

Finance Committee Meeting

March 2, 2022 4:30 p.m.

Agenda



Committee Members Nelly Clotter-Woods, Ph.D., Committee Chairman Daniel Messick, Committee Vice Chairman Salina Imam, Member Ryan Winkle, Member Barbara Harding, CEO, FQHC Clinics, Non-Voting Member Claire Agnew, CFO, Non-Voting Member	AGENDA Finance Committee of the Valleywise Community Health Centers Governing Council
Matthew Meier, Vice President, Financial Services, Non-Voting Member Christie Markos, Director, Financial Planning and	Mission Statement of the Valleywise Community Health Centers Governing Council
Decision Support, Non-Voting Member	Serve the population of Maricopa County with excellent, comprehensive health and wellness in a culturally respectful environment.

Valleywise Health Medical Center · 2601 East Roosevelt Street · Phoenix, Arizona 85008 ·

Meeting will be held remotely. Please visit <u>https://valleywisehealth.org/events/valleywise-community-health-centers-governing-councils-finance-committee-meeting-03-02-22/</u> for further information.

Wednesday, March 2, 2022 4:30 p.m.

One or more of the members of the Valleywise Community Health Centers Governing Council's Finance Committee may be in attendance telephonically or by other technological means. Committee members participating telephonically or by other technological means will be announced at the meeting.

Please silence any cell phones, pagers, computers, or other sound devices to minimize disruption of the meeting.

Call to Order

Roll Call

Call to the Public

This is the time for the public to comment. The Finance Committee may not discuss items that are not specifically identified on the agenda. Therefore, pursuant to A.R.S. § 38-431.01(H), action taken as a result of public comment will be limited to directing staff to study the matter, responding to any criticism, or scheduling a matter for further consideration and decision at a later date.

Agendas are available within 24 hours of each meeting via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt Street, Phoenix, Arizona 85008, Monday through Friday between the hours of 9:00 a.m. and 4:00 p.m. and on the internet at https://valleywisehealth.org/about/governing-council/. Accommodations for individuals with disabilities, alternative format materials, sign language interpretation, and assistive listening devices are available upon 72 hours advance notice via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt Street, Phoenix, Arizona 85008, (602) 344-5177. To the extent possible, additional reasonable accommodations will be made available within the time constraints of the request.

ITEMS MAY BE DISCUSSED IN A DIFFERENT SEQUENCE

General Session, Presentation, Discussion and Action

- 1. Approval of Consent Agenda: 5 min Any matter on the Consent Agenda will be removed from the Consent Agenda and discussed as a regular agenda item upon the request of any voting Committee member.
 - a. Minutes:
 - i. **Approve** Finance Committee meeting minutes dated February 2, 2022

End of Consent Agenda_

- 2. Discuss and Review the 2022 Federal Poverty Level Guidelines and the Utilization of the Federally Qualified Health Center Clinics' Sliding Fee Discount Program; Make Recommendations to the Valleywise Community Health Centers Governing Council to Renew the Federally Qualified Health Center Clinics' Sliding Fee Discount Schedule 15 min Nancy Kaminski, Senior Vice President, Revenue Cycle
- Discuss and Review the financial section of the Federally Qualified Health Center Clinics' Operational Dashboard 10 min Barbara Harding, Chief Executive Officer, Federally Qualified Health Centers
- 4. Discuss and Review the following Finance Committee Reports 15 min
 - a. Monthly Federally Qualified Health Center Clinics' Financials and Payer Mix
 - b. Quarterly Valleywise Community Health Centers Governing Council Expenditures Compared to Budget
 - c. Quarterly Federally Qualified Health Center Clinics' Routine Capital Purchases Report
 - d. Quarterly Federally Qualified Health Center Clinics' Care Reimagined Capital Purchases Report

Matthew Meier, Vice President, Financial Services

- Discuss and Review fiscal year 2023 Budget Calendar for the Federally Qualified Health Center Clinics 5 min Matthew Meier, Vice President, Financial Services
- 6. Chair and Committee Member Closing Comments/Announcements 5 min Finance Committee Members
- 7. Review Staff Assignments 5 min Cassandra Santos, Assistant Clerk

Old Business:

None

<u>Adjourn</u>



Finance Committee Meeting

March 2, 2022

Item 1.

