Inactive	Resigned effective March 10, 2023

General Definitions:

- Advanced Practice Clinician An Advanced Practice Clinicians (APC) means individuals other than Medical Staff members who are licensed healthcare professionals who are board certified and have at least a master's degree. APCs are trained to practice medicine and prescribe within the scope of their training as outlined by their specific scope of practice and are authorized by law and by the Hospital to provide patient care services.
- Allied Health Professional An Allied Health Professional (AHP) means individuals other than Medical Staff members or APCs who are qualified by training, experience, and current competence in a discipline permitted to practice in the hospital and are authorized by law and by the Hospital to provide patient care services.
- Practice Prerogatives Scopes of practice summarizing qualifications for the respective category, developed with input from the physician director of the clinical service and the observer/sponsor/responsible party of the AHP, Department Chair, and other representatives of the Medical Staff, Hospital management, and other professionals.

Supervision Definitions:

- (1) General Supervision The procedure is furnished under the physician's overall direction and control, but the physician's presence is not required during the performance of the procedure or provision of the services.
- (2) Direct Supervision The physician must be present in the office suite or on the premises of the location and immediately available to furnish assistance and direction throughout the performance of the procedure. It does not mean that the physician must be present in the room when the procedure is performed.
- (3) Personal Supervision A physician must be in the room during the performance of the procedure.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.d.iii.

**Medical Staff
Policy 39021: Practitioner Access to
Confidential Files**



APRIL 2023

SUMMARY OF PROPOSED REVISIONS

Valleywise Health Practitioner Access to Confidential Files Policy (#39021)

Policy:

Appendix A / Section 5:

Language added to align with the objective of accountability of the practitioner as pertaining to information provided or obtained in the credential file.

Also, the policy was updated to reflect the current/preferred Chief Clinical Officer over the original nomenclature Chief Medical Officer.

VALLEYWISE HEALTH

POLICY ON

PRACTITIONER ACCESS

TO

CONFIDENTIAL FILES

APPROVED
~~FEBRUARY 24, 2021~~DRAFT
APRIL 2023

1. SCOPE OF POLICY AND GENERAL PRINCIPLES

1.A ***Scope of Policy.*** This Policy applies to all Practitioners who provide patient care services within Valleywise Health (“Valleywise Health”). For purposes of this Policy, a “Practitioner” is defined as a Medical Staff member or an Allied Health Professional.

1.B ***General Principles.***

(1) ***Practitioner Access to Confidential Files.*** The Medical Staff Bylaws and related documents specifically encourage the use of collegial and educational efforts to address questions or concerns that arise regarding a Practitioner’s clinical practice or professional conduct. Consistent with those collegial and educational efforts, Practitioners may review the contents of their confidential credentials and quality files (hereafter referred to collectively as “confidential file”) and make notes about it, in accordance with this Policy. Practitioners may not designate another individual to review the confidential file on their behalf and may not be accompanied by any other individual when reviewing their confidential file.

(2) ***Correspondence Added to Confidential File.*** All correspondence sent to a Practitioner regarding credentialing, privileging, or peer review matters shall be contained in the Practitioner’s confidential file. Practitioners may respond in writing to any such correspondence and the Practitioner’s response shall be maintained in the Practitioner’s confidential file along with the original correspondence.

(3) ***Corrections and Deletions at the Request of the Practitioner.***

(a) Practitioners may request corrections and deletions of information in their confidential file.

(b) The ~~Chief Medical Officer (“CMO”)~~Chief Clinical Officer (“CCO”), or his or her authorized representative, shall make the correction or deletion only after the Medical Executive Committee (“MEC”) has determined that the information in question is factually inaccurate. By way of example and not limitation, information is factually inaccurate if it pertains to the wrong individual (e.g., a Practitioner with the same name) or if it reflects an error in calculation (e.g., improper calculation of infection or complication rates).

(c) Reported concerns regarding a Practitioner’s clinical performance or behavior shall not be deleted simply because the applicable committee decides that the care provided was appropriate or the

behavior did not warrant an intervention. Similarly, information shall not be altered or deleted simply because it is old or reflects an opinion with which the Practitioner disagrees.

- (4) ***Misstatements or Omissions on Application Forms.*** Any individual who becomes aware of potential misstatement or omission on an application form for appointment or reappointment submitted by a Practitioner shall notify the Credentials Committee. As set forth in the Credentials Policy, the Credentials Committee shall provide notice to the Practitioner and invite the Practitioner to provide a written response before determining whether the Practitioner's clinical privileges should be deemed to be automatically relinquished.
- (5) ***Removal of Documents from the File/Copies.*** Under no circumstances may Practitioners remove their confidential file (or any portion of it). Practitioners may also not copy, digitally image, or otherwise record any information from their confidential file. Smart phones and other devices capable of copying or making digital images of information must remain with a representative from the Medical Staff Services Department while a Practitioner reviews documents. Except as otherwise set forth in this Policy, the Medical Staff Services Department may provide copies or summaries to the Practitioner only with the written permission of the ~~CMO-CCO~~ .
- (6) ***Non-Retaliation.*** Practitioners may not retaliate against any individual for: (i) providing information; or (ii) otherwise being involved in the collection or review of any information that is included in a confidential file.
- (7) ***Request from Attorney or Threatened/Pending Legal Action.*** Valleywise Health counsel shall be consulted if a request for access is received from a Practitioner's attorney or if legal action is otherwise threatened or pending.
- (8) ***Disputes.*** Any dispute regarding access to information in a Practitioner's confidential file shall be resolved by the ~~CMO-CCO~~ and the Chief of Staff, after discussing the matter with the Practitioner involved.

- (9) **Former Practitioners and Non-Privileged Practitioners.** Individuals who no longer have clinical privileges or Medical Staff appointment at Valleywise Health, or who have never been granted clinical privileges, are not entitled to access their confidential file as set forth in this Policy. However, Valleywise Health may disclose information from the confidential file directly to other health care providers, health plans or other organizations where the Practitioner is applying for privileges, participating status, employment or other affiliation if the Practitioner signs an authorization and release from liability form acceptable to Valleywise Health.
- (10) **Confidentiality.** Consistent with the confidential and privileged status of the confidential file under state law, a Practitioner may not disclose or discuss information from the confidential file except as follows: (i) to other Practitioners and/or Valleywise Health employees who are directly involved in credentialing, privileging, and peer review activities concerning the Practitioner, and/or (ii) to any legal counsel who may be advising the Practitioner. The Practitioner may not share or discuss information from the confidential file with any other individual without first obtaining the express written permission of the [EMOCCO](#).
- (11) **Violations.** Violations of this Policy constitute unprofessional conduct. Such violations include, but are not limited to, copying, making digital images of, altering, or deleting information from the confidential file, retaliating against those who are believed to have submitted information, or disclosing confidential information. Violations by Practitioners who maintain appointment or clinical privileges will be reviewed pursuant to the Medical Staff Professionalism Policy. Violations by individuals without appointment or privileges may result in a report to the applicable state licensing board.

2. LEVELS OF ACCESS

2.A Routine Credentialing, Privileging, and PPE/Peer Review Documents.

- (1) **Definition.** The following are considered routine credentialing, privileging, and PPE/peer review documents (“routine documents”):
- (a) applications for appointment, reappointment, clinical privileges, or permission to practice, and requested changes in staff status or clinical privileges, with all attachments.;
 - (b) information gathered in the course of verifying education, training, experience, and similar information included on applications for appointment,

reappointment, permission to practice, clinical privileges, or changes in staff status or however, this does not include information obtained from references or other third parties who provide information with an expectation of confidentiality, as described in Section 2.B below);

(c)

(c) quality profiles, Ongoing Professional Practice Evaluation (“OPPE”) reports, or other quality data reports.;

(d) Informational Letters prepared in accordance with the Peer Review Policy;

(e) routine correspondence between Valleywise Health and the Practitioner.;

(f) routine affiliation verifications; and

(g) information concerning the Practitioner’s meeting attendance record and compliance with other citizenship requirements.

(2) ***Access to Routine Documents.*** A Practitioner shall be permitted access to routine documents, provided the Practitioner (i) schedules a specific time to review the file with a representative from the Medical Staff Services Department present, and (ii) acknowledges that the review will be subject to the rules outlined in Section 1.B of this Policy.

2.B ***Sensitive Credentialing, Privileging, and PPE/Peer Review Documents.***

(1) ***Definition.*** Any document that is not a routine document as defined above is a sensitive credentialing, privileging, and PPE/peer review document (“sensitive document”). Sensitive documents include, but are not limited to, the following:

(a) reported concerns or incident reports concerning the Practitioner prepared by Valleywise Health employees or other Practitioners.;

- (b) confidential correspondence and/or memos to file, prepared pursuant to collegial intervention efforts or other progressive steps with the Practitioner;
- (c) periodic review and appraisal forms completed by the appropriate Department Chair, including those completed at the time of appointment, reappointment, or renewal of permission to practice;
- (d) professional practice evaluation forms completed as part of the professional practice evaluation process or the initial evaluation to confirm competence;
- (e) evaluations or reports from proctors, monitors, and external clinical reviewers;
- (f) confidential reports and minutes (redacted) of peer review committees pertaining to the Practitioner;
- (g) correspondence setting forth formal Credentials Committee, Leadership Council, Behavior Peer Review Committee (“BPRC”), Professional Practice Evaluation Committee (“PPEC”), or MEC action, including, but not limited to, letters of guidance, warning, or reprimand, terms of probation, or consultation requirements, or final adverse actions following completion or waiver of a hearing and appeal;
- (h) results of queries to the National Practitioner Data Bank;
- (i) confidential correspondence from references and other third parties, including, but not limited to, letters of reference, confidential evaluation forms, and other documents concerning the Practitioner’s training, clinical practice, professional competence, or conduct at any other health care facility, residency or fellowship training program; and
- (j) notations of telephone conversations concerning the Practitioner’s qualifications with references and other third parties, including date of conversation, identification of parties to the conversation, and information received and/or discussed.

If there is any doubt about whether a document is routine or sensitive, it shall be treated as sensitive.

- (2) **Access.** A Practitioner shall be permitted access to sensitive internal documents as follows:
- (a) As a condition of being granted access to sensitive documents, the Practitioner must first:
 - (i) provide advance notice of at least five business days so the sensitive documents can be properly prepared for review, as described in this Section;
 - (ii) sign the Request to Access Confidential Files File form set forth as **Appendix A** to this Policy; and
 - (iii) schedule a specific time to review the file when an appropriate Medical Staff Leader (e.g., Chief of Staff, Department Chair, PPEC Chair, Credentials Chair), the ~~EMOCCO~~, and/or the CEO (or designee) will be available to answer any questions raised by the Practitioner during his/her review.
 - (b) The Medical Staff Services Department and ~~EMO-CCO~~ will determine the manner in which sensitive documents will be made available to the Practitioner, subject to the following rules:
 - (i) Except for correspondence that has already been exchanged with a Practitioner, a sensitive document will be summarized or redacted by the ~~EMO-CCO~~ or the Medical Staff Services Department so that the identity of any individual who prepared or submitted the document, or who provided information relevant to the matter, can no longer be ascertained.
 - (ii) In determining which option to use – summary or redaction – the ~~EMO-CCO~~ or the Medical Staff Services Department should consider the number of documents that would need to be redacted, the resources needed to complete the redactions, and the probability that an individual who prepared or submitted the document could be identified despite the redactions.
 - (ciii) The Practitioner shall not be told the identity of any individual who prepared or submitted a sensitive document, unless:

((A) the individual specifically consents to the disclosure;
or

(iii) information provided by the individual is used to support an adverse professional review action that results in a Medical Staff hearing.

(iv) Any summaries of sensitive documents that may be prepared should provide sufficient information to permit a Practitioner to understand:

(A) the nature of the document;

(B) the date it was prepared;

(C) the purpose for which it was prepared;

(D) who prepared it (in general terms, without revealing the person's identity); and

(E) the general nature of the comments in the document.

(c) Upon reviewing the documents or summary, the Practitioner may submit a written explanation or response for inclusion in the file.

Adopted by the Medical Executive Committee on ~~February 9, 2021~~APRIL 2023.

Approved by the Board of Directors on ~~February 24, 2021~~APRIL 2023.

[Policy #39021]

APPENDIX A

REQUEST TO ACCESS CONFIDENTIAL FILE

I have asked to review information from my confidential Medical Staff file. I understand that the Valleywise Health and Medical Staff Leadership need to take appropriate steps to maintain the confidentiality of this information under state and federal law, as well as to ensure a professional, non-threatening environment for all who work and practice at Valleywise Health. Accordingly, as a condition to reviewing this information, I agree to the following:

1. My access to my confidential Medical Staff file is governed by the **Policy on Practitioner Access to Confidential Files** (the “Policy”). I understand that, pursuant to the Policy, I may not copy, digitally image, or otherwise record any information from the file without the express written permission of the ~~Chief Medical Officer~~ Chief Clinical Officer (“~~CMO~~CCO”). I will leave my smart phone or similar electronic device capable of copying or making digital images with a representative from Medical Staff Services while I review information in my file. Also, I may not alter or delete any information in my file. Instead, I may request that Valleywise Health alter or delete factually inaccurate information pursuant to the process set forth in the Policy.
2. I will maintain all information that I review in a **strictly confidential** manner. Specifically, I will not disclose or discuss this information **except** to the following individuals: (i) my physician colleagues and/or Valleywise Health employees who are directly involved in credentialing, privileging, and peer review activities concerning me, and/or (ii) any legal counsel who may be advising me. I will not share or discuss this information with any other individual without first obtaining the express written permission of Valleywise Health.
3. I understand that this information is being provided to me as part of the Medical Staff’s and Valleywise Health’s policy of attempting to utilize collegial intervention and progressive steps, where possible, to address any questions or concerns that may arise with my practice. In addition to discussing these matters directly with the Medical Staff and Valleywise Health leadership, I understand that I may also prepare a written response and that this response will be maintained in my file.
4. I understand that Valleywise Health and the Medical Staff have a responsibility to provide a safe, non-threatening workplace for my physician colleagues and for Valleywise Health employees. I therefore agree that:
 - (a) *I will not approach and discuss the information that I review from my file with any individual who I believe may have provided the information, because even well-intentioned conversations with such individuals can be perceived as intimidating. I understand that any such discussions will be viewed as retaliation and a violation of the Medical Staff Professionalism Policy.*

- (b) *I also will not engage in any other retaliatory or abusive conduct with respect to these individuals. This means that I will not confront, ostracize, discriminate against, or otherwise mistreat any such individual with respect to any information that the individual may have provided.*

5. I understand that any violation of the Policy constitutes unprofessional conduct. Such violations include, but are not limited to, copying, altering, or deleting information from the confidential file, retaliating against those who I believe may have submitted information in the file, or disclosing information from the file. Any such violations will be reviewed pursuant to the Medical Staff Professionalism Policy. If I do not maintain appointment or clinical privileges at Valleywise Health, any violation of the Policy may result in a report to the applicable state licensing board.

By signing this Agreement, I understand that I am ***not waiving*** any of the rights or privileges afforded to me under the Medical Staff Bylaws and related documents. I remain free to raise legitimate concerns regarding the care being provided, or the conduct being exhibited, by a nurse or other Valleywise Health employee, another physician, or Valleywise Health itself. ***However, like everyone else, I must use the established and confidential Medical Staff and administrative channels in order to register any such concerns.*** These channels are part of Valleywise Health's ongoing performance improvement and professional practice evaluation activities, and permit the appropriate Medical Staff or Valleywise Health leadership to fully review and assess the matter and take action to address the issue, as may be necessary.

[Name] _____ [Date]

Note: This form shall be retained in the Practitioner's confidential file. A copy shall be provided to the Practitioner for reference.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 1.e.i.

**Care Reimagined Capital
CER #19-947AH**



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 5, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Amendment #1 Capital Expenditure (CER) 19-947AH, Medical Equipment – Acute Care Hospital

This CER 19-947AH is for Zeiss surgical microscopes in the acute care tower, further detailed by the owning departments and workgroups. This equipment requires PO issuance to forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- (2) Kinevo 900 microscopes
- Lumera 700 microscope

Total cost for this CER 19-947AH: \$1,086,286.37

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Tuesday, April 4, 2023 3:28 PM
To: Melanie Talbot
Subject: CER Approval Request: ACH - Surgical Microscopes

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information

From [Purves, Steve](#)

To [Talbot, Melanie](#);

Subject CER Approval Request: ACH - Surgical Microscopes









Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.




Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
19-947AH_Zeiss - Lumera 700 Quote 3-2-2023.pdf		File	 19-947AH_Zeiss - Lumera 700 Quote 3-2-2023.pdf
19-947AH_TIVATO-700 PM Only (BIOMED) Service Quote 002.pdf		File	 19-947AH_TIVATO-700 PM Only (BIOMED) Service Quote 002.pdf
19-947AH_OPEX Form - KINEVO 900 PM + TIVATO 700 PM- 03.23.23.pdf		File	 19-947AH_OPEX Form - KINEVO 900 PM + TIVATO 700 PM- 03.23.23.pdf
19-947AH_KINEVO-900 PM Only (BIOMED) Service Quote 002.pdf		File	 19-947AH_KINEVO-900 PM Only (BIOMED) Service Quote 002.pdf
19-947AH_KINEVO-900 Quote 002.pdf		File	 19-947AH_KINEVO-900 Quote 002.pdf
19-947AH_TIVATO-700 Quote 002.pdf		File	 19-947AH_TIVATO-700 Quote 002.pdf
CER 19-947AH_Zeiss microscopes 3.2023 (1).doc		File	 CER 19-947AH_Zeiss microscopes 3.2023 (1).doc
CER 19-947AH_ACH - Surgical Microscopes.xlsm		File	 CER 19-947AH_ACH - Surgical Microscopes.xlsm

19-947AH_Valleywise Health - OPTIME Prevent Lumera 700.pdf
 19-947AH_Operational Expense Form for Zeiss Lumera 7761027677.pdf
 ACH - Surgical Microscopes

File  19-947AH_Valleywise Health - OPTIME Prevent Lumera 700.pdf
 File  19-947AH_Operational Expense Form for Zeiss Lumera 7761027677.pdf
 Contract  CER 19-947AH_ACH - Surgical Microscopes.xlsm

Contract Information

Division Capital Division
 Folder Capital Equipment Requests (CERs)
 Status Pending Approval
 Title ACH - Surgical Microscopes
 Contract Identifier Budgeted
 Contract Number 19-947 AH
 Primary Responsible Party Charles, Derrick J.
 Departments Integrated Program Management Office
 Product/Service Description
 Request Details This CER 19-947AH is for Zeiss surgical microscopes in the acute care tower, further detailed by the owning departments and workgroups. This equipment requires PO issuance to forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- (2) Kinevo 900 microscopes
- Lumera 700 microscope

Total cost for this CER 19-947AH: \$1,086,286.37

Notes
 Funding Source Bond
 Evaluation Process
 Category
 Annual Value \$1,086,286.37
 Budgeted Travel Type Yes
 Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	

Purves, Steve A.
Talbot, Melanie L.

Approved
Current



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.e.ii.

Care Reimagined Capital
CER #19-947AI



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 5, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Capital Expenditure (CER) 19-947AI, Medical Equipment – Acute Care Hospital

This CER 19-947AI is for Olympus medical equipment in multiple areas throughout the acute care tower, further detailed by the owning departments and workgroups. This equipment requires PO issuance to move forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- Endoscopy flexible endoscopes
- Endoscopy scope storage cabinets
- Endoscopy image processors and lighting equipment

Total cost for this CER 19-947AI: \$1,338,513.20

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Thursday, March 30, 2023 9:08 PM
To: Melanie Talbot
Subject: CER Approval Request: ACH - Olympus Medical Equipment

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Message Information





From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject CER Approval Request: ACH - Olympus Medical Equipment
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	Description	Type	Current File / URL
19-947AI-ACH MEQ Olympus Items yet to be purchased_3.24.23.xlsx		File	 19-947AI-ACH MEQ Olympus Items yet to be purchased_3.24.23.xlsx
CER 19-947AI_Olympus MEQ 3.2023.doc		File	 CER 19-947AI_Olympus MEQ 3.2023.doc
CER 19-947AI_ACH - Olympus Medical Equipment.xlsm		File	 CER 19-947AI_ACH - Olympus Medical Equipment.xlsm
ACH - Olympus Medical Equipment		Contract	 CER 19-947AI_ACH - Olympus Medical Equipment.xlsm

Contract Information

Division Capital Division
Folder Capital Equipment Requests (CERs)
Status Pending Approval
Title ACH - Olympus Medical Equipment
Contract Identifier Budgeted
Contract Number 19-947 AI

Primary Responsible Party Charles, Derrick J.

Departments Integrated Program Management Office

Product/Service Description

Request Details This CER 19-947AI is for Olympus medical equipment in multiple areas throughout the acute care tower, further detailed by the owning departments and workgroups. This equipment requires PO issuance to move forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- Endoscopy flexible endoscopes
- Endoscopy scope storage cabinets
- Endoscopy image processors and lighting equipment

Total cost for this CER 19-947AI: \$1,338,513.20

Notes

Funding Source Bond

Evaluation Process

Category

Annual Value \$1,338,513.20

Budgeted Travel Type Yes

Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.e.iii.

Care Reimagined Capital
CER #19-947AG



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 5, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Capital Expenditure (CER) 19-947AG, Medical Equipment; FF&E – Acute Care Hospital

This CER 19-947AG is for Intermetro Medical in multiple areas throughout the acute care tower, and Piper Pavilion further detailed by the owning departments and workgroups. This equipment requires PO issuance to move forward with activation into the new hospital and Piper Pavilion. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH Medical equipment \$566,103.04
- ACH FF&E \$1,006,249.73
- Piper Pavilion FF&E \$26,440.00

Total cost for this CER 19-947AG: \$1,598,792.77

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Thursday, March 30, 2023 9:07 PM
To: Melanie Talbot
Subject: CER Approval Request: ACH/Piper Pavilion - Intermetro FF&E and Medical Equip

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Message Information

From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject CER Approval Request: ACH/Piper Pavilion - Intermetro FF&E and Medical Equip
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.
Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
19-947AG_ACH SSB remaining purchase with Intermetro_3.23.23.xlsx	File	 19-947AG_ACH SSB remaining purchase with Intermetro_3.23.23.xlsx
CER 19-947AG_Intermetro MEQ FFE ACH and Piper 3.2023.doc	File	 CER 19-947AG_Intermetro MEQ FFE ACH and Piper 3.2023.doc
CER 19-947AG_ACH & Piper Pavilion - Intermetro _MEQ & FFE.xlsm	File	 CER 19-947AG_ACH & Piper Pavilion - Intermetro _MEQ & FFE.xlsm
ACH/Piper Pavilion - Intermetro FF&E and Medical Equip	Contract	 CER 19-947AG_ACH & Piper Pavilion - Intermetro _MEQ & FFE.xlsm

Contract Information

Division Capital Division
Folder Capital Equipment Requests (CERs)
Status Pending Approval
Title ACH/Piper Pavilion - Intermetro FF&E and Medical Equip
Contract Identifier Budgeted

Contract Number 19-947 AG

Primary Responsible Party Charles, Derrick J.

Departments Integrated Program Management Office

Product/Service Description

Request Details

This CER 19-947AG is for Intermetro Medical in multiple areas throughout the acute care tower, and Piper Pavilion further detailed by the owning departments and workgroups. This equipment requires PO issuance to move forward with activation into the new hospital and Piper Pavilion. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH Medical equipment \$566,103.04
- ACH FF&E \$1,006,249.73
- Piper Pavilion FF&E \$26,440.00

Total cost for this CER 19-947AG: \$1,598,792.77

Notes

Funding Source Bond

Evaluation Process

Category

Annual Value \$1,598,792.77

Budgeted Travel Type Yes

Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.e.iv.

Care Reimagined Capital
CER #19-947AF



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 5, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Capital Expenditure (CER) 19-947AF, Medical Equipment, FF&E, IT equipment – Acute Care Hospital & Piper Pavilion

This CER 19-947AF is for CME equipment under categories of medical equipment, FF&E, IT in the acute care hospital and Piper Pavilion, further detailed by the owning departments and workgroups. This equipment requires PO issuance to forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH Medical equipment: \$1,816,784.93
- ACH FF&E: \$678,491.35
- ACH IT equipment: \$24,750.00
- Piper Pavilion Medical equipment: \$13,623.50

- Piper Pavilion FF&E: \$46,675.81
- Piper Pavilion IT equipment: 4,950.00

ACH category costs \$2,520,026.28

Piper Pavilion category costs \$65,249.31

Total cost for this CER 19-947AF: \$2,585,275.59

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Thursday, March 30, 2023 9:07 PM
To: Melanie Talbot
Subject: CER Approval Request: ACH/Piper Pavilion Medical Equip, FF&E, and IT

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

Do not click links or open attachments unless you recognize the sender and know the content is safe.

Message Information





From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject CER Approval Request: ACH/Piper Pavilion Medical Equip, FF&E, and IT
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
CER 19-947AF CME MEQ, FFE, IT equipment 3.2023.doc	File	 CER 19-947AF CME MEQ, FFE, IT equipment 3.2023.doc
CER 19-947AF_ACH & Piper Pavilion - MEQ, FFE & IT.xlsm	File	 CER 19-947AF_ACH & Piper Pavilion - MEQ, FFE & IT.xlsm
19-947AF_ACH SSB remaining purchase with CME_3.27.23.xlsx	File	 19-947AF_ACH SSB remaining purchase with CME_3.27.23.xlsx
ACH/Piper Pavilion Medical Equip, FF&E, and IT	Contract	 CER 19-947AF_ACH & Piper Pavilion - MEQ, FFE & IT.xlsm

Contract Information

Division Capital Division
Folder Capital Equipment Requests (CERs)
Status Pending Approval
Title ACH/Piper Pavilion Medical Equip, FF&E, and IT
Contract Identifier Budgeted
Contract Number 19-947 AF

Primary Responsible Party Charles, Derrick J.

Departments Integrated Program Management Office

Product/Service Description

Request Details This CER 19-947AF is for CME equipment under categories of medical equipment, FF&E, IT in the acute care hospital and Piper Pavilion, further detailed by the owning departments and workgroups. This equipment requires PO issuance to forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH Medical equipment: \$1,816,784.93
- ACH FF&E: \$678,491.35
- ACH IT equipment: \$24,750.00
- Piper Pavilion Medical equipment: \$13,623.50
- Piper Pavilion FF&E: \$46,675.81
- Piper Pavilion IT equipment: 4,950.00

ACH category costs \$2,520,026.28
Piper Pavilion category costs \$65,249.31

Total cost for this CER 19-947AF: \$2,585,275.59

Notes

Funding Source Bond

Evaluation Process

Category

Annual Value \$2,585,275.59

Budgeted Travel Type Yes

Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.e.v.

Care Reimagined Capital
CER #19-947SB



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 12, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: This CER 19-947SB is an amendment to CER 19-947S. This is for GE bedside and central station servers and software adjustments to achieve compatibility. Applicable items located throughout the acute care tower, further detailed by the owning departments and workgroups. Piper Pavilion (SSB) software compatibility verified by department leadership and vendor coordination. Clarifications subsequent the original processed quote with each department leadership created adjustments from the original processed CER to include:

- Deduct wall channels, adjust software versions throughout ACH, mounting racks for specific model physiological monitors
- Add carescape gateway server for physiological monitor servers throughout ACH
- Piper Pavilion (SSB) Sim lab software version adjustments for compatibility

The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team previously associated to CER 19-947SA:

- Bedside patient physiological monitoring, central stations, ACH building.
- Massimo technology hardware for GE physiological monitoring, ACH building.
- Bedside Monitors and gateway, SSB.

The total aggregate value for this amendment #2 CER 19-947SB is \$4,508,683.91 an increased cost of \$2,647.74 from the previously Board approved CER 19-947SA: \$4,506,036.17, item 2.c.i December 2022 Special meeting, which was an amendment to CER 19-947S item 1.e.ii from the September 2022 Formal meeting.

Due to the dollar value of this request, this amendment will need to be approved under authority of Section XII.C.3 of the Authority Matrix requiring approval from the Board.

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 12, 2023 11:41 AM
To: Melanie Talbot
Subject: CER Approval Request: ACH/Piper Pavilion Bedside & Central Station Monitoring_AMENDMENT

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Message Information






From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject CER Approval Request: ACH/Piper Pavilion Bedside & Central Station Monitoring_AMENDMENT
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
19-947S-b_Sim Lab Patient Monitoring Change Order Letters V2.pdf	File	 19-947S-b_Sim Lab Patient Monitoring Change Order Letters V2.pdf
CER 19-947S_b GE Healthcare patient monitoring procurement memo (2).doc	File	 CER 19-947S_b GE Healthcare patient monitoring procurement memo (2).doc
CER 19-947S-b_ACH&Piper GE Bedside & Central Station Monitoring_AMENDMENT.xlsm	File	 CER 19-947S-b_ACH&Piper GE Bedside & Central Station Monitoring_AMENDMENT.xlsm
19-947S-b_2009483601.5_Valleywise Health ACH Carescape Gateway Integration_28-Mar-2023.pdf	File	 19-947S-b_2009483601.5_Valleywise Health ACH Carescape Gateway Integration_28-Mar-2023.pdf
19-947S-b_Patient Monitoring Change Order Letters (Combined) V2.pdf	File	 19-947S-b_Patient Monitoring Change Order Letters (Combined) V2.pdf

Contract Information

Division Capital Division
Folder Capital Equipment Requests (CERs)
Status Pending Approval
Title ACH/Piper Pavilion Bedside & Central Station Monitoring_AMENDMENT
Contract Identifier Budgeted
Contract Number 19-947 S-B
Primary Responsible Party Charles, Derrick J.
Departments Integrated Program Management Office
Product/Service Description
Request Details This CER 19-947S-b is an amendment to CER 19-947S. This is for GE bedside and central station servers and software adjustments to achieve compatibility. Applicable items located throughout the acute care tower, further detailed by the owning departments and workgroups. Piper Pavilion (SSB) software compatibility verified by department leadership and vendor coordination. Clarifications subsequent the original processed quote with each department leadership created adjustments from the original processed CER to include:

- Deduct wall channels, adjust software versions throughout ACH, mounting racks for specific model physiological monitors
- Add carescape gateway server for physiological monitor servers throughout ACH
- Piper Pavilion (SSB) Sim lab software version adjustments for compatibility

The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team previously associated to CER 19-947S-a:

- Bedside patient physiological monitoring, central stations, ACH building.
- Massimo technology hardware for GE physiological monitoring, ACH building.
- Bedside Monitors and gateway, SSB.

The total aggregate value for this amendment #2 CER 19-947S-b is \$4,508,683.91 an increased cost of \$2,647.74 from the previously Board approved CER 19-947S-a: \$4,506,036.17, item 2.c.i December 2022 Formal meeting, which was an amendment to CER 19-947S item 1.e.ii from the September 2022 Formal meeting.

Due to the dollar value of this request, this amendment will need to be

approved under authority of Section XII.C.3 of the Authority Matrix requiring approval from the Board.

Notes

Funding Source **Bond**

Evaluation Process

Category

Annual Value **\$2,647.74**

Budgeted Travel Type **Yes**

Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.e.vi.

Care Reimagined Capital
CER #19-947AK



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 12, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Capital Expenditure (CER) 19-947AK, IT equipment – Acute Care Hospital, Piper Pavilion

This CER 19-947AK is for CDW equipment under category of IT devices in the acute care hospital, Piper Pavilion further detailed by the owning departments and workgroups. This equipment requires PO issuance to forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH IT equipment: \$1,367,650.00
- Piper Pavilion IT equipment: \$102,800.00

ACH IT category costs \$1,367,650.00
Piper Pavilion IT category costs \$102,800.00

Total cost for this CER 19-947AK: \$1,470,450.00

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 12, 2023 2:00 PM
To: Melanie Talbot
Subject: CER Approval Request: ACH & Piper Pavilion CDW-G IT

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Message Information





From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject CER Approval Request: ACH & Piper Pavilion CDW-G IT
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
19-947AK_ ENDPOINTS CDW.xlsx	File	 19-947AK_ ENDPOINTS CDW.xlsx
CER 19-947AK CDW IT equipment 4.2023 R1.doc	File	 CER 19-947AK CDW IT equipment 4.2023 R1.doc
CER 19-947AK_ACH & Piper Pavilion CDW-G IT.xlsm	File	 CER 19-947AK_ACH & Piper Pavilion CDW-G IT.xlsm
ACH & Piper Pavilion CDW-G IT	Contract	 CER 19-947AK_ACH & Piper Pavilion CDW-G IT.xlsm

Contract Information

Division Capital Division
Folder Capital Equipment Requests (CERs)
Status Pending Approval
Title ACH & Piper Pavilion CDW-G IT
Contract Identifier Budgeted
Contract Number 19-947 AK

Primary Responsible Party Charles, Derrick J.

Departments Integrated Program Management Office

Product/Service Description

Request Details This CER 19-947AK is for CDW equipment under category of IT devices in the acute care hospital, Piper Pavilion further detailed by the owning departments and workgroups. This equipment requires PO issuance to forward with design and coordination into the new hospital activation. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH IT equipment: \$1,367,650.00
- Piper Pavilion IT equipment: \$102,800.00

ACH IT category costs \$1,367,650.00
Piper Pavilion IT category costs \$102.800.00

Notes

Funding Source Bond

Evaluation Process

Category

Annual Value \$1,470,450.00

Budgeted Travel Type Yes

Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.e.vii.

Care Reimagined Capital
CER #19-947AJ



**Maricopa County
Special Health Care District**

2601 E. Roosevelt
Phoenix, AZ 85008
Phone: (602) 344-8551

DATE: April 12, 2023

TO: Valleywise Health Board of Directors

cc: Steve Purves, President and Chief Executive Officer
Claire Agnew, EVP & Chief Financial Officer
Melanie Talbot, Chief Governance Officer

FROM: Justin Storts

SUBJECT: Capital Expenditure (CER) 19-947AJ, Salient NVR; IT – Acute Care Hospital

This CER 19-947AJ is for Cable Solutions to provide a Salient NVR device for the campus to provide storage and retrieval capability for the site. Requirements were detailed with coordination by the owning departments and workgroups, functional needs were verified. This equipment requires PO issuance to forward with activation into the new hospital. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH Salient NVR server: \$462,161.33

Total cost for this CER 19-947AJ: \$462,161.33

Melanie Talbot

From: Compliance 360 <msgsystem@usmail.compliance360.com>
Sent: Wednesday, April 12, 2023 2:00 PM
To: Melanie Talbot
Subject: CER Approval Request: CUP - Salient NVR

CAUTION: External Email. This Email originated outside of Valleywise Health. THINK BEFORE YOU CLICK. It could be a phishing email.

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Message Information






From [Purves, Steve](#)
To [Talbot, Melanie](#);
Subject CER Approval Request: CUP - Salient NVR
Additional Information Indicate whether you approve or reject by clicking the Approve or Reject Information button.

Add comments as necessary.

Approve/Reject Contract

[Click here](#) to approve or reject the Contract.

Attachments

Name	DescriptionType	Current File / URL
19-947AJ_QUOTE 139418_DC02 Salient NVR_03.29.23.pdf	File	 19-947AJ_QUOTE 139418_DC02 Salient NVR_03.29.23.pdf
19-947AJ_Salient NVR- 30 Days Storage - Contracting Tax Formula.xlsx	File	 19-947AJ_Salient NVR- 30 Days Storage - Contracting Tax Formula.xlsx
CER 19-947AJ_Cable Solutions Salient NVR 4.2023.doc	File	 CER 19-947AJ_Cable Solutions Salient NVR 4.2023.doc
CER 19-947AJ - ACH Salient NVR.xlsm	File	 CER 19-947AJ - ACH Salient NVR.xlsm
CUP - Salient NVR	Contract	 CER 19-947AJ - ACH Salient NVR.xlsm

Contract Information

Division Capital Division
Folder Capital Equipment Requests (CERs)
Status Pending Approval
Title CUP - Salient NVR

Contract Identifier **Budgeted**

Contract Number 19-947 AJ

Primary Responsible Party Charles, Derrick J.

Departments Integrated Program Management Office

Product/Service Description

Request Details This CER 19-947AJ is for Cable Solutions to provide a Salient NVR device for the campus to provide storage and retrieval capability for the site. Requirements were detailed with coordination by the owning departments and workgroups, functional needs were verified. This equipment requires PO issuance to forward with activation into the new hospital. The IPMO team has ensured that the appropriate Clinical Workgroups have reviewed this equipment and that it meets the required needs. The below list of items has been compiled, priced, and reviewed by the IPMO project team.

- ACH Salient NVR server: \$462,161.33

Total cost for this CER 19-947AJ: \$462,161.33

Notes

Funding Source **Bond**

Evaluation Process

Category

Annual Value \$462,161.33

Budgeted Travel Type **Yes**

Primary Vendor

Responses

Member Name	Status	Comments
Nelson, Mark E.	Approved	
Melton, Christopher C.	Approved	
Christiansen, Lia K.	Approved	
White, Michael	Approved	
Agnew, Claire F.	Approved	
Purves, Steve A.	Approved	
Talbot, Melanie L.	Current	



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 1.f.i.

Capital
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Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 2.

Workplace Violence
Committee Actions



4/26/2023

Valleywise Health WorkPlace Violence Committee (WPV)

Presented by: Crystal Garcia, VP of Specialty Svcs, Quality and
Patient Safety

Parts of Presentation prepared by: Martha Teeman

Workplace Violence Committee:

Martha Teeman

Amy Goslee

Marie Maya

Augustine Rosales

Maria Ringle

Dale Schultz

Olin Yarberry

Katee Sharp

Elena Landeros

Michael Parks

Mike Health

Michael Gallante

Jennifer Barron

Nancy Velarde-Franks

Jesus Rogelio Aldrete

Nelson Silva Craig

Joy Atkinson

Diane Argentino

Samantha Hapitas

Katherine Temkit

Laura Stallings

Timeyo Banda

Scope: Inpatient Acute, Behavioral Health & Ambulatory

- Problem: Workers are increasingly facing Workplace Violence (WPV) in healthcare settings impacting staff injury, missed work, burnout/turnover, and disillusionment with their professions and healthcare organization. It is important we analyze our current state in order to assess our level of prevention, reporting and response and build toward the future state.
- Future State: A Workplace Violence Plan with reliable data, robust reporting, use of post incident debrief, effective staff training, use of a risk assessment in EPIC, conspicuous public postings & review and evaluation to correct hazards/risks with an annual review of the plan.
- Measures of Success:
 - ❑ Reduction in reportable and non reportable injuries related to WPV
 - ❑ Compliance with AZ SB 1311
 - ❑ Compliance with training requirements



Implementation Plan

8. Implementation Plan: What will it take to put the future state process into play? List major tasks.

	Timeline (weeks)	9/13	9/28	9/30	11/22	#####	1/23	1/23	2/28	3/30				Task Owner
1	SB1311 review /do we meet the standards	*	*	*	*	*	*	*						
2	Assess staff Educ plan--descalation, awareness, hands on		D	D										
3	Policy Review & update 15705 S	*	*	*	*	*	P	P	*					
4	Signage--sent to marketing---DRAFT						D	D	D					Teeman/Green
5	Patient Risk ID/flag EPIC present to committee	*	*											MParks
6	Taskforce kick off meeting & monthly mtgs				D		P	P						WPV team
7	Reporting/data-request midas x 2 years, quality rev	*	D	X										Gweart/Teeman
8	Post Incident debrief & F/U with staff/aftercare/standardize for AC & BH													Team
9														
10	Transition plan from EVE to identified resource			P	P	P	*	*						Team
11	Meet with CPI vendor for options + risk assess based on job code				D	D	P	P						teeman/stotler
12	Share with Stakeholders/CPI risk breakout/4 lessons. Finalize 3/7								*					Stotler/Teeman
13	CPI proposal received													
14	Identify 7 VH staff to be certified trainers													
15														
16	Insert Date to Verify / Update Actual Results													
17	Insert Date to Conduct Reflection													

Implementation Plan Key: • indicates planned in progress, X indicates planned completion

Green shading indicates task on target, Red shading indicates task not on target

9. Measurement: How will we know the project was successful?

Measures	Target Condition	Actual Condition	Results
Awareness/De escalation training at time of hire+annua			
Reduce number of reportable injuries r/t WPV			

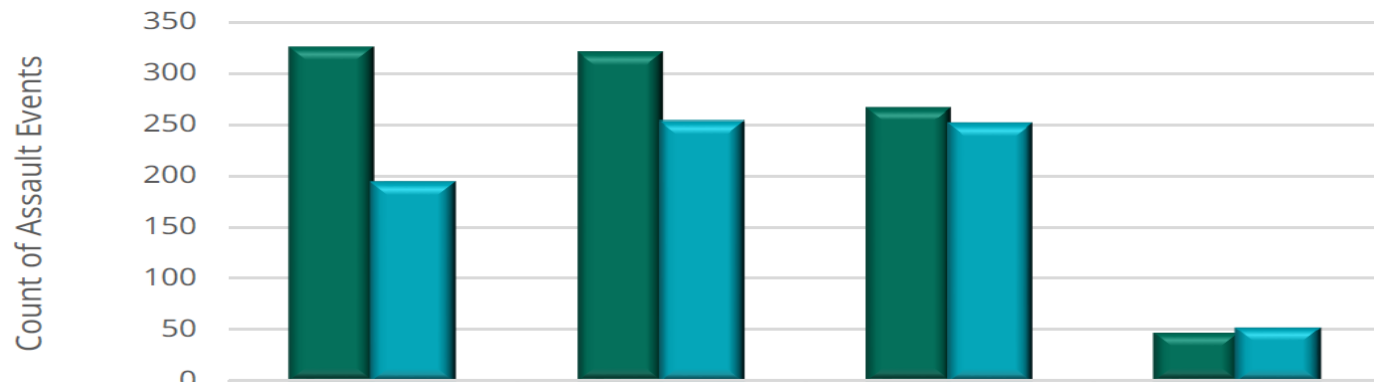
Senate Bill 1311 New Requirements:

- Implementation by July 1, 2023
 - Develop, implement and maintain a written workplace violence prevention plan (Policy 1507S) that does all of the following:
 - Identifies the individual who is responsible for implementing and overseeing the plan
 - Requires the conspicuous posting of signs in public areas
 - Includes reporting, incident response and post incident investigation procedures
 - Provide training and education
 - Evaluate the implementation and effectiveness of the plan on an annual basis



Patient to Staff Assaults

Valleywise Health Cheq-It Events
Count of Assault Events by Assault Type and Year
January 2020 to March 9, 2023



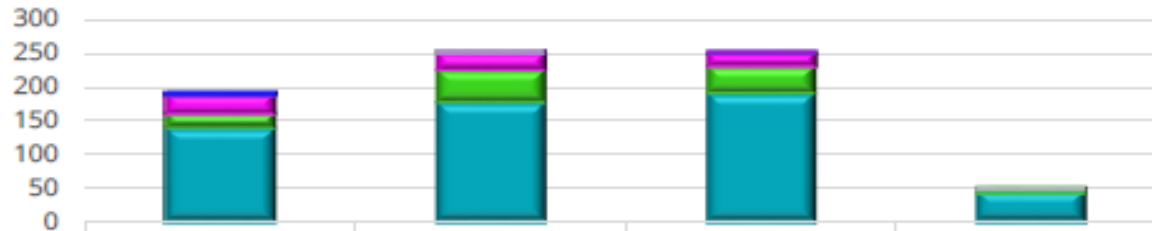
	2020	2021	2022	2023
Assault Patient to Patient	324	319	265	45
Assault Patient to Staff	193	252	250	51

Calendar Year



Patient to Staff Assaults by Unit

Valleywise Health Cheq-it Events
Patient to Staff Assaults by Unit Category and Calendar Year
January 2020 through March 09, 2023



	2020	2021	2022	2023
Periop	0	1	0	1
Imaging	1	0	0	0
Outpatient	3	2	1	0
ER	30	26	21	0
Inpatient	22	48	40	6
Behavioral Health	137	175	188	44

Behavioral Health Inpatient ER Outpatient Imaging Periop

Valleywise Health Workplace Violence (WPV)

- The Significance Categories
 - 0 - N/A
 - A - Circumstances/events that have the capacity to cause harm
 - B - An event happened but did not reach the person
 - C - Event that reached the person but did not cause harm
 - D - Event that resulted in the need for increased monitoring
 - E - Event that resulted in the need for treatment or intervention

Unit Category	Significance Category E				Total
	2020	2021	2022	2023	
MVB UNIT 402	0	3	3	0	6
MVB UNIT 601	0	0	6	0	6
VHMC ED ADULT	0	0	4	0	4
VHMC PICU	0	3	0	0	3
MVB UNIT 502	0	0	5	1	6
MVB UNIT 301	0	3	0	0	3
MSB UNIT 6	0	2	0	0	2
MVE ED	0	0	2	0	2
PXB UNIT 8 GEROMED	0	1	1	0	2
MSB UNIT 5	0	1	2	0	3
MSB UNIT 2 ADOL	1	1	0	0	2
PXB UNIT 9	1	0	0	0	1
MSB UNIT 3	0	0	1	0	1
VHMC PEDS ACUTE	0	1	0	0	1
MVB UNIT 602	0	1	0	0	1
MVB OUTDOOR REC AREA	0	1	0	0	1
MVB UNIT 501	0	1	0	0	1
VHMC MED/ONC/ORTHO	0	0	1	0	1
VHMC SICU	0	0	1	0	1
VHMC PROGRESSIVE CARE	0	0	1	0	1
VHMC BURN CENTER	0	0	1	0	1
MSB UNIT 4	0	0	1	0	1
VHMC SURGICAL/TRAUMA	0	0	1	0	1
VHMC CDU	0	0	1	0	1
MVB UNIT 302	0	1	0	0	1
Total	2	19	31	1	53

Signage:

Aggressive Behavior Will Not Be Tolerated

Including:

- ▶ **Physical assaults**
- ▶ **Verbal harassment**
- ▶ **Intimidation**
- ▶ **Threats**
- ▶ **Abusive language**
- ▶ **Sexual comments**
- ▶ **Failure to respond to staff instructions**



An assault of a Health Care Worker could result in removal from this facility and may be prosecuted as a felony.

Arizona Senate Bill 1311

 **Valleywise Health**

Post Assault Huddle Document:

 Title: Post Assault Huddle Debriefing Tool
Department:
Date Initiated:

Date of Incident: _____ **Patient Name:**

Staff Member Name: _____

Did any member of the staff or the patient sustain any injuries? If yes, what type of injuries were sustained. Was medical care necessary?


What prompted the assault?

What were the details of the event?

Did we attempt de-escalation prior to the assault? What was done to prevent the assault?

What specific interventions were used? What was the result?

Was it considered to reassign staff prior to the event? Why/why not?

 Title: Post Assault Huddle Debriefing Tool
Department:
Date Initiated:

Has the staff member been reassigned or removed from the patient's care? Did the staff member need to go home?

Were the police contacted?

Was leadership notified?

Completed by: _____

Scan completed copies to

Employee.HealthandWellness@valleywisehealth.org

QualityAnalyst@valleywisehealth.org

NOT A PERMANENT PART OF MEDICAL RECORD

Training: Crisis Prevention Intervention (CPI)

Risk Assessment was completed based on role and areas of employees.

CPI offers 3 different trainings:

1. Prevention
2. Verbal Intervention
3. Nonviolent Crisis Intervention

Developing a plan for a train the trainer and then role out to employees.



Thank you!

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Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 3.

Cooperative Services
Agreement



DATE: April 17, 2023

TO: J. Woodfin Thomas, Chairman, District 4
Mark G. Dewane, Vice Chairman, District 2
Mary A. Harden, R.N., Director, District 1
Kate Brophy McGee, Director, District 3
Mary Rose Wilcox, Director, District 5

FROM: Lisa Hartsock, Interim CEO, Valleywise Health Foundation

SUBJECT: Amended and Restated Cooperative Service Agreement

With the current Cooperative Service Agreement between the District and the Valleywise Health Foundation expiring on June 30, 2023, we look forward to your consideration of executing an Amended and Restated Cooperative Service Agreement. In summary, the recommended revisions are as follows:

Page 1: Updated effective date and current language

Page 2: Recommend that the changes made to the Foundation's bylaws are retained

Page 3: From the original agreement, the due dates that mirrored the District's fiscal year were changed with the first agreement amendment to align with the Foundation's fiscal year. This current recommendation is to change the due date to not coincide with a holiday.

Pages 3-4: The original agreement set variable Key Performance Indicators each year with gradual improvement each year. The Foundation is performing at industry benchmark standards for these indicators, therefore, the new agreement set a consistent parameter. In addition, the list of tasks set in the original agreement have been achieved. The quarterly reports will now be focused on the Foundation's annual operational goals, financial performance, and status of the Key Performance indicators.

Page 5: The agreement start and funds distribution dates are updated. The Foundation applies the District support to general administration and fundraising operating costs, not to specific budget line items, so the 10%-line itemization statement was removed. Recommending the termination notice is changed from 360 days to 365 days.

Exhibit A: Removed task list, as all of these were achieved over the past five years, and Exhibit A is now definitions for the Key Performance Indicators.



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 3.

Cooperative Services
Agreement
Redline

AMENDED AND RESTATED COOPERATIVE SERVICE AGREEMENT

This COOPERATIVE SERVICE AGREEMENT (“**Agreement**”) is made as of July 1, ~~2018~~ 2023 (“**Effective Date**”) by and between the Maricopa County Special Health Care District (“**District**”), a tax levying public improvement district and the ~~Maricopa~~ Valleywise Health Foundation (“**Foundation**”), an Arizona nonprofit corporation.

RECITALS

1. The Foundation is a nonprofit corporation in good standing, and a public charity pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (“**Code**”), organized exclusively for charitable, educational, and scientific purposes. The Foundation’s mission is to provide philanthropic support of certain District programs, including education, research and capital development projects that advance the public purposes of patient welfare and the improvement of health care in the community, provided that all such programs are consistent with the Foundation’s status as a Code Section 501(c)(3) public charity (“**District Programs**”).
2. The Foundation engages in the solicitation and receipt, by gift, bequest, devise, purchase, lease or otherwise, of money, securities and/or other forms of real and personal property for the benefit of District Programs.
3. In relation to District Programs, the District and Foundation desire: (i) greater collaboration between the Foundation and the District; (ii) for the District to provide additional resources to enhance the Foundation’s capacity to fundraise; (iii) continued alignment of Foundation fundraising priorities with District Program objectives; (iv) to establish and advance the Foundation’s philanthropic vision, goals and strategy; (v) to identify, recruit and develop new members of the Foundation board of directors (“**Foundation Board**”); and (vi) to engage the Foundation in District planning for fundraising process.

COVENANTS

The District and the Foundation hereby agree as follows:

A. Governance.

1. The District CEO will serve as an *ex officio* voting director on the Foundation Board. In addition, the District CEO may appoint two additional voting members to the Foundation Board.
2. The Foundation may not offer a donor any recognition in relation to District property (including, but not limited to, the naming of internal or external physical spaces) without first obtaining District approval.
3. The Foundation shall operate consistent with its status as an Arizona nonprofit corporation and a Code Section 501(c)(3) public charity.

4. ~~Prior to the Effective Date, the~~ The Foundation Board shall ~~approve an amendment to ensure~~ the Foundation's Bylaws ~~to include~~ retain the following:
 - a. A statement of the Foundation's purposes as set forth in Recital 1 above;
 - b. A provision establishing a subcommittee of the Foundation Board to evaluate the performance of the Foundation CEO (the "**Evaluation Subcommittee**"). The Evaluation Subcommittee shall be comprised of three members, one of whom must be the District CEO;
 - c. A provision establishing a subcommittee of the Foundation Board to conduct the search, interview and selection of the Foundation CEO, at the time when such need arises (the "**Selection Subcommittee**"). The Selection Subcommittee shall be comprised of three members, one of whom must be the District CEO;
 - d. All actions of the Evaluation Subcommittee and Selection Subcommittee shall be in the form of recommendations to the Foundation Board, subject to Foundation Board approval;
 - e. ~~The foregoing amendments to the Bylaws shall become effective on the Effective Date.~~ During the term of this Agreement: (1) the Foundation's mission, as set forth in Recital 1 above, cannot be eliminated as a purpose of the Foundation; and (2) items b–d of this Section A.4. cannot be removed from or modified in the Bylaws, without the affirmative vote of the Foundation Board, including the affirmative vote of the District CEO.

B. Obligations of the Foundation.

1. Fundraising.

- a. Conduct fundraising for District Programs. Fundraising priorities must be agreed upon by the District and Foundation.
- b. Provide effective oversight, recordkeeping, and administration of funds contributed to the Foundation for the benefit of District Programs, consistent with the Foundation's status as a Code Section 501(c)(3) public charity.
- c. Receive charitable contributions solely for the benefit of District Programs and provide tax-related acknowledgements to donors.
- d. Hold, manage, invest and develop contributions of money, securities, patents, copyrights and/or other forms of personal property, including immediately vesting gifts as well as deferred gifts, and/or trusts, as deemed appropriate by the Foundation.
- e. Hold, manage and develop immediately vesting and/or deferred gifts of real property, as deemed appropriate by the Foundation.
- f. Deposit or transfer funds for the benefit of District Programs to the District or for its benefit, and ensure such deposits or transfers are consistent with any donor-imposed restrictions.

2. General Administration and Accounting.

- a. By January 18 of each year during the term of this Agreement, the Foundation shall provide the District: (i) an annual operational plan outlining strategies, activities and financial projections; and (ii) a budget (“**Budget**”) reflecting the intended use of funds to be provided by the District pursuant to Section C of this Agreement (“**Funds**”) for such year.
- b. By February 18 during the term of this Agreement, the Foundation shall provide a report (“**Status Report**”) to the District. The Status Report shall address the status of ROI and CPDR (both as defined below), based on the most current information available at the time when the Status Report is prepared.
- ~~c. By July 1 of each year during the term of this Agreement, the Foundation, with respect to the following calendar year, shall provide the District: (i) an operational plan outlining strategies, activities and financial projections; and (ii) a budget (“**Budget**”) reflecting the intended use of funds to be provided by the District pursuant to Section C of this Agreement (“**Funds**”) for such year.~~
- ~~d. On each January 1 and July 1 during the term of this Agreement, the Foundation shall provide a report (“**Status Report**”) to the District. The Status Report shall address the status of ROI and CPDR (both as defined below), based on the most current information available at the time when the Status Report is prepared. The first Status Report will be provided on January 1, 2019.~~
- e.c. Restricted funds (donations that are for a specific program or purpose) and unrestricted funds are to be identified separately. In the event that any funds donated to the Foundation are restricted, the Foundation shall comply with such restrictions.
- f.d. Manage and account for all fundraising activities in conjunction with all District Programs.
- g.e. Develop and implement investment policies and practices for funds contributed to the Foundation.

3. Key Performance Indicators. (See Exhibit B for Definitions)

- a. The Foundation shall satisfy the Key Performance Indicators as defined on Exhibit A pursuant to this Section 3.
- b. The Foundation expects to raise a reasonable annual amount of philanthropy in support of District Programs, calculated in a manner similar to a Return on Investment (“ROI”). All gifts made to the Foundation to be used in support of District Programs count in calculating the ROI (e.g., restricted gifts, unrestricted gifts, deferred gifts with documentation, etc.). ~~The following is a reasonable expectation of ROI on an annual basis over a five-year term based on \$1,000,000 annual financial support being provided by the District is at least \$4,000,000 or 400 percent ROI.~~

c. The Foundation also expects to fall within reasonable industry benchmarks for its cost for each dollar raised. ~~A The following is a reasonable expectation of Cost per Dollar Raised (“CPDR”) on an annual basis over the next 5 years based on a \$1,000,000 annual financial support being provided to the Foundation by the District is no greater than \$0.30.~~

~~d. e. The parties agree that an initial list of “Tasks” is set forth on Exhibit A, which may be amended from time to time. These Tasks establish performance standards and goals that the parties agree are likely to accomplish the purposes of this Agreement. The Foundation CEO shall provide the District CEO a quarterly report (the “Quarterly Status Report”) on the progress of the annual operational goals, financial performance and status of the Key Performance Indicators ~~status of Tasks~~ each Feb 1, May 1, August 1, and November 1. The parties will regularly review the Foundation progress and consider any amendments to the Key Performance Indicators, consistent with industry benchmarks, ~~to the Tasks~~ in order to accomplish the purposes of this Agreement. The District CEO may provide the Foundation CEO recommendations regarding Foundation performance concerning the Key Performance Indicators. In addition, the parties understand that certain ~~Tasks~~ recommendations may be restricted by applicable law and/or may require further discussion or agreement.~~

~~3. Key Performance Indicators:~~

~~a. The Foundation expects to raise a reasonable annual amount of philanthropy in support of District Programs, calculated in a manner similar to a Return on Investment (“ROI”). All gifts made to the Foundation to be used in support of District Programs count in calculating the ROI (e.g., restricted gifts, unrestricted gifts, deferred gifts with documentation, etc.). The following is a reasonable expectation of ROI over a five (5) year term based on \$1,000,000 annual financial support being provided by the District:~~

- ~~1. Year 1 (July 1, 2018 — June 30, 2019) = \$700,000 or (-30% ROI)~~
- ~~2. Year 2 (July 1, 2019 — June 30, 2020) = \$1,000,000 or (0% ROI)~~
- ~~3. Year 3 (July 1, 2020 — June 30, 2021) = \$1,200,000 or (20% ROI)~~
- ~~4. Year 4 (July 1, 2021 — June 30, 2022) = \$1,700,000 or (70% ROI)~~
- ~~5. Year 5 (July 1, 2022 — June 30, 2023) = \$2,500,000 or (150% ROI)~~

~~b. The Foundation also expects to fall within reasonable industry benchmarks for its cost for each dollar raised. The following is a reasonable expectation of Cost per Dollar Raised (“CPDR”) over the next 5 years based on a \$1,000,000 annual financial support being provided to the Foundation by the District:~~

- ~~1. Year 1 (July 1, 2018 — June 30, 2019) = \$0.75~~
- ~~2. Year 2 (July 1, 2019 — June 30, 2020) = \$0.50~~
- ~~3. Year 3 (July 1, 2020 — June 30, 2021) = \$0.50~~
- ~~4. Year 4 (July 1, 2021 — June 30, 2022) = \$0.40~~
- ~~5. Year 5 (July 1, 2022 — June 30, 2023) = \$0.35~~

~~e. The parties agree that an initial list of “Tasks” is set forth on Exhibit A, which may be amended from time to time. These Tasks establish performance standards and goals that the~~

~~parties agree are likely to accomplish the purposes of this Agreement. The Foundation CEO shall provide the District CEO a quarterly report (the “Quarterly Status Report”) on the status of Tasks. The parties will regularly review and consider any amendments to the Tasks in order to accomplish the purposes of this Agreement. The District CEO may provide the Foundation CEO recommendations regarding Foundation performance concerning each Task. In addition, the parties understand that certain Tasks may be restricted by applicable law and/or may require further discussion or agreement.~~

C. Obligations of the District. In order for the Foundation to raise funds to support District Programs, the District will provide financial support to the Foundation of \$1,000,000 annually, ~~with \$500,000 being distributed on July 1, 2018 and~~ \$250,000 being distributed on each January 1, April 1, July 1 and October 1, during the term of this Agreement, starting on ~~January 1, 2019~~ July 1, 2023. Financial support from the District will be directed in a manner consistent with the Budget for the applicable calendar year; ~~provided, however, that the Foundation shall be permitted to deviate from any line item on such Budget by ten percent (10%) and still be considered to be operating consistent with such Budget. Any deviation beyond ten percent (10%) of a line item shall be discussed by the Foundation and the District, but shall be permitted if reasonably likely to further the purposes of this Agreement.~~

C.

D. Termination.

1. **General.** Either party may, upon three hundred and sixty-five (~~360~~365) days' prior written notice to the other, terminate this Agreement effective as of the first day of a calendar month following the expiration of such notice period. Any termination of this Agreement (whether as a result of Section D.1, D.2., or otherwise), shall not require the repayment of any Funds by the Foundation.
2. **Earlier Termination.**
 - a. Either party may terminate this Agreement in the event the other party defaults in the performance of its obligations hereunder and fails to cure the default within thirty (30) business days after receipt of written notice by the other party specifying said default. A failure to meet an ROI or CPDR shall not be considered an event of default unless such failure is due to a circumstance solely within the control of the Foundation. Significant changes in market conditions shall not be considered to be within the control of the Foundation. Further, the parties agree to work together to avoid a termination of this Agreement.
 - b. If and to the extent an appropriation and allotment is necessary to enable the District to make any payment hereunder, and a valid appropriation of allotment for the payment is not made, the District may terminate this Agreement effective as of the end of the last period for which payment has been made or provided for from funds lawfully available without penalty or expense to the District; provided, however, that the District must provide notice to the Foundation immediately upon such occurrence and the Foundation shall be permitted to utilize all Funds received in the manner determined in the Foundation's sole discretion to be reasonable under the circumstances and consistent with the Foundation's status as a Code Section 501(c)(3) public charity, upon receipt of such notice.

- c. Consistent with Section A.3. of this Agreement, the Foundation may terminate this Agreement at any time if the Foundation reasonably determines that continuing this Agreement would threaten its status as a Code Section 501(c)(3) public charity.

~~D.E.~~ **Term.** The term of this Agreement shall be for five (5) years. This Agreement may be extended on an annual basis; provided, however, that thirty (30) days prior to the expiration date of the current contract year, the parties must agree to all terms of any such extension.

F. **Representations and Warranties.** District and Foundation each represent and warrant that: (i) such party is a duly organized and validly existing legal entity in good standing under the laws of the State of Arizona; (ii) it has full power and authority to enter into this Agreement, to conduct its business as presently conducted, and to execute, deliver, bind itself and perform its obligations under this Agreement; (iii) the execution, delivery and performance of this Agreement have been duly and validly authorized by all action necessary under the party's organizational documents and applicable corporate law; (iv) the individual signing this Agreement on behalf of such party is an officer or principal of such party, or has been granted or delegated all requisite power and authority to bind such party; and (v) the execution, delivery, and performance of this Agreement by the party do not and will not violate or conflict with: (a) such party's organizational documents; (b) any material agreement or instrument by which such party or any material part of its property is bound; or (c) applicable law.

G. **Governing Law; Venue.** This Agreement shall be construed and interpreted under and pursuant to the laws of the State of Arizona without regard to the choice of law rules thereof. The parties agree that venue for any action or claim arising out of or in connection with this Agreement shall be the state and federal courts in Phoenix, Arizona. In the event either party brings any action of any nature, arising under or out of this Agreement, the prevailing party shall be entitled to receive from the other party its attorneys', experts', investigation, and other related fees, costs, and expenses. EACH PARTY ACKNOWLEDGES AND AGREES THAT ANY CONTROVERSY WHICH MAY ARISE UNDER THIS AGREEMENT IS LIKELY TO INVOLVE COMPLICATED AND DIFFICULT ISSUES AND, THEREFORE, EACH PARTY HEREBY IRREVOCABLY AND UNCONDITIONALLY WAIVES ANY RIGHT SUCH PARTY MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY.

H. **Notices.** Except as otherwise provided herein, any notice or communication required or permitted to be given pursuant to this Agreement shall be deemed to have been sufficiently given or served for all purposes if: (i) delivered personally; (ii) sent by facsimile or electronic mail transmission; or (iii) sent by registered or certified mail, postage prepaid, addressed as set forth in the signature block to this Agreement or to a new address and/or person as may be provided by a party to the other party pursuant to these notice procedures. Except as otherwise provided herein, any such notice shall be deemed to be received: (a) on the date on which the same was personally delivered; (b) on the date on which the notice was transmitted by facsimile or electronic mail transmission if confirmation thereof is obtained; or (c) if sent by registered or certified mail, on the third (3rd) day after such notice was deposited in the United States mail addressed as aforesaid.

I. **Entire Agreement; Amendment; Waiver; Invalidity.** This Agreement contains the entire agreement between the District and the Foundation relating to the subject matter hereof and supersedes all prior and contemporaneous negotiations, correspondence, understandings and

agreements between the parties relating to the subject matter hereof. Except as otherwise provided herein, this Agreement may be amended only by written agreement of both parties. Either party's waiver or failure to enforce any term of this Agreement in one instance shall not constitute a waiver of its rights with respect to any other violation of this Agreement. If any provision of this Agreement is held to be illegal, invalid or unenforceable under the present or future laws effective during the term of this Agreement, such provision will be fully severable and the remaining provisions of this Agreement will remain in full force and effect.

- J. **Headings; Survival; Third-Party Beneficiaries.** The headings used in this Agreement are included for purposes of reference and convenience only and may not affect the construction or interpretation of any of its provisions. If any provision(s) of this Agreement create obligations extending beyond the term of this Agreement, those obligations shall survive the expiration or termination of this Agreement. This Agreement shall not create an interest or beneficiary in a third party.
- K. **Assignment; Successors and Assigns.** This Agreement may only be assigned by one party with the prior written approval of the other party. This Agreement is binding upon and inures to the benefit of the parties and any permitted successors and assigns.
- L. **Counterparts.** This Agreement may be executed in any number of counterparts, including counterparts transmitted by facsimile or electronic mail, each of which so executed is deemed to be an original, and such counterparts together, upon delivery, constitute one and the same instrument.
- M. **Preparation of Document.** The parties have participated jointly in the negotiation and drafting of this Agreement. If a question of interpretation arises, this Agreement shall be construed as if drafted jointly by the parties, and no presumption or burden of proof shall arise favoring or disfavoring any party by virtue of the authorship of any provision of this Agreement.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first set forth above.

~~MARICOPA VALLEYWISE~~ HEALTH FOUNDATION, an _____ MARICOPA COUNTY
SPECIAL HEALTH

~~an~~ Arizona nonprofit corporation

CARE DISTRICT, a political subdivision of the
State of Arizona

By: ~~Nathan Lowrie~~

By: ~~Susan Gerard~~

Title: President and Chief Executive Officer

Title: Chairman, Board of Directors

Address: 2901 E. Camelback Rd, Ste. 100
Phoenix, AZ 85016

Address: 2601 E Roosevelt St,
Phoenix, AZ 85008

Email: ~~nlowrie@maricopahealthfoundationvalleywisehealthfoundation.org~~

Email: ~~susan.gerard@mihs.org~~

EXHIBIT A
Tasks

~~A. Foundation Image~~

- ~~a. Work with District marketing office to coordinate launch of new Foundation brand~~
- ~~b. Develop a strategic communications plan for fundraising campaign~~
- ~~c. Develop communication strategy and inform District staff~~

~~B. Board Governance and Membership Leadership~~

- ~~a. Expand Foundation Board to include candidates with giving capacity and influence~~
- ~~b. Create Foundation Board Handbook~~
- ~~c. Create Foundation Board Orientation Process~~

~~C. Internal Engagement~~

- ~~a. Facilitate direct involvement among District CEO, District Foundation, and District Foundation Relations Executive to review top prospect results and next steps~~
- ~~b. Create proposed structure for District Employee Council~~
- ~~c. Provide proposal of major gift prospect roles to District Executive team~~
- ~~d. Assist District in incorporating a Culture of Philanthropy into District's NEO~~

~~D. Fundraising Program, Systems and Processes—Annual Giving~~

- ~~a. Recruit additional Foundation staff~~
- ~~b. Develop stronger digital strategy to attract younger donors~~
- ~~c. Develop proposed District employee campaign to include stronger volunteer leadership component~~
- ~~d. Incorporate additional Foundation direct mail and e-philanthropy appeals~~

~~E. Events~~

- ~~a. Wealth screen Foundation event attendees and deploy major gift cultivation strategies~~
- ~~b. Develop a strategy to identify potential third party events that could support District Programs~~

~~F. Major Gifts~~

- ~~a. Establish portfolios of pre-qualified individuals capable of making gifts of \$25,000 or more~~
- ~~b. Set performance standards for major gift officers~~

e. ~~Enhance referral sources~~

G. ~~Planned Giving (at least 2-3 years out)~~

- a. ~~Create a Planned Giving Legacy or Heritage Society~~
- b. ~~Develop customizable planned giving informational materials~~
- c. ~~Create a planned giving prospect list~~

H. ~~Grants~~

- a. ~~Coordinate with District grants office to identify opportunities~~
- b. ~~Identify grant opportunities and deadlines~~

I. ~~Patient Services Program~~

- a. ~~Assist District in ensuring that significant donors who are inpatients are visited by the appropriate internal leadership and non-donors who are patients with high capacity are being visited by District leadership~~

J. ~~Data Management~~

- a. ~~Set up Raiser's Edge system for enhanced utility (data management, data mining, report writing) and train Foundation staff on use~~
- b. ~~Review Foundation database for wealth screening~~
- c. ~~Engage Foundation Board members to solicit prospects identified~~
- d. ~~Conduct feasibility study to determine support for major philanthropic campaign to support District~~

K. ~~Staffing Resources and Organization~~

- a. ~~Consider retaining implementation fundraising counsel to help define policies, procedures, systems to support the Foundation's overall fundraising efforts~~
- b. ~~Create Foundation Employee Manual~~
- c. ~~Re-write Foundation job descriptions and create role clarity and expectations that are consistent with District Program funding priorities~~
- d. ~~Expand Foundation staff by to support key fundraising programs:~~
 - i. ~~Major Gifts Officer (year 1)~~
 - ii. ~~Annual Giving Manager (year 1)~~
 - iii. ~~Database Manager/Prospect Researcher (year 1)~~
- e. ~~Invest in external trainings, conferences, webinars and onsite counsel to develop Foundation staff's understanding and ability to create best practices, programs, and strategies.~~

EXHIBIT BA
Key Performance Indicator Definitions

Return On Investment (ROI)

Program Services Disbursements to ~~MHS-VH~~ - ~~MHS-VH~~Annual Support / ~~MHS~~VH Annual Support = x%

Cost Per Dollar Raised (CPDR)

General and Administrative Expenses + Fundraising Expenses / Total Revenue = \$x



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 3.

Cooperative Services
Agreement
Clean

AMENDED AND RESTATED COOPERATIVE SERVICE AGREEMENT

This COOPERATIVE SERVICE AGREEMENT (“**Agreement**”) is made as of July 1, 2023 (“**Effective Date**”) by and between the Maricopa County Special Health Care District (“**District**”), a tax levying public improvement district and the Valleywise Health Foundation (“**Foundation**”), an Arizona nonprofit corporation.

RECITALS

1. The Foundation is a nonprofit corporation in good standing, and a public charity pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (“**Code**”), organized exclusively for charitable, educational, and scientific purposes. The Foundation’s mission is to provide philanthropic support of certain District programs, including education, research and capital development projects that advance the public purposes of patient welfare and the improvement of health care in the community, provided that all such programs are consistent with the Foundation’s status as a Code Section 501(c)(3) public charity (“**District Programs**”).
2. The Foundation engages in the solicitation and receipt, by gift, bequest, devise, purchase, lease or otherwise, of money, securities and/or other forms of real and personal property for the benefit of District Programs.
3. In relation to District Programs, the District and Foundation desire: (i) greater collaboration between the Foundation and the District; (ii) for the District to provide additional resources to enhance the Foundation’s capacity to fundraise; (iii) continued alignment of Foundation fundraising priorities with District Program objectives; (iv) to establish and advance the Foundation’s philanthropic vision, goals and strategy; (v) to identify, recruit and develop new members of the Foundation board of directors (“**Foundation Board**”); and (vi) to engage the Foundation in District planning for fundraising process.

COVENANTS

The District and the Foundation hereby agree as follows:

A. Governance.

1. The District CEO will serve as an *ex officio* voting director on the Foundation Board. In addition, the District CEO may appoint two additional voting members to the Foundation Board.
2. The Foundation may not offer a donor any recognition in relation to District property (including, but not limited to, the naming of internal or external physical spaces) without first obtaining District approval.
3. The Foundation shall operate consistent with its status as an Arizona nonprofit corporation and a Code Section 501(c)(3) public charity.

4. The Foundation Board shall ensure the Foundation's Bylaws retain the following:
 - a. A statement of the Foundation's purposes as set forth in Recital 1 above;
 - b. A provision establishing a subcommittee of the Foundation Board to evaluate the performance of the Foundation CEO (the "**Evaluation Subcommittee**"). The Evaluation Subcommittee shall be comprised of three members, one of whom must be the District CEO;
 - c. A provision establishing a subcommittee of the Foundation Board to conduct the search, interview and selection of the Foundation CEO, at the time when such need arises (the "**Selection Subcommittee**"). The Selection Subcommittee shall be comprised of three members, one of whom must be the District CEO;
 - d. All actions of the Evaluation Subcommittee and Selection Subcommittee shall be in the form of recommendations to the Foundation Board, subject to Foundation Board approval;
 - e. During the term of this Agreement: (1) the Foundation's mission, as set forth in Recital 1 above, cannot be eliminated as a purpose of the Foundation; and (2) items b-d of this Section A.4. cannot be removed from or modified in the Bylaws, without the affirmative vote of the Foundation Board, including the affirmative vote of the District CEO.

B. **Obligations of the Foundation.**

1. **Fundraising.**

- a. Conduct fundraising for District Programs. Fundraising priorities must be agreed upon by the District and Foundation.
- b. Provide effective oversight, recordkeeping, and administration of funds contributed to the Foundation for the benefit of District Programs, consistent with the Foundation's status as a Code Section 501(c)(3) public charity.
- c. Receive charitable contributions solely for the benefit of District Programs and provide tax-related acknowledgements to donors.
- d. Hold, manage, invest and develop contributions of money, securities, patents, copyrights and/or other forms of personal property, including immediately vesting gifts as well as deferred gifts, and/or trusts, as deemed appropriate by the Foundation.
- e. Hold, manage and develop immediately vesting and/or deferred gifts of real property, as deemed appropriate by the Foundation.
- f. Deposit or transfer funds for the benefit of District Programs to the District or for its benefit, and ensure such deposits or transfers are consistent with any donor-imposed restrictions.

2. **General Administration and Accounting.**

- a. By January 8 of each year during the term of this Agreement, the Foundation shall provide the District: (i) an annual operational plan outlining strategies, activities and financial projections; and (ii) a budget (“**Budget**”) reflecting the intended use of funds to be provided by the District pursuant to Section C of this Agreement (“**Funds**”) for such year.
- b. By February 8 during the term of this Agreement, the Foundation shall provide a report (“**Status Report**”) to the District. The Status Report shall address the status of ROI and CPDR (both as defined below), based on the most current information available at the time when the Status Report is prepared.
- c. Restricted funds (donations that are for a specific program or purpose) and unrestricted funds are to be identified separately. In the event that any funds donated to the Foundation are restricted, the Foundation shall comply with such restrictions.
- d. Manage and account for all fundraising activities in conjunction with all District Programs.
- e. Develop and implement investment policies and practices for funds contributed to the Foundation.

3. Key Performance Indicators.

- a. The Foundation shall satisfy the Key Performance Indicators as defined on Exhibit A pursuant to this Section 3.
- b. The Foundation expects to raise a reasonable annual amount of philanthropy in support of District Programs, calculated in a manner similar to a Return on Investment (“**ROI**”). All gifts made to the Foundation to be used in support of District Programs count in calculating the ROI (e.g., restricted gifts, unrestricted gifts, deferred gifts with documentation, etc.). A reasonable expectation of ROI on an annual basis on \$1,000,000 annual financial support being provided by the District is at least \$4,000,000 or 400 percent ROI.
- c. The Foundation also expects to fall within reasonable industry benchmarks for its cost for each dollar raised. A reasonable expectation of Cost per Dollar Raised (“**CPDR**”) on an annual basis on a \$1,000,000 annual financial support being provided to the Foundation by the District is no greater than \$0.30.
- d. The Foundation CEO shall provide the District CEO a quarterly report (the “**Quarterly Status Report**”) on the progress of the annual operational goals, financial performance and status of the Key Performance Indicators each Feb 1, May 1, August 1, and November 1. The parties will regularly review the Foundation progress and consider any amendments to the Key Performance Indicators, consistent with industry benchmarks, in order to accomplish the purposes of this Agreement. The District CEO may provide the Foundation CEO recommendations regarding Foundation performance concerning the Key Performance Indicators. In addition, the parties understand that certain

recommendations may be restricted by applicable law and/or may require further discussion or agreement.

- C. **Obligations of the District.** In order for the Foundation to raise funds to support District Programs, the District will provide financial support to the Foundation of \$1,000,000 annually, \$250,000 being distributed on each January 1, April 1, July 1 and October 1, during the term of this Agreement, starting on July 1, 2023. Financial support from the District will be directed in a manner consistent with the Budget for the applicable calendar year.
- D. **Termination.**
1. **General.** Either party may, upon three hundred and sixty-five (365) days' prior written notice to the other, terminate this Agreement effective as of the first day of a calendar month following the expiration of such notice period. Any termination of this Agreement (whether as a result of Section D.1, D.2., or otherwise), shall not require the repayment of any Funds by the Foundation.
 2. **Earlier Termination.**
 - a. Either party may terminate this Agreement in the event the other party defaults in the performance of its obligations hereunder and fails to cure the default within thirty (30) business days after receipt of written notice by the other party specifying said default. A failure to meet an ROI or CPDR shall not be considered an event of default unless such failure is due to a circumstance solely within the control of the Foundation. Significant changes in market conditions shall not be considered to be within the control of the Foundation. Further, the parties agree to work together to avoid a termination of this Agreement.
 - b. If and to the extent an appropriation and allotment is necessary to enable the District to make any payment hereunder, and a valid appropriation of allotment for the payment is not made, the District may terminate this Agreement effective as of the end of the last period for which payment has been made or provided for from funds lawfully available without penalty or expense to the District; provided, however, that the District must provide notice to the Foundation immediately upon such occurrence and the Foundation shall be permitted to utilize all Funds received in the manner determined in the Foundation's sole discretion to be reasonable under the circumstances and consistent with the Foundation's status as a Code Section 501(c)(3) public charity, upon receipt of such notice.
 - c. Consistent with Section A.3. of this Agreement, the Foundation may terminate this Agreement at any time if the Foundation reasonably determines that continuing this Agreement would threaten its status as a Code Section 501(c)(3) public charity.
- E. **Term.** The term of this Agreement shall be for five (5) years. This Agreement may be extended on an annual basis; provided, however, that thirty (30) days prior to the expiration date of the current contract year, the parties must agree to all terms of any such extension.
- F. **Representations and Warranties.** District and Foundation each represent and warrant that: (i) such party is a duly organized and validly existing legal entity in good standing under the laws of the State of Arizona; (ii) it has full power and authority to enter into this Agreement, to conduct

its business as presently conducted, and to execute, deliver, bind itself and perform its obligations under this Agreement; (iii) the execution, delivery and performance of this Agreement have been duly and validly authorized by all action necessary under the party's organizational documents and applicable corporate law; (iv) the individual signing this Agreement on behalf of such party is an officer or principal of such party, or has been granted or delegated all requisite power and authority to bind such party; and (v) the execution, delivery, and performance of this Agreement by the party do not and will not violate or conflict with: (a) such party's organizational documents; (b) any material agreement or instrument by which such party or any material part of its property is bound; or (c) applicable law.