Consent Agenda



Finance Committee Meeting

March 2, 2022

Item 1.a.i.

Minutes: February 2, 2022

	Minutes											
Valleywise Community Health Centers Governing Council Finance Committee Valleywise Health Medical Center February 2, 2022 4:30 p.m.												
Voting Members Present:	Nelly Clotter-Woods, Ph.D., Committee Chair – participated remotely Daniel Messick, Committee Vice Chair – participated remotely Salina Imam, Member – participated remotely Ryan Winkle, Member – participated remotely											
Non-Voting Members Present:	 Barbara Harding, Chief Executive Officer, Federally Qualified Health Center Clinics – participated remotely Claire Agnew, Chief Financial Officer – participated remotely Matthew Meier, Vice President, Financial Services – participated remotely Christie Markos, Director, Financial Planning and Decision Support – participated remotely 											
Others/Guest Presenters:	Nancy Kaminski, Senior Vice President, Revenue Cycle – <i>participated</i> <i>remotely</i> Clara Hartneck, Director, Patient Access, Registration – <i>participated</i> <i>remotely</i> Melanie Talbot, Chief Governance Officer – <i>participated remotely</i>											
Recorded by:	Cassandra Santos, Assistant Clerk – participated remotely											

Call to Order

Chairman Clotter-Woods called the meeting to order at 4:31 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, it was noted that three of the four voting members of the Valleywise Community Health Centers Governing Council's Finance Committee were present, which represented a quorum. Vice Chairman Messick joined the meeting shortly after roll call.

For the benefit of all participants, Ms. Talbot announced the committee members participating remotely.

Call to the Public

Chairman Clotter-Woods called for public comments.

There were no comments.

NOTE: Vice Chairman Messick joined the meeting at 4:32 p.m.

Valleywise Community Health Centers Governing Council – Finance Committee Meeting Minutes – General Session – February 2, 2022

General Session, Presentation, Discussion and Action:

- 1. Approval of Consent Agenda:
 - a. <u>Minutes:</u>
 - i. Approve Finance Committee Meeting Minutes Dated January 5, 2022
- **MOTION:** Chairman Clotter-Woods moved to approve the consent agenda. Vice Chairman Messick seconded.
- VOTE: 4 Ayes: Chairman Clotter-Woods, Vice Chairman Messick, Ms. Imam, Mr. Winkle 0 Nays Motion passed.
- 2. Presentation on the patient financial assistance program at Valleywise Health and the eligibility process

Ms. Hartneck highlighted the sliding fee discount schedule (SFDS) screening process which was based on five category levels related to the Federal Poverty Level (FPL). FPL guidelines were updated annually by the United States Department of Health and Human Services (HHS). A patient's FPL was determined by their income and family size.

Ms. Hartneck gave an overview of the financial assistance module within electronic privacy information center (EPIC) software. To determine a patient's FPL, required information was entered into the module and a program tracker accessed the SFDS rate as well as the status of the Arizona Health Care Cost Containment System (AHCCCS) application. A patient was also assessed for available prenatal and maternity packages, if applicable.

There were 21 eligibility team members throughout Valleywise Health with 16 eligibility specialists stationed at various Federally Qualified Health Center (FQHC) clinics. Organizational process changes over time improved staff efficiency, productivity, and patient wait times. Compared to previous years, eligibility screening appointments were scheduled much faster for patients.

Ms. Hartneck compared the number of eligibility appointments scheduled, completed eligibility interviews, and appointment no-shows from 2019 to 2021, noting significant improvement over the years. She mentioned that due to staff vacancies within AHCCCS, the application process time increased therefore creating challenges.

There was a financial assistance module tracking tool for staff to track patients that utilized the self-pay option or were no longer eligible for financial assistance. The financial module automatically referred self-pay individuals to an eligibility specialist to apply for financial assistance.

Ms. Hartneck outlined other toll used by staff to determine a patient's eligibility for specific programs. Propensity to pay (PTP) was a tool used to calculate household income while Connecting Kids to Care (CK2C) assisted families in applying for AHCCCS for children. Within calendar year (CY) 2021, staff assisted 1,085 children and families apply for AHCCCS.

Ms. Kaminski discussed the Title X Family Planning Program, a federal program that supported comprehensive family planning and related preventative services. She briefly highlighted other prenatal and maternity program available to applicable patients. In CY 2021, eligibility specialists qualified over 1,235 women for various healthcare programs based on family planning needs.

General Session, Presentation, Discussion and Action, cont.:

2. Presentation on the patient financial assistance program at Valleywise Health and the eligibility process, cont.

With the recent influx of Afghan refugees resettling in the state, there was a need for healthcare assistance. Ms. Hartneck spoke about financial assistance provided to the refugee population in order to provide individuals and families with access to healthcare.

Ms. Hartneck shared details about a grant award which allowed extended outreach to assist individuals in applying for marketplace insurance, as part of the Affordable Care Act (ACA).

Ms. Imam asked if patient financial assistance programs were available for dental services for the refugee population.

Ms. Hartneck said yes, factoring in eligibility.

In closing, Ms. Agnew assured the committee that only fictitious patient information was used during the presentation, and not actual patient health information (PHI).

- 3. Update on Kronos Private Cloud System Outage
- Ms. Agnew provided an update related to the Kronos private cloud system outage.

She explained the outage impacted multiple operational activities, including salaries, timekeeping, and payroll operations at Valleywise Health, however, the system returned to functionality in mid-January.

Staff was able to process and distribute the W-2 forms by the required deadline and would proceed with the reconciliation process to ensure employees were appropriated compensated during the outage.

4. Discuss, Review, and Make Recommendations to the Valleywise Community Health Centers Governing Council to Approve the revised Finance Committee Charter

Ms. Talbot highlighted minor changes made to the committee charter which included a deletion of the annual profitability and cost accounting report, as previously discussed by the committee.

She noted that a HRSA grant funding awards and uses report was added.

- **MOTION:** Mr. Winkle moved to make recommendations to the Valleywise Community Health Centers Governing Council to approve the revised Finance Committee Charter. Vice Chairman Messick seconded.
- VOTE: 4 Ayes: Chairman Clotter-Woods, Vice Chairman Messick, Ms. Imam, Mr. Winkle 0 Nays Motion passed.
- 5. Discuss and Review the following Finance Committee Reports
 - a. Monthly Federally Qualified Health Center Clinics' Financials and Payer Mix
 - b. Quarterly Federally Qualified Health Center Clinics' Referral Report

Mr. Meier gave an overview of the Federally Qualified Health Center (FQHC) clinic financial statistics for December 2021.

General Session, Presentation, Discussion and Action, cont.:

5. Discuss and Review the following Finance Committee Reports, cont.

Mr. Meier stated that visits at Valleywise Community Health Centers had a positive six percent variance and total operating revenues had a positive eight percent variance. Total operating expenses had a negative 10% variance and the margin before overhead allocation had a negative variance of \$56,905. He said that due to the Kronos outage, expenses throughout the report were estimates. Staff would reconcile salary and wages data and present actual amounts when adjustments became available.

Outpatient behavioral health visits missed budget by four percent with operating revenues favorable by six percent. Total operating expenses had a negative 11% variance, with the margin before overhead allocation of negative \$540.