- G. **Governing Law; Venue.** This Agreement shall be construed and interpreted under and pursuant to the laws of the State of Arizona without regard to the choice of law rules thereof. The parties agree that venue for any action or claim arising out of or in connection with this Agreement shall be the state and federal courts in Phoenix, Arizona. In the event either party brings any action of any nature, arising under or out of this Agreement, the prevailing party shall be entitled to receive from the other party its attorneys', experts', investigation, and other related fees, costs, and expenses. EACH PARTY ACKNOWLEDGES AND AGREES THAT ANY CONTROVERSY WHICH MAY ARISE UNDER THIS AGREEMENT IS LIKELY TO INVOLVE COMPLICATED AND DIFFICULT ISSUES AND, THEREFORE, EACH PARTY HEREBY IRREVOCABLY AND UNCONDITIONALLY WAIVES ANY RIGHT SUCH PARTY MAY HAVE TO A TRIAL BY JURY IN RESPECT OF ANY LITIGATION DIRECTLY OR INDIRECTLY ARISING OUT OF OR RELATING TO THIS AGREEMENT OR THE TRANSACTIONS CONTEMPLATED HEREBY.
- H. **Notices.** Except as otherwise provided herein, any notice or communication required or permitted to be given pursuant to this Agreement shall be deemed to have been sufficiently given or served for all purposes if: (i) delivered personally; (ii) sent by facsimile or electronic mail transmission; or (iii) sent by registered or certified mail, postage prepaid, addressed as set forth in the signature block to this Agreement or to a new address and/or person as may be provided by a party to the other party pursuant to these notice procedures. Except as otherwise provided herein, any such notice shall be deemed to be received: (a) on the date on which the same was personally delivered; (b) on the date on which the notice was transmitted by facsimile or electronic mail transmission if confirmation thereof is obtained; or (c) if sent by registered or certified mail, on the third (3rd) day after such notice was deposited in the United States mail addressed as aforesaid.
- I. **Entire Agreement; Amendment; Waiver; Invalidity.** This Agreement contains the entire agreement between the District and the Foundation relating to the subject matter hereof and supersedes all prior and contemporaneous negotiations, correspondence, understandings and agreements between the parties relating to the subject matter hereof. Except as otherwise provided herein, this Agreement may be amended only by written agreement of both parties. Either party's waiver or failure to enforce any term of this Agreement in one instance shall not constitute a waiver of its rights with respect to any other violation of this Agreement. If any provision of this Agreement is held to be illegal, invalid or unenforceable under the present or future laws effective during the term of this Agreement, such provision will be fully severable and the remaining provisions of this Agreement will remain in full force and effect.
- J. **Headings; Survival; Third-Party Beneficiaries.** The headings used in this Agreement are included for purposes of reference and convenience only and may not affect the construction or interpretation of any of its provisions. If any provision(s) of this Agreement create obligations

extending beyond the term of this Agreement, those obligations shall survive the expiration or termination of this Agreement. This Agreement shall not create an interest or beneficiary in a third party.

- K. **Assignment; Successors and Assigns.** This Agreement may only be assigned by one party with the prior written approval of the other party. This Agreement is binding upon and inures to the benefit of the parties and any permitted successors and assigns.
- L. **Counterparts.** This Agreement may be executed in any number of counterparts, including counterparts transmitted by facsimile or electronic mail, each of which so executed is deemed to be an original, and such counterparts together, upon delivery, constitute one and the same instrument.
- M. **Preparation of Document.** The parties have participated jointly in the negotiation and drafting of this Agreement. If a question of interpretation arises, this Agreement shall be construed as if drafted jointly by the parties, and no presumption or burden of proof shall arise favoring or disfavoring any party by virtue of the authorship of any provision of this Agreement.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement as of the date first set forth above.

VALLEYWISE HEALTH FOUNDATION,
an Arizona nonprofit corporation

MARICOPA COUNTY SPECIAL HEALTH
CARE DISTRICT, a political subdivision of the
State of Arizona

By: _____
Title: President and Chief Executive Officer

By: _____
Title: Chairman, Board of Directors

Address: 2901 E. Camelback Rd, Ste. 202
Phoenix, AZ 85016
Email:

Address: 2601 E Roosevelt St,
Phoenix, AZ 85008
Email:

EXHIBIT A

Key Performance Indicator Definitions

Return On Investment (ROI)

Program Services Disbursements to VH – VH Annual Support / VH Annual Support = x%

Cost Per Dollar Raised (CPDR)

General and Administrative Expenses + Fundraising Expenses / Total Revenue = \$x



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 4.

Legislative Update



April 26, 2023

Legislative & Governmental Relations

Warren Whitney/Michael Fronske
Legislative and Government Affairs

Current Statistics of Session

Day	108
Bills posted	1632
Bills passed	157
Bills vetoed	48
Bills signed	53
Resolutions passed	19

Events and Legislative Deadlines

On Wednesday April 12 the House voted 46-13 to expel Representative Harris causing the majority to lose their ability to pass majority only bills.

The Legislature then adjourned until April 25th giving the Maricopa County Board of Supervisors time to name her replacement.

APRIL 2023

Friday 4/14 Last Day for Conference Committees (By Senate and House Rule)

Tuesday 4/18 100th Day of Session

JULY 2023

Saturday 7/1 Budget Deadline

.

State Legislation and Issues

Budget Process

The Governor's \$17.1B Budget was released on January 13th

The Legislature passed a Baseline Budget on February 13th

The Governor Vetoed these bills on February 16th

There are reports that Legislative leadership and the Governor are meeting.

State Legislation and Issues

42 Bills Sent Out for Comment (20 Active Bills) 20 Bills on Monitor List

Bills We Are Tracking Closely:

- HB 2041 Mental health; voluntary evaluations; payment (awaiting final vote)
- SB 1157 Hospitals; discharge planning; patient assessments (awaiting House 3rd read)
- HB 2290 Insurance; claims; appeals; provider credentialing (Held in Senate Gov)
- HB 2338 AHCCCS; preventive dental care (awaiting Senate 3rd read)
- HB 2808 Public records; time frame (Held in Senate Gov)
- HB 2624 AHCCCS; redeterminations (signed by the Governor)
- *SB 1710 State hospital; governing board; governance
(awaiting House COW)



Federal Issues

Attending the AHA Annual Meeting April 23-27 as part of the AzHHA Arizona delegation.

Continue to work with our Congressional Delegation on these key issues:

- Continued support for an emergency funding pathway to address the essential workforce needs of hospitals and targeting resources to essential hospitals.
- Protecting current funding sources such as DSH and 340B.





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 5.

**Preliminary Patient Volumes
and Capital Targets FY 2024**



FY 2024 Planning and Budget Calendar – District Board

March

March						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

22 - Maricopa County Special Health Care District Board of Directors (District Board) budget hearing – Review calendar.

April

26 - District Board budget hearing – Review preliminary patient volumes and capital target.

May

24 - District Board budget hearing– Review capital, volumes, revenue, expenses, and other assumptions.

June

22 - District Board budget hearing – Review of the FY2024 Operating and Capital Budget.

28 - District Board budget hearing – Consideration of the FY2024 Operating and Capital Budget for approval.

May

May						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

April

April						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

June

June						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

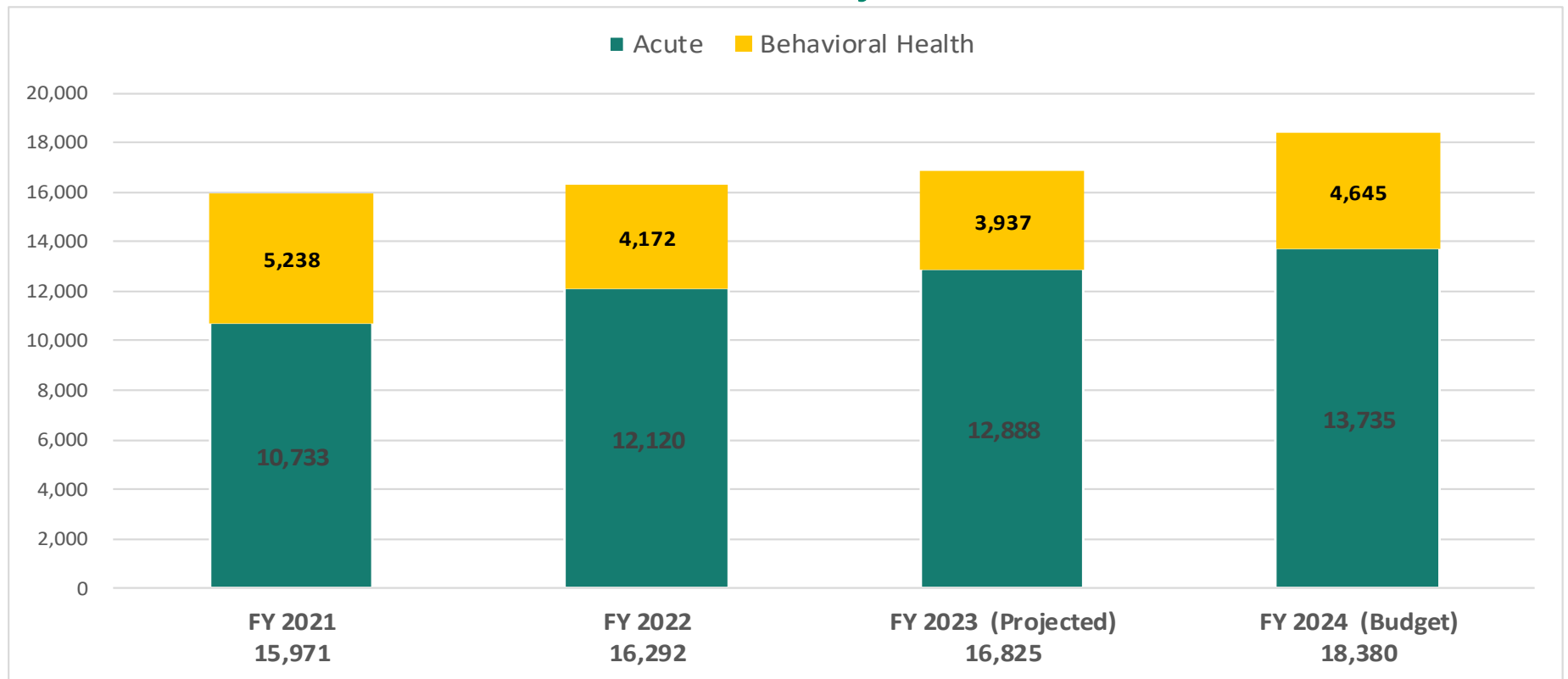


Operating & Capital Budget Fiscal Year 2024

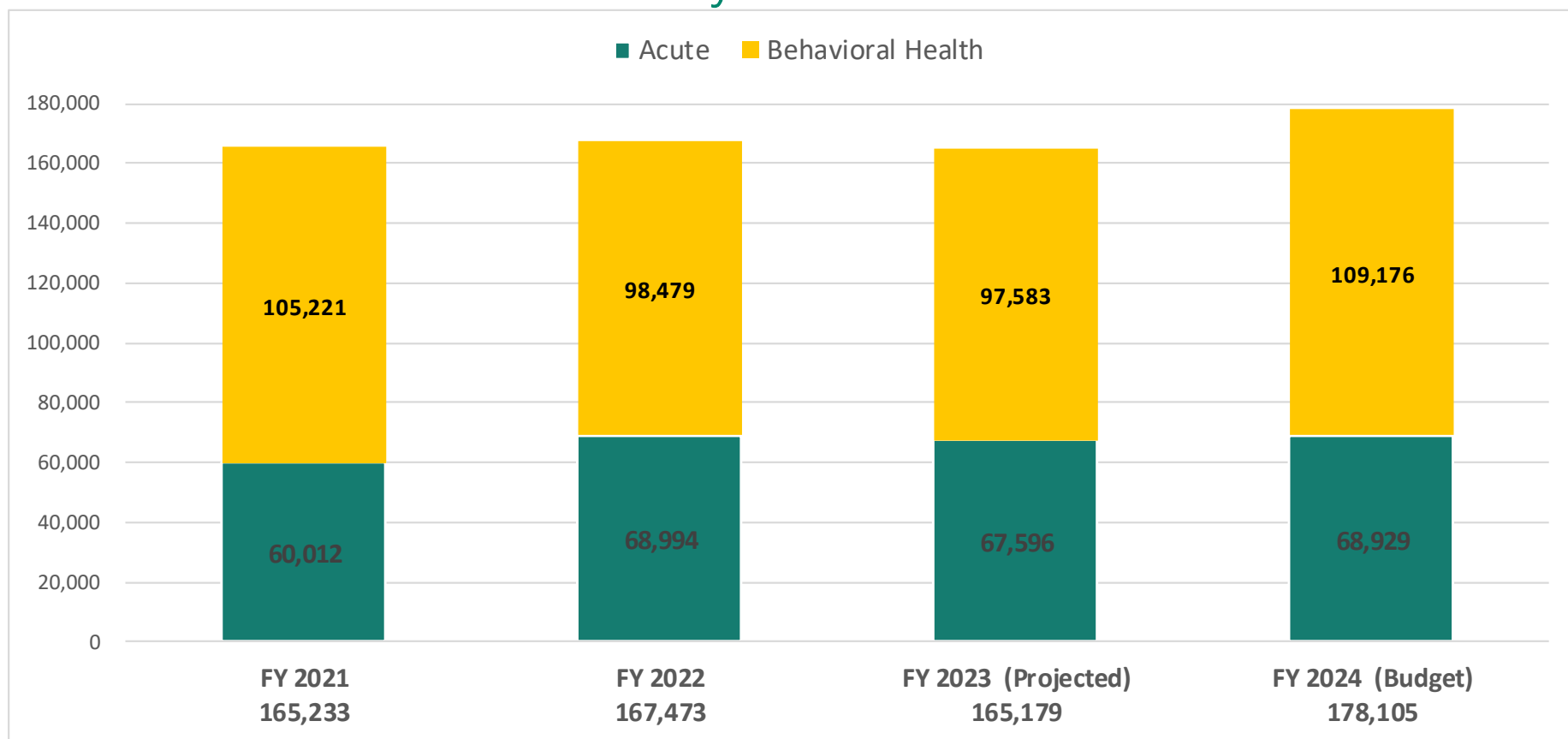


FY 2024 PRELIMINARY STATISTICS

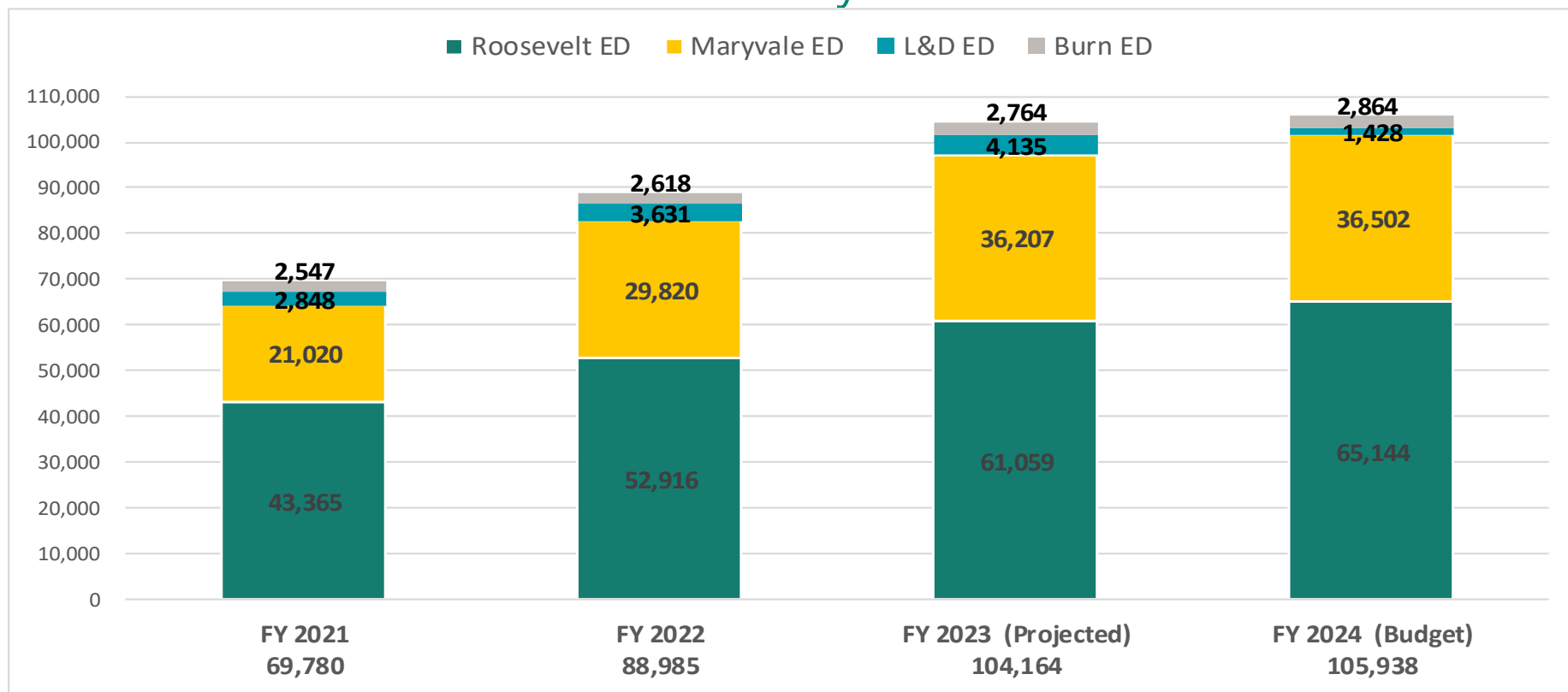
Valleywise Health Admissions by Year



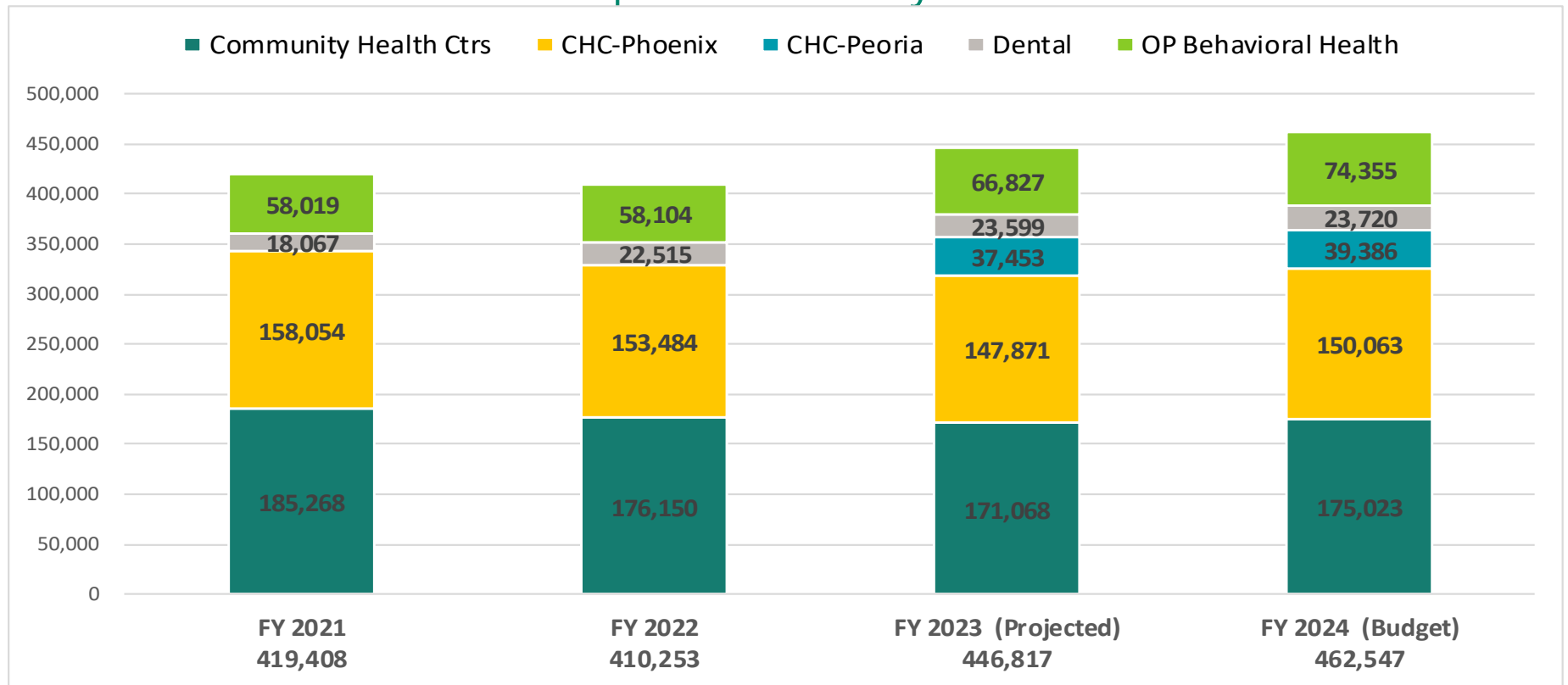
Valleywise Health



Valleywise Health ED Visits by Year



Valleywise Health Outpatient Visits by Year



Valleywise Health

Preliminary FY 2024 Budget Volumes

	FY 2021 Total Actual	FY 2022 Total Actual	FY 2023 YTD MAR Projection	FY 2024 Total Budget	Variance Fav / (Unfav) Bud 24 - Proj 23	Variance Fav / (Unfav) Bud 24 - Proj 23
ADMISSIONS						
Acute	10,733	12,120	12,888	13,735	847	6.6 %
Behavioral Health	5,238	4,172	3,937	4,645	708	18.0 %
Valleywise Behavioral Health Center-Phoenix	980	667	652	1,059	407	62.4 %
Valleywise Behavioral Health Center-Mesa	1,938	1,607	1,767	1,787	20	1.2 %
Valleywise Behavioral Health Center-Maryvale	2,320	1,898	1,519	1,799	280	18.5 %
Total	15,971	16,292	16,825	18,380	1,555	9.2 %
OBSERVATION ADMISSIONS						
Transferred to Inpatient *	1,917	2,095	2,725	2,655	(70)	(2.6 %)
Observation Admission Only	3,200	3,610	4,532	4,370	(162)	(3.6 %)
Total Observation Admissions	5,117	5,705	7,257	7,025	(232)	(3.2 %)
TOTAL ADMISSIONS AND OBSERVATION ONLY						
Total	19,171	19,902	21,357	22,750	1,393	6.5 %
PATIENT DAYS						
Acute	60,012	68,994	67,596	68,929	1,333	2.0 %
Behavioral Health	105,221	98,479	97,583	109,176	11,593	11.9 %
Valleywise Behavioral Health Center-Phoenix	25,967	21,728	21,823	25,163	3,340	15.3 %
Valleywise Behavioral Health Center-Mesa	33,701	33,458	38,081	41,688	3,607	9.5 %
Valleywise Behavioral Health Center-Maryvale	45,553	43,293	37,679	42,325	4,646	12.3 %
Total	165,233	167,473	165,179	178,105	12,926	7.8 %

* Already included in 'Acute Admissions'.

Valleywise Health

Preliminary FY 2024 Budget Volumes

	FY 2021 Total Actual	FY 2022 Total Actual	FY 2023 YTD MAR Projection	FY 2024 Total Budget	Variance Fav / (Unfav) Bud 24 - Proj 23	Variance Fav / (Unfav) Bud 24 - Proj 23
OPERATING ROOM SURGERIES						
Inpatient	4,180	4,558	4,500	4,595	95	2.1%
Outpatient	3,072	3,201	3,267	3,224	(43)	(1.3%)
Total	7,252	7,759	7,767	7,819	52	0.7%
OPERATING ROOM SURGERIES - PEORIA						
Outpatient	66	382	523	1,169	646	123.7%
ENDOSCOPY PROCEDURES - ROOSEVELT						
Inpatient	1,050	1,157	1,068	1,149	81	7.6%
Outpatient	2,996	2,722	2,255	2,551	297	13.2%
Total	4,046	3,879	3,323	3,700	377	11.4%
ENDOSCOPY PROCEDURES - PEORIA						
Outpatient	204	1,004	1,352	1,274	(78)	(5.8%)
DELIVERIES						
Total	1,691	2,055	2,444	2,535	91	3.7%

Valleywise Health

Preliminary FY 2024 Budget Volumes

	FY 2021 Total Actual	FY 2022 Total Actual	FY 2023 YTD MAR Projection	FY 2024 Total Budget	Variance Fav / (Unfav) Bud 24 - Proj 23	Variance Fav / (Unfav) Bud 24 - Proj 23
ED VISITS						
Adult	43,365	52,916	61,059	65,144	4,085	6.7 %
Maryvale	21,020	29,820	36,207	36,502	295	0.8 %
Labor & Delivery	2,848	3,631	4,135	1,428	(2,707)	(65.5 %)
Burn	2,547	2,618	2,764	2,864	100	3.6 %
Total	69,780	88,985	104,164	105,938	1,774	1.7 %
AMBULATORY VISITS						
Valleywise Community Health Centers	185,268	176,150	171,068	175,023	3,955	2.3 %
Valleywise Comprehensive Health Center-Phoenix	158,054	153,484	147,871	150,063	2,192	1.5 %
Valleywise Comprehensive Health Center-Peoria	11,839	38,662	37,453	39,386	1,933	5.2 %
Outpatient Behavioral Health	58,019	58,104	66,827	74,355	7,528	11.3 %
Dental	18,067	22,515	23,599	23,720	121	0.5 %
Total	431,247	448,915	446,817	462,547	15,730	3.5 %



FY 2024 CAPITAL

Valleywise Health Capital Budget FY 2023 Preliminary Summary

- Routine Capital and Emergency Capital is preliminarily budgeted at the \$10M. This is the same total amount as FY 2023.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 6.

**Financial and Statistical
Information**

March 2023



Financial and Statistical Information

for the month ending
March 31, 2023



Table of Contents	Page no.
Summary financial highlights	1
Graphs - Admission, ED visits, Ambulatory visits	3
Graphs - Payor mix	7
Income Statement - MTD & YTD	9
Balance Sheet	13
Traffic light indicators - volume and financial	17
Stats / Volume	21
Income Statement indicators - MTD & YTD	23
Financial highlights - detail	27
Health plan sale proceeds (net)	34



Financial Highlights – March 2023

Patient Activity

Total admissions in March were 5.9% below budget and 3.8% higher than the same period last year. Inpatient acute admissions for the month were 5.5% below budget and 0.3% higher than last March 2022. Behavioral health admissions were 6.9% below budget for the month and 14.8% higher than last March 2022. Emergency department visits were 21.3% over budget for the month and 15.5% higher than last March 2022. Ambulatory visits were 1.5% over budget for the month and 0.1% lower than last March 2022.

Operating Revenue

Net patient service revenues were 3.6% over budget for the month and were 3.8% higher than last March 2022. Other revenues were 48.3% over budget for the month, primarily in revenues related to Healthy II, sales at retail pharmacies and 340(b) program revenues. Overall total operating revenues were 12.1% over budget primarily in other revenues.

Operating Expense

Total operating expenses were 10.9% over budget for March. Labor expense, which includes salaries, benefits, and contract labor, were 6.2% over budget for the month, primarily in contract labor. Majority of negative variances in contract labor were in nursing, mostly acute care units and emergency depts, peri-op services, and inpatient behavioral health units. Net medical service fees were 25.7% over budget for the month primarily in staffing costs and changes to the contract. Supplies were 15.2% over budget primarily in pharmaceuticals, lab supplies and surgery related medical supplies. Purchased services were 21.1% over budget primarily in management fees, legal/attorney fees, dispensing fees and other outside services. Lastly, all other expenses excluding depreciation were 13.5% over budget for the month primarily in patient transport services and risk management related expenses.

Non-Operating Revenue (Expense) – In total, net non-operating revenues and expenses were 12.6% over budget for the month of March, primarily in interest income and capital related grant revenues.



Cash and Cash Equivalents (including investments)

	<u>March 2023</u>	<u>June 2022</u>
Operating / General Fund	\$230.8M	\$233.4M
Bond related – Restricted	<u>184.0M</u>	<u>306.9M</u>
Total cash and cash equivalents (including investments)	\$414.8M	\$540.3M

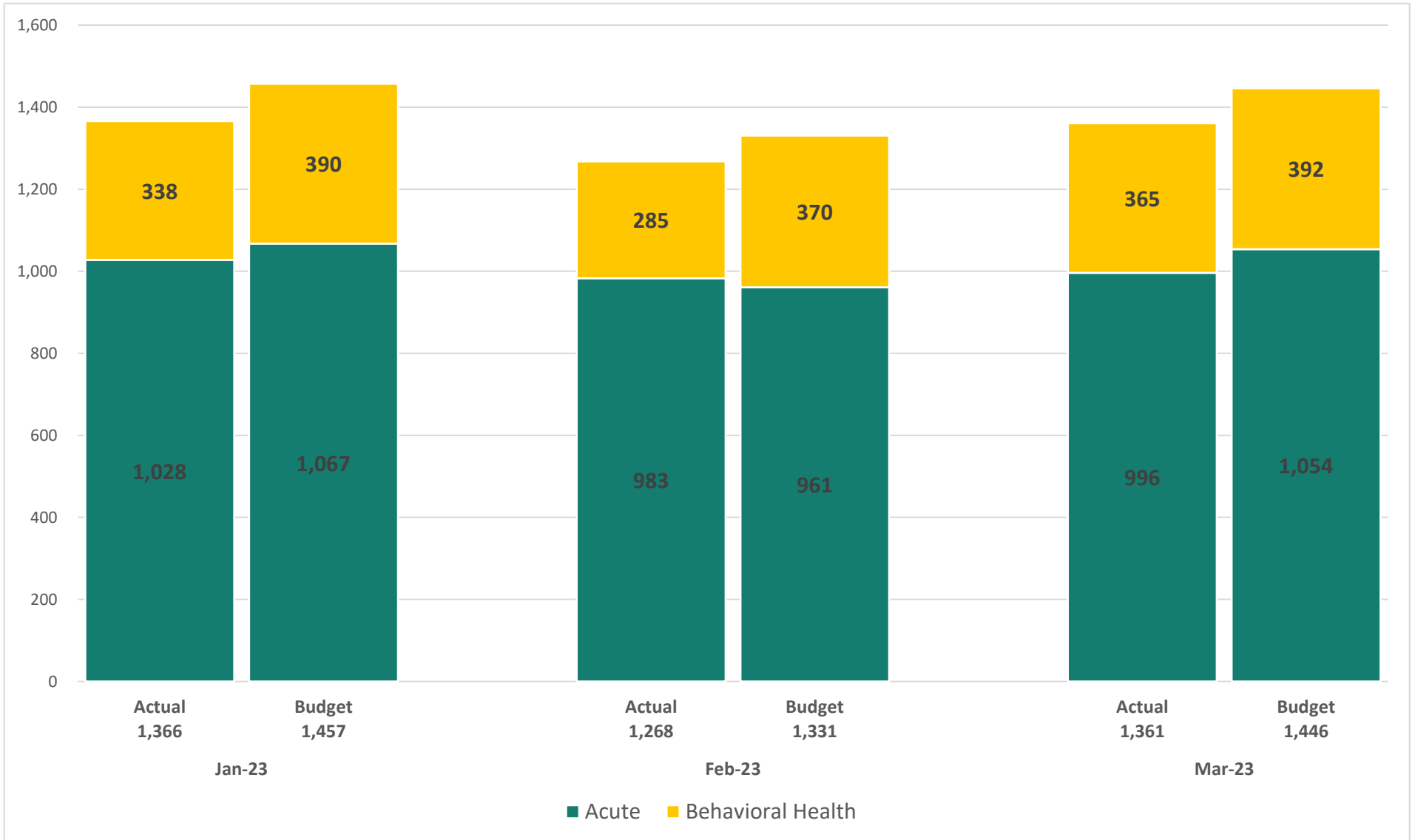
Select Ratios

	FY2023 YTD as of March	Moody’s “A3” Medians
Liquidity		
Days cash on hand (unrestricted)	106.1	183.5
Days in Accounts Receivable	65.6	47.0
Current Ratio (excludes Bond funds)	2.2	1.8

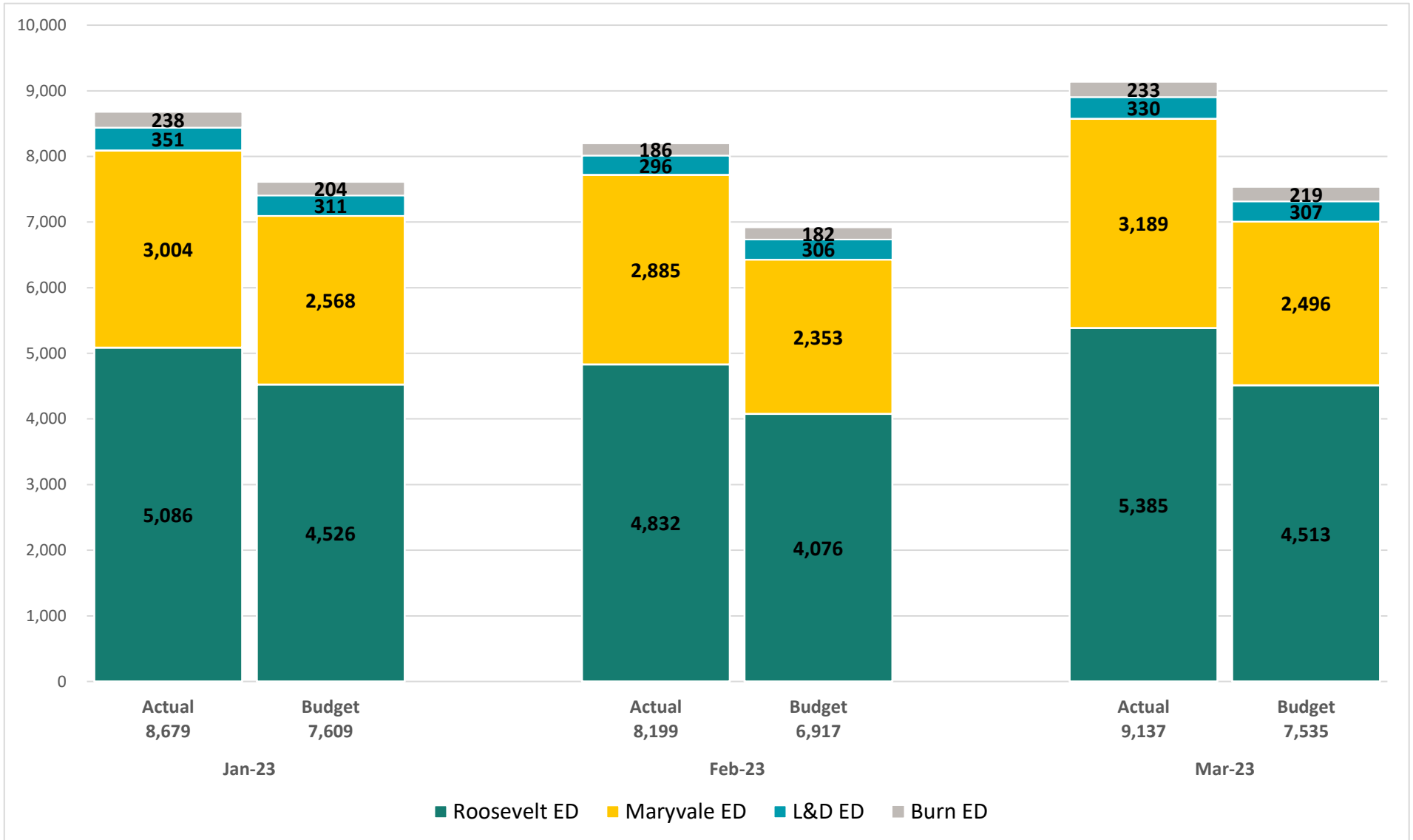
	FY2023 YTD Actual	YTD Budget
Profitability		
Operating Margin (%)	(27.5)	(25.2)
Excess Margin – normalized (%)	(12.4)	(11.0)
Productivity		
FTE/AOB w/o Residents	4.51	4.67

If you have any questions, please do not hesitate to contact Melanie Talbot or Claire Agnew, CFO.