Mr. Meier outlined visits at the FQHC clinics located within Valleywise Comprehensive Health Center-Phoenix, which were unfavorable by three percent. Total operating revenues had a negative variance of seven percent, while total operating expenses were negative by one percent. The margin before overhead allocation was negative by \$80,402.

Visits at Valleywise Comprehensive Health Center-Peoria were positive by one percent, with total operating revenues experiencing a negative two percent variance. Operating expenses were six percent better than budget and the margin before overhead allocation was positive by \$15,790.

Mr. Meier stated that dental clinic visits had a negative 16% variance and total operating revenues were negative by 33 percent. Operating expenses had a negative variance of three percent with a margin before overhead allocation of negative \$126,664.

Referring to the American Rescue Plan Act (ARPA) award financial section, Mr. Meier reminded the committee that financial data would populate into the report as it became available.

Mr. Meier said all clinics combined showed visits had a positive one percent variance and total operating revenues were positive by three percent. Total operating expenses had a negative eight percent variance and the margin before overhead allocation was negative \$257,349. Overall year-to-date (YTD), there was a positive seven percent variance for visits compared to budget, with total operating revenues favorable by eight percent. Total operating expenses had a negative eight percent variance, with the margin before overhead allocation variance positive by \$25,515.

In reference to a six-month payer mix trending sequence, Mr. Meier pointed out an increase in Medicaid and a decrease self-pay visits by payor from November to December 2021. However, a four-year trend indicated an overall decline in Medicaid and increase in self-pay visits by payor.

Mr. Meier gave a brief overview of the FQHC clinics referral report for the second quarter of FY 2022. He said that the number of internal referrals reported increased compared to the prior quarter.

6. Chair and Committee Member Closing Comments/Announcements

Vice Chairman Messick thanked staff for the robust and informative meeting agenda topics.

7. Review Staff Assignments

There were no staff assignments or follow-up stemming from the meeting.

Ms. Talbot recapped old business from December 2021 and January 2022, noting items related to the financial assistance program and eligibility process and Kronos system outage were considered satisfied.

Valleywise Community Health Centers Governing Council – Finance Committee Meeting Minutes – General Session – February 2, 2022

<u>Adjourn</u>

- **MOTION:** Chairman Clotter-Woods moved to adjourn the February 2, 2022 Valleywise Community Health Centers Governing Council's Finance Committee meeting. Vice Chairman Messick seconded.
- VOTE: 4 Ayes: Chairman Clotter-Woods, Vice Chairman Messick, Ms. Imam, Mr. Winkle 0 Nays Motion passed.

Meeting adjourned at 5:10 p.m.

Cassandra Santos, Assistant Clerk



Finance Committee Meeting

March 2, 2022

Item 2.

FPL Guidelines, Utilization, and Sliding Fee Discount Schedule



Chief Governance Officer

2601 East Roosevelt Street • Phoenix • AZ• 85008 Phone: (602) 344-5177 • Fax: (602) 655-9337

DATE:	February 24, 2022
TO:	VCHCGC Finance Committee
FROM:	Melanie Talbot, Chief Governance Officer
SUBJECT:	Sliding Fee Discount Program, Federal Poverty Guidelines and Fee Schedule

The United States Census Bureau updates the poverty thresholds each year.

HRSA requires that health centers have a sliding fee discount program and a fee schedule, and that the fee schedule is reviewed annually based on the most recent federal poverty guidelines.

Based on a review of the 2022 guidelines, there are no recommended changes to the fee schedule at this time. Therefore, we are requesting that the Finance Committee approve renewing the current sliding fee schedule.



Finance Committee Meeting

March 2, 2022

Item 2.

FPL Guidelines

2022 Federal Poverty Levels

HHS Poverty Guidelines for 2022

The 2022 poverty guidelines are in effect as of January 12, 2022. Federal Register Notice, January 12, 2022 - Full text.