Fiscal Year 2023 Admissions



Fiscal Year 2023 Emergency Department Visits

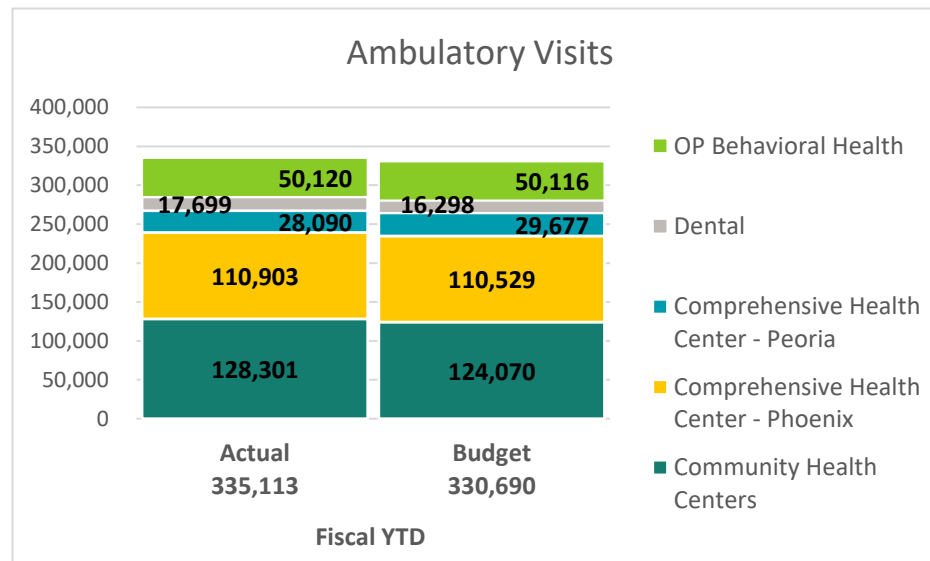
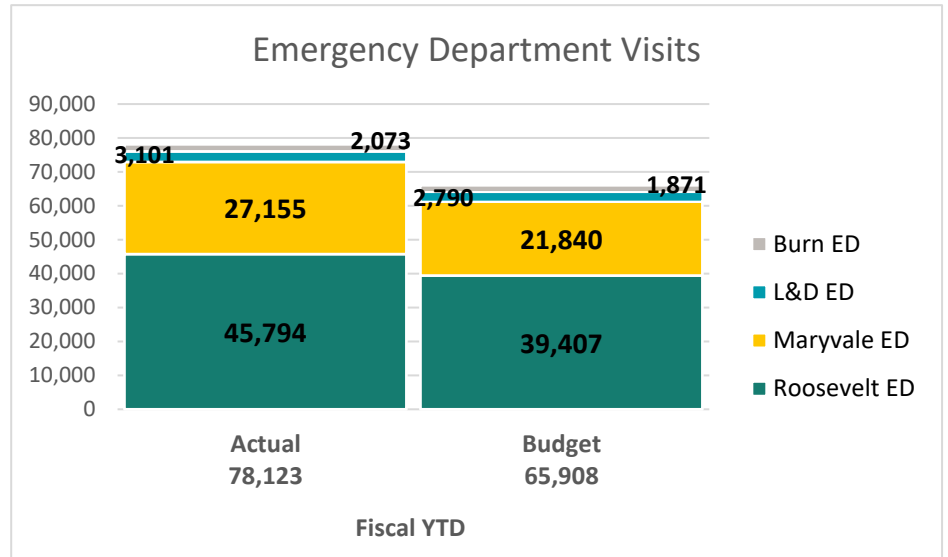
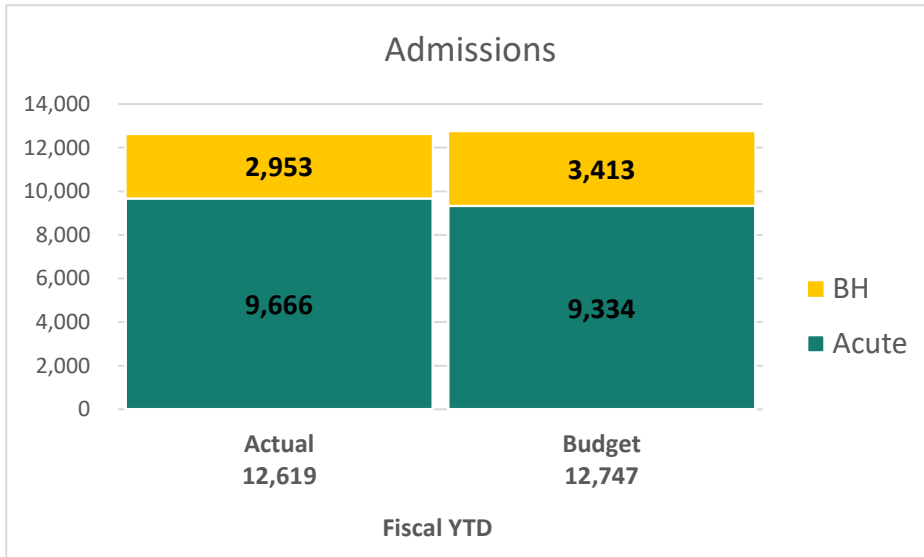


Fiscal Year 2023 Ambulatory Visits



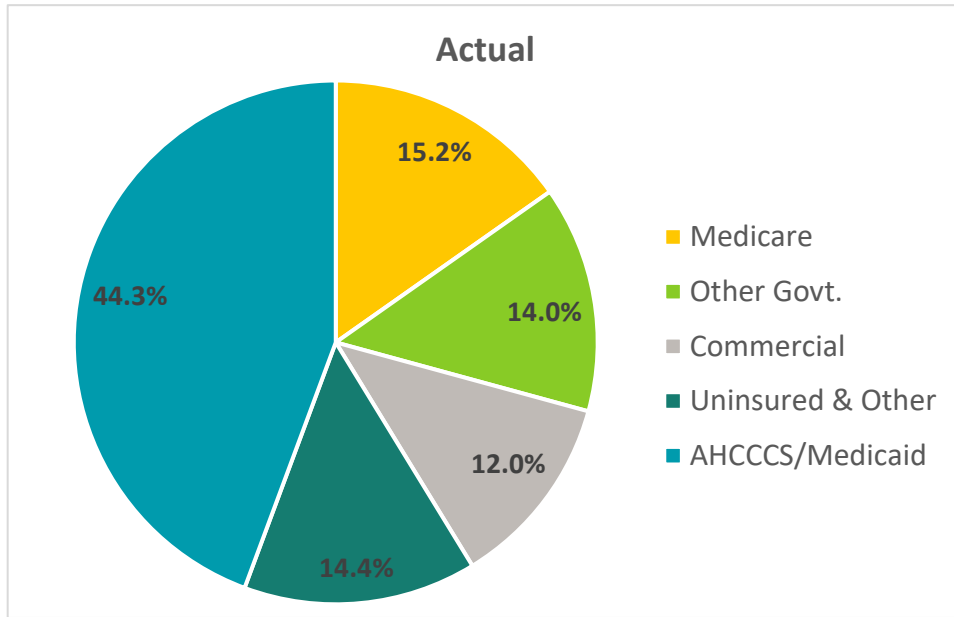
* Includes Telehealth visits -- 5,641 (January 2023) || 5,262 (February 2023) || 5,524 (March 2023)

Fiscal Year 2023 Year-to-Date Volume Summary

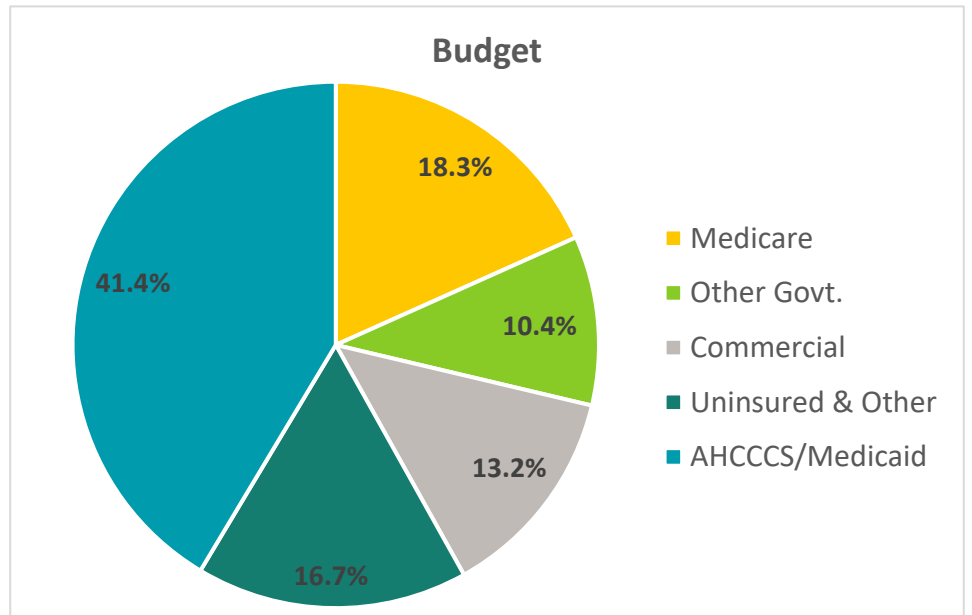


* Includes 53,689 Telehealth visits in FY 2023

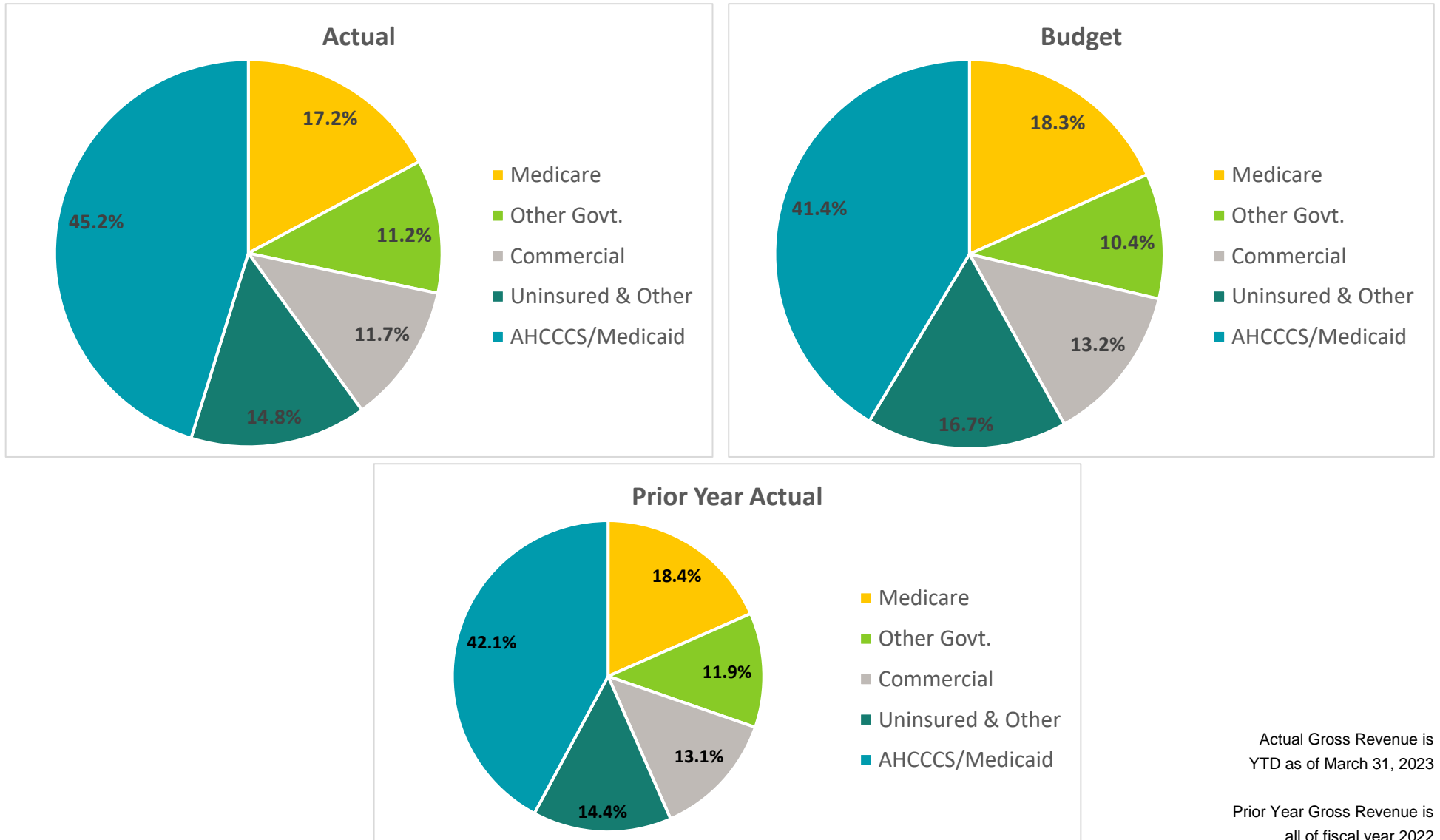
Fiscal Year 2023 Patient Revenue Source by Gross Revenue



Actual Gross Revenue is month of March 31, 2023



Fiscal Year 2023 Patient Revenue Source by Gross Revenue



Actual Gross Revenue is
YTD as of March 31, 2023

Prior Year Gross Revenue is
all of fiscal year 2022



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Period Ending March 31, 2023

	Mar-23 Actual	Mar-23 Budget	Mar-23 Variance	Mar-23 % Change	Prior Year Same Month Mar-22	Prior Year Same Month Variance	Prior Year Same Month % Change
Net Patient Service Revenue	\$ 46,944,199	\$ 45,316,174	\$ 1,628,025	3.6 %	\$ 45,243,863	\$ 1,700,335	3.8 %
Other Revenue	15,826,519	10,669,305	5,157,215	48.3 %	9,838,238	5,988,281	60.9 %
Total Operating Revenue	62,770,718	55,985,479	6,785,240	12.1 %	55,082,102	7,688,617	14.0 %
OPERATING EXPENSES							
Salaries and Wages	25,253,071	26,746,737	1,493,666	5.6 %	23,475,848	(1,777,224)	(7.6 %)
Contract Labor	7,961,395	3,203,077	(4,758,318)	(148.6 %)	11,087,065	3,125,670	28.2 %
Employee Benefits	7,014,639	7,943,326	928,687	11.7 %	6,330,827	(683,812)	(10.8 %)
Medical Service Fees	11,088,595	8,822,898	(2,265,697)	(25.7 %)	7,973,111	(3,115,484)	(39.1 %)
Supplies	9,382,731	8,145,753	(1,236,978)	(15.2 %)	10,239,064	856,333	8.4 %
Purchased Services	5,344,493	4,413,026	(931,468)	(21.1 %)	2,653,536	(2,690,957)	(101.4 %)
Repair and Maintenance	1,992,152	1,981,937	(10,215)	(0.5 %)	2,272,999	280,847	12.4 %
Utilities	585,854	837,749	251,895	30.1 %	502,803	(83,050)	(16.5 %)
Rent	542,898	490,192	(52,706)	(10.8 %)	793,750	250,852	31.6 %
Other Expenses	2,912,264	2,005,621	(906,643)	(45.2 %)	2,016,156	(896,108)	(44.4 %)
Provider Assessment	0	0	0	0.0 %	1,963,959	1,963,959	100.0 %
Depreciation	4,073,850	4,073,850	0	0.0 %	4,072,045	(1,805)	(0.0 %)
Total Operating Expense	76,151,943	68,664,166	(7,487,777)	(10.9 %)	73,381,164	(2,770,779)	(3.8 %)
Operating Income (Loss)	(13,381,225)	(12,678,688)	(702,537)	(5.5 %)	(18,299,062)	4,917,837	26.9 %
NONOPERATING REVENUES (EXPENSES)							
NonCapital Grants	460,562	407,981	52,581	12.9 %	612,888	(152,326)	(24.9 %)
NonCapital Transfers from County/State	295,658	295,658	0	0.0 %	295,658	0	0.0 %
Investment Income	762,942	223,910	539,032	240.7 %	501,299	261,643	52.2 %
Other NonOperating Revenues (Expenses)	147,233	(385,246)	532,479	138.2 %	(1,105,588)	1,252,821	113.3 %
Interest Expense	(2,453,383)	(2,444,238)	(9,145)	(0.4 %)	(1,507,861)	(945,523)	(62.7 %)
Tax Levy	10,767,838	10,767,838	(0)	(0.0 %)	12,085,171	(1,317,333)	(10.9 %)
Total NonOperating Revenues (Expenses)	9,980,850	8,865,904	1,114,946	12.6 %	10,881,566	(900,716)	(8.3 %)
Excess of Revenues over Expenses	\$ (3,400,375)	\$ (3,812,784)	\$ 412,409	10.8 %	\$ (7,417,496)	\$ 4,017,121	54.2 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Period Ending March 31, 2023

	Mar-23 Actual	Mar-23 Budget	Mar-23 Variance	Mar-23 % Change	Prior Year Same Month Mar-22	Prior Year Same Month Variance	Prior Year Same Month % Change
Bond-Related Revenues and Expenses	(1,073,158)	(789,899)	(283,259)	(35.9 %)	(3,590,264)	2,517,106	70.1 %
Increase (Decrease) in Net Assets (normalized)	\$ (4,473,533)	\$ (4,602,683)	\$ 129,151	2.8 %	\$ (11,007,760)	\$ 6,534,227	59.4 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
 STATEMENT OF REVENUES AND EXPENSES
 For the Nine Periods Ending March 31, 2023

	Mar-23 YTD Actual	Mar-23 YTD Budget	Mar-23 YTD Variance	YTD Mar-23 % Change	YTD Prior Year Mar-22	YTD Prior Year Variance	YTD Prior Year % Change
Net Patient Service Revenue	\$ 374,864,817	\$ 388,557,007	\$ (13,692,190)	(3.5 %)	\$ 397,006,921	\$ (22,142,104)	(5.6 %)
Other Revenue	118,441,361	95,382,084	23,059,277	24.2 %	83,916,528	34,524,833	41.1 %
Total Operating Revenue	493,306,177	483,939,091	9,367,087	1.9 %	480,923,449	12,382,729	2.6 %
OPERATING EXPENSES							
Salaries and Wages	219,531,674	224,515,168	4,983,494	2.2 %	221,695,407	2,163,733	1.0 %
Contract Labor	64,929,844	38,826,863	(26,102,981)	(67.2 %)	57,027,934	(7,901,909)	(13.9 %)
Employee Benefits	64,829,961	66,587,720	1,757,759	2.6 %	64,922,159	92,198	0.1 %
Medical Service Fees	81,095,360	77,155,173	(3,940,188)	(5.1 %)	73,311,834	(7,783,527)	(10.6 %)
Supplies	73,676,408	69,570,645	(4,105,762)	(5.9 %)	75,443,512	1,767,104	2.3 %
Purchased Services	40,863,348	40,648,954	(214,394)	(0.5 %)	22,184,016	(18,679,332)	(84.2 %)
Repair and Maintenance	16,324,548	17,720,076	1,395,528	7.9 %	16,079,024	(245,523)	(1.5 %)
Utilities	6,229,154	6,970,980	741,826	10.6 %	5,388,756	(840,399)	(15.6 %)
Rent	4,640,537	4,403,576	(236,961)	(5.4 %)	5,079,671	439,134	8.6 %
Other Expenses	17,864,744	18,329,184	464,439	2.5 %	16,528,811	(1,335,933)	(8.1 %)
Provider Assessment	5,891,876	5,891,876	(0)	(0.0 %)	17,555,548	11,663,672	66.4 %
Depreciation	32,966,481	35,238,970	2,272,489	6.4 %	33,885,548	919,067	2.7 %
Total Operating Expense	628,843,936	605,859,186	(22,984,750)	(3.8 %)	609,102,220	(19,741,716)	(3.2 %)
Operating Income (Loss)	(135,537,758)	(121,920,095)	(13,617,663)	(11.2 %)	(128,178,771)	(7,358,987)	(5.7 %)
NONOPERATING REVENUES (EXPENSES)							
NonCapital Grants	4,115,571	3,681,962	433,608	11.8 %	4,287,367	(171,796)	(4.0 %)
NonCapital Transfers from County/State	2,660,922	2,660,922	0	0.0 %	2,660,922	0	0.0 %
Investment Income	5,201,520	2,015,194	3,186,326	158.1 %	2,419,288	2,782,231	115.0 %
Other NonOperating Revenues (Expenses)	(5,036,542)	(7,535,572)	2,499,030	33.2 %	(6,934,750)	1,898,208	27.4 %
Interest Expense	(22,054,283)	(21,998,143)	(56,140)	(0.3 %)	(12,784,305)	(9,269,978)	(72.5 %)
Tax Levy	97,926,123	96,910,541	1,015,582	1.0 %	108,766,535	(10,840,411)	(10.0 %)
Total NonOperating Revenues (Expenses)	82,813,311	75,734,904	7,078,406	9.3 %	98,415,057	(15,601,746)	(15.9 %)
Excess of Revenues over Expenses	\$ (52,724,448)	\$ (46,185,191)	\$ (6,539,257)	(14.2 %)	\$ (29,763,714)	\$ (22,960,734)	(77.1 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

STATEMENT OF REVENUES AND EXPENSES

For the Nine Periods Ending March 31, 2023

	Mar-23 YTD Actual	Mar-23 YTD Budget	Mar-23 YTD Variance	YTD Mar-23 % Change	YTD Prior Year Mar-22	YTD Prior Year Variance	YTD Prior Year % Change
Bond-Related Revenues and Expenses	(9,122,222)	(7,109,094)	(2,013,127)	(28.3 %)	(31,642,531)	22,520,310	71.2 %
Increase (Decrease) in Net Assets (normalized)	\$ (61,846,669)	\$ (53,294,285)	\$ (8,552,385)	(16.0 %)	\$ (61,406,245)	\$ (440,424)	(0.7 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
 VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
 STATEMENT OF NET POSITION
 March 31, 2023

	3/31/2023	6/30/2022
ASSETS		
Current Assets		
Cash and Cash Equivalents		
Cash - Care System	\$ 230,770,554	\$ 233,412,110
Cash and Short-Term Investment	230,770,554	233,412,110
Cash - Bond	183,960,295	306,922,949
Cash and Short-Term Investment - Bond	183,960,295	306,922,949
Total Cash and Cash Equivalents	414,730,849	540,335,059
Patient A/R, Net of Allowances	92,368,064	92,605,989
Other Receivables and Prepaid Items	43,852,181	64,164,727
Estimated Amounts Due from Third-Party Payors	40,001,917	48,275,363
Due from Related Parties	5,613,355	1,721,769
Other Current Assets	2,177,940	2,177,940
Total Current Assets	598,744,306	749,280,847
Capital Assets, Net	768,577,541	723,183,811
Other Assets		
Long-Term Portion - Right to use Assets	4,699,069	4,699,069
Total Other Assets	4,699,069	4,699,069



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
 VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
 STATEMENT OF NET POSITION
 March 31, 2023

	3/31/2023	6/30/2022
Total Assets	1,372,020,917	1,477,163,727
Deferred Outflows	84,873,429	84,873,429
Total Assets and Deferred Outflows	\$ 1,456,894,346	\$ 1,562,037,156
 LIABILITIES AND NET POSITION		
Current Liabilities		
Current Maturities of Long-Term Debt	\$ 35,593,090	\$ 58,108,248
Accounts Payable	62,782,484	52,418,672
Accrued Payroll and Expenses	30,062,151	38,205,132
Medical Claims Payable	16,882,623	17,012,077
Due to Related Parties	0	6,157,914
Other Current Liabilities	77,569,846	77,276,515
Total Current Liabilities	222,890,195	249,178,558
Long-Term Debt		
Bonds Payable	651,808,353	677,938,353
Other Long-Term Debt	4,699,069	4,699,069
Total Long-Term Debt	656,507,422	682,637,422



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
 VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
 STATEMENT OF NET POSITION
 March 31, 2023

	3/31/2023	6/30/2022
Long-Term Liabilities	287,090,884	287,090,884
Total Liabilities	1,166,488,501	1,218,906,864
Deferred Inflows	104,660,022	104,660,022
Net Position		
Invested in Capital Assets, Net of Related Debt	728,285,382	660,376,494
Temporarily Restricted	51,260,964	36,137,532
Unrestricted	(593,800,523)	(458,043,756)
Total Net Position	185,745,823	238,470,271
Total Liabilities, Deferred Inflows, and Net Position	\$ 1,456,894,346	\$ 1,562,037,156



Comprehensive Health Center – Peoria (pictured)

Supplemental Information

Valleywise Health
 Financial and Statistical Information
 31-Mar-23

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

Current Month				Fiscal Year to Date				Prior Fiscal Year to Date		
Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %

Acute														
Admissions	996	1,054	(58)	(5.5%)		9,666	9,334	332	3.6%		8,963	703	7.8%	
Length of Stay (LOS)	5.4	5.1	(0.3)	(5.1%)		5.2	5.1	(0.1)	(2.0%)		5.8	0.6	9.5%	
Patient Days	5,345	5,380	(35)	(0.7%)		50,697	48,016	2,681	5.6%		51,961	(1,264)	(2.4%)	

Acute - Observation Days and Admits														
Observation Days	777	449	328	73.2%		5,763	3,924	1,840	46.9%		4,004	1,759	43.9%	
Observation Admission - Transfer to Inpatient	249	177	72	40.7%		2,044	1,588	456	28.7%		1,533	511	33.3%	
Observation Admission Only	441	294	147	50.0%		3,399	2,643	756	28.6%		2,632	767	29.1%	
Total Admissions - Acute plus Observation Only	1,437	1,348	89	6.6%		13,065	11,977	1,088	9.1%		11,595	1,470	12.7%	

Behavioral Health														
Admissions	365	392	(27)	(6.9%)		2,953	3,413	(460)	(13.5%)		3,337	(384)	(11.5%)	
Length of Stay (LOS)	24.3	21.9	(2.4)	(11.0%)		24.8	21.5	(3.3)	(15.1%)		22.8	(2.0)	(8.7%)	
Patient Days	8,881	8,595	286	3.3%		73,187	73,467	(280)	(0.4%)		76,099	(2,912)	(3.8%)	
Valleywise Behavioral Health Center-Phoenix	2,182	2,285	(103)	(4.5%)		16,367	17,793	(1,426)	(8.0%)		16,932	(565)	(3.3%)	
Valleywise Behavioral Health Center-Mesa	3,295	2,960	335	11.3%		28,561	26,069	2,492	9.6%		25,067	3,494	13.9%	
Valleywise Behavioral Health Center-Maryvale	3,404	3,350	54	1.6%		28,259	29,605	(1,346)	(4.5%)		34,100	(5,841)	(17.1%)	

Combined (Acute + Behavioral Health)														
Adjusted Admissions	2,782	2,682	100	3.7%		23,321	23,021	300	1.3%		21,706	1,615	7.4%	
Adjusted Patient Days	29,082	25,922	3,160	12.2%		228,945	219,398	9,547	4.4%		225,989	2,956	1.3%	

Case Mix Index														
Total Hospital	1.54	1.60	(0.06)	(3.5%)		1.56	1.60	(0.04)	(2.2%)		1.60	(0.04)	(2.2%)	
Acute (Excluding Newborns)	1.74	1.78	(0.04)	(2.3%)		1.78	1.78	(0.00)	(0.0%)		1.85	(0.07)	(3.8%)	
Behavioral Health	1.25	1.21	0.04	3.4%		1.25	1.21	0.04	3.1%		1.21	0.04	3.1%	
Medicare	1.91	2.01	(0.10)	(5.1%)		2.13	2.01	0.12	5.8%		2.29	(0.16)	(7.1%)	
AHCCCS	1.91	1.77	0.14	8.1%		1.84	1.77	0.07	3.8%		1.80	0.04	2.1%	

Ambulatory														
Valleywise Community Health Centers Visits	15,715	16,312	(597)	(3.7%)		128,301	124,070	4,231	3.4%		131,474	(3,173)	(2.4%)	
Valleywise Comprehensive Health Center-Phoenix Visits	14,305	13,360	945	7.1%		110,903	110,529	374	0.3%		114,324	(3,421)	(3.0%)	
Valleywise Comprehensive Health Center-Peoria Visits	3,501	3,847	(346)	(9.0%)		28,090	29,677	(1,587)	(5.3%)		28,509	(419)	(1.5%)	
Dental Clinics Visits	2,328	1,980	348	17.6%		17,699	16,298	1,401	8.6%		16,782	917	5.5%	
OP Behavioral Health Visits	6,239	5,976	263	4.4%		50,120	50,116	4	0.0%		41,227	8,893	21.6%	
Total Ambulatory Visits :	42,088	41,475	613	1.5%		335,113	330,690	4,423	1.3%		332,316	2,797	0.8%	




Valleywise Health
 Financial and Statistical Information
 31-Mar-23

Legend	
Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

Current Month				Fiscal Year to Date				Prior Fiscal Year to Date		
Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %




Other														
Operating Room Utilization	69%	70%	(1.1%)	(1.6%)		70%	70%	0.2%	0.3%		66%	4.4%	6.6%	
Total Main OR Surgical Minutes - Roosevelt	78,045	77,779	266	0.3%		660,480	628,816	31,664	5.0%		627,570	32,910	5.2%	
Main OR Minutes per Case - Roosevelt	112	120	7.4	6.2%		113	109	(4.5)	(4.1%)		109	(4.1)	(3.8%)	
Total Main OR Surgeries - Roosevelt	694	649	45	6.9%		5,825	5,773	52	0.9%		5,743	82	1.4%	
OP Surgeries - Peoria	61	32	29	90.6%		392	261	131	50.2%		277	115	41.5%	
Total Surgeries - Roosevelt (Main OR) and Peoria	755	681	74	10.9%		6,217	6,034	183	3.0%		6,020	197	3.3%	
Endoscopy Procedures - Roosevelt	319	367	(48)	(13.0%)		2,492	3,178	(686)	(21.6%)		2,834	(342)	(12.1%)	
Endoscopy Procedures - Peoria	148	88	60	68.5%		1,014	769	245	31.9%		738	276	37.4%	
Total Endoscopy Procedures - Roosevelt and Peoria	467	454	13	2.8%		3,506	3,947	(441)	(11.2%)		3,572	(66)	(1.8%)	
Deliveries	177	170	7	4.1%		1,833	1,588	245	15.4%		1,597	236	14.8%	
Trauma Visits (subset of ED Visits)	169	170	(1)	(0.6%)		1,499	1,490	9	0.6%		1,497	2	0.1%	
Emergency Department (ED)	9,137	7,535	1,602	21.3%		78,123	65,908	12,215	18.5%		64,966	13,157	20.3%	
Roosevelt ED	5,385	4,513	872	19.3%		45,794	39,407	6,387	16.2%		38,769	7,025	18.1%	
Maryvale ED	3,189	2,496	693	27.8%		27,155	21,840	5,315	24.3%		21,597	5,558	25.7%	
L&D ED	330	307	23	7.5%		3,101	2,790	311	11.1%		2,727	374	13.7%	
Burn ED	233	219	14	6.4%		2,073	1,871	202	10.8%		1,873	200	10.7%	
% of Total ED Visits Resulting in Admission Roosevelt	11.4%	13.3%	(1.9%)	(14.1%)		12.2%	13.3%	(1.1%)	(8.0%)		13.2%	(1.0%)	(7.4%)	
% of Total ED Visits Resulting in Admission Maryvale	4.7%	6.3%	(1.6%)	(25.2%)		5.0%	6.3%	(1.4%)	(21.4%)		6.3%	(1.4%)	(21.8%)	
% of Acute Patients Admitted Through the ED	94.1%	86.7%	7.4%	8.5%		88.9%	85.9%	3.1%	3.6%		88.2%	0.7%	0.8%	
Left Without Treatment (LWOT) ROOSEVELT	1.1%	<3%	1.9%	62.8%		1.4%	<3%	1.6%	54.7%		0.6%	(0.8%)	(126.7%)	
Left Without Treatment (LWOT) MARYVALE	0.6%	<3%	2.4%	79.0%		1.1%	<3%	1.9%	64.0%		16.7%	15.7%	(93.5%)	
Overall ED Median Length of Stay (minutes) ROOSEVELT	210	<240	30	12.5%		219	<240	21	8.8%		203	(16)	(7.9%)	
Overall ED Median Length of Stay (minutes) MARYVALE	149	<220	71	32.3%		181	<220	39	17.7%		168	(13)	(7.7%)	
PSYCH ED Median LOS (minutes) ROOSEVELT	595	<0	(595)	(100.0%)		625	<0	(625)	(100.0%)		501	(124)	(24.8%)	
PSYCH ED Median LOS (minutes) MARYVALE	450	<0	(450)	(100.0%)		542	<0	(542)	(100.0%)		469	(73)	(15.6%)	
Median Time to Treatment (MTT) (minutes) ROOSEVELT	28	<30	2	6.7%		29	<30	1	3.3%		16	(13)	(81.3%)	
Median Time to Treatment (MTT) (minutes) MARYVALE	22	<30	8	26.7%		28	<30	2	6.7%		14	(14)	100.0%	
Cath Lab Utilization - Room 1	29%	45%	(15.8%)	(35.2%)		23%	45%	(22.2%)	(49.4%)		17%	6.0%	36.0%	
Cath Lab Utilization - Room 2	14%	45%	(30.7%)	(68.1%)		24%	45%	(21.3%)	(47.3%)		18%	5.3%	28.5%	
Cath Lab Utilization - IR	76%	65%	11.4%	17.6%		93%	65%	27.6%	42.5%		92%	0.9%	1.0%	
CCTA/Calcium Score	24	15	9	60.0%		156	135	21	15.6%		95	61	64.2%	
Pediatric ED Visits at Maryvale (under age 18)	669					5,611					3,853	1,758	45.6%	
Adult ED Visits at Maryvale (age 18 and over)	2,520					21,544					17,744	3,800	21.4%	
Maryvale ED to Inpatient OR (under age 18)	5					34					20	14	70.0%	
Maryvale ED to Inpatient OR (Total)	39					286					222	64	28.8%	
Pediatric ED Visits at Roosevelt (under age 18)	896					7,989					6,591	1,398	21.2%	
Adult ED Visits at Roosevelt (age 18 and over)	4,489					37,805					32,178	5,627	17.5%	

Valleywise Health
 Financial and Statistical Information
 31-Mar-23




Greater than or equal to 100% of Budget	
Within 95% to 100% of Budget	
Less than 95% of Budget	

Current Month				Fiscal Year to Date				Prior Fiscal Year to Date		
Actual	Budget	Variance	Var %	Actual	Budget	Variance	Var %	Actual	Variance	Var %




Operating Income / (Loss) in 000s

Valleywise Health	\$	(13,381)	\$	(12,679)	\$	(703)	(5.5%)		\$	(135,538)	\$	(121,920)	\$	(13,618)	(11.2%)		\$	(128,179)	\$	(7,359)	(5.7%)	
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Net Income / (Loss) in 000s






Valleywise Health	\$	(3,400)	\$	(3,813)	\$	412	10.8%		\$	(52,724)	\$	(46,185)	\$	(6,539)	(14.2%)		\$	(29,764)	\$	(22,961)	(77.1%)	
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Net Income / (Loss) in 000s Normalized

Valleywise Health	\$	(4,474)	\$	(4,603)	\$	129	2.8%		\$	(61,847)	\$	(53,294)	\$	(8,552)	(16.0%)		\$	(61,406)	\$	(440)	(0.7%)	
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RATIOS:

Liquidity

Total Cash and Investments (000s)					\$	230.8				\$	233.4	\$	(2.6)	(1.1%)	
Total Days Cash on Hand						106.1					111.7		(5.6)	(5.0%)	
Current Ratio						2.7					3.0		(0.3)	(10.0%)	
Current Ratio without Bond-related Assets & Liabilities						2.2					2.3		(0.1)	(4.3%)	
Days in Accounts Receivable (Hospital only)						65.6					73.6		8.0	10.9%	

Capital Structure

EBIDA Debt Service Coverage						0.04					0.8		(0.8)	(95.0%)	
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Profitability

Operating Margin	(21.3%)	(22.6%)	1.3%	5.8%		(27.5%)	(25.2%)	(2.3%)	(9%)		(32.3%)	4.8%	14.9%	
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Labor

FTE/AOB WO Residents	4.08	4.57	0.49	10.7%		4.51	4.67	0.16	3.5%		4.82	0.31	6.5%	
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	Current Month			
	Actual	Prior Year	Variance	Var %
Turnover Rate - Voluntary	1.23%	2.20%	0.97%	44.09%
Turnover Rate - Involuntary	0.33%	0.37%	0.04%	10.81%
Turnover Rate - Uncontrollable	0.33%	0.34%	0.01%	2.94%
Turnover Rate - Total	1.89%	2.91%	1.02%	35.05%

	Rolling Last Twelve Months			
	Actual	Prior Year	Variance	Var %
Turnover Rate - Voluntary	19.08%	25.38%	6.30%	24.82%
Turnover Rate - Involuntary	4.64%	3.80%	(0.84%)	(22.11%)
Turnover Rate - Uncontrollable	4.95%	4.08%	(0.87%)	(21.32%)
Turnover Rate - Total	28.67%	33.25%	4.58%	13.77%

Appendix A Definition of Financial Indicators

Indicator	Definition	Desired Position	
		Trend	Median
Total Days Cash on Hand	$= \frac{\text{Cash} + \text{Short-Term Investments}}{(\text{Operating Expenses Less - Depreciation}) / \text{YTD Days}}$	Up	Above
Days in Accounts Receivable	$= \frac{\text{Net Patient Accounts Receivable (including Due/From)}}{\text{Net Patient Service Revenue} / \text{YTD Days}}$	Down	Below
Cushion Ratio	$= \frac{\text{Cash} + \text{Short-Term Investments}}{\text{Principal} + \text{Interest Expenses}}$	Up	Above
Cash to Debt	$= \frac{\text{Cash} + \text{Short-Term Investments}}{\text{Long Term Debt}} \times 100$	Up	Above
EBITDA Debt Service Coverage	$= \frac{\text{EBITDA}}{\text{Principal} + \text{Interest Expenses}}$	Up	Above
Debt to Net Assets	$= \frac{\text{Long Term Debt}}{\text{Long Term Debt} + \text{Unrestricted Assets}} \times 100$	Down	Below
Operating Margin	$= \frac{\text{Operating Income (Loss)}}{\text{Operating Revenues}} \times 100$	Up	Above
EBITDA Margin	$= \frac{\text{EBITDA}}{\text{Operating Revenues} + \text{Non Operating Revenues}} \times 100$	Up	Above
Excess Margin	$= \frac{\text{Net Income}}{\text{Operating Revenues} + \text{Non Operating Revenues}} \times 100$	Up	Above
Case Mix Index - Total Hospital	All discharged accounts. = Includes normal newborns (DRG 795). Includes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Acute (Excluding Newborns)	Discharged accounts. = Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Behavioral Health	= Discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - Medicare	Discharged accounts with a financial class of Medicare <u>or</u> Medicare Managed Care. Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above
Case Mix Index - AHCCCS	Discharged accounts with a financial class of AHCCCS <u>or</u> Maricopa Health Plan. Excludes normal newborns (DRG 795). Excludes discharges with a Behavioral Health patient type.	Up	Above

For ALL Case Mix values -- only Patient Types of Inpatient, Behavioral Health and Newborn are counted (as appropriate). Patient Types of Observation, Outpatient and Emergency are excluded from all CMI calculations at all times.

New individual MS-DRG weights are issued by CMS each year, with an effective date of October 1st.



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

VOLUMES

For the Nine Periods Ending March 31, 2023

	Mar-23 Actual	Mar-23 Budget	Mar-23 Variance	Mar-23 % Change	Prior Year Same Month Mar-22	Prior Year Same Month % Change	Mar-23 YTD Actual	Mar-23 YTD Budget	Mar-23 YTD Variance	YTD Mar-23 % Change	YTD Prior Year Mar-22	YTD Prior Year % Change
ADMISSIONS												
Acute	996	1,054	(58)	(5.5 %)	993	0.3 %	9,666	9,334	332	3.6 %	8,963	7.8 %
Behavioral Health	365	392	(27)	(6.9 %)	318	14.8 %	2,953	3,413	(460)	(13.5 %)	3,337	(11.5 %)
Valleywise Behavioral Health Center-Phoenix	57	77	(20)	(26.0 %)	42	35.7 %	489	621	(132)	(21.3 %)	526	(7.0 %)
Valleywise Behavioral Health Center-Mesa	165	150	15	10.0 %	136	21.3 %	1,325	1,321	4	0.3 %	1,261	5.1 %
Valleywise Behavioral Health Center-Maryvale	143	165	(22)	(13.3 %)	140	2.1 %	1,139	1,471	(332)	(22.6 %)	1,550	(26.5 %)
Total	1,361	1,446	(85)	(5.9 %)	1,311	3.8 %	12,619	12,747	(128)	(1.0 %)	12,300	2.6 %
OBSERVATION ADMISSIONS												
Transferred to Inpatient *	249	177	72	40.7 %	173	43.9 %	2,044	1,588	456	28.7 %	1,533	33.3 %
Observation Admission Only	441	294	147	50.0 %	362	21.8 %	3,399	2,643	756	28.6 %	2,632	29.1 %
Total Observation Admissions	690	471	219	46.5 %	535	29.0 %	5,443	4,231	1,212	28.6 %	4,165	30.7 %
TOTAL ADMISSIONS AND OBSERVATION ONLY												
Total	1,802	1,740	62	3.6 %	1,673	7.7 %	16,018	15,390	628	4.1 %	14,932	7.3 %
ADJUSTED ADMISSIONS												
Total	2,782	2,682	100	3.7 %	2,681	3.8 %	24,317	23,021	1,296	5.6 %	21,706	12.0 %
PATIENT DAYS												
Acute	5,345	5,380	(35)	(0.7 %)	5,353	(0.1 %)	50,697	48,016	2,681	5.6 %	51,961	(2.4 %)
Behavioral Health	8,881	8,595	286	3.3 %	7,499	18.4 %	73,187	73,467	(280)	(0.4 %)	76,099	(3.8 %)
Valleywise Behavioral Health Center-Phoenix	2,182	2,285	(103)	(4.5 %)	1,651	32.2 %	16,367	17,793	(1,426)	(8.0 %)	16,932	(3.3 %)
Valleywise Behavioral Health Center-Mesa	3,295	2,960	335	11.3 %	2,743	20.1 %	28,561	26,069	2,492	9.6 %	25,067	13.9 %
Valleywise Behavioral Health Center-Maryvale	3,404	3,350	54	1.6 %	3,105	9.6 %	28,259	29,605	(1,346)	(4.5 %)	34,100	(17.1 %)
Total	14,226	13,975	251	1.8 %	12,852	10.7 %	123,884	121,483	2,401	2.0 %	128,060	(3.3 %)
AVERAGE DAILY CENSUS												
Acute	172	174	(1)	(0.7 %)	173	(0.1 %)	185	175	10	5.6 %	190	(2.4 %)
Behavioral Health	286	277	9	3.3 %	242	18.4 %	267	268	(1)	(0.4 %)	278	(3.8 %)
Valleywise Behavioral Health Center-Phoenix	70	74	(3)	(4.5 %)	53	32.2 %	60	65	(5)	(8.0 %)	62	(3.3 %)
Valleywise Behavioral Health Center-Mesa	106	95	11	11.3 %	88	20.1 %	104	95	9	9.6 %	91	13.9 %
Valleywise Behavioral Health Center-Maryvale	110	108	2	1.6 %	100	9.6 %	103	108	(5)	(4.5 %)	124	(17.1 %)
Total	459	451	8	1.8 %	415	10.7 %	452	443	9	2.0 %	467	(3.3 %)
ADJUSTED PATIENT DAYS												
Total	29,082	25,922	3,160	12.2 %	26,283	10.7 %	238,728	219,398	19,330	8.8 %	225,989	5.6 %

* Already included in 'Acute Admissions'.



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

VOLUMES

For the Nine Periods Ending March 31, 2023

	Mar-23 Actual	Mar-23 Budget	Mar-23 Variance	Mar-23 % Change	Prior Year Same Month Mar-22	Prior Year Same Month % Change	Mar-23 YTD Actual	Mar-23 YTD Budget	Mar-23 YTD Variance	YTD Mar-23 % Change	YTD Prior Year Mar-22	YTD Prior Year % Change
OPERATING ROOM SURGERIES - ROOSEVELT												
Inpatient	362	386	(24)	(6.2 %)	376	(3.7 %)	3,375	3,415	(40)	(1.2 %)	3,352	0.7 %
Outpatient	332	263	69	26.2 %	299	11.0 %	2,450	2,358	92	3.9 %	2,391	2.5 %
Total	694	649	45	6.9 %	675	2.8 %	5,825	5,773	52	0.9 %	5,743	1.4 %
Inpatient Minutes	44,700	41,946	2,754	6.6 %	40,860	9.4 %	400,485	379,079	21,406	5.6 %	371,595	7.8 %
Outpatient Minutes	33,345	35,833	(2,488)	(6.9 %)	31,140	7.1 %	259,995	249,737	10,258	4.1 %	255,975	1.6 %
Total	78,045	77,779	266	0.3 %	72,000	8.4 %	660,480	628,816	31,664	5.0 %	627,570	5.2 %
OPERATING ROOM SURGERIES - PEORIA												
Outpatient	61	32	29	90.6 %	39	56.4 %	392	261	131	50.2 %	277	41.5 %
Outpatient Minutes	5,505	2,825	2,680	94.9 %	4,095	34.4 %	35,355	24,817	10,538	42.5 %	27,780	27.3 %
ENDOSCOPY PROCEDURES - ROOSEVELT												
Inpatient	102	107	(5)	(4.4 %)	120	(15.0 %)	801	954	(153)	(16.0 %)	868	(7.7 %)
Outpatient	217	260	(43)	(16.5 %)	295	(26.4 %)	1,691	2,224	(533)	(24.0 %)	1,966	(14.0 %)
Total	319	367	(48)	(13.0 %)	415	(23.1 %)	2,492	3,178	(686)	(21.6 %)	2,834	(12.1 %)
ENDOSCOPY PROCEDURES - PEORIA												
Outpatient	148	88	60	68.5 %	108	37.0 %	1,014	769	245	31.9 %	738	37.4 %
DELIVERIES												
Total	177	170	7	4.1 %	152	16.4 %	1,833	1,588	245	15.4 %	1,597	14.8 %
ED VISITS												
Adult	5,385	4,513	872	19.3 %	4,826	11.6 %	45,794	39,407	6,387	16.2 %	38,769	18.1 %
Maryvale	3,189	2,496	693	27.8 %	2,578	23.7 %	27,155	21,840	5,315	24.3 %	21,597	25.7 %
Labor & Delivery	330	307	23	7.5 %	286	15.4 %	3,101	2,790	311	11.1 %	2,727	13.7 %
Burn	233	219	14	6.4 %	221	5.4 %	2,073	1,871	202	10.8 %	1,873	10.7 %
Total	9,137	7,535	1,602	21.3 %	7,911	15.5 %	78,123	65,908	12,215	18.5 %	64,966	20.3 %
AMBULATORY VISITS												
Valleywise Community Health Centers	15,715	16,312	(597)	(3.7 %)	16,407	(4.2 %)	128,301	124,070	4,231	3.4 %	131,474	(2.4 %)
Valleywise Comprehensive Health Center-Phoenix	14,305	13,360	945	7.1 %	14,216	0.6 %	110,903	110,529	374	0.3 %	114,324	(3.0 %)
Valleywise Comprehensive Health Center-Peoria	3,501	3,847	(346)	(9.0 %)	3,810	(8.1 %)	28,090	29,677	(1,587)	(5.3 %)	28,509	(1.5 %)
Outpatient Behavioral Health	6,239	5,976	263	4.4 %	5,513	13.2 %	50,120	50,116	4	0.0 %	41,227	21.6 %
Dental	2,328	1,980	348	17.6 %	2,199	5.9 %	17,699	16,298	1,401	8.6 %	16,782	5.5 %
Total	42,088	41,475	613	1.5 %	42,145	(0.1 %)	335,113	330,690	4,423	1.3 %	332,316	0.8 %



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Period Ending March 31, 2023

	Mar-23 Actual	Mar-23 Budget	Mar-23 Variance	Mar-23 % Change	Prior Year Same Month Mar-22	Prior Year Same Month Variance	Prior Year Same Month % Change
Net Patient Service Revenue per APD	\$ 1,614	\$ 1,748	(\$ 134)	(7.7 %)	\$ 1,721	(\$ 107)	(6.2 %)
Salaries	\$ 25,253,071	\$ 26,746,737	\$ 1,493,666	5.6 %	\$ 23,475,848	(\$ 1,777,224)	(7.6 %)
Benefits	7,014,639	7,943,326	928,687	11.7 %	6,330,827	(683,812)	(10.8 %)
Contract Labor	7,961,395	3,203,077	(4,758,318)	(148.6 %)	11,087,065	3,125,670	28.2 %
Total Labor Costs	\$ 40,229,106	\$ 37,893,140	(\$ 2,335,965)	(6.2 %)	\$ 40,893,740	\$ 664,635	1.6 %
Supplies	\$ 9,382,731	\$ 8,145,753	(\$ 1,236,978)	(15.2 %)	\$ 10,239,064	\$ 856,333	8.4 %
Medical Service Fees	11,088,595	8,822,898	(2,265,697)	(25.7 %)	7,973,111	(3,115,484)	(39.1 %)
All Other *	13,683,812	12,558,008	(1,125,803)	(9.0 %)	12,816,653	(867,159)	(6.8 %)
Total	\$ 34,155,138	\$ 29,526,660	(\$ 4,628,478)	(15.7 %)	\$ 31,028,827	(\$ 3,126,310)	(10.1 %)
Total Operating and Non-Operating Expenses *	\$ 74,384,243	\$ 67,419,800	(\$ 6,964,443)	(10.3 %)	\$ 71,922,568	(\$ 2,461,676)	(3.4 %)
<small>* Excludes Depreciation</small>							
Tax Levy							
Property Tax	\$ 7,673,441	\$ 7,673,441	\$ 0	0.0 %	\$ 7,335,985	\$ 337,455	4.6 %
Bonds	3,094,397	3,094,397	(0)	(0.0 %)	4,749,185	(1,654,788)	(34.8 %)
Total Tax Levy	\$ 10,767,838	\$ 10,767,838	(\$ 0)	(0.0 %)	\$ 12,085,171	(\$ 1,317,333)	(10.9 %)
Patient Days - Acute	5,345	5,380	(35)	(0.7 %)	5,353	(8)	(0.1 %)
Patient Days - Behavioral Health	8,881	8,595	286	3.3 %	7,499	1,382	18.4 %
Patient Days - Total	14,226	13,975	251	1.8 %	12,852	1,374	10.7 %
Adjusted Patient Days	29,082	25,922	3,160	12.2 %	26,283	2,800	10.7 %
APD Ratio	2.04	1.85	0.19	10.2 %	2.05	(0.00)	(0.0 %)
Admissions - Acute	996	1,054	(58)	(5.5 %)	993	3	0.3 %
Admissions - Behavioral Health	365	392	(27)	(6.9 %)	318	47	14.8 %
Admissions - Total	1,361	1,446	(85)	(5.9 %)	1,311	50	3.8 %
Adjusted Admissions	2,782	2,682	100	3.7 %	2,681	101	3.8 %
Average Daily Census - Acute	172	174	(1)	(0.7 %)	173	(0)	(0.1 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Period Ending March 31, 2023

	Mar-23 Actual	Mar-23 Budget	Mar-23 Variance	Mar-23 % Change	Prior Year Same Month Mar-22	Prior Year Same Month Variance	Prior Year Same Month % Change
Average Daily Census - Behavioral Health	286	277	9	3.3 %	242	45	18.4 %
Average Daily Census - Total	459	451	8	1.8 %	415	44	10.7 %
Adjusted Occupied Beds - Acute	352	322	31	9.5 %	353	(1)	(0.2 %)
Adjusted Occupied Beds - Behavioral Health	586	514	71	13.9 %	495	91	18.4 %
Adjusted Occupied Beds - Total	938	836	102	12.2 %	848	90	10.7 %
Paid FTEs - Payroll	3,481	3,720	239	6.4 %	3,406	(75)	(2.2 %)
Paid FTEs - Contract Labor	533	287	(246)	(85.8 %)	820	288	35.1 %
Paid FTEs - Total	4,014	4,006	(7)	(0.2 %)	4,227	213	5.0 %
FTEs per AOB	4.28	4.79	0.51	10.7 %	4.99	0.71	14.2 %
FTEs per AOB (w/o Residents)	4.08	4.57	0.49	10.7 %	4.76	0.69	14.4 %
Benefits as a % of Salaries	27.8 %	29.7 %	1.9 %	6.5 %	27.0 %	(0.8 %)	(3.0 %)
Labor Costs as a % of Net Patient Revenue	85.7 %	83.6 %	(2.1 %)	(2.5 %)	90.4 %	4.7 %	5.2 %
Salaries and Contract Labor per APD	\$ 1,142	\$ 1,155	\$ 13	1.2 %	\$ 1,315	\$ 173	13.2 %
Benefits per APD	241	306	65	21.3 %	241	(0)	(0.1 %)
Supplies per APD	323	314	(8)	(2.7 %)	390	67	17.2 %
Medical Service Fees per APD	381	340	(41)	(12.0 %)	303	(78)	(25.7 %)
All Other Expenses per APD *	471	484	14	2.9 %	488	17	3.5 %
Total Expenses per APD *	\$ 2,558	\$ 2,601	\$ 43	1.7 %	\$ 2,737	\$ 179	6.5 %
Salaries and Contract Labor per Adj. Admission	\$ 11,938	\$ 11,166	(\$ 772)	(6.9 %)	\$ 12,892	\$ 954	7.4 %
Benefits per Adj. Admission	2,521	2,962	440	14.9 %	2,361	(160)	(6.8 %)
Supplies per Adj. Admission	3,372	3,037	(335)	(11.0 %)	3,819	447	11.7 %
Medical Service Fees per Adj. Admission	3,985	3,289	(696)	(21.2 %)	2,974	(1,012)	(34.0 %)
All Other Expenses per Adj. Admission *	4,918	4,682	(236)	(5.0 %)	4,781	(138)	(2.9 %)
Total Expenses per Adj. Admission *	\$ 26,735	\$ 25,136	(\$ 1,599)	(6.4 %)	\$ 26,827	\$ 92	0.3 %

* Excludes Depreciation



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Nine Periods Ending March 31, 2023

	Mar-23 YTD Actual	Mar-23 YTD Budget	Mar-23 YTD Variance	YTD Mar-23 % Change	YTD Prior Year Mar-22	YTD Prior Year Variance	YTD Prior Year % Change
Net Patient Service Revenue per APD	\$ 1,570	\$ 1,771	(\$ 201)	(11.3 %)	\$ 1,757	(\$ 186)	(10.6 %)
Salaries	\$ 219,531,674	\$ 224,515,168	\$ 4,983,494	2.2 %	\$ 221,695,407	\$ 2,163,733	1.0 %
Benefits	64,829,961	66,587,720	1,757,759	2.6 %	64,922,159	92,198	0.1 %
Contract Labor	64,929,844	38,826,863	(26,102,981)	(67.2 %)	57,027,934	(7,901,909)	(13.9 %)
Total Labor Costs	\$ 349,291,479	\$ 329,929,751	(\$ 19,361,728)	(5.9 %)	\$ 343,645,500	(\$ 5,645,979)	(1.6 %)
Supplies	\$ 73,676,408	\$ 69,570,645	(\$ 4,105,762)	(5.9 %)	\$ 75,443,512	\$ 1,767,104	2.3 %
Medical Service Fees	81,095,360	77,155,173	(3,940,188)	(5.1 %)	73,311,834	(7,783,527)	(10.6 %)
All Other *	118,905,032	123,498,361	4,593,329	3.7 %	102,534,881	(16,370,152)	(16.0 %)
Total	\$ 273,676,800	\$ 270,224,180	(\$ 3,452,621)	(1.3 %)	\$ 251,290,226	(\$ 22,386,574)	(8.9 %)
Total Operating and Non-Operating Expenses *	\$ 622,968,280	\$ 600,153,930	(\$ 22,814,349)	(3.8 %)	\$ 594,935,727	(\$ 28,032,553)	(4.7 %)
<small>* Excludes Depreciation</small>							
Tax Levy							
Property Tax	\$ 69,784,690	\$ 69,060,965	\$ 723,725	1.0 %	\$ 66,023,867	\$ 3,760,823	5.7 %
Bonds	28,141,433	27,849,576	291,857	1.0 %	42,742,667	(14,601,234)	(34.2 %)
Total Tax Levy	\$ 97,926,123	\$ 96,910,541	\$ 1,015,582	1.0 %	\$ 108,766,535	(\$ 10,840,411)	(10.0 %)
Patient Days - Acute	50,697	48,016	2,681	5.6 %	51,961	(1,264)	(2.4 %)
Patient Days - Behavioral Health	73,187	73,467	(280)	(0.4 %)	76,099	(2,912)	(3.8 %)
Patient Days - Total	123,884	121,483	2,401	2.0 %	128,060	(4,176)	(3.3 %)
Adjusted Patient Days	238,728	219,398	19,330	8.8 %	225,989	12,740	5.6 %
APD Ratio	1.93	1.81	0.12	6.7 %	1.76	0.16	9.2 %
Admissions - Acute	9,666	9,334	332	3.6 %	8,963	703	7.8 %
Admissions - Behavioral Health	2,953	3,413	(460)	(13.5 %)	3,337	(384)	(11.5 %)
Admissions - Total	12,619	12,747	(128)	(1.0 %)	12,300	319	2.6 %
Adjusted Admissions	24,317	23,021	1,296	5.6 %	21,706	2,611	12.0 %
Average Daily Census - Acute	185	175	10	5.6 %	190	(5)	(2.4 %)



MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT

VALLEYWISE HEALTH (COMBINED CARE SYSTEM)

FINANCIAL INDICATORS

For the Nine Periods Ending March 31, 2023

	Mar-23 YTD Actual	Mar-23 YTD Budget	Mar-23 YTD Variance	YTD Mar-23 % Change	YTD Prior Year Mar-22	YTD Prior Year Variance	YTD Prior Year % Change
Average Daily Census - Behavioral Health	267	268	(1)	(0.4 %)	278	(11)	(3.8 %)
Average Daily Census - Total	452	443	9	2.0 %	467	(15)	(3.3 %)
Adjusted Occupied Beds - Acute	357	316	40	12.7 %	335	22	6.5 %
Adjusted Occupied Beds - Behavioral Health	515	484	30	6.3 %	490	25	5.0 %
Adjusted Occupied Beds - Total	871	801	71	8.8 %	825	46	5.6 %
Paid FTEs - Payroll	3,446	3,578	132	3.7 %	3,517	70	2.0 %
Paid FTEs - Contract Labor	506	349	(157)	(45.1 %)	647	141	21.8 %
Paid FTEs - Total	3,952	3,927	(25)	(0.6 %)	4,164	212	5.1 %
FTEs per AOB	4.54	4.90	0.37	7.5 %	5.05	0.51	10.2 %
FTEs per AOB (w/o Residents)	4.32	4.67	0.35	7.5 %	4.82	0.50	10.3 %
Benefits as a % of Salaries	29.5 %	29.7 %	0.1 %	0.4 %	29.3 %	(0.2 %)	(0.8 %)
Labor Costs as a % of Net Patient Revenue	93.2 %	84.9 %	(8.3 %)	(9.7 %)	86.6 %	(6.6 %)	(7.6 %)
Salaries and Contract Labor per APD	\$ 1,192	\$ 1,200	\$ 9	0.7 %	\$ 1,233	\$ 42	3.4 %
Benefits per APD	272	304	32	10.5 %	287	16	5.5 %
Supplies per APD	309	317	8	2.7 %	334	25	7.6 %
Medical Service Fees per APD	340	352	12	3.4 %	324	(15)	(4.7 %)
All Other Expenses per APD *	498	563	65	11.5 %	454	(44)	(9.8 %)
Total Expenses per APD *	\$ 2,610	\$ 2,735	\$ 126	4.6 %	\$ 2,633	\$ 23	0.9 %
Salaries and Contract Labor per Adj. Admission	\$ 11,698	\$ 11,439	(\$ 259)	(2.3 %)	\$ 12,841	\$ 1,143	8.9 %
Benefits per Adj. Admission	2,666	2,892	226	7.8 %	2,991	325	10.9 %
Supplies per Adj. Admission	3,030	3,022	(8)	(0.3 %)	3,476	446	12.8 %
Medical Service Fees per Adj. Admission	3,335	3,352	17	0.5 %	3,378	43	1.3 %
All Other Expenses per Adj. Admission *	4,890	5,365	475	8.9 %	4,724	(166)	(3.5 %)
Total Expenses per Adj. Admission *	\$ 25,618	\$ 26,070	\$ 451	1.7 %	\$ 27,409	\$ 1,790	6.5 %

* Excludes Depreciation

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

OPERATING REVENUE

Patient Days, Admissions and Adjusted Patient Days

<i>Acute Care</i>	Actual	Budget	Variance	%Variance
MTD - Patient Days	5,345	5,380	(35)	-0.7%
YTD - Patient Days	50,697	48,016	2,681	5.6%

MTD - Admissions	996	1,054	(58)	-5.5%
YTD - Admissions	9,666	9,334	332	3.6%

MTD - Average Length of Stay (ALOS)	5.4	5.1	(0.3)	-5.1%
YTD - Average Length of Stay (ALOS)	5.2	5.1	(0.1)	-2.0%

MTD - Average Daily Census (ADC)	172	174	(1)	-0.7%
YTD - Average Daily Census (ADC)	185	175	10	5.6%

<i>Behavioral Health</i>	Actual	Budget	Variance	%Variance
MTD - Patient Days	8,881	8,595	286	3.3%
YTD - Patient Days	73,187	73,467	(280)	-0.4%

MTD - Admissions	365	392	(27)	-6.9%
YTD - Admissions	2,953	3,413	(460)	-13.5%

MTD - Average Length of Stay (ALOS)	24.3	21.9	(2.4)	-11.0%
YTD - Average Length of Stay (ALOS)	24.8	21.5	(3.3)	-15.1%

MTD - Average Daily Census (ADC)	286	277	9	3.3%
YTD - Average Daily Census (ADC)	267	268	(1)	-0.2%

<i>Adjusted Patient Days (APD)</i>	Actual	Budget	Variance	%Variance
Month-to-Date	29,082	25,922	3,160	12.2%
Year-to-Date	238,728	219,398	19,330	8.8%

Net patient service revenue

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 46,944,199	\$ 45,316,174	\$ 1,628,025	3.6%
Year-to-Date	\$ 374,864,817	\$ 388,557,007	\$ (13,692,190)	-3.5%
Month-to-Date Per APD	\$ 1,614	\$ 1,748	\$ (134)	-7.7%
Year-to-Date Per APD	\$ 1,570	\$ 1,771	\$ (201)	-11.3%

Other operating revenue

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 15,826,519	\$ 10,669,305	\$ 5,157,215	48.3%
Year-to-Date	\$ 118,441,361	\$ 95,382,084	\$ 23,059,277	24.2%

The majority of the positive variances for the month are in AHCCCS Healthy II program revenues, 340(b) program, retail pharmacies revenues and offsetting revenue grants/research.

Total operating revenues

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 62,770,718	\$ 55,985,479	\$ 6,785,240	12.1%
Year-to-Date	\$ 493,306,177	\$ 483,939,091	\$ 9,367,087	1.9%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

OPERATING EXPENSES

Salaries and wages

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 25,253,071	\$ 26,746,737	\$ 1,493,666	5.6%
Year-to-Date	\$ 219,531,674	\$ 224,515,168	\$ 4,983,494	2.2%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll</i>	3,481	3,720	239	6.4%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll (w/o Residents)</i>	3,478	3,716	238	6.4%

	Actual	Budget	Variance	%Variance
<i>Salaries per FTE's - Payroll</i>	\$ 7,254	\$ 7,191	\$ (64)	-0.9%

Contract labor

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 7,961,395	\$ 3,203,077	\$ (4,758,318)	-148.6%
Year-to-Date	\$ 64,929,844	\$ 38,826,863	\$ (26,102,981)	-67.2%

	Actual	Budget	Variance	%Variance
<i>FTE's - Contract Labor incl Outsource</i>	533	287	(246)	-85.8%

	Actual	Budget	Variance	%Variance
<i>FTE's - Contract Labor</i>				
Nursing operations - Acute	206	60	(146)	-241.4%
Revenue Cycle	-	-	-	-100.0%
Behavioral Health	41	2	(39)	-1950.1%
Information Technology	6	1	(5)	-500.0%
Support Services	15	9	(6)	-65.7%
Interns & Residents	187	187	-	0.0%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's - Payroll & Contract Labor</i>	4,014	4,006	(7)	-0.2%

	Actual	Budget	Variance	%Variance
<i>Adjusted Occupied Beds (AOB)</i>	938	836	102	12.2%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's per AOB</i>	4.28	4.79	0.51	10.7%

	Actual	Budget	Variance	%Variance
<i>Paid FTE's per AOB (w/o Residents)</i>	4.28	4.79	0.51	10.7%

Employee benefits

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 7,014,639	\$ 7,943,326	\$ 928,687	11.7%

The positive variances for the month are primarily in the NET medical and dental - self insured expenses, paid leave accrual, and taxes.

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

Benefits as a % of salaries

	Actual	Budget	Variance	%Variance
Month-to-Date	27.8%	29.7%	1.9%	6.5%
Year-to-Date	29.5%	29.7%	0.1%	0.4%

Medical service fees

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 11,088,595	\$ 8,822,898	\$ (2,265,697)	-25.7%
Year-to-Date	\$ 81,095,360	\$ 77,155,173	\$ (3,940,188)	-5.1%

The majority of the negative variances for the month are due to changes from the new DMG master service agreement, which retroed back to January. Additional reconciliation on-going.

Supplies

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 9,382,731	\$ 8,145,753	\$ (1,236,978)	-15.2%
Year-to-Date	\$ 73,676,408	\$ 69,570,645	\$ (4,105,762)	-5.9%

The negative variances for the month are primarily in pharmaceuticals, surgery related medical supplies, laboratory supplies, and software; while majority of the positive variance for the month are primarily in other supplies, and oxygen & other gases.

Purchased services

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 5,344,493	\$ 4,413,026	\$ (931,468)	-21.1%
Year-to-Date	\$ 40,863,348	\$ 40,648,954	\$ (214,394)	-0.5%

The major negative variances for the month are in management fees, other services, attorney/legal fees and other professional services; while the major positive variance for the month is in advertising services.

Other expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 6,033,168	\$ 5,315,499	\$ (717,669)	-13.5%
Year-to-Date	\$ 45,058,983	\$ 47,423,816	\$ 2,364,833	5.0%

The major negative variances for the month are in risk management expenses, web-based subscriptions, patient transport services, organizational memberships, and rent expense; while the major positive variance for the month is in utilities.

Provider Assessment

	Actual	Budget	Variance	%Variance
Month-to-Date	-	-	-	0.0%
Year-to-Date	\$ 5,891,876	\$ 5,891,876	-	0.0%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

Depreciation

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 4,073,850	\$ 4,073,850	\$ -	0.0%
Year-to-Date	\$ 32,966,481	\$ 35,238,970	\$ 2,272,489	6.4%

Total operating expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 76,151,943	\$ 68,664,166	\$ (7,487,777)	-10.9%
Year-to-Date	\$ 628,843,936	\$ 605,859,186	\$ (22,984,750)	-3.8%

Operating income (loss)

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ (13,381,225)	\$ (12,678,688)	\$ (702,537)	-5.5%
Year-to-Date	\$ (135,537,758)	\$ (121,920,095)	\$ (13,617,663)	-11.2%

Non-operating revenues (expenses)

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ 9,980,850	\$ 8,865,904	\$ 1,114,946	12.6%
Year-to-Date	\$ 82,813,311	\$ 75,734,904	\$ 7,078,406	9.3%

Excess of revenues over expenses

	Actual	Budget	Variance	%Variance
Month-to-Date	\$ (3,400,375)	\$ (3,812,784)	\$ 412,409	-10.8%
Year-to-Date	\$ (52,724,448)	\$ (46,185,191)	\$ (6,539,257)	14.2%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

ASSETS

Cash and cash equivalents - Delivery system

Mar-23	Jun-22	Change	% change
\$ 230,770,554	\$ 233,412,110	\$ (2,641,556)	-1.1%

Cash and cash equivalents - Bond (restricted)

Mar-23	Jun-22	Change	% change
\$ 183,960,295	\$ 306,922,949	\$ (122,962,653)	-40.1%

Paid \$55.9M in principal and interest in July 2022 related to the 2nd and 3rd bond offerings.

Paid \$14.6M in interest in January 2023 related to the 2nd and 3rd bond offerings.

Patient A/R, net of allowances

Mar-23	Jun-22	Change	% change
\$ 92,368,064	\$ 92,605,989	\$ (237,925)	-0.3%

Other receivables and prepaid items

Mar-23	Jun-22	Change	% change
\$ 43,852,181	\$ 64,164,727	\$ (20,312,546)	-31.7%

FY23 other receivables / prepaids includes:

\$15.4M in prepaids/deposits	\$1.6M in Healthy II Az
\$11.8M in inventories	\$1.2M in Psych subsidy
\$4.7M receivables from grants & research sponsors	\$705K due from Home Assist Health
\$3.7M due from other receivables (local match partners)	\$404K due from other hospital - resident rotation
\$2.3M in retail pharmacy receivable	\$300 due from other receivables
\$1.7M due from Wellpartner/340B program	\$77K due from Health Foundation

Estimated amounts due from third party payors

Mar-23	Jun-22	Change	% change
\$ 40,001,917	\$ 48,275,363	\$ (8,273,446)	-17.1%

FY23 due from third party payors includes:

\$36.1M due from AHCCCS for GME	\$758K due from First Things First
\$3.2M due from AHCCCS for DSH	

Due from related parties

Mar-23	Jun-22	Change	% change
\$ 5,613,355	\$ 1,721,769	\$ 3,891,586	226.0%

FY23 due from related parties includes:

\$3.0M due from HIV grant programs	\$2.6M due from Maricopa County for tax levy collection
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Other Current Assets

Mar-23	Jun-22	Change	% change
\$ 2,177,940	\$ 2,177,940	\$ -	0.0%

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

Capital Assets, net

Mar-23	Jun-22	Change	% change
\$ 768,577,541	\$ 723,183,811	\$ 45,393,730	6.3%

Deferred outflows

Mar-23	Jun-22	Change	% change
\$ 84,873,429	\$ 84,873,429	\$ -	0.0%

LIABILITIES AND NET POSITION

Current maturities of long-term debt

Mar-23	Jun-22	Change	% change
\$ 35,593,090	\$ 58,108,248	\$ (22,515,157)	-38.7%

FY23 current maturities includes:

\$33.4M in Bond current portion and interest payable

\$2.2M in current portion - Lease Liability

Accounts payable

Mar-23	Jun-22	Change	% change
\$ 62,782,484	\$ 52,418,672	\$ 10,363,811	19.8%

FY23 accounts payable includes:

\$29.1M in vendor related expense accruals/estimates

\$16.7M due to DMG for staffing, annual recon and pass thru payments

\$16.9M in vendor approved payments

Accrued payroll and expenses

Mar-23	Jun-22	Change	% change
\$ 30,062,151	\$ 38,205,132	\$ (8,142,980)	-21.3%

Medical claims payable

Mar-23	Jun-22	Change	% change
\$ 16,882,623	\$ 17,012,077	\$ (129,454)	-0.8%

Due to related parties

Mar-23	Jun-22	Change	% change
\$ -	\$ 6,157,914	\$ (6,157,914)	-100.0%

Timing of tax levy revenue accrual and actual collection received.

**MARICOPA COUNTY SPECIAL HEALTH CARE DISTRICT
VALLEYWISE HEALTH (COMBINED CARE SYSTEM)
FINANCIAL STATEMENT HIGHLIGHTS
For the month ending March 31, 2023**

Other current liabilities

Mar-23	Jun-22	Change	% change
\$ 77,569,846	\$ 77,276,515	\$ 293,331	0.4%

FY23 other current liabilities includes:

\$21.6M in deferred income (Health Foundation)
\$19.8M in deferred income (MC ARPA)
\$12.3M in 3rd party settlement (FQHC)
\$9.6M in patient credit balances
\$5.5M in other deferred income (TIP, APSI)

\$3.6M in settlement reserved for Medicare
\$3.2M in deferred income for grants, research, & study residuals
\$1.2M in other deferred income
\$445K in unclaimed/stale dated checks
\$367K in capitation payments

Bonds payable

Mar-23	Jun-22	Change	% change
\$ 651,808,353	\$ 677,938,353	\$ (26,130,000)	-3.9%

Reclassified current maturities portion of Bond payable

Other long-term debt

Mar-23	Jun-22	Change	% change
\$ 4,699,069	\$ 4,699,069	\$ -	0.0%

Long-term portion of lease liability

Long-term liabilities

Mar-23	Jun-22	Change	% change
\$ 287,090,884	\$ 287,090,884	\$ -	0.0%

Pension liability per ASRS report - GASB68

Deferred inflows

Mar-23	Jun-22	Change	% change
\$ 104,660,022	\$ 104,660,022	\$ -	0.0%

Net position

Mar-23	Jun-22	Change	% change
\$ 185,745,823	\$ 238,470,271	\$ (52,724,448)	-22.1%



**Valleywise Health
Health Plan sale proceeds**

Beginning balance - February 01, 2017		\$ -
ADD: Payment received from UHC for member transfer	\$ 33,361,499.99	
Investment income	1,601,294.04	
Fund Interest	554,744.81	
Bank interest income received - YTD	<u>83,208.61</u>	
		35,600,747.45
LESS: Consulting services expense	(547,601.00)	
Valleywise Health Foundation Funding	(4,750,000.00)	
Bank charges - transfer fees	<u>(50.00)</u>	
		(5,297,651.00)
Ending balance as of March 31, 2023		<u><u>\$ 30,303,096.45</u></u>



Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 6.

Investment of Funds Report



Investment of Funds report Fiscal Year 2023

FY2023 Combined	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 481,709,252	\$ 445,529	0.09%	1.11%
August	\$ 453,791,057	\$ 451,915	0.10%	1.20%
September	\$ 447,502,453	\$ 449,553	0.10%	1.21%
October	\$ 463,083,055	\$ 631,968	0.14%	1.64%
November	\$ 444,023,611	\$ 633,359	0.14%	1.71%
December	\$ 421,520,070	\$ 639,161	0.15%	1.82%
January	\$ 364,091,866	\$ 663,049	0.18%	2.19%
February	\$ 412,670,174	\$ 705,484	0.17%	2.05%
March	\$ 414,805,314	\$ 666,405	0.16%	1.93%
Monthly average	\$ 433,688,539	\$ 587,380	0.10%	1.17%

FY2023 Operating - VHMC	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 243,055,781	\$ 185,551	0.08%	0.92%
August	\$ 225,634,299	\$ 185,961	0.08%	0.99%
September	\$ 224,068,755	\$ 184,977	0.08%	0.99%
October	\$ 237,811,929	\$ 280,584	0.12%	1.42%
November	\$ 224,236,228	\$ 279,279	0.12%	1.49%
December	\$ 206,504,396	\$ 280,489	0.14%	1.63%
January	\$ 172,084,510	\$ 304,793	0.18%	2.13%
February	\$ 228,039,754	\$ 345,666	0.15%	1.82%
March	\$ 229,269,638	\$ 308,739	0.13%	1.62%
Monthly average	\$ 221,189,477	\$ 261,782	0.08%	0.97%

FY2023 Bond - related	Average Cash Balance **	Allocated Investment Income	Effective Yield	Annual Yield
July	\$ 238,653,471	\$ 254,294	0.11%	1.28%
August	\$ 228,156,758	\$ 254,530	0.11%	1.34%
September	\$ 223,433,698	\$ 253,517	0.11%	1.36%
October	\$ 225,271,126	\$ 333,264	0.15%	1.78%
November	\$ 219,787,383	\$ 332,620	0.15%	1.82%
December	\$ 215,015,674	\$ 332,890	0.15%	1.86%
January	\$ 192,007,357	\$ 358,251	0.19%	2.24%
February	\$ 184,630,421	\$ 359,810	0.19%	2.34%
March	\$ 185,535,676	\$ 357,662	0.19%	2.31%
Monthly average	\$ 212,499,063	\$ 315,204	0.11%	1.33%

** Average cash balance includes both cash and cash equivalents, short and long term investments

** Investments are part of Maricopa County Treasurer's investment pool.



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 7.

Care Reimagined Update



April 24, 2023

Care Reimagined Updates

Presented by:
Lia Christiansen, Chief Administrative Officer



Care Reimagined Program Overview

Care Reimagined Program Features

-  **\$935M** bond-funded program
-  **13** Updated or new locations
-  **1,926** Design & Construction Professionals Engaged
-  **7** Decommission sites
-  Expanding High Quality Care
-  Over **21,269** total views on The Vine

Completion to Date:

Valleywise Health Medical Center Campus	79%
Valleywise Behavioral Health Center Maryvale	100%
Ambulatory (CHCs) Peoria	100%
South Phoenix/Laveen	100%
North Phoenix	100%
Mesa	100%
West Maryvale	100%

Approximately 13,584,279 Accumulative Man Hours For All Projects

Care Reimagined Projects Timeline

Location	Estimated Opening Date
Valleywise Health Medical Center (VHMC & Ancillary Projects)	
Final Design Completion	December, 2020
Construction Certificate of Occupancy	August, 2023
Activation / Bldg Handoff	October, 2023
Licensing	October, 2023
Estimated "Go-live"	October, 2023
Valleywise Health Virginia G. Piper Charitable Trust Pavilion Piper Pavilion	
Final Design Completion	January, 2021
Construction Certificate of Occupancy	June, 2023
Activation / Bldg Handoff	June, 2023
Estimated "Go-live"	June - August 2023
Site decommissioning CEP, Hogan Bldg, VHMC, CAC	
CEP	January, 2024
Hogan Bldg	January, 2024
VHMC / CAC	January, 2024

Care Reimagined Program Dashboard

Legend:	
Not Applicable	○
Not Started	●
On Target	●
Mitigation Plan	●
Major Concern	●
Completed	●

	Schedule	Budget	Land Acquisition	Operational Program	Design	Construction	Off-Site Utilities	Long-Lead Materials	Medical EQUIP	FF&E	Safety
VHMC MAIN CAMPUS											
Central Utilities Plant / Utility Corridors (2611)	●	●	N/A	●	●	●	●	●	N/A	●	●
Valleywise Health Medical Center	●	●	N/A	●	●	●	●	●	●	●	●
West Parking	●	●	N/A	●	●	●	●	●	N/A	N/A	●
Site Hardscape	●	●	N/A	●	●	●	N/A	●	N/A	N/A	●
Admin / Research / Faculty:Piper Pavilion	●	●	N/A	●	●	●	●	●	●	●	●
Abatement / Demolition (VHMC)	●	●	N/A	●	N/A	●	●	●	N/A	N/A	●
Valleywise Behavioral Health Center-Phoenix (Annex)	●	●	N/A	●	●	●	●	●	N/A	●	●

Valleywise Health Medical Center Campus

Budget alignment and escalation- Valleywise Health approved alternate funding source. Industry material and labor shortages expected to impact material delivery timelines on the Acute Care Hospital. Material storage strategies are enabled to help mitigate delays.

Valleywise Health Piper Pavilion

Technology projected budget overage. Mitigation plan in place to reduce cost exposure. Unforeseen structural sub grade conditions not present on as-built drawings delayed completion by 10 days without cost impact.

Valleywise Health Medical Center Campus

2601 E. Roosevelt St. Phoenix, AZ 85008

Vanir Project Director: Justin Starts
 Programming: Blue Cottage
 CM at Risk: Kitchell Contractors Inc.
 Architect: Cuningham Group Architecture Inc.

Project Information:

The Medical Center Campus scope is comprised of many elements for hospital improvement that include replacing the existing acute care hospital, annex behavioral health air handling unit, and server accommodations. The new Central Utility Plant was built with an immediate connection to the existing site buildings for combined annual energy savings throughout the site construction duration. Decommissioning of existing buildings, current Valleywise Health Medical Center, CAC (Administration Building), Hogan, and Central Energy Plant, to be phased post Medical Center go-live. The laundry building decommissioning made way for the Piper Pavilion currently under construction.