2022 POVERTY GUIDELINES FOR THE 48 CONTIGUOUS STA	ATES AND THE DISTRICT OF COLUMBIA
Persons in family/household	Poverty guideline
1	\$13,590
2	\$18,310
3	\$23,030
4	\$27,750
5	\$32,470
6	\$37,190
7	\$41,910
8	\$46,630
For families/households with more than 8 persons, add \$4,	720 for each additional person.

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[For Comparison Purposes Only]

2021 Federal Poverty Guidelines

HHS POVERTY GUIDELINES FOR 2021

The 2021 poverty guidelines are in effect as of January 13, 2021

The Federal Register notice for the 2021 Poverty Guidelines will be published the week of January 18 through January 22, 2021.

2021 POVERTY GUIDELINES FOR THE 48 CONTIGUOUS STATES AND THE DISTRICT OF COLUMBIA

Persons in family/household	Poverty guideline
For families/households with more than 8 pers	ons, add \$4,540 for each additional person.
1	\$12,880
2	\$17,420
3	\$21,960
4	\$26,500
5	\$31,040
6	\$35,580
7	\$40,120
8	\$44,660



Finance Committee Meeting

March 2, 2022

Item 2.

Sliding Fee Discount Program Utilization

Sliding Fees CY2021

Cat %	Row Labels	Enc_Count	T_Charges	T_Adjust	T_Pmt_Amts	T_Bal_Amts
58.0%	SLIDING FEE CAT 1	80,908	135,118,776.48	(130,271,208.83)	(2,781,017.81)	2,066,549.84
13.1%	SLIDING FEE CAT 2	18,293	32,511,110.35	(30,517,419.56)	(951 <i>,</i> 755.06)	1,041,935.73
2.1%	SLIDING FEE CAT 3	2,988	5,971,884.11	(5,447,187.29)	(200,754.35)	323,942.47
4.2%	SLIDING FEE CAT 4	5,862	17,021,656.47	(15,159,750.65)	(532 <i>,</i> 448.61)	1,329,457.21
22.5%	SLIDING FEE CAT 5	31,365	101,619,814.56	(85,284,721.42)	(2,285,220.12)	14,049,873.02
	Grand Total	139,416	292,243,241.97	(266,680,287.75)	(6,751,195.95)	18,811,758.27

Sliding Fees CY2020

Cat %	Row Labels	Enc Count	T_Charges	T_Adjust	T_Payment	T_Balance
0.2%	PRIOR TO 02132020	170	2,927,559.72	(2,641,462.43)	(86,182.69)	199,914.60
57.5%	SLIDING FEE CAT 1	63,393	98,653,284.87	(95,220,941.73)	(1,941,000.34)	1,491,342.80
12.3%	SLIDING FEE CAT 2	13,518	19,345,736.68	(18,051,088.83)	(619,631.65)	675,016.20
2.0%	SLIDING FEE CAT 3	2,235	3,189,495.64	(2,945,619.68)	(128,844.25)	115,031.71
5.0%	SLIDING FEE CAT 4	5,528	9,547,224.03	(8,251,360.28)	(395,243.59)	900,620.16
23.0%	SLIDING FEE CAT 5	25,316	79,367,584.28	(65,498,078.86)	(1,696,716.70)	12,172,788.72
	Grand Total	110,160	213,030,885.22	(192,608,551.81)	(4,867,619.22)	15,554,714.19



Finance Committee Meeting

March 2, 2022

Item 2.