VHMC Acute Care & Ancillary Facilities Timeline

Final Design Completion	Dec 2020
Construction- Certificate of Occupancy	August 2023
Activation / Licensing	October 2023
"Go Live"	October 2023

CONSTRUCTION UPDATE:

- ICU sliding door installation is underway on the 6th floor
- Air test and balance activities have begun on the 4th level
- Steris lights & booms installation is underway

EQUIPMENT & ACTIVATION UPDATE:

- Planning is ongoing, and relocation planning is underway
- **NEXT 30 DAYS:**
- Paving and landscaping will be complete at Phase 2 north entry and the drive between the CHC and the existing hospital will be opened to through traffic
- Cart wash in Central Sterile will be set
- Fire pump will be energized

Estimate at Completion	Paid to Date	Billed to Date	Percent Spent
\$606.9M	\$447.5M	\$466.4M	77%
Days w/o Incident	Manhours	Percent Complete	
757* *without loss of time	51,476	90% 79%**	

* Construction Complete₅
 **Overall Complete

Source: Vanir CM, updated 04/09/23

Valleywise Health Medical Center Campus

2601 E. Roosevelt St. Phoenix, AZ 85008



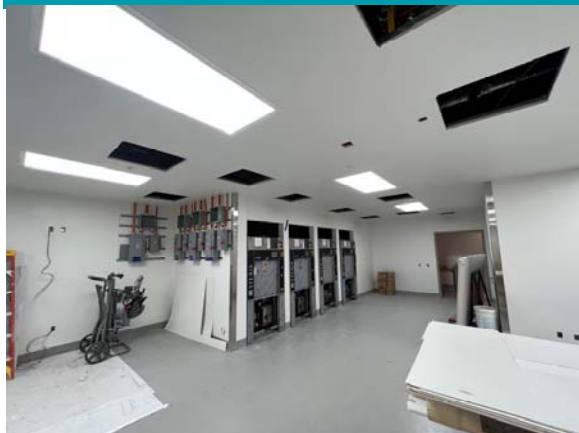
Valleywise Health Medical Center

2601 E. Roosevelt St. Phoenix, AZ 85008

Acute Care Hospital

- Installation of Central Sterile equipment is underway
- PVC roofing is ongoing at the north canopy
- Curb placement and hardscaping are underway at the north entry
- IDF buildout is complete from basement thru level 10
- Lab hoods are onsite and ready for installation

Level 3, CSPD Progress



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Level 3, Central Sterile Dirty Side



Level 4, Patient Room



Source: Vanir CM, updated 04/09/23; images courtesy Kitchell Construction

Valleywise Health Medical Center

2601 E. Roosevelt St. Phoenix, AZ 85008

Exterior Signage East Side



ACH, North Canopy



ACH, Overall Campus Progress



Valleywise Health Medical Center

2601 E. Roosevelt St. Phoenix, AZ 85008

Burn Lobby Progress



Phase 2 Progress



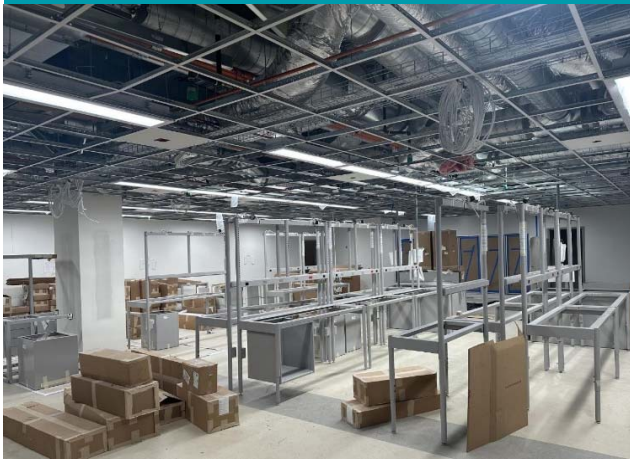
10th Level, Plumbing Rough-In



Valleywise Health Medical Center

2601 E. Roosevelt St. Phoenix, AZ 85008

Level 3, Lab Progress



Trauma Room Progress



Level 5, Patient Room



Valleywise Health Medical Center

2601 E. Roosevelt St. Phoenix, AZ 85008

Level 8, Team Provider Room



Central Sterile Dirty Side

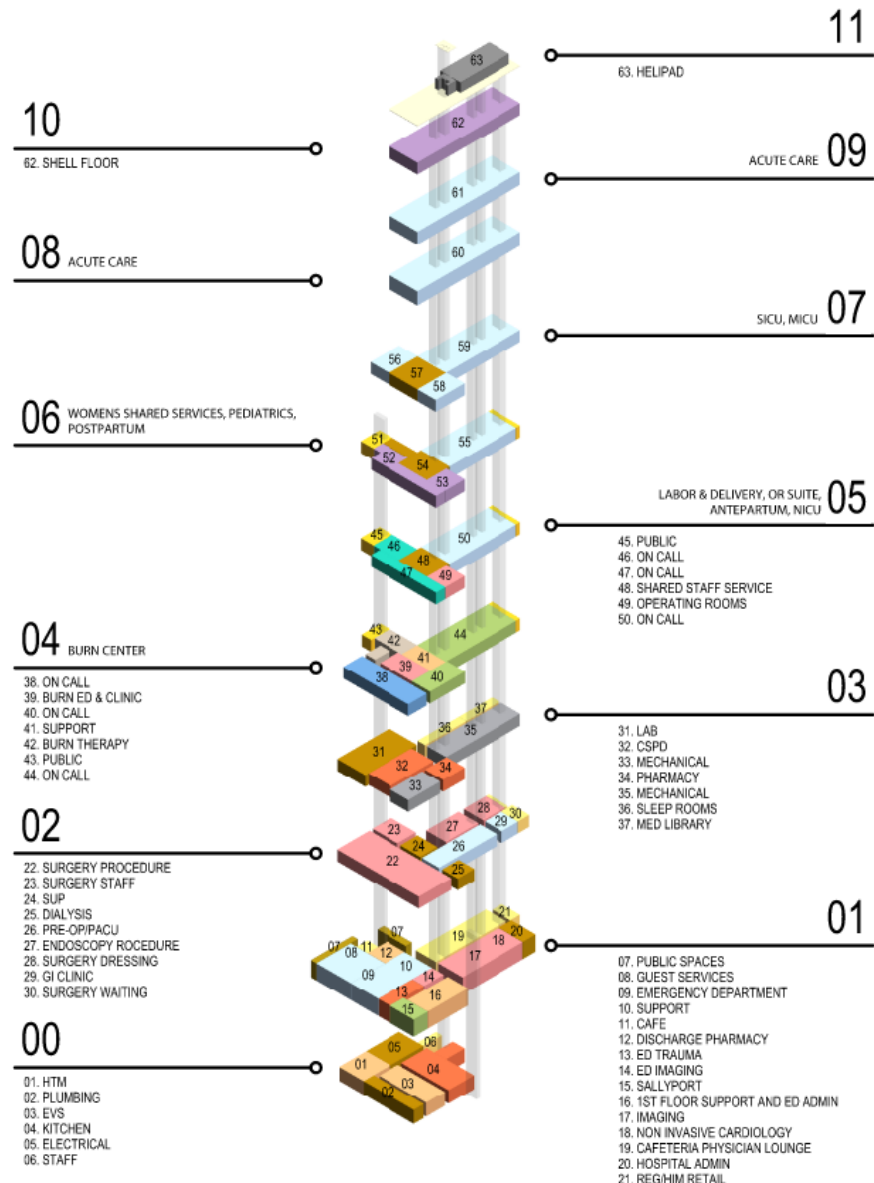


4th Level, Burn Procedure Room



Valleywise Health Medical Center

Departmental stacking diagram



Blue Cottage Update

March 23	April 23	May 23	June 23	July 23	August 23
<ul style="list-style-type: none"> Continue ACH transition, physical move, and patient move planning Continue Day in the Life (DIL) planning Continue ACH/Piper Pavilion activation meetings 	<ul style="list-style-type: none"> Continue ACH transition, physical move, and patient move planning Continue Day in the Life (DIL) planning Conduct Preparing for Change Workshop #2 Continue ACH/Piper Pavilion activation meetings 	<ul style="list-style-type: none"> Continue ACH transition, physical move, and patient move planning Continue Day in the Life (DIL) planning Continue ACH/Piper Pavilion activation meetings Complete move plan for leadership approval 	<ul style="list-style-type: none"> Continue ACH transition and patient move planning Continue Day in the Life (DIL) planning Continue ACH/Piper Pavilion activation meetings Obtain leadership approval on move plan 	<ul style="list-style-type: none"> Continue ACH transition and patient move planning Continue Day in the Life (DIL) planning Continue ACH activation meetings Finalize orientation manual content 	<ul style="list-style-type: none"> Conduct Day in the Life #1 Conduct Mock Patient Move #1 Continue ACH activation meetings Distribute orientation manuals

CURRENT

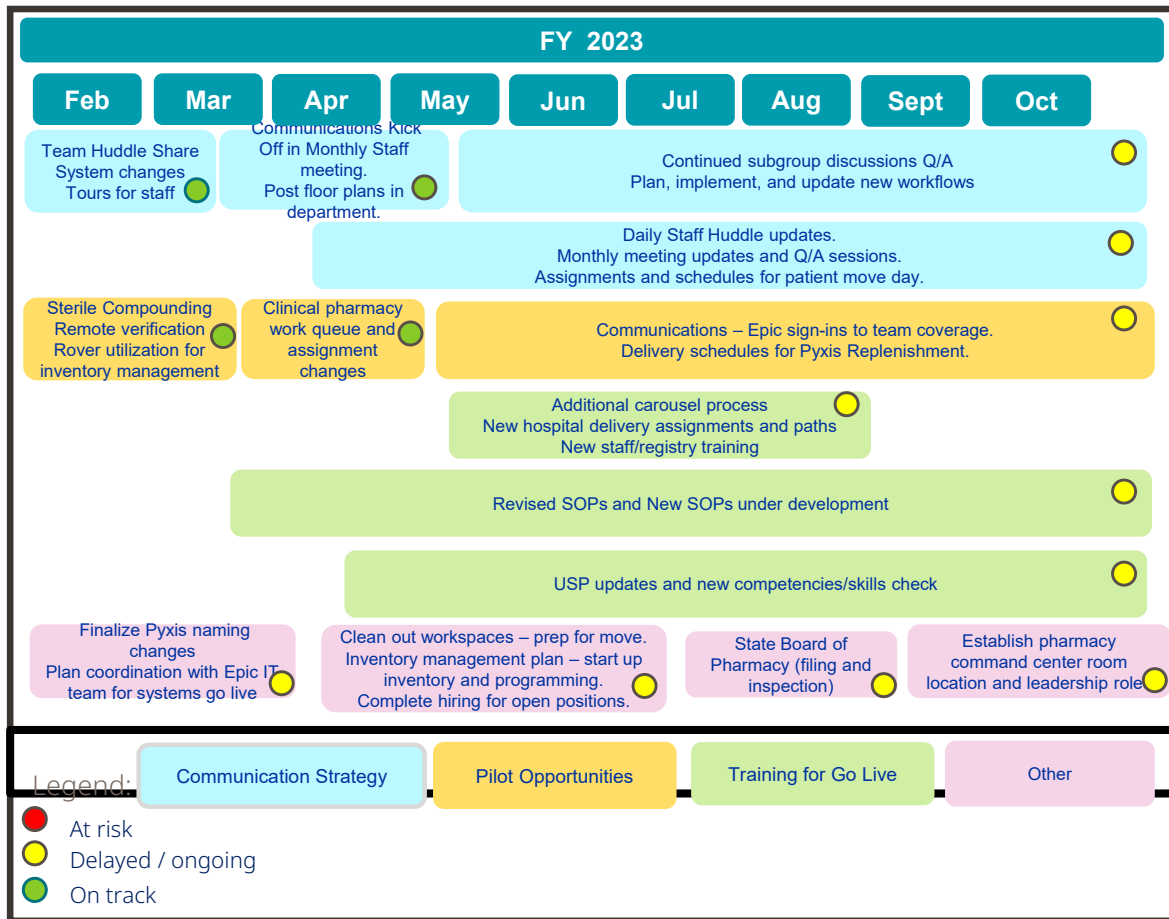
- Continue alignment with IT on RSVT workflow prioritization needs in order to support Epic and other technology "build"/planning timelines
- Conduct RSVT user groups meetings, refining and finalizing future state workflows to support individual department as well as multidisciplinary operations. Define target metrics that measure success and are reportable. Identify strategies to support operational change implementation, training and communication needs for departments. Identify key pilot opportunities to implement and train current state as applicable.
- Develop patient move goals and guidelines, identify team leads, and validate plan for patient move sequence and timing for patient move. Continue developing move processes, modifying tools and checklists as needed to support patient move planning.
- Maintain high-level knowledge of budget/program alignment with VH leadership, IPMO, and Design/Construction teams for Roosevelt planning activities
- Continue activation planning for ACH and Piper Pavilion

FOR LEADERSHIP REVIEW/DECISION

GOALS FOR NEXT 60 DAYS

- Continue user group planning to finalize remaining workflows and assumptions that operationalize future state processes for RSVT, ensure alignment between clinical and system-wide operational planning.
- Conduct follow up "Preparing for Change" workshop to support future state culture shifts, level set expectations, provide education/tools to support change management needs. Support stakeholder development and implementation of "road maps" for their department specific transition needs.
- Refine roles/responsibilities for patient move core team, develop move team structure and roles, identify move team leads, and continue due diligence efforts to validate patient move strategy (simulation modeling). Work to validate department move sequence and align move plans, to align with equipment and technology planning, and overall move/activation needs.
- Confirm direction and align schedules for construction and operational planning activities
- Continue monthly cadence of user group meetings, conduct multidisciplinary focused planning with ad hoc and combined user group meetings as needed
- Continue developing plans for RSVT support services department activation planning and move sequence/timelines. Continue planning for ACH/Piper Pavilion multidisciplinary monthly activation meetings (including ACH and warehouse activation planning).

Inpatient Pharmacy: "Roadmap" For Implementing Change

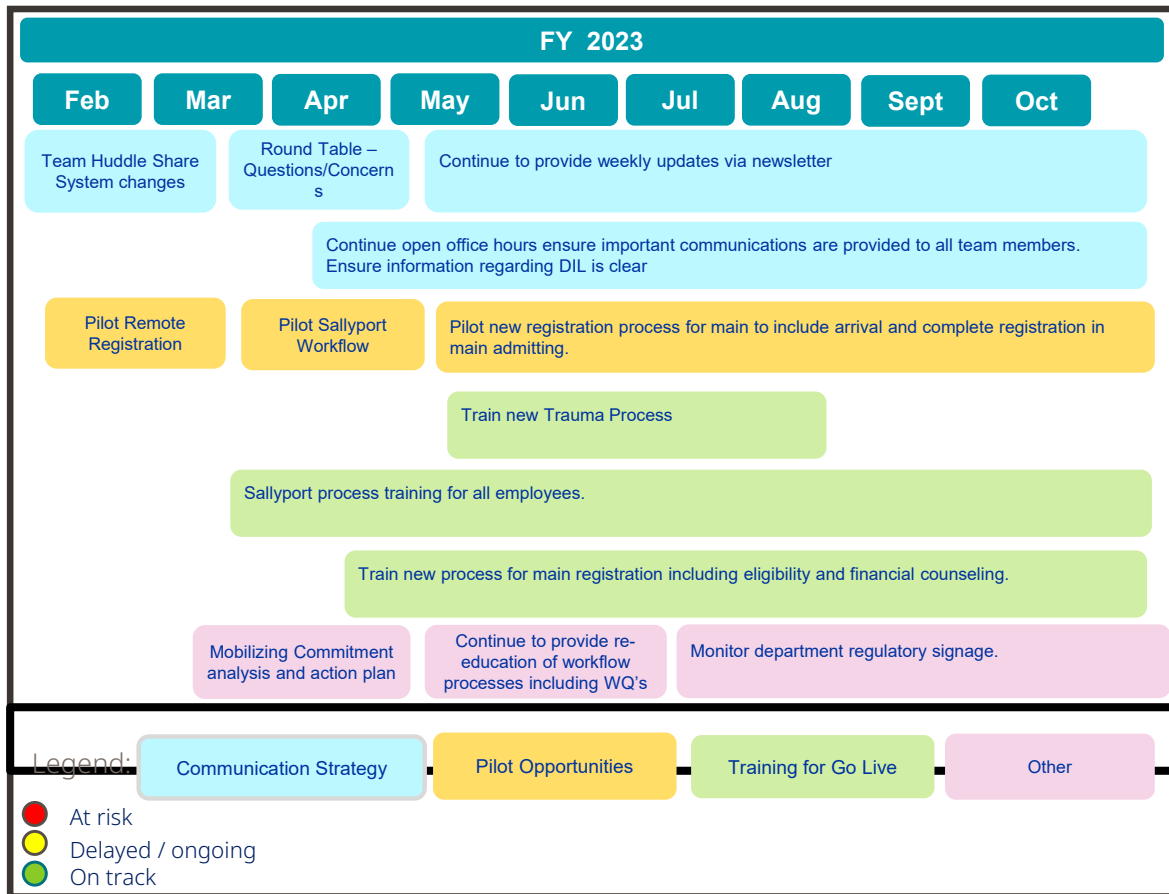


Key Updates:

Process Improvements Implemented

- 03.2023 – remote verification for sterile compounding
- 04.2023 – pharmacist work queues and communication

Patient Access: "Roadmap" For Implementing Change



Key Updates:

Process Improvements Implemented

- Updated pre-registration WQs for pending authorizations.

Valleywise Health – Virginia G. Piper Charitable Trust Pavilion

2609 E. Roosevelt St. Phoenix, AZ 85008

Vanir Project Manager: Shannon Lobdell

Programming: Blue Cottage

CM at Risk: Kitchell Contractors Inc.

Architect: Cuningham Group Architecture Inc.

Project Information:

The Piper Pavilion scope will comprise of a multi-story building that will house Supply Chain, Research & Education, SIM Lab, Faculty Spaces and Administrative Programs to support the new Acute Care Hospital

Piper Pavilion Timeline

Final Design Completion	January 2021
Construction- Certificate of Occupancy	June 2023
Activation / Licensing	June 2023
"Go Live"	June 2023

CONSTRUCTION UPDATE

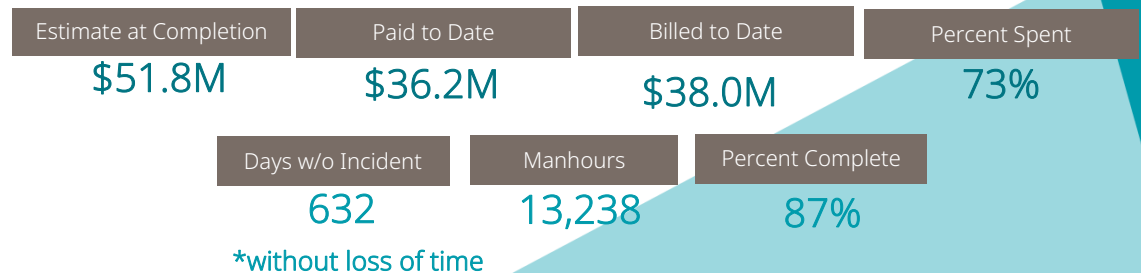
- Millwork installation has begun
- 5th level framing is underway
- Testing and balance activities have begun
- Exterior wall buildout is complete

EQUIPMENT & ACTIVATION UPDATE:

- Relocation planning has begun with a focus to enable Supply Chain activation prior to ACH

NEXT 30 DAYS:

- Switch installation in the IDF rooms will begin
- Installation of the light & booms in the Sim Lab will begin
- North canopy buildout will be complete
- Door and hardware installation will be complete



Valleywise Health – Virginia G. Piper Charitable Trust Pavilion

2609 E. Roosevelt St. Phoenix, AZ 85008



Valleywise Health – Virginia G. Piper Charitable Trust Pavilion

2609 E. Roosevelt St. Phoenix, AZ 85008



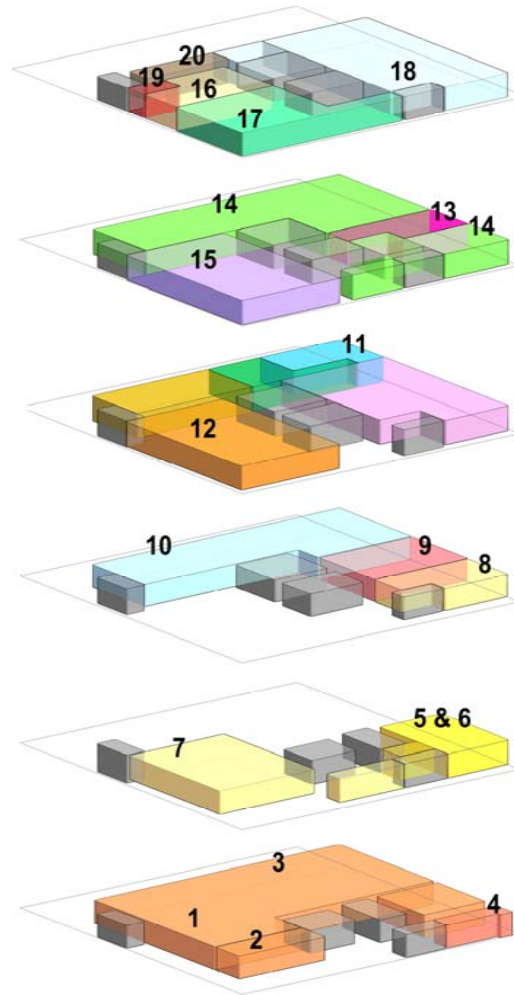
Valleywise Health – Virginia G. Piper Charitable Trust Pavilion

2609 E. Roosevelt St. Phoenix, AZ 85008



Virginia G. Piper Charitable Trust Pavilion

Departmental stacking diagram



Level 6 (17,252 BGSF)	
16. Marketing/Communications	1,602
17. General Admin	3,085
18. Executive Administration	6,891
19. Heads of State Room	339
20. Media Services	847
DGSF	12,764
BGSF	17,252
Level 5 (20,519 BGSF)	
13. Medical Staff Services	1,028
14. Physician Offices	7,478
15. Residency Program Offices	4,125
DGSF	12,631
BGSF	20,519
Level 4 (20,519 BGSF)	
11. Educational and Research	9,637
12. Simulation Lab	4,782
DGSF	14,419
BGSF	20,519
Level 3 (15,405 BGSF)	
8. Board Room	1,729
9.	2,119
10. HR/Legal/Assist. Dist. Counc.	5,359
DGSF	9,207
BGSF	15,405
Level 2 (10,386 BGSF)	
5. Supply Chain - Staff Area	1,259
6. Supply Chain - Purchasing	858
7. Auditorium (Conf. Center)	4,745
DGSF	6,862
BGSF	10,386
Level 1 (20,247 BGSF)	
1. Print Shop	821
2. Mail Room	606
3. Warehouse	15,285
4. Credit Union	480
DGSF	17,191
BGSF	20,247
Total BGSF	104,327

Conclusion – Discussion – Q&A – Next Steps





Maricopa County
Special Health Care District

Board of Directors
Formal Meeting

April 26, 2023

Item 8.

Reports to the Board



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 8.a.

**Reports to the Board
Care Reimagined Capital Purchases
Report**



Northwest Elevation



Northeast Elevation



Care Reimagined – Spend report (March 2023)

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Functional Area - Outpatient Health Facilities						
ABBOTT RAPID DIAGNOSTICS	19-930					\$ 1,870
ADVANCED STERILIZATION	19-930					\$ 140,587
Advanced Testing	19-930					\$ 10,605
Airpark Signs	19-930					\$ 184,498
ALLEGIANCE CORP	19-930					\$ 40,417
ALTURA	19-930					\$ 204,410
AMICO	19-930					\$ 5,648
ARC Products LLC	19-930					\$ 3,699
Arizona Department of Health	19-930					\$ 300
ARIZONA PUBLIC SERVICE	19-930					\$ (32,545)
Armstrong Medical	19-930					\$ 8,955
ARTHREX	19-930					\$ 64,558
B BRAUN	19-930					\$ 180,457
BAYER HEALTHCARE	19-930					\$ 86,500
Baxter Health	19-930					\$ 4,995
BONNY PIONTKOWSKI	19-930					\$ 7,720
BPG Technologies	19-921					\$ 174,467
BPG Technologies	19-930					\$ 16,080
CAPSULE TECH	19-930					\$ 164,493
CARDINAL HEALTH	19-930					\$ 2,070
CAREFUSION	19-930			\$ 12		\$ 269,605
CDW Government	19-930					\$ 298,557
CENTURYLINK	19-930					\$ 12,532
CHEMDAQ	19-930					\$ 21,874
City of Peoria						\$ 80,987
CME	19-930					\$ 1,731,072
COOPER ATKINS	19-930					\$ 33,020
COOPER SURGICAL	19-930					\$ 11,787
COVIDIEN	19-930					\$ 83,550
CROSSPOINT COMMUNICATIONS	19-930					\$ 18,657
Cushman and Wakefield of Arizona						\$ 4,000
C-SCAN TECHNOLOGIES	19-930					\$ 230
DAAVLIN DISTRUBITING	19-930					\$ 7,000
DAN GWILLIAM CONSULTING						\$ 300
DANIELS MOVING	19-930					\$ 23,133
Davis Enterprises	19-930					\$ 14,807
DATA INNOVATIONS LLC						\$ 14,285

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
DATEX OHMEDA						\$ 387,508
DEPUY SYNTHES	19-930					\$ 48,170
DIBBLE ENGINEERING						\$ 12,570
ELITECHGROUP INC	19-930					\$ 16,895
EXTENDATA	19-930					\$ 60,844
FILLMASTER	19-930					\$ 1,494
FOLLETT	19-930					\$ 1,690
E3 DIAGNOSTICS	19-930					\$ 7,319
GE	19-930					\$ 4,264,076
GE PRECISION HEALTHCARE LLC	19-930					\$ 42,646
GLOBAL SURGICAL	16-930					\$ 14,442
Goodmans	19-930					\$ 898,159
GRAINGER						\$ 19,076
GRAYBAR ELECTRIC						\$ 630
HELMER						\$ 137,145
Henry Schein	19-930					\$ 404,003
HILL ROM	19-930					\$ 49,105
Hobbs and Black Associates Inc						\$ 3,224,039
Hobbs and Black Associates Inc	19-930					\$ 35,773
Hologic	19-907					\$ 673,682
HP INC	19-930					\$ 513,646
Hye Tech Network						\$ 1,015,724
INTELLIGENT HEARING	19-930					\$ 4,185
INTERMETRO INDUSTRIES						\$ 147,669
J AND J HEALTHCARE SYSTEMS	19-930					\$ 32,013
KRONOS	19-930					\$ 23,505
Lanmor	19-930					\$ 664
LEICA MICROSYSTEMS	19-930					\$ 28,107
LPIT SOLUTIONS						\$ 10,500
Mar Cor Purification	19-930					\$ 205,641
Maricopa County Environmental Services	19-930					\$ 2,515
Maricopa County Planning and Development	19-930					\$ 571,470
MDM COMMERCIAL	19-930					\$ 43,692
MEDIVATORS						\$ 8,982
MEDTRONIC	19-930					\$ 12,909
MIZUHO ORTHOPEDICS	19-930					\$ 2,347
MONOPRICE INC	19-930					\$ 757
NATUS MEDICAL	19-930					\$ 35,088

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
NCI INC						\$ 9,262
Ninyo and Moore Geotechnical and Environment						\$ 131,484
NUAIER	19-930					\$ 13,123
OIEC MEDICAL SYSTEMS	19-930					\$ 250,893
Okland Construction Company	19-930		\$ 157,274			\$ 43,421,603
Olympus	19-930					\$ 592,862
OWENS AND MINOR	19-930					\$ 1,683
O&M HALYARD INC	19-930					\$ 11,441
PARKS MEDICAL	19-930					\$ 710
PARTS SOURCE	19-930					\$ 1,761
PATRIOT PURVEYORS						\$ 29,499
PENTAX MEDICAL	19-930					\$ 122,737
PHILLIPS HEALTHCARE						\$ 29,975
Radiation Physics and Engineering						\$ 6,250
RICOH	19-930					\$ 17,536
SIGNOSTICS INC	19-930					\$ 22,020
SCRIPTPRO						\$ 199,244
SOFT COMPUTER	19-930					\$ 65,675
SMITH & NEPHEW	19-930					\$ 49,859
SMITHS MEDICAL	19-930					\$ 12,972
Speedie and Associates						\$ 2,637
SPHERE COMMERCE						\$ 1,577
Steris	19-930					\$ 391,599
Stryker Communications	19-921					\$ 683,239
Stryker Communications	19-930					\$ 8,397
STRYKER SALES CORPORATION	19-930					\$ 300,593
TBCX						\$ 156,758
THUNDERBIRD GRANT	19-930					\$ (187,982)
THE BAKER CO.	19-930					\$ 14,485
THE CBORD GROUP	19-930					\$ 21,623
THE CLOROX SALES	19-930					\$ 44,800
THE GRAPHICS MEDICAL	19-930					\$ 6,550
Thomas Printworks	19-930					\$ 5,204
TRANSONIC SYSTEMS						\$ 24,389
UTECH PRODUCTS						\$ 47,600
VERATHON	19-930					\$ 14,620
Vizient Inc						\$ 379,135
WAXIE SANITARY SUPPLY	19-930					\$ 84

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
West Valley Fidelity National Title - Land Purchase (Grand Ave/Cotton)						\$ 5,595,598
West Valley Fidelity National Title (escrow)						\$ 75,000
AS SOFTWARE INC						\$ 9,500
GF HEALTH PRODUCTS INC						\$ 5,519
INVIVO CORPORATION						\$ 53,865
TOTAL West Valley Specialty Center (WVSC)		\$ -	\$ 157,274	\$ 12	\$ -	\$ 69,499,240
Alliance Land Surveying LLC	19-942					\$ 1,825
Great American Title (escrow/property tax) - Chandler	19-942					\$ 1,199,705
SPEEDIE AND ASSOC	19-942					\$ 3,600
Ninyo and Moore Geotechnical and Environment	19-942					\$ 70,599
TOTAL Chandler FHC (CHAN)		\$ -	\$ -	\$ -	\$ -	\$ 1,275,729
Fidelity National Title (escrow) - Miller&Main	19-944					\$ 1,989,756
AMAZON	19-944					\$ 129
Allstare Rent A Fence	19-944					\$ 2,847
ALLEGIANCE CORPORATION	19-944					\$ 8,996
ALTURA COMMUNICATIONS	19-944					\$ 16,489
ABBOTT RAPID DIAGNOSTICS INFORMATICS INC	19-944					\$ 67
BPG TECHNOLOGIES LLC	19-944					\$ 1,075
BONNY PIONTKOWSKI	19-944					\$ 1,120
CDW G	19-944					\$ 50,496
ALTURA COMMUNICATIONS	19-944					\$ 18,826
CENTURYLINK	19-944					\$ 19,853
CITY OF MESA	19-944					\$ 92,022
GE PRECISION HEALTHCARE	19-944					\$ 34,138
GE HEALTHCARE IITS USA CORP	19-944					\$ 134,394
CME	19-944					\$ 139,688
COOPER ATKINS CORPORATION	19-944					\$ 6,560
CAPSULE TECH INC	19-944					\$ 55,920
SPEEDIE AND ASSOC	19-944					\$ 3,600
DAVES CONSTRUCTION	19-944					\$ 72,981
DIBBLE ENGINEERING	19-944					\$ 8,256
DWL ARCHITECTS + PLANNERS INC	19-944					\$ 1,027,447
DANIELS MOVING & STORAGE	19-944					\$ 15,825
HELMER INC	19-944					\$ 18,323
HP INC	19-944					\$ 55,073
HOLOGIC INC	19-944					\$ 349,945
HYE TECH NETWORK AND SECURITY SOLUTIONS	19-944				\$ 86,905	\$ 143,092
FILLMASTER	19-944					\$ 1,494

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
INTERMETRO INDUSTRIES	19-944					\$ 13,859
JENSEN HUGHES	19-944					\$ 7,031
Maricopa County - Environmental Services Dept	19-944					\$ 1,485
Maricopa County Planning	19-944				\$ (2,000)	\$ 64,615
MDM COMMERCIAL	19-944					\$ 6,997
MONOPRICE	19-944					\$ 335
OKLAND CONSTRUCTION	19-944			\$ 6,834		\$ 9,990,212
THE CBORD GROUP INC	19-944					\$ 2,826
TEMP ARMOUR	19-944					\$ 9,947
THE GRAPHS MEDICAL PHYSICS	19-944					\$ 2,450
SCIPTPRO USA	19-944					\$ 104,544
SPEEDIE AND ASSOC	19-944					\$ 20,116
STRYKER SALES	19-944					\$ 6,665
SPRAY SYSTEMS	19-944					\$ 29,640
TRANSACT COMMERCIAL	19-944					\$ 332,754
Ninyo and Moore Geotechnical and Environment	19-944					\$ 34,055
SMITHCRAFT SIGNS	19-944					\$ 106,105
CROSSPOINT COMMUNICATIONS						\$ 8,161
FIDELITY NATIONAL TITLE AGENCY INC						\$ 557
VANIR CONSTRUCTION MANAGEMENT INC						\$ 1,209,344
TOTAL Mesa FHC (MESA)		\$ -	\$ -	\$ 6,834	\$ 84,905	\$ 16,220,114
Clear Title Agency (escrow) - Central Phoenix Clinic						\$ 2,704,752
Clear Title Agency (escrow) - Phoenix Metro						\$ 50,000
Cushman and Wakefield of Arizona Inc	19-945					\$ 4,750
DAVES CONSTRUCTION	19-945					\$ 171,254
DWL ARCHITECTS + PLANNERS INC	19-945					\$ 681,890
JENSEN HUGHES	19-945					\$ 398
MARICOPA COUNTY PLANNING	19-945					\$ 62,251
Ninyo and Moore Geotechnical and Environment	19-945					\$ 53,438
OKLAND CONSTRUCTION	19-945					\$ 346,215
SPEEDIE AND ASSOC	19-945					\$ 3,600
Spray Systems	19-945					\$ 119,430
ALLIANCE LAND SURVEYING LLC						\$ 2,400
STRYKER SALES CORPORATION						\$ 247
VANIR CONSTRUCTION MANAGEMENT INC						\$ 607,523
TOTAL Central Phoenix FHC (PHXM)		\$ -	\$ -	\$ -	\$ -	\$ 4,808,149
DIBBLE ENGINEERING	19-929					\$ 6,904

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
ABBOTT RAPID DIAG	19-929					\$ 190
ALLEGIANCE CORP	19-929					\$ 1,591
ALTURA COMMUNICATION	19-929					\$ 52,314
BONNY PIONTKOWSKI	19-929					\$ 1,645
BPG TECHNOLOGIES	19-929					\$ 28,099
CAPSULE TECH	19-929					\$ 57,185
CITY OF PHOENIX	19-929					\$ 1,262
COOPER ATKINS	19-929					\$ 9,754
CROSSPOINT COMMUNICATION	19-929					\$ 8,138
DANIELS MOVING	19-929					\$ 11,266
DWL ARCHITECTS + PLANNERS INC	19-929					\$ 942,593
CDW G	19-929					\$ 21,797
CME	19-929					\$ 162,064
FEDEX Freight						\$ 376
Fidelity National Title (escrow) - North Metro	19-929					\$ 2,307,776
FILLMASTER	19-929					\$ 1,494
GE HEALTHCARE	19-929					\$ 331,885
GRAINGER	19-929					\$ 3,225
HP INC	19-929					\$ 79,129
Hye Tech Network	19-929					\$ 152,885
INTERMETRO INDUSTRIES	19-929					\$ 11,756
Jensen Hughes	19-929					\$ 8,788
LOVITT & TOUCHE	19-929					\$ 8,196
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-929					\$ 51,093
MDM COMMERCIAL	19-929					\$ 4,339
OFFSITE OFFICE EQUIPMENT STORAGE	19-929					\$ 250
OLYMPUS	19-929					\$ 1,232
SCRIPTPRO	19-929					\$ 104,544
SMITHCRAFT SIGNS	19-929					\$ 99,956
SPEEDIE AND ASSOC	19-929					\$ 11,910
SALT RIVER PROJECT	19-929					\$ 4,265
SPHERE COMMERCE	19-929					\$ 797
STAPLES ADVANTAGE	19-929					\$ 1,680
Stryker Communications	19-929					\$ 12,626
Sundt Construction Inv	19-929		\$ 108,287			\$ 9,303,374
THE GRAPHS MEDICAL PHYSICS, INC.	19-929					\$ 700
TEMP ARMOUR	19-929					\$ 9,897
TRANSACT COMMERCIAL	19-929					\$ 279,878

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
THE CBORD GROUP	19-929					\$ 2,794
AMAZON						\$ 136
EXTENDATA SOLUTIONS						\$ 11,706
MONOPRICE INC						\$ 513
PAL-WW NORTHERN STORAGE JV LLC						\$ 106,121
RICOH AMERICAS CORPORATION						\$ 140
THOMAS PRINTWORKS						\$ 71
VANIR CONSTRUCTION MANAGEMENT INC						\$ 1,561,667
TOTAL North Phoenix FHC (19AV)		\$ -	\$ 108,287	\$ -	\$ -	\$ 15,780,000
Cox Communications	19-928					\$ 4,489
Cox Communications						\$ (1,699)
ABBOTT RAPID DIAG	19-928					\$ 238
ALTURA	19-928					\$ 50,192
ALLEGIANCE CORP	19-928					\$ 10,318
AZ Dept of Env Quality	19-928					\$ 100
BONNY PIONTKOWSKI	19-928					\$ 1,645
BPG Technologies	19-928					\$ 28,048
CAPSULE TECH	19-928					\$ 56,193
CDW GOVERNMENT INC	19-928					\$ 23,529
Centurylink	19-928					\$ 24,539
CITY OF PHOENIX	19-928					\$ 218,063
CME	19-928					\$ 184,168
COOPER ATKINS	19-928					\$ 6,576
CROSSPOINT COMMUNICATION	19-928					\$ 8,008
Daniels Moving	19-928					\$ 11,441
DIBBLE ENGINEERING	19-928					\$ 7,168
DWL ARCHITECTS + PLANNERS INC	19-928					\$ 1,152,163
EXTENDATA	19-928					\$ 11,102
Fidelity National Title (escrow) - South Mountain	19-928					\$ 721,482
FILLMASTER SYSTEMS	19-928					\$ 1,494
GE HEALTHCARE	19-928					\$ 502,285
GRAINGER	19-928					\$ 978
HELMER	19-928					\$ 20,426
HP INC	19-928					\$ 88,597
Hye Tech Network	19-928					\$ 152,445
INTERMETRO INDUSTRIES	19-928					\$ 19,591
JENSEN HUGHES	19-928					\$ 11,464
LOVITT & TOUCHE	19-928					\$ 3,144

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-928					\$ 51,046
MDM COMMERCIAL	19-928					\$ 5,429
MONOPRICE	19-928					\$ 526
NATUS	19-928					\$ 2,130
OFFSITE OFFICE	19-928					\$ 395
OLYMPUS AMERICA	19-928					\$ 1,229
Ricoh	19-928					\$ 132
SCRIPTPRO USA INC	19-928					\$ 104,544
SMITHCRAFT SIGNS	19-928					\$ 100,570
Speedie and Associates	19-928					\$ 15,670
SPHERE COMMERCE	19-928					\$ 795
SRP	19-928					\$ 13,775
Sundt Construction Inc	19-928					\$ 9,083,290
Stryker Communications	19-928					\$ 12,626
TEMP ARMOUR	19-928					\$ 6,448
THE CBORD GROUP	19-928					\$ 2,794
THE GRAPHICS MEDICAL	19-928					\$ 700
TRANSACT	19-928					\$ 280,739
THOMAS PRINTWORKS	19-928					\$ 326
VANIR CONSTRUCTION MANAGEMENT INC						\$ 1,295,734
TOTAL South Phoenix FHC (SPHX)		\$ -	\$ -	\$ -	\$ -	\$ 14,297,085
CDW GOVERNMENT INC	19-946					\$ 56,372
ADVANCE INNOVATIVE SOLUTIONS	19-946		\$ (1,812)			\$ 4,623
ALLEGIANCE CORP	19-946					\$ 920
ALTURA COMMUNICATIONS	19-946					\$ 33,123
ABBOTT RAPID DIAGNOSTICS INFORMATICS INC	19-946					\$ 96
BPG TEChNOLOGIES	19-946					\$ 757
BONNY POINTKOWSKI	19-946					\$ 1,645
CAPSULE Tech	19-946					\$ 56,272
CARDINAL HEALTH	19-946				\$ 8,996	\$ 8,996
CITY OF PHOENIX	19-946					\$ 40,670
CME	19-946					\$ 160,773
COOPER ATKINS	19-946					\$ 8,233
DIBBLE ENGINEERING	19-946					\$ 6,534
DWL ARCHITECTS + PLANNERS INC	19-946					\$ 811,095
DANIELS MOVING	19-946					\$ 20,892
Fidelity National Title (escrow) - 79thAve&Thomas	19-946					\$ 1,878,902
FILLMASTER SYSTEMS	19-946					\$ 1,494

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
GE PRECISION	19-946					\$ 168,532
HYE Tech	19-946					\$ 153,091
HP INC	19-946					\$ 25,673
INTERMETRO INDUSTRIES	19-946					\$ 15,951
JENSEN HUGHES	19-946					\$ 9,999
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-946				\$ (7,343)	\$ 62,657
MARICOPA COUNTY ENVIRONMENTAL SERVICES	19-946					\$ 1,490
MARICOPA COUNTY RECORDER	19-946					\$ 30
MDM COMMERCIAL	19-946					\$ 5,546
MOBILE COMMUNICATION AMERICA	19-946		\$ 8,161			\$ 8,161
MONOPRICE	19-946					\$ 522
NATUS MEDICAL	19-946					\$ 1,141
Ninyo and Moore Geotechnical and Environment	19-946					\$ 11,400
Okland Construction Company	19-946					\$ 9,433,806
OLYMPUS	19-946					\$ 1,211
SALT RIVER PROJECT	19-946					\$ 25,648
SMITHCRAFT SIGNS	19-946					\$ 106,985
SPEEDIE AND ASSOC	19-946					\$ 24,143
SCRIPT PRO	19-946					\$ 104,544
THE CBORD GROUP	19-946					\$ 2,883
TEMP ARMOUR	19-946					\$ 9,947
TRANSACT COMMERCIAL	19-946					\$ 291,462
THE GRAPHICS MEDICAL	19-946					\$ 950
SPHERECOMMERCE LLC	19-946					\$ 895
AMAZON						\$ 135
KITCHELL CONTRACTORS INC OF ARIZONA						\$ 3,280
STRYKER SALES CORPORATION						\$ 247
VANIR CONSTRUCTION MANAGEMENT INC						\$ 1,034,425
TOTAL West Maryvale FHC (WM79)		\$ -	\$ 6,349	\$ -	\$ 1,653	\$ 14,596,151

\$ - \$ 271,910 \$ 6,846 \$ 86,558 \$ 136,476,468

Note: Prior months amount paid are hidden

Functional Area - Behavioral Health Services						
Adams and WENDT						\$ 118,891
ADVANCED INN VATIVE SOLUTIONS						\$ 11,735
ADVANCED EGRESS SOLUTIONS	19-912				\$ 3,090	\$ 3,090
Airclean Systems	19-912					\$ 4,457

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Allscripts Healthcare	18-913					\$ 5,760
Allscripts Healthcare	19-909					\$ 225,345
Altura Communications	19-909					\$ 477,526
Altura Communications	19-939					\$ 91,807
Altura Communications	18-913					\$ 1,340
Amazon	19-909					\$ 1,080
AMT Datasouth	19-912					\$ 4,124
ARC Products LLC	19-912				\$ 34,925	\$ 58,715
ARIZONA DEPT OF HEALTH	19-939					\$ 150
Arizona Lock and Safe						\$ 1,025
Armstrong Medical	19-912					\$ 36,470
Arrington Watkins Architects						\$ 301,274
Arrow International	19-912					\$ 610
Baxter Healthcare Corp	19-912					\$ 5,368
Bayer Healthcare	18-920					\$ 74,376
BEL-Aire Mechanical						\$ 40,215
Burlington Medical	19-912					\$ 3,028
CAPSA SOLUTIONS	19-909					\$ 5,936
CAPSA SOLUTIONS	19-912					\$ (25)
Capsule Tech	19-912					\$ 143,422
Cardinal Health	19-912					\$ 85,931
CDW Government	19-909					\$ 275,954
CDW Government	19-938					\$ 48,448
CDW Government	19-939					\$ 161,925
CME	19-912					\$ 185,907
Comprehensive Risk Services						\$ 547,333
Coviden	19-912					\$ 11,817
Crosspoint Communications						\$ 25,724
Datcard Systems	19-909					\$ 18,821
EXTENDATA SOLUTIONS	19-909					\$ 500
KRONOS INC	19-909					\$ 196
MDM COMMERCIAL ENTERPRISES INC	19-909					\$ 1,400
RETAIL MANAGEMENT SOLLUTIONS	19-909					\$ (5,961)
THE CBORD GROUP INC	19-909					\$ (1,234)
CME	18-918					\$ 68
MEDTRONIC USA INC	18-918					\$ 59
THE CBORD GROUP INC	18-918					\$ 14
GE MEDICAL SYSTEMS ULTRASOUND PRIMARY	18-922					\$ 747,407

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Delynn Consultant	19-940					\$ 114,187
DLR Group Inc						\$ 4,222,015
EMD Millpore	19-912					\$ 7,175
ENDOSCOPE SERVICES	19-912					\$ 32,270
Epstexas Storage	19-912					\$ 633
EQ2 LLC	19-912					\$ 67,500
Ethos Evacuation	19-912					\$ 10,130
ETL REPOSE	19-912					\$ 29,482
EXTENDATA SOLUTIONS						\$ 66,659
Felix Storch Inc						\$ 5,796
FERGUSON ENTERPRISES	19-912					\$ 3,571
First American Title - Maryvale Hospital						\$ 7,582,335
Follett	19-912					\$ 40,303
GE Healthcare	18-915					\$ 773,012
GE Healthcare	19-901					\$ 14,880
GE Healthcare	18-917					\$ 766,491
GE Healthcare	18-918					\$ (787,011)
GE Healthcare	19-938					\$ 13,999
GE Medical Systems	19-912					\$ 13,999
GE Medical Ultrasound	18-917					\$ 138,680
General Devices	19-912					\$ 47,400
Gentherm	19-912					\$ 16,692
Gilbane Building CO.	18-913					\$ 55,180,150
FED EX FREIGHT	18-913					\$ 3,481
Global Equipment	19-912					\$ 2,003
Goodmans	19-916					\$ 96,476
Goodmans	19-917					\$ 104,809
Goodmans	19-923					\$ 551,725
Goodmans	19-926					\$ 154,049
Goodmans	19-939					\$ 1,570
Goodmans	18-913					\$ 3,900
JENSEN HUGHES INC	18-913					\$ 11,538
VALLEY SYSTEMS	18-913					\$ 9,952
Grainger	19-912					\$ 63,690
Graybar Electric						\$ 5,586
GUEST COMMUNICATIONS	19-912					\$ 17,130
Haemonetics	19-912					\$ 83,854
HD Supply Facilities Maintenance Ltd	19-912					\$ 39,937

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Helmer Inc	19-912					\$ 151,587
Hill Rom						\$ 20,409
HP INC	19-909					\$ 363,091
HP INC	19-939					\$ 168,146
HUMANE RESTRAINT	19-909					\$ 40,160
HUMANE RESTRAINT	19-912					\$ (4,480)
Hye Tech Network	19-909					\$ 368,641
IMEG Corp						\$ 91,590
Interior Solutions	19-923					\$ 242,017
Interior Solutions	19-926					\$ 100,132
Intermetro Industries	19-912					\$ 42,332
Intersan Manufacturing	19-912					\$ 3,603
Jensen Hughes						\$ 2,750
Kronos Inc						\$ 72,000
Lanmor Services Inc						\$ 1,952
LOGIQUIP	19-912					\$ 1,059
MARICOPA COUNTY PLANNING AND DEVELOPMENT						\$ 279,864
MARKETLAB	19-912					\$ 10,824
Mcg HEALTH LLC						\$ 37,017
MDM Commercial	19-909					\$ 40,622
Medline	19-912					\$ 3,628
Medtronic	19-912					\$ 7,931
Mindray	19-912					\$ 98,014
Monoprice	19-909					\$ 968
Monoprice	19-939					\$ 842
MOPEC	19-912					\$ 20,479
NORIX GROUP INC	19-926					\$ 11,918
NANOSONICS INC	19-912					\$ 22,944
Ninyo and Moore Geotechnical and Environment	19-923					\$ 11,700
NORIX GROUP INC						\$ 400,689
Olympus America						\$ 32,231
Olympus America	19-912					\$ 135
OEC Medical Systems	19-904					\$ 80,529
OMC INVESTERS LLC						\$ 11,518
OMC INVESTERS LLC	19-912					\$ 117
Owens and Minor	19-912					\$ 56,788
PAC VAN						\$ (790)
PAC VAN						\$ 1,295

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Parks Medical	19-912					\$ 2,167
Philips Healthcare	18-921					\$ 38,523
Physio Control	19-912					\$ 19,458
Progressive Roofing	19-931					\$ 84,628
PRONK TECHNOLOGIES INC						\$ 3,040
PRONK TECHNOLOGIES INC	19-912					\$ 16
QRS Calibrations	19-912					\$ 7,151
Radiation Physics and Engineering	18-917					\$ 1,250
Radiation Physics and Engineering	18-920					\$ 1,600
RAY-BAR	18-913					\$ 4,905
RETAIL MANAGEMENT SOLUTIONS						\$ 5,961
RICOH AMERICAS CORPORATION						\$ 29,892
Ruiz Custom Upholstery	19-912					\$ 53,718
SCOTTSDALE RESTAURANT SUPPLY						\$ 5,391
Signodtics	19-912					\$ 22,460
Smiths Medical	19-912					\$ 9,253
SOFT COMPUTER CONSULTANT INC						\$ 89,550
Smithcraft Signs	18-913					\$ 10,266
Speedie and Associates						\$ 17,823
SALT RIVER PROJECT	18-913					\$ (23,852)
Standard Textile	19-912					\$ 4,464
Stryker Communications	19-910					\$ (14,174)
Stryker Communications	19-910					\$ 5,103
Stryker Communications	19-920					\$ 9,072
Steris Corp						\$ 13,950
Stryker						\$ 175,192
TBJ Inc	19-912					\$ 5,654
TD INDUSTRIES	19-924					\$ 460,415
The Cbord Group	19-909					\$ 26,421
THYSSENKRUPP ELEVATOR CORP	19-912					\$ 587,346
Translogic	19-912					\$ 3,931
Tucson Business Interiors	19-912					\$ 3,000
Tucson Business Interiors	19-923					\$ 34,193
Tucson Business Interiors	19-926					\$ 335,704
UMF Medical	19-912					\$ 11,788
Verathon	19-912					\$ 14,020
VERIZON	19-909					\$ 16,853
WAXIE	19-912					\$ 3,002

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
World Wide Technology						\$ 701,128
Zoll Medical	19-912					\$ 46,732
AFFILIATED ENGINEERS INC						\$ 203,070
CUSHMAN AND WAKEFIELD OF ARIZONA INC						\$ 12,500
MARICOPA COUNTY TREASURER						\$ 10,000
PHOENIX FENCE						\$ 2,283
RELAYHEALTH INC						\$ 11,250
THOMAS PRINTWORKS						\$ 4,863
TOTAL Maryvale Campus (MV)		\$ -	\$ -	\$ -	\$ 38,015	\$ 79,095,285
Adams and Wendt	19-936					\$ 114,235
APS	19-936					\$ (14,700)
AIRPARK SIGNS						\$ 1,305
Arizona Department of Health	19-936					\$ 1,050
AFFILIATED ENGINEERS	19-936					\$ 390,767
BUREAU VERITAS	19-936					\$ 28,125
Engineering Economics	19-936	\$ 35,500	\$ 13,000	\$ 12,000	\$ 33,000	\$ 63,807
GOODMANS	19-936					\$ 109,429
Grainger	19-936					\$ 5,504
JENSEN HUGHES	19-936					\$ 15,462
KITCHELL	19-936					\$ 8,386,706
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-936					\$ 230
Speedie and Assoc	19-936					\$ 2,040
Valley Systems	19-936					\$ 14,320
INNERFACE ARCHITECTURAL SIGNAGE						\$ 862
MARICOPA COUNTY TREASURER						\$ 8,212
THE CBORD GROUP INC						\$ 13,022
VANIR CONSTRUCTION MANAGEMENT INC						\$ 631,930
TOTAL Annex HVAC Replacement (RSVT)		\$ 35,500	\$ 13,000	\$ 12,000	\$ 33,000	\$ 9,772,304
		\$ 35,500	\$ 13,000	\$ 12,000	\$ 71,015	\$ 88,867,589
Note: Prior months amount paid are hidden						
Functional Area - Acute Care Facilities						
eSTF - Enterprise Strengthening the Foundation (see attached for detail)	17-900					\$ 6,237,142
Client & Mobility (Phase 1)	16-934					\$ 1,434,893
Client & Mobility (Phase 2)	17-906					\$ 1,512,376
IPT (PBX Replacement)	16-909					\$ 2,789,264

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Legacy Storage (DP-007)	16-910					\$ 2,506,978
Single Sign on	17-913					\$ 81,150
OPTIV						\$ (25)
Perimeter, Internal security	16-900					\$ 67,213
Perimeter, Internal security	18-907					\$ 151,310
Perimeter, Internal security	18-910					\$ 44,235
Perimeter, Internal security	18-912					\$ 51,561
Epic 2014 Monitors (Phase 1)	16-933					\$ 341,470
Epic 2014 Monitors (Phase 2)	17-905					\$ 474,480
LCM	16-937					\$ 199,936
SEIMS	17-912					\$ 235,134
SEIMS	18-911					\$ 14,468
ESB Framework Enablement	18-914					\$ 1,111,233
Clinical Image Repository	18-915					\$ 1,271,214
Imprivata Identity	18-916					\$ 576,880
chartmaxx Infrastructure Upgrade	19-906					\$ 859,682
Imprivata ConfirmID	19-911					\$ 137,295
ESB (Tibco) - Infrastructure	19-918					\$ 34,861
PWIM Global Monitor Software - additional funding required to support implementation of CER15-075, Cloverleaf Availability	16-924					\$ 35,400
Patient monitors - High Acuity	16-908					\$ 6,240,243
Edwards Lifesciences						\$ (116)
AMICO Accessories						\$ (704)
Stretcher replacement	16-912					\$ 395,538
IVUS - intravascular ultrasound for placement of stents	16-922					\$ 128,371
Vigileo Monitors (8)	16-928					\$ 96,132
VANIR CONSTRUCTION	16-928					\$ 463,755
Balloon Pumps	16-920					\$ 149,197
Zeiss - Cirrus HD ophthal camera	16-919					\$ 60,654
Vivid Q BT12 Ultrasound	16-931					\$ 55,019
Zoll Thermoguard XP (formerly Alsius)	16-906					\$ 33,230
3:1 Mesher	16-927					\$ 12,870
1:1 Mesher	16-927					\$ 26,190
2:1 Mesher	16-927					\$ 26,190
Urodynamics machine (for surgery clinic)	16-929					\$ 17,935
UltraMist System	16-925					\$ 20,195
Doppler	16-935					\$ 3,950
Ultrasound (for breast clinic)	16-931					\$ 22,685

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Biom 5	16-930					\$ 8,103
Wilson Frame	18-902					\$ 4,852
Medical Beds for Psych Units	16-932					\$ 211,197
SIZEWISE RENTALS	16-932					\$ (4,056)
King Tong Pelvic fx reducer	16-926					\$ 9,500
Stryker Core Power Equipment --Contract	16-904					\$ 369,113
Patient Monitoring (Low Acuity) - Formerly named Alarm Management	16-907					\$ 347,029
AIMS Upgrade	16-901					\$ 51,232
AIMS Upgrade	16-902					\$ 12,000
AIMS Upgrade	16-903					\$ 112,850
Temperature Monitoring - Non FQHC Depts	17-908					\$ 133,615
2 Pillcams for Endo	17-911					\$ 13,826
Replace 11 ultrasounds	16-931					\$ 1,884,099
POC Ultrasounds (10)	16-931					\$ 634,702
Ice Machine Replacement	16-911					\$ 23,881
Steam Condensate Return Piping Replacement	16-914					\$ 62,529
Laundry/Finance/Payroll/Facilities Roof Repairs	17-917					\$ 82,955
MMC 7th Floor Roof	16-905					\$ 274,582
Facility upkeep	17-910					\$ 4,205
Facility upkeep	18-905					\$ 69,218
Colposcopes	18-909					\$ 24,607
OWENS AND MINOR	18-909					\$ 279
chandler ADA Doors	18-042					\$ 5,867
Glendale Digital X-Ray unit and Sensors (Panoramic Digital AND Nomad digital)	16-917					\$ 63,217
chandler Dental Digital Radiology - Panoramic x-ray	16-915					\$ 63,564
chC - Digital Panoramic x-ray	16-916					\$ 60,419
chC Dental Replace chairs Lights, Compressor and Deliverery Units	18-905					\$ 127,642
chC Cost for new equipment and cost of moving existing to Avondale X-Ray	16-921					\$ 83,327
Avondale- Replace all flooring.	17-904					\$ 72,635
Temperature Monitoring - FQHC Depts	17-909					\$ 82,219
McDowell Dental	16-918					\$ 15,990
CHC Internal Medicine Clinic Renovation - Increase the number of exam rooms to accommodate 1st, 2nd & 3rd yr residents as of July 1, 2017 plus the attendings and midlevel providers, improve operations, clinic flow and space allocation.	18-900					\$ 221,124
CHC Dental Autoclave Replacement including printer & Cassette rack	18-908					\$ 19,122
chandler Dental Autoclave Replacement including printer & Cassette rack	18-908					\$ 6,374

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Avondale Dental Autoclave Replacement including printer & Cassette rack	18-908					\$ 6,374
FHC Helmer Medical Refrigerators	17-714					\$ 11,110
FHC Helmer Medical Refrigerators	17-901					\$ 164,096
Cabinet and Countertop Replacement South Central FHC	18-904					\$ 8,419
CHC Dental Refresh	18-905					\$ 96,361
POC Molecular (26 units)	19-914					\$ 1,049,613
CEPHEID	19-914					\$ 1,098
Bili Meter - Draegar (10 units)	19-927					\$ 71,875
Colposcope - Guadalupe	19-925					\$ 9,927
EKG machines (3 units)	19-922					\$ 37,278
Bond related expenses (legal fees, etc.)	N/A					\$ 325,646
Audiology - Astera Audiometer	16-913					\$ 11,326
ALTURA COMMUNICATIONS	16-909	\$ 1,050				\$ 138,061
3rd Floor Behavioral Health/Medical Unit Remodel	17-903					\$ 2,570,464
22 Behavioral Health Beds for 3rd Floor MMC	17-907					\$ 188,527
Replace MMC Radiology GE Fluoroscopy Imaging Equipment	17-914					\$ 262,145
Endura CCTV System Replacement	18-901					\$ 168,739
IT - (17-900) eSTF Project	17-900					\$ 95,059
Diablo Infrastructure Costs	18-903					\$ 431,149
HP INC	16-923					\$ (38)
Epic Willow - Ambulatory & Inventory	18-906					\$ 428,269
Navigant - Proposition 480 planning	16-923					\$ 910,000
Kaufmann Hall - Prop 480 planning	16-923					\$ 370,019
IPv4Xchange (ARIN Based Transfer Escrow Payment)	16-923					\$ 7,040
MARSH & MCLENNAN AGENCY LLC (allocated to different projects)	16-923		\$ 10,000	\$ 5,000		\$ -
Vanir Construction Management (Planning Phase)	17-915					\$ 749,971
Vanir Construction Management (\$48M) (\$48,300,501 - Entire Project)	17-916					\$ 4,580,656
LOVITT & TOUCHE INC (allocated to different projects)	17-916	\$ 15,000	\$ 5,000	\$ 30,000	\$ 15,000	\$ -
Vanir Construction Management (Planning Phase)	16-923		\$ 375,280	\$ 773,561	\$ 404,280	\$ 1,286,190
IPMO Modular Building	17-902					\$ 329,631
Dickenson Wright PLLC	16-923					\$ 181,495
GE HEALTHCARE	19-918					\$ (32,261)
Sims Murrery LD	16-923					\$ 24,128
Devenney Group LTD	16-923					\$ 242,450
MTI Connect Inc	16-923					\$ 181
SHI INTERNATIONAL	19-911					\$ 2,577
Payroll/Supplies/Misc Expenses	16-923					\$ 792,042
EPIC replatform and upgrade to 2016 (see attached for detail)	17-900					\$ 7,675,491

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
GUIDESOFT INC						\$ (43,423)
VCORE TECHNOLOGY						\$ (68,550)
Reimbursement for Capital Expenditures	N/A					\$ 36,000,000
Other exp/recon items						\$ 8,208
TOTAL Tranch 1		\$ 16,050	\$ 390,280	\$ 808,561	\$ 419,280	\$ 92,162,645
Bond issuance costs						\$ 817,684
BPG Technologies LLC						\$ 288,397
Dickinson Wright PLLC						\$ 323,597
Hye Tech Neywork and Security Solutions						\$ 3,795,099
Goodmans						\$ 4,790
GOODMANS	16-923					\$ (2,921)
JRC DESIGN	19-955					\$ 282,995
Lovitt & Touche Inc	16-923					\$ 75,000
Lovitt & Touche Inc	19-934	\$ 8,190	\$ 16,380	\$ 16,382	\$ 8,191	\$ 4,058,011
PAC VAN INC	19-934					\$ 80,395
MARSH & MCLENNAN AGENCY LLC	19-934					\$ 68,191
LOVITT & TOUCHE INC	19-951					\$ 505
PAC-VAN	19-955					\$ 71,160
Payroll/Supplies/Misc Expenses			\$ 190,097	\$ 2,754		\$ 7,159,693
Sims Murrery LD						\$ 30,441
Sims Murrery LD	19-955					\$ 9,433
Vanir Construction Management (\$48M) (\$48,300,501 - Entire Project)						\$ 18,716,265
World Wide Technology Co Inc						\$ 452,252
Zurich North America	16-923					\$ 47,500
Adams and Wendt				\$ 1,808		\$ -
AFFILIATED ENGINEERS INC						\$ 38,348
BALLARD SPAHR						\$ 288,544
BLUETREE NETWORK INC						\$ 178,563
CARASOFT TECHNOLOGY CORPORATION						\$ 143,344
CDW GOVERNMENT INC						\$ 555,016
CENTURYLINK						\$ 170,013
CORPORATE TECHNOLOGY SOLUTIONS LLC						\$ 178,552
DEVENNEY GROUP LTD						\$ 530,623
DWL ARCHITECTS + PLANNERS INC						\$ 272,318
EPIC SYSTEMS CORPORATION						\$ 554,536
FITCH RATINGS						\$ 120,000
GRAYBAR ELECTRIC						\$ 17,357
GREENBERG TRAUIG, LLP						\$ 240,000

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
GUIDESOFT INC						\$ 503,715
HP INC						\$ 19,960
INTEGRATED CONTROL SYSTEMS INC						\$ 2,160
LANMOR SERVICES INC						\$ 209,036
MISCELLANEOUS						\$ 228,750
MOODY'S						\$ 120,000
MOSS ADAMS LLP						\$ 42,500
ORRICK						\$ 35,000
PRESIDIO NETWORKED SOLUTIONS INC						\$ 310,797
RICOH AMERICAS CORPORATION						\$ 180
RMJ ELECTRICAL CONTRACTORS INC						\$ 43,305
SAVVIS COMMUNICATIONS LLC						\$ 116,363
SHI INTERNATIONAL CORP						\$ 122,929
SPRAY SYSTEMS ENVIRONMENTAL INC						\$ 13,780
STIFEL						\$ 268,910
THOMAS PRINTWORKS						\$ 1,291
US BANK						\$ 900
US BANK - CORPORATE TRUST SERVICES						\$ 600
Valleywise						\$ 1,509
VANIR CONSTRUCTION MANAGMENT INC						\$ (2,231,162)
WALMART.COM						\$ 549
WOODRUFF CONSTRUCTION						\$ 17,015
TOTAL Enterprise		\$ 8,190	\$ 206,477	\$ 20,944	\$ 8,191	\$ 39,393,785
Adams and Wendt	19-935					\$ 32,697
APS	19-935					\$ (335,303)
Affiliated Engineers Inc	19-935				\$ 57,060	\$ 1,587,215
Affiliated Engineers Inc	19-935					\$ 2,059,120
Arnold Machinery	19-935					\$ 34,209
ARIZONA DEPARTMENT OF HEALTH	19-935					\$ 150
BPG TECHNOLOGIES LLC	19-935					\$ 2,774
CABLE SOLUTIONS LLC	19-935					\$ 80,880
CDW GOVERNMENT INC	19-935					\$ 337
CENTERLINE MEchanICAL	19-935					\$ 24,522
CITY OF PHOENIX	19-935					\$ 2,296
ENGINEERING ECONOMICS	19-935					\$ 135,362
GOODMANS	19-935					\$ 12,143
HYE TECH	19-935		\$ 52,286		\$ 48,125	\$ 2,060,623
JENSEN HUGHES	19-935					\$ 12,263

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
KITCHELL	19-935					\$ 54,628,414
KM FACILITY SERVICES	19-935					\$ 71,885
LANMOR	19-935					\$ 23,708
Maricopa County	19-935					\$ 1,500
MDM COMMERCIAL	19-935					\$ 1,760
Soft Computer Consultants	19-935					\$ 5,250
SMITHCRAFT SIGNS	19-935					\$ 5,782
Speedie snd Assoc	19-935					\$ 29,245
SOUTHWEST GAS	19-935					\$ 121,938
Thomas Printworks	19-935					\$ 41
VALLEY SYSTEMS	19-935					\$ 960
WESTERN STATES FIRE	19-935					\$ 705
SYNTELLIS PERFORMANCE SOLUTIONS LLC	19-935					\$ 28,000
ALTURA COMMUNICATIONS SOLUTIONS LLC	19-935					\$ 1,019
ARIZONA PUBLIC SERVICE COMPANY	19-935					\$ 1,773,158
HYE TECH NETWORK AND SECURITY SOLUTIONS	19-935					\$ 7,125
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-935					\$ 239,965
MARICOPA COUNTY TREASURER	19-935					\$ 135,146
VANIR CONSTRUCTION MANAGEMENT INC	19-935					\$ 719,110
Misc expenses/reclass/recon		\$ 1,202				\$ 3,414
TOTAL Central Utility Plant (RSVT)		\$ 1,202	\$ 52,286	\$ -	\$ 105,185	\$ 63,507,412
ADAMS AND WENDT	19-949					\$ 65,342
ADAMS AND WENDT	19-948					\$ 32,968
ADAMS AND WENDT	19-947					\$ 71,561
ADAMS AND WENDT	19-951					\$ 90,538
ADAMS AND WENDT						\$ 6,600
ALTURA COMMUNICATIONS	19-947		\$ 17,462			\$ 17,462
HYE TECH NETWORK	19-947					\$ 2,953,494
HYE TECH NETWORK	19-951					\$ 14,702
ADAMS AND WENDT	19-953					\$ 5,460
ADAMS AND WENDT	19-948					\$ 2,596
AFFILIATED ENGINEERS	19-948					\$ 363,266
AFFILIATED ENGINEERS	19-954					\$ 1,050
ANCO SANITATION	19-948					\$ 1,450
ATLANTIC RELOCATIONS	19-948					\$ 49,125
ABBOTT LABORATORIES INC	19-947			\$ 4,975		\$ 178,365
BPG Tech	19-948		\$ 1,914			\$ 182,186
BPG Tech	19-947					\$ 7,339

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
BPG TEch	19-951					\$ 23,013
CABLE SOLUTIONS	19-947	\$ 303,880	\$ 245,872	\$ 171,987	\$ 103,308	\$ 4,086,609
CABLE SOLUTIONS	19-951			\$ 203,255	\$ 171,881	\$ 396,049
CARASOFT TECHNOLOGY CORPORATION				\$ 2,520		\$ 2,520
C-SCAN TechNOLOGIES	19-947					\$ 7,105
CAPSULE Tech	19-951					\$ 8,708
CDW G	19-947		\$ 449	\$ 4,272	\$ 2,689	\$ 283,714
CDW G	19-951					\$ 1,024
CENTURY LINK	19-951					\$ 6,706
CITY OF PHOENIX	19-947					\$ 84,493
CITY OF PHOENIX	19-948					\$ 9,525
CME	19-948					\$ 21,924
CME	19-951					\$ 4,259
CME	19-947	\$ 5,875		\$ 2,493	\$ 1,765	\$ 122,644
Cunningham Architect	19-947	\$ 83,500	\$ 130,000		\$ 92,760	\$ 31,443,772
Cunningham Architect	19-951					\$ 48,840
Cunningham Architect	19-937					\$ 73,619
CLIMATEC LLC	19-947			\$ 8,322		\$ 8,322
CONNECTIVITY WIRELESS	19-948		\$ 12,204	\$ 530,987	\$ 572,799	\$ 1,115,990
DANIELS MOVING	19-948					\$ 18,756
DYNAMIC INSTALLATION	19-948					\$ 23,932
DYNAMIC INSTALLATION	19-951					\$ 501
DISTRICT MEDICAL GROUP	19-948					\$ 89,356
ECD SYSTEMS	19-947		\$ 229,182		\$ 3,239	\$ 1,314,537
ENGINEERING ECONOMICS	19-951	\$ 5,286	\$ 1,982	\$ 3,304	\$ 5,286	\$ 266,400
EPIC SYSTEMS CORPORATION						\$ 5,000
EXCESSIVE CARTS	19-948					\$ 23,182
FISHER HEALTHCARE	19-947		\$ 114,736			\$ 179,524
FC HOSPITALITY	19-948					\$ 216,732
Follett	16-923	\$ 20,723			\$ 33,063	\$ 116,887
GOODMANS	19-951					\$ 131,257
GOODMANS	19-951	\$ 9,983		\$ 11,000	\$ 217,610	\$ 248,767
GRAINGER	19-947					\$ 5,669
HELMER INC	19-947					\$ 39,496
HILL ROM	19-951			\$ 1,197		\$ 10,288
HILL ROM	19-947					\$ 82,641
HOME DEPOT - Buyers Log	19-948					\$ 587
HYE TECH NETWORK	19-947		\$ 27,783		\$ 1,456	\$ 65,879

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
Innerface Architectural Signage	19-948					\$ 13,927
Innerface Architectural Signage	19-951					\$ 833
JENSEN HUGHES	19-947	\$ 19,403		\$ 4,882		\$ 76,466
JENSEN HUGHES	19-951	\$ 3,669		\$ 724	\$ 1,407	\$ 33,881
KITCHELL	19-947	\$ 4,708,363	\$ 6,089,812	\$ 5,045,684		\$ 261,183,036
KITCHELL	19-937					\$ 667,452
KITCHELL	19-948			\$ 13,552		\$ 11,920,363
KITCHELL	19-951	\$ 1,411,310	\$ 1,262,154	\$ 941,371	\$ 712,902	\$ 27,097,620
KITCHELL	19-954					\$ 8,373
LANMOR	19-947		\$ 44,080		\$ 12,031	\$ 540,694
LANMOR	19-948					\$ 4,547
LANMOR	19-951					\$ 63,782
LEVEL 3 AUDIO VISUAL	19-947		\$ 148,974	\$ 364,193		\$ 603,166
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-951					\$ 289,918
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-947					\$ 2,035,431
MARICOPA COUNTY PLANNING AND DEVELOPMENT						\$ 6,021
MARICOPA COUNTY ENVIRONMENTAL SERVICES	19-947					\$ 3,550
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-948					\$ 3,308
MDM COMMERCIAL	19-951				\$ 1,186	\$ 2,411
MDM COMMERCIAL	19-947				\$ 7,699	\$ 39,817
MOBILE COMMUNICATIONS AMERICA INC	19-947					\$ 5,738
NATUS MEDICAL INC	19-947					\$ 39,020
NINYO AND MOORE	19-947					\$ 11,200
NINYO AND MOORE	19-947					\$ 6,824
NINYO AND MOORE	19-951					\$ 16,293
NCI INC	19-947					\$ 19,725
OFFSITE EQUIPMENT STORAGE	19-948					\$ 650
Payroll/Supplies/Misc Expenses					\$ 207,808	\$ -
PAC-VAN	19-947					\$ 7,220
POHLE NV CENTER INC	19-948					\$ 11,904
PERRY BAROMEDICAL CORPORATION	19-947				\$ 165,013	\$ 247,519
RECLASS UTILITIES ALLOCATION TO CONSTRUCTION PROJECTS	19-951					\$ (34,000)
RECLASS UTILITIES ALLOCATION TO CONSTRUCTION PROJECTS	19-947					\$ 34,000
RMJ Electrical Contractors						\$ 551
SCRIPTPRO, Inc						\$ 81,556
SKYTRON	19-947				\$ 208,450	\$ 210,083
Smithcraft Signs	19-947		\$ 33,125			\$ 34,085
Smithcraft Signs	19-951					\$ 4,650

VALLEYWISE HEALTH

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid DEC'22	Amount Paid JAN'23	Amount Paid FEB'23	Amount Paid MAR'23	Amount Paid Cumulative Total
SPEEDIE AND ASSOC	19-947					\$ 244,793
SPEEDIE AND ASSOC	19-951		\$ 2,425	\$ 5,490		\$ 47,855
STERIS	19-947	\$ 476,172	\$ 229,633	\$ 160,572	\$ 196,078	\$ 3,261,252
SWISSLOG	19-947					\$ 2,500
TEMP ARMOUR	19-951					\$ 6,649
Valley Systems	19-948					\$ 756
Valley Systems	19-951					\$ 1,018
Speedie and Assoc	19-947					\$ 91,911
Speedie and Assoc	19-951		\$ 2,035		\$ 1,320	\$ 16,793
SRP	19-947					\$ 500
UTILITY ALLOCATION	19-947		\$ 106,000		\$ 78,500	\$ 922,000
THOMAS PRINTWORKS						\$ 4,190
THOMAS PRINTWORKS	19-947					\$ 142
Trademark Visual	19-948					\$ 2,576
WAXIE SANITARY SUPPLY	19-948					\$ 840
ZORO TOOLS	19-948					\$ 14,481
ALTURA COMMUNICATIONS SOLUTIONS LLC						\$ 11,827
DH PACE COMPANY INC						\$ 1,468
ENTERPRISE SECURITY INC						\$ 13,715
HD SUPPLY FACILITIES MAINTENANCE LTD						\$ 3,780
INTERMETRO INDUSTRIES CORPORATION						\$ 833
LOVITT & TOUCHE INC						\$ 505
MARICOPA COUNTY TREASURER						\$ 7,310
SKYLINE BUILDERS AND RESTORATION INC						\$ 122,769
STRYKER SALES CORPORATION					\$ 1,552	\$ 384,697
TEMPE DIABLO LLC						\$ 33,132
TUCSON BUSINESS INTERIORS INC						\$ 447,192
VANIR CONSTRUCTION MANAGEMENT INC						\$ 11,270,459
WORLD WIDE TECHNOLOGY HOLDINGS CO LLC						\$ 35,500
Misc expenses/reclass/recon/allocation		\$ 300	\$ 300	\$ 140	\$ 825	\$ 3,433
TOTAL Roosevelt Campus Site Development Plan (RSVT)		\$ 7,048,463	\$ 8,700,122	\$ 7,480,918	\$ 2,800,625	\$ 366,878,221

\$ 7,073,905 \$ 9,349,165 \$ 8,310,423 \$ 3,333,281 \$ 561,942,062

**Bond Proceeds received to date:
\$935,805,959**

TOTAL MONTHLY SPENT AMOUNT

\$ 7,109,405 \$ 9,634,076 \$ 8,329,269 \$ 3,490,854 \$ 787,286,118

REMAINING Cash for disbursement

\$ 169,974,038 \$ 160,339,963 \$ 152,010,694 \$ 148,519,840 \$ 148,519,840



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 8.b.