Sliding Fee Discount Schedule

Valleywise Health Federally Qualified Health Center Sliding Fee Discount Schedule Effective 09/22/21

Medical

Plan Levels	Category 1	Category 2	Category 3	Category 4	Category 5	
Federal Poverty Level Scale	0-100%	101-138%	139-150%	151-200%	>201% FPL	>251% FPL
Primary Care	\$20 Nominal Charge	\$30 Flat Fee	\$40 Flat Fee	\$50 Flat Fee	No Discount	
Family Planning Services - Maryvale Clinic Only	\$0	\$20	\$30	\$40	201-250% FPL \$50	>251% FPL No Discount
FQHC Specialty Visits (Example - Cardiology)	\$50 Nominal Charge	\$70 Flat Fee	\$80 Flat Fee	\$90 Flat Fee	No Discount	
Outpatient Ancillary Services (Lab)	\$10 Nominal Charge	25% of Medicare rate - 50% due prior to service (\$20 minimum)	50% of Medicare rate - 50% due prior to service (\$30 Minimum)	75% of Medicare rate - 50% due prior to service (\$40 minimum)	No Discount	
Outpatient Ancillary Services (Imaging)	\$30 Nominal Charge	25% of Medicare rate - 50% due prior to service (\$40 minimum)	50% of Medicare rate - 50% due prior to service (\$50 Minimum)	75% of Medicare rate - 50% due prior to service (\$60 minimum)	No Discount	

Dental

Plan Levels	Category 1	Category 2	Category 3	Category 4	Category 5		
Federal Poverty Level Scale	0-100%	101-138%	139-150%	151-200%	>201% FPL		
Diagnostic Dental Services	\$35 Nominal Charge	\$45 Flat Fee	\$55 Flat Fee	\$65 Flat Fee	No Discount		
Restorative Dental Services *See Grid Below	\$50 Nominal Charge	75% of Delta Dental allowable rates	80% of Delta Dental allowable rates	85% of Delta Dental allowable rates	No Discount		
Dental Lab Services	\$50 Nominal Charge	85% of Delta Dental allowable rates	90% of Delta Dental allowable rates	95% of Delta Dental allowable rates	No Discount		
Restorative Grid	Category 1	Category 2	Category 3	Category 4	Category 5		
Filling	\$90.00	\$98.00	\$105.00	\$112.00	No Discount		
Crowns	\$250.00	\$545.00	\$583.00	\$620.00	No Discount		
Dentures - complete	\$350.00	\$795.00	\$842.00	\$865.00	No Discount		
Dentures - partial	\$250.00	\$740.00	\$784.00	\$827.00	No Discount		
Bridges	\$250.00	\$550.00	\$590.00	\$620.00	No Discount		
Extractions - simple			\$66.00	\$70.00	No Discount		
Extractions - complex	\$100.00	\$169.00	\$180.00	\$191.00	No Discount		



Finance Committee Meeting

March 2, 2022

Item 3.