**Reports to the Board
Valleywise Health Employee Turnover
Report**

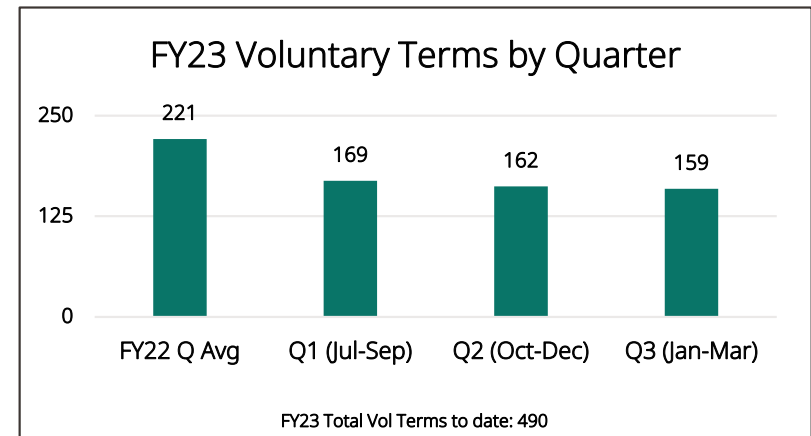
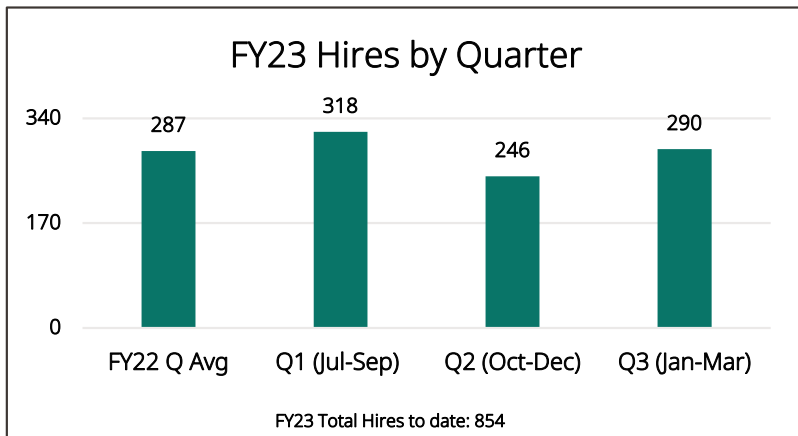
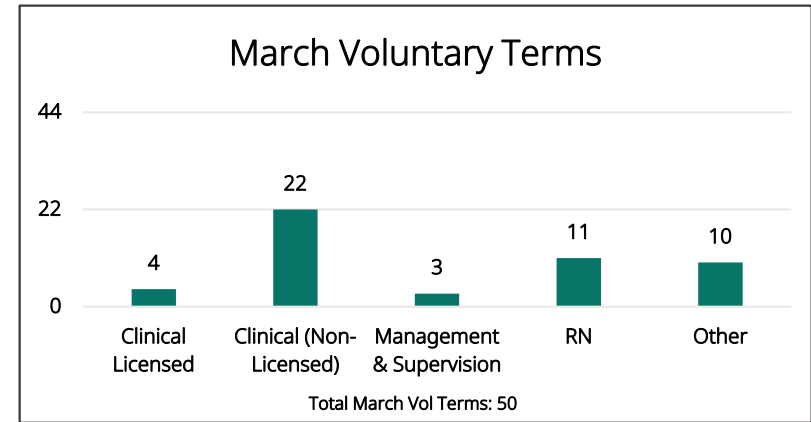
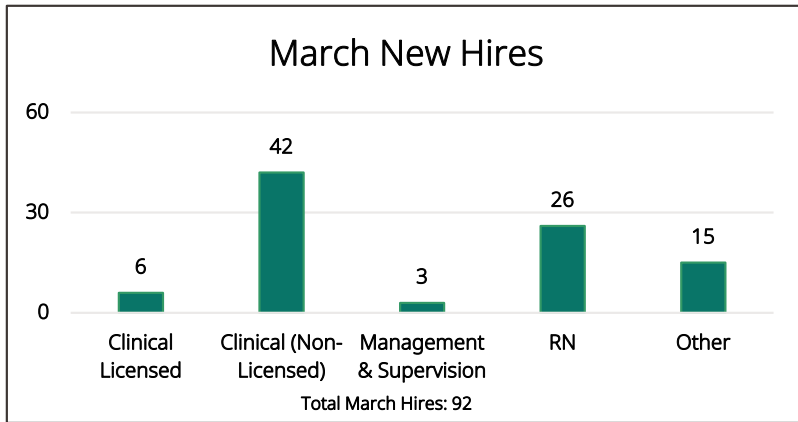


Human Resources Turnover Information

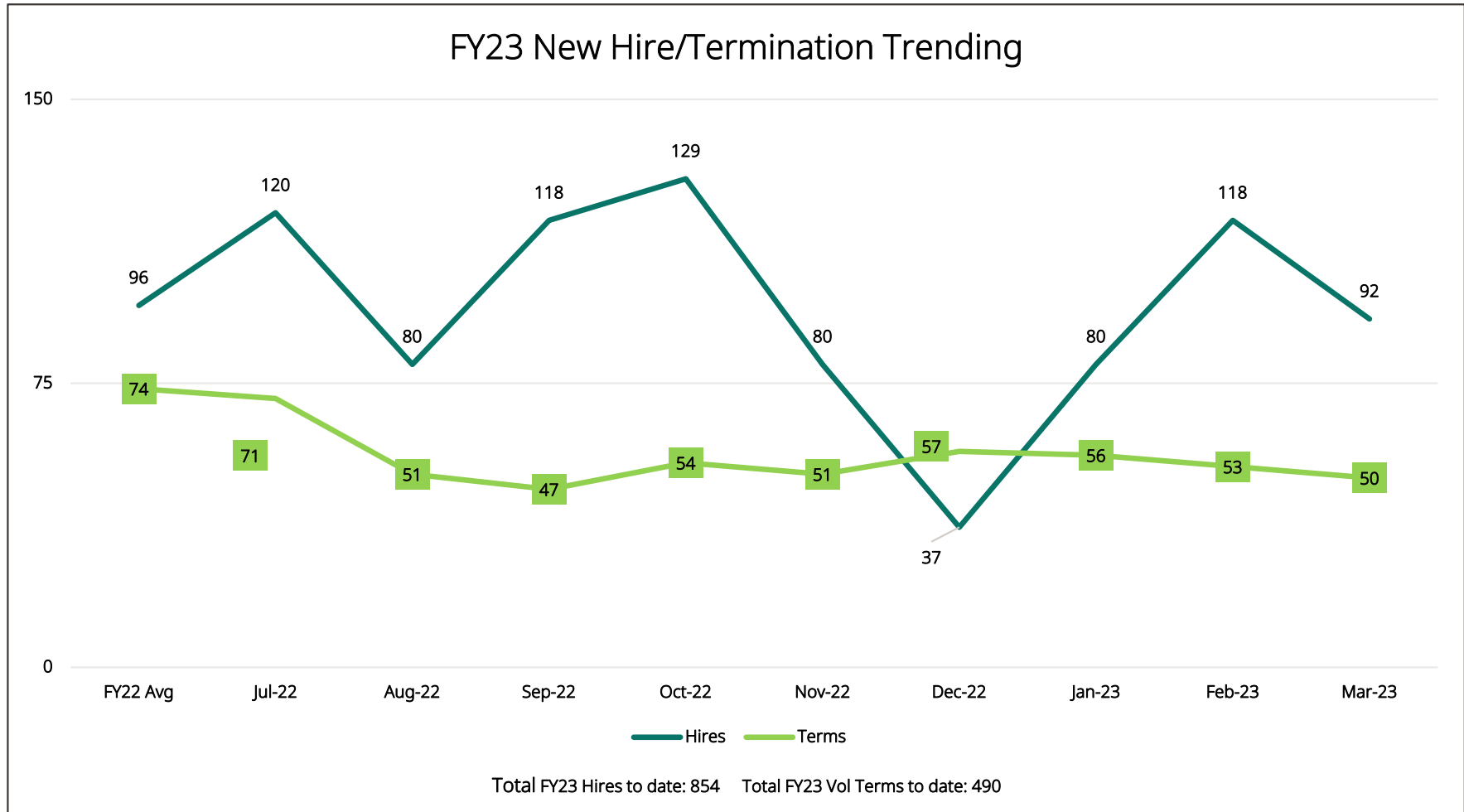
March 2023

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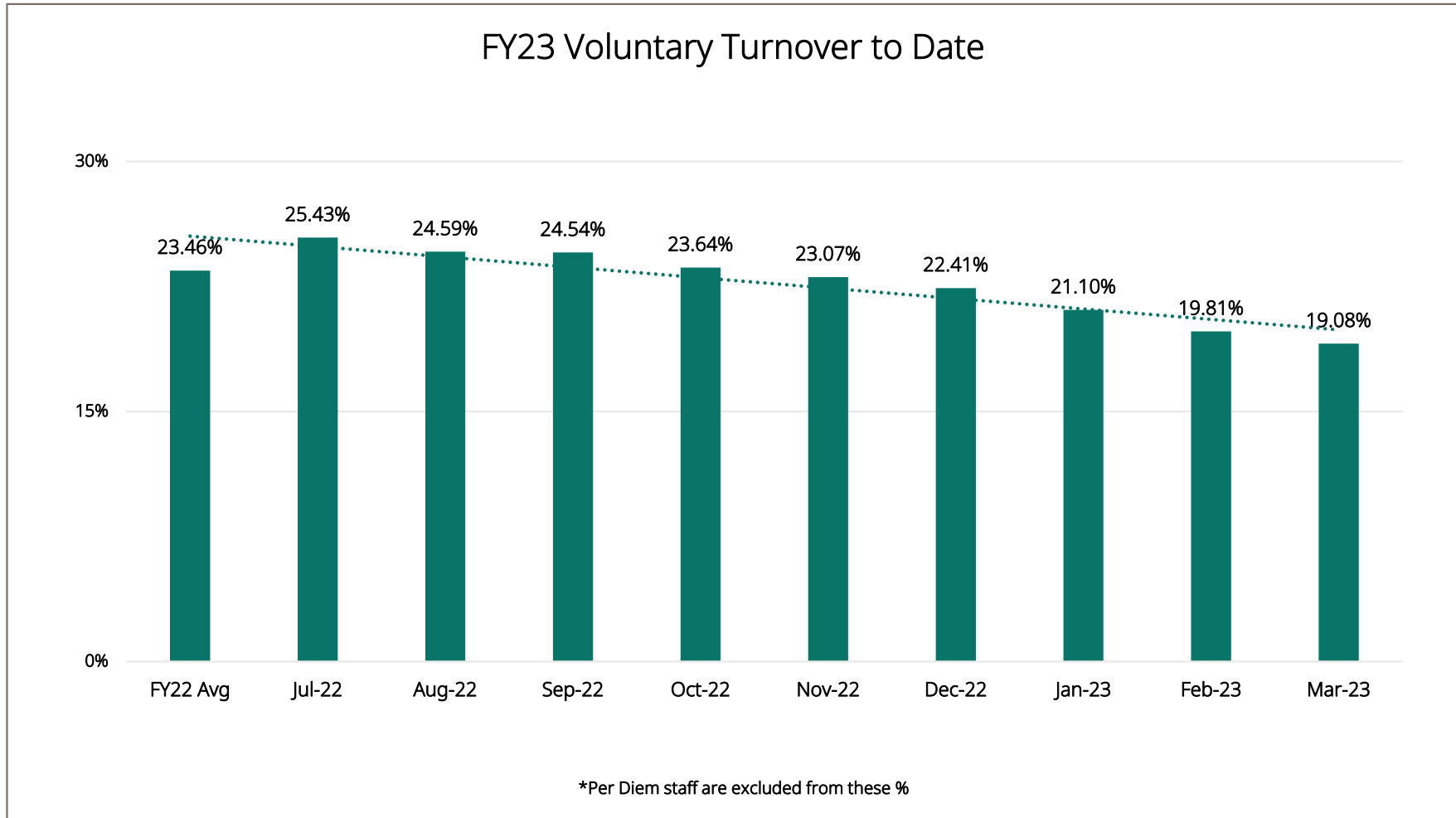
Valleywise Health New Hires and Voluntary Terminations



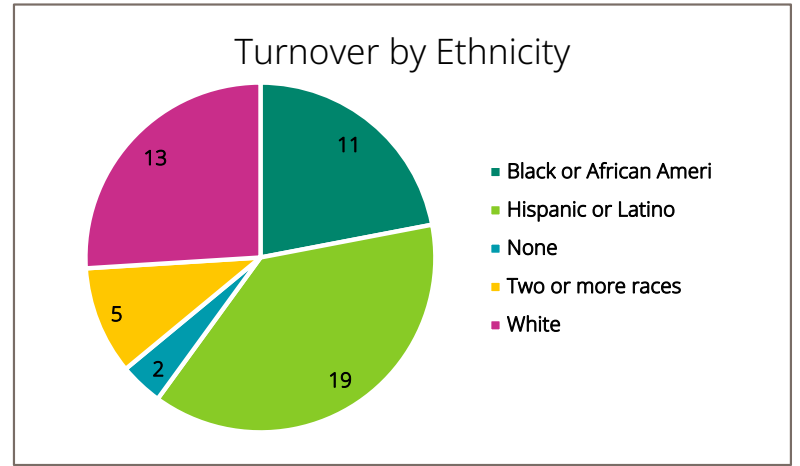
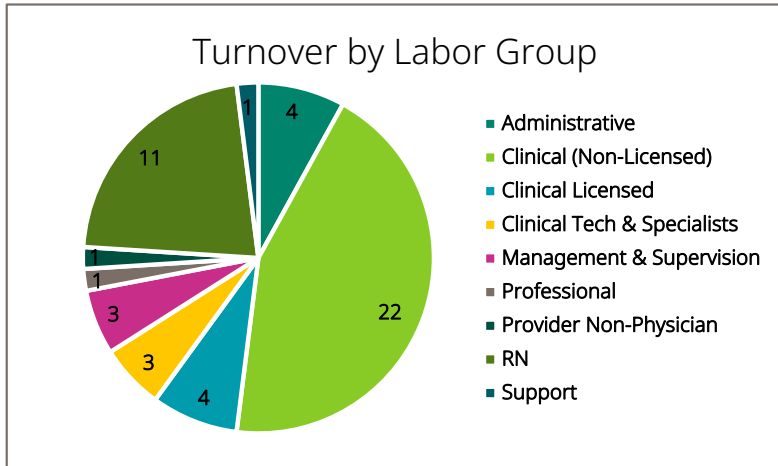
Valleywise Health FY23 New Hires and Voluntary Terminations



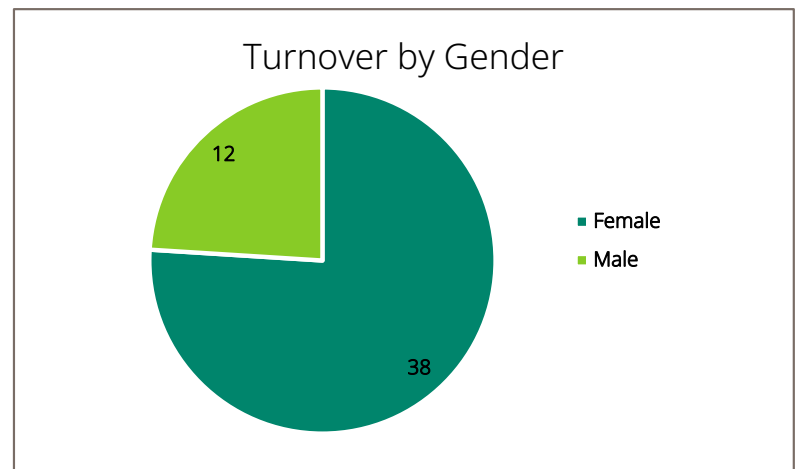
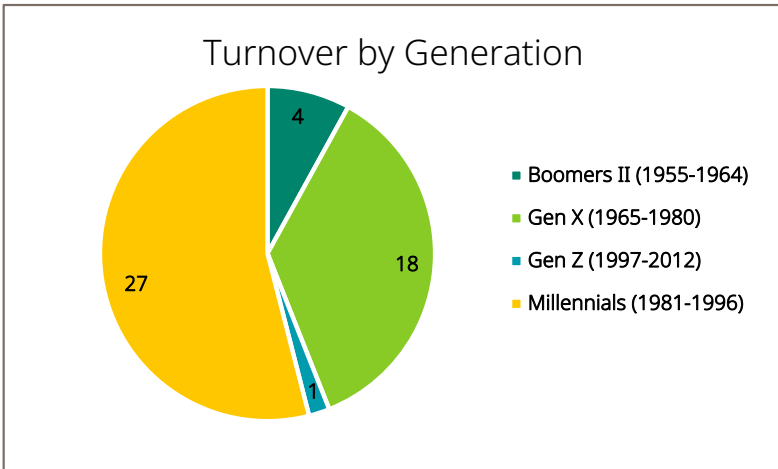
Valleywise Health FY23 Turnover %



Valleywise Health Voluntary Turnover Demographic Info



March Voluntary Terms: 50



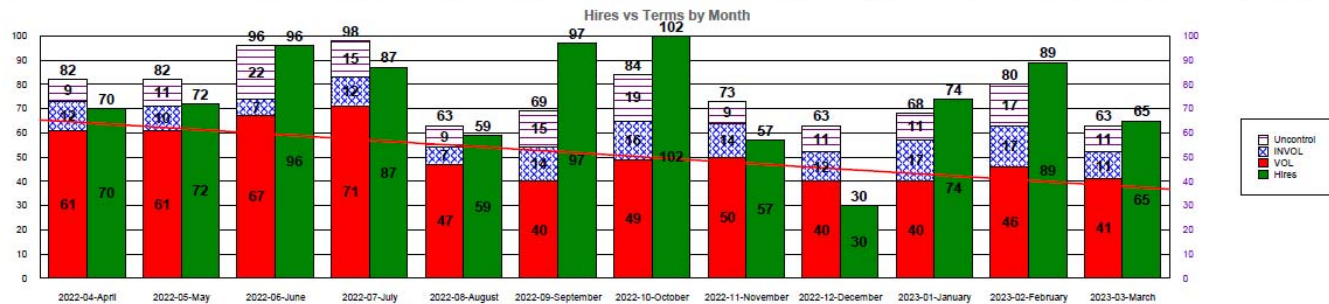
Valleywise Health March Turnover

ALL Valleywise Health Summary



March - 2023	Avg Emps	Avg Emps 1Yr	Hires	VOL	VOL 1 Yr	VOL 1st Yr %	INVOL	Uncontrol	Retire	VOL%	INVOL%	Uncon %	Total%
Administrative	48.00	10.17	6	2	1	0.82 %	2	1	0	0.35 %	0.35 %	0.17 %	0.87 %
Clinical (Non-Licensed)	74.25	23.50	28	19	12	4.26 %	8	5	0	2.13 %	0.90 %	0.56 %	3.59 %
Clinical Licensed	22.00	4.33	3	2	2	3.85 %	0	0	0	0.76 %	0.00 %	0.00 %	0.76 %
Clinical Tech & Specialists	12.50	3.25	0	3	1	2.56 %	0	0	0	2.00 %	0.00 %	0.00 %	2.00 %
Management & Supervision	20.75	2.08	3	3	0	0.00 %	0	0	0	1.20 %	0.00 %	0.00 %	1.20 %
Professional	24.42	4.08	1	1	0	0.00 %	0	1	0	0.34 %	0.00 %	0.34 %	0.68 %
Provider Non-Physician	1.17	0.25	0	2	0	0.00 %	0	0	0	14.29 %	0.00 %	0.00 %	14.29 %
RN	59.17	11.67	18	7	2	1.43 %	1	4	0	0.99 %	0.14 %	0.56 %	1.69 %
Support	15.50	4.83	6	2	2	3.45 %	0	0	0	1.08 %	0.00 %	0.00 %	1.08 %
Total	277.75	64.17	65	41	20	2.60 %	11	11	0	1.23 %	0.33 %	0.33 %	1.89 %

Total (Last 12 Months)	Avg Emps	Avg Emps 1Yr	Hires	VOL	VOL 1 Yr	VOL 1st Yr %	INVOL	Uncontrol	Retire	VOL%	INVOL%	Uncon %	Total%
Administrative	548.00	149.83	140	90	54	36.04 %	17	16	0	16.42 %	3.10 %	2.92 %	22.45 %
Clinical (Non-Licensed)	870.00	305.17	365	224	133	43.58 %	86	59	0	25.75 %	9.89 %	6.78 %	42.41 %
Clinical Licensed	251.92	52.83	45	36	19	35.96 %	3	12	0	14.29 %	1.19 %	4.76 %	20.24 %
Clinical Tech & Specialists	141.08	41.33	40	30	19	45.97 %	6	5	0	21.26 %	4.25 %	3.54 %	29.06 %
Management & Supervision	231.83	31.92	34	22	8	25.07 %	9	6	0	9.49 %	3.88 %	2.59 %	15.96 %
Professional	278.08	53.17	49	24	8	15.05 %	3	10	0	8.63 %	1.08 %	3.60 %	13.31 %
Provider Non-Physician	14.17	1.42	3	3	0	0.00 %	0	3	0	21.18 %	0.00 %	21.18 %	42.35 %
RN	706.25	162.08	161	147	73	45.04 %	17	41	0	20.81 %	2.41 %	5.81 %	29.03 %
Support	171.08	51.17	61	37	18	35.18 %	8	7	0	21.63 %	4.68 %	4.09 %	30.39 %
Total	3,212.42	848.92	898	613	332	39.11 %	149	159	0	19.08 %	4.64 %	4.95 %	28.67 %



*Per Diem staff are excluded from these %





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 8.c.

**Reports to the Board
Employee Engagement Survey Action
Plans**

Leader Action Plan Highlight

Action plan summary:

- 143 leaders entered action plans
- 293 total action plans entered
- Highest # of action plans focused on rewards and recognition

Manuel Soto-Griego: Director, HIM

Opportunity: When I do an excellent job, my accomplishments are recognized.

Action Plan: Create a Gratitude, Recognition & Rewards Task Team that is led by staff. Our first initiative is to read *Leading with Gratitude: Eight Leadership Practices for Extraordinary Business Results* and discussing how the practices can be applied at VH.

Outcomes: Task team has been established and meeting monthly. The task team is identifying and implementing ideas to improve employee satisfaction and create a more engaged work group. Some ideas implemented to-date include, team building activities for all staff including remote staff. Closing the walk-up window for lunch so staff can take a lunch. Challenging leaders to submit 2 Limelight per week.





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 8.d.

**Reports to the Board
Valleywise Community Health Centers
Governing Council Structure Report**

Demographic Characteristics of Valleywise Community Health Centers Governing Council Members

Numbers of Members	Consumers	Race	Ethnicity	Gender	Areas of Expertise	District
8	62.5%	12.5% Asian 0% Native Hawaiian 0% Other Pacific Islander 0% Black/African American 0% American Indian/Alaska Native 62.5% White 12.5% More than one race 12.5% Unreported/refused to report	75% Non-Hispanic or Latino 25% Hispanic or Latino 0% Unreported/refused to report	62.5% Female 37.5% Male 0% Chose not to disclose	Business Community Affairs Finance Healthcare Social Services Legal Education <u>Not represented</u> Trade Unions Government Labor Relations	25% District 1 25% District 2 37.5% District 3 0% District 4 12.5% District 5

Demographic Characteristics of Valleywise Health FQHC Patients*

Total patients	Race	Ethnicity	Gender identity
87,875	2.3% Asian <1% Native Hawaiian <1% Other Pacific Islander 12.4% Black/African American 1.4% American Indian/Alaska Native 78% White <1% More than one race 4.4% Unreported/refused to report	56.5% Non-Hispanic or Latino 41.2% Hispanic or Latino 2.3% Unreported/refused to report	46.8% Female 28.4% Male <1% Chose not to disclose 24% Unknown

* Data source: Valleywise Health UDS Report Submitted to HRSA Feb 2023



**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 8.e.

**Reports to the Board
District Wide Risk Management
Program Report**



RISK MANAGEMENT ANNUAL REPORT

April 26, 2023

Dale Schultz
Director of Risk Management

Trisha Farrell
Risk Management Operations Manager

Risk Surveillance

- Patient Safety Reports
- Leadership Quality and Safety Rounds – Daily
- CNO Weekly Report of Significant Occurrences
- Bi-weekly Meeting - Valleywise/DMG Risk Management Teams
- Weekly meetings with Quality and Patient Safety.

Risk Funding and Transfer

- Self Insurance Plan funded to actuary's recommendation
- Statement from broker attesting that our comprehensive insurance program meets healthcare industry standards
- Annual analysis of self-funding options

Risk Mitigation

- Quarterly Workers' Compensation Claim Review with broker and insurer
- Monthly review of all reserves
- Daily Risk Management review of patient injuries and claims
- Remedial measures required after every non-clinical claim
- Support Employee Health Program (Workers' Compensation and Return-to-Work Program)
- Provide consultation and guidance to departments.
- Collaboration with Human Resources to reduce EEOC and ADA claims
- Support Compliance & Human Resources with investigations
- Support Service Excellence with investigations and letters to complainants

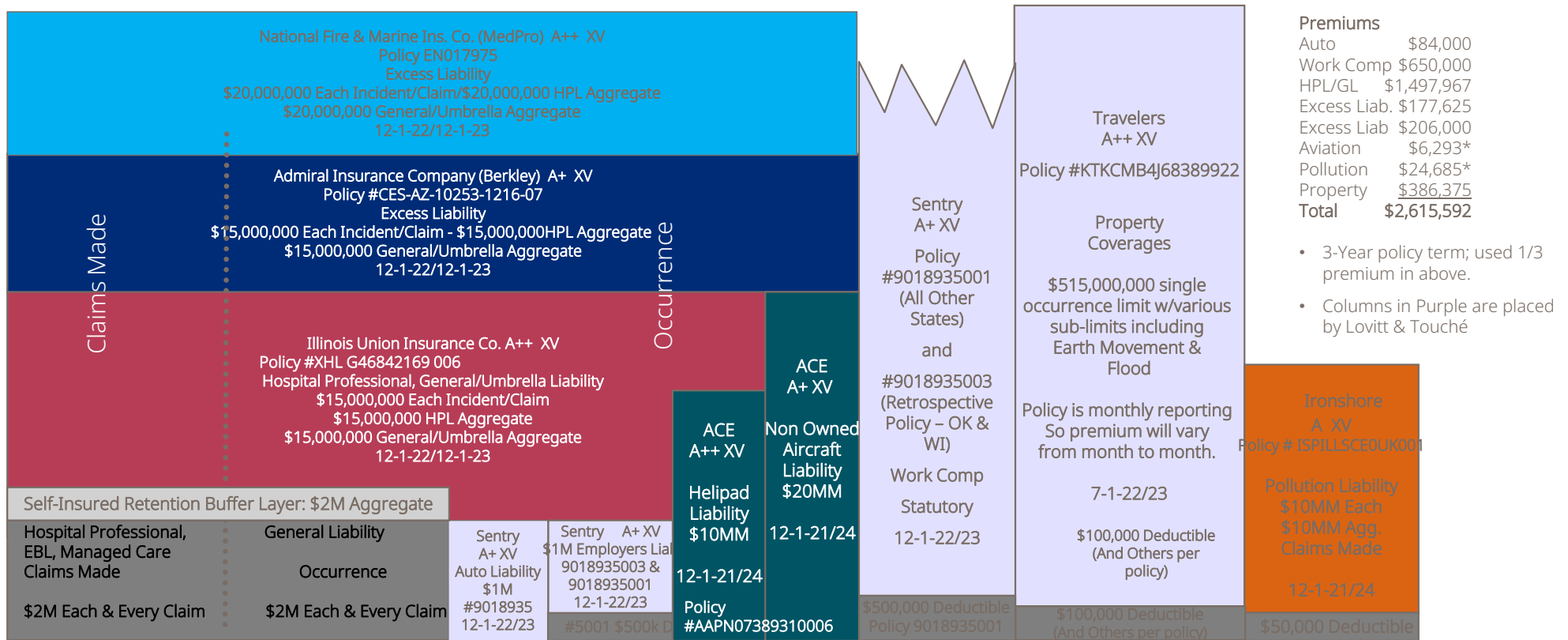
Current Risk Activities

- Owner Controlled Insurance Program, safety and claims
- Implementation of insurance and risk management programs at new facilities
- Facilitation of return-to-work on any lost time employee injuries
- Mitigation efforts for violence in the workplace
- Develop and distribute weekly report of employee injuries
- Behavioral Health risk reduction – Development of policies and procedures to reduce ligature risk
- Support leaders in dismissal of problematic or potentially violent patients
- Collaborate with Security and leaders in reviewing and analyzing videos
- Assist Contracts with review of insurance and indemnification provisions

Accomplished Current Risk Activities

- Securing favorable insurance premiums in a volatile market.
- Limited injuries during major construction phase / OCIP
- Significant reduction of injuries to Behavioral Health Technicians
- Mid-project report on cost, claims and savings
- Hosted Arizona Healthcare Risk Management Collaborative
- Assisted Facilities with filing of County and State environmental compliance reports

Valleywise Health Current Program 2022-2023



This figure is a graphical, rather than a literal, representation of the coverage provided. For example, a DIC policy, and subsequently the excess policies, frequently will not cover sublimited lines of coverage in a local policy. Please consult the terms and conditions of the actual policies, which necessarily govern. Please consult the terms and conditions of the actual policies, which necessarily govern. Not to scale.

Valleywise Health Current Program 2022-2023



This figure is a graphical, rather than a literal, representation of the coverage provided. For example, a D&O policy, and subsequently the excess policies, frequently will not cover sublimated lines of coverage in a local policy. Please consult the terms and conditions of the actual policies, which necessarily govern. Not to scale.



Jeffrey T. Johnson

Marsh USA Inc.
2325 East Camelback Road
Suite 600
Phoenix, AZ 85016
+1 602 337 6226
www.marsh.com

April 17, 2023

Marsh Coverage Statement Regarding 12/1/2022 Insurance Renewals

As the insurance Broker for Maricopa County Special Healthcare District (the "District"), we have been requested to provide a statement regarding the insurance coverages placed by us on the District's behalf. We have placed the insurance which is the subject of this statement for the District since December 2012, when the District established its own insurance program separate from Maricopa County, in each case after consultation with the District and based upon the District's instructions. Terms of coverage, including the limits and deductibles, are based upon information furnished to us by the District, which information we have not independently verified.

We are pleased to confirm:

1. The insurance policies listed on the attached insurance schedule are for the current insurance program.
2. It is our opinion based upon our experience as insurance brokers that the coverages provided by the policies are consistent with those normally provided to other healthcare companies engaged in the same or similar business activities and similarly situated as the District, and having similar risks as the District with respect to their operations.

We express no view and assume no liability with respect to the solvency or future ability to pay of any of the insurance companies which have issued the policies.

We assume no obligation to advise you of any developments regarding the policies subsequent to the date hereof. This letter is given on the understanding that we will have no liability to you based upon the placement of the policies and/or the statements made herein except to the extent arising out of our gross negligence or fraud.

This letter may not be republished by you or used for any other purpose without our prior written consent.

This letter shall be governed by and construed in accordance with the laws of the State of New York, without regard to its conflicts of law provisions.

Sincerely,

Jeffrey T. Johnson
Senior Vice President
Marsh USA Inc.





**Maricopa County
Special Health Care District**

**Board of Directors
Formal Meeting**

April 26, 2023

Item 8.f.

**Reports to the Board
Fiscal Year 2022 Non-Privileged Patient
Care Competency Report**



FY2022 Valleywise Health Staff Competency Report

Executive Summary

Summary:

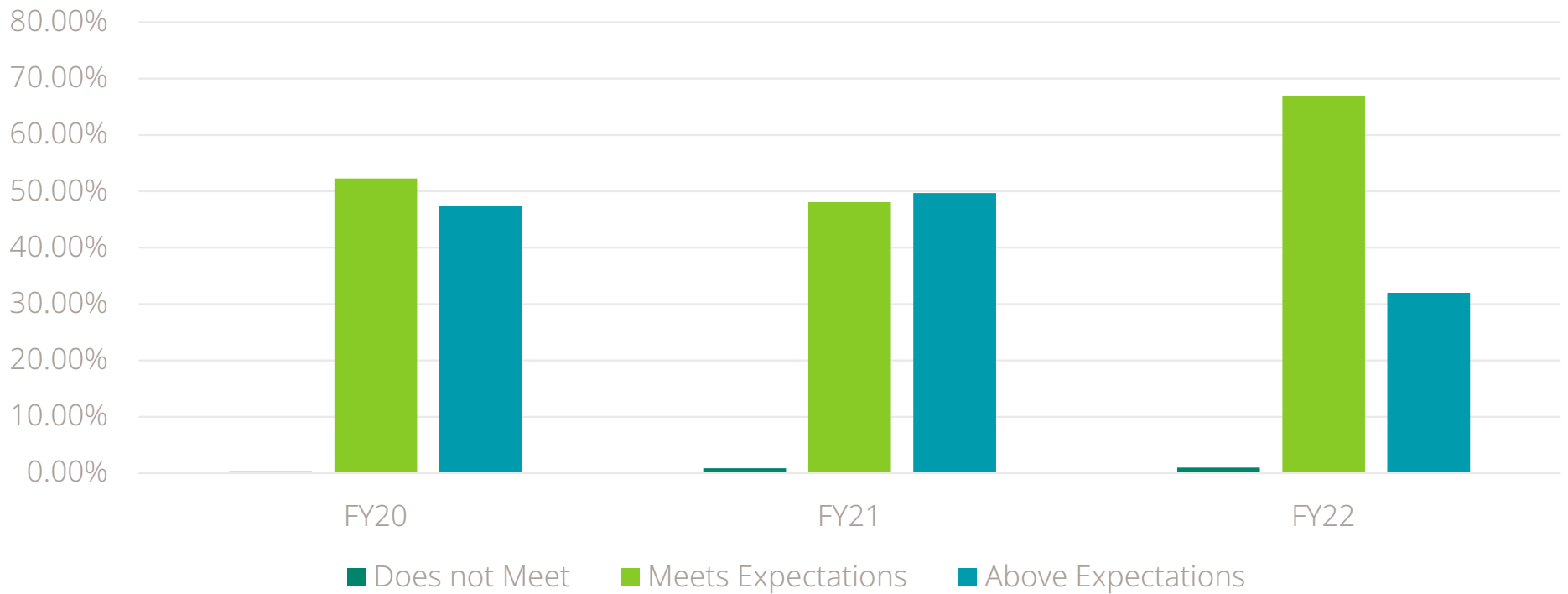
Our goal is to compare, contrast, and align industry best practices to ensure accurate assessments are made and employees are receiving meaningful performance feedback that increases employee engagement and retention.

- Summary of individual performance contrasted against each of the previous 3 years.
- Ratings are based on 3-point scale

Results:

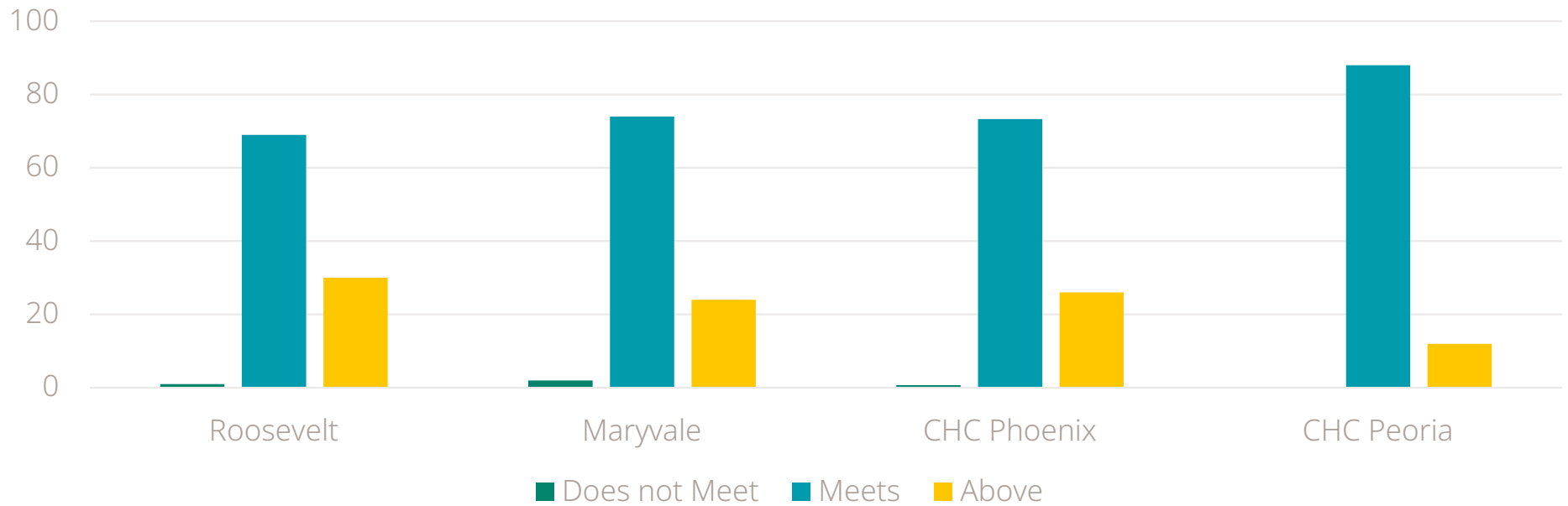
- Our current results have 67% of employees in a Meets Expectations shifting away from the “hyper-performers” during the pandemic.
- We will focus our leader education on effective goal setting and action plannings.

Valleywise Health Summary of Evaluation Ratings (2020 – 2022)



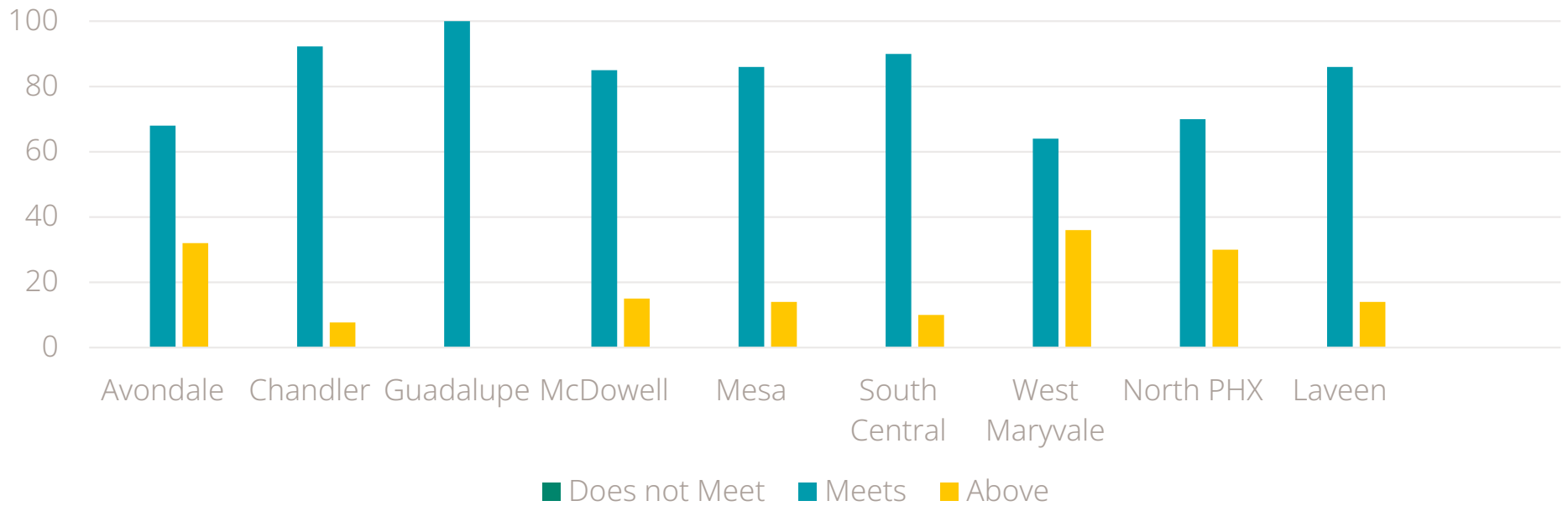
Hospitals & Comprehensive Health Centers (CHC)

Performance Ratings



Community Health Centers

Performance Ratings



FY2022 Evaluation Ratings

Rating	% of employees
Does not meet expectations	1%
Meets expectations	67%
Above expectations	32%

Using a 3pt scale, 99% of employee are in a meets or above expectations.

Current performance management research show that a normal distribution curve is not an accurate representation of employee performance unless an organization is using forced ranking. VH is in alignment with an L curve or Power Law distribution with the majority of employee falling into average performance.





**Maricopa County
Special Health Care District**

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Formal Meeting**

April 26, 2023

Item 9.
No Handout

Concluding Items