FQHC Clinics' Operational Dashboard



Ambulatory Pillars Dashboard - Finance

January 2022

Community Health Centers

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ACCESS - Ambulatory												**	***											1	
	Target	Avondale	Chandler	Guadalupe	Maryvale	West Maryvale	Mesa	New Mesa	North Phoenix	S. Central Phoenix	S. Phoenix Laveen	McDowell	McDowell - PEC	VCHCs Total	VCHCs FYTD	Peoria Primary Care	Women's Clinic	Antepartum Testing	Diabetes Ed	Internal Medicine P	Peds Primary	Other FQHC Total	Other FQHC FYTD		
Appointments Scheduled MTD		3,127	3,159	1,252		2,514	1,100	291	3,306	4,036	2,503	3,843	168	25,299		4,533	3,339	1,073	420	2,655	2,604	14,624			
Appointment Fill Rate MTD		97.9%	92.8%	91.2%		87.3%	84.0%	93.0%	92.8%	87.4%	88.3%	92.5%	77.8%	90.7%		87.1%	83.1%	90.8%	n/a	91.4%	79.0%	85.9%			
Scheduled Appointment No-Shows MTD		390	373	190		369	139	63	535	646	346	786	22	3,859		671	502	128	50	417	457	2,225			
No Show Rate MTD	<18%	12.5%	11.8%	15.2%		14.7%	12.6%	21.6%	16.2%	16.0%	13.8%	20.5%	13.1%	15.3%		14.8%	15.0%	11.9%	11.9%	15.7%	17.5%	15.2%			
Appointments Scheduled FYTD		21,131	19,853	8,782	11,920	6,593	16,883	291	19,575	25,068	16,351	26,885	879		174,211	28,185	23,105	7,718	3,269	18,308	18,252		98,837		
Appointment Fill Rate FYTD		95.9%	87.7%	84.0%	82.2%	86.4%	91.6%	93.0%	92.1%	84.4%	83.7%	90.8%	77.4%		88.2%	86.6%	90.8%	86.7%	n/a	94.2%	83.7%		88.2%		
Scheduled Appointment No-Shows FYTD	-	2,607	2,446	1,285	1,998	1,012	2,764	63	3,463	4,481	2,814	6,124	158		29,215	4,522	3,775	782	506	3,260	3,179		16,024		
No Show Rate FYTD	<18%	12.3%	12.3%	14.6%	16.8%	15.3%	16.4%	21.6%	17.7%	17.9%	17.2%	22.8%	18.0%		16.8%	16.0%	16.3%	10.1%	15.5%	17.8%	17.4%		16.2%		
FINANCE - Ambulatory												**	***											****	*****
FINANCE - Ambulatory		Avondale	Chandler	Guadalupe	Maryvale	West	Mesa	New	North	S. Central	S. Phoenix	McDowell	McDowell -	VCHCs	VCHCs	Peoria	Women's	Antepartum	Diabetes	Internal	Peds	Other FQHC-	Other FQHC-	Grand Total	FYTD
		Avondale	Chandler	Guadalupe	iviaryvale	Maryvale	Iviesa	Mesa	Phoenix	Phoenix	Laveen	McDowell	PEC	Total	FYTD	Primary Care	Clinic	Testing	Ed	Medicine P	Primary	Peoria Total	Peoria FYTD	FQHC	FQHC
In-Person Visits MTD		1,064	1,126	495		1,021	257	142	1,148	1,814	738	1,079	20	8,904		1,577	1,472	722	113	1,184	1,367	6,435		16,929	
Virtual Visits MTD		867	737	153		378	357	26	765	725	763	747	41	5,559		987	263	6	10	446	161	1,873		8,704	
Total Actual Visits (includes Nurse Only Visits) MTD		1,931	1,863	648		1,399	614	168	1,913	2,539	1,501	1,826	61	14,463		2,564	1,735	728	123	1,630	1,528	8,308		25,633	
Budgeted Visits MTD		1,763	1,520	567		1,522	357	500	1,455	1,611	1,668	1,782	153	12,898		2,288	1,758	601	217	1,748	1,293	7,905		23,786	
Variance MTD		168	343	81		(123)	257	(332)	458	928	(167)	44	(92)	1,565		276	(23)	127	(94)	(118)	235	403		1,847	
Variance by % MTD		9.5%	22.6%	14.3%		-8.1%	72.0%	-66.4%	31.5%	57.6%	-10.0%	2.5%	-60.1%	12.1%		12.1%	-1.3%	21.1%	-43.3%	-6.8%	18.2%	5.1%		7.8%	
In-Person Visits FYTD		10,133	9,123	4,277	5,199	2,985	7,581	142	8,620	12,752	7,320	8,307	197		76,636	11,130	11,540	5,173	881	9,999	10,981		49,704		139,963
Virtual Visits FYTD		3,689	3,022	835	1,669	792	2,178	26	3,065	2,868	2,478	4,436	196		25,254	5,195	907	23	133	1,000	845		8,103		41,714
Total Actual Visits (includes Nurse Only Visits) FYTD	-	13,822	12,145	5,112	6,868	3,777	9,759	168	11,685	15,620	9,798	12,743	393		101,890	16,325	12,447	5,196	1,014	10,999	11,826		57,807		181,677
Budgeted Visits FYTD		12,391	11,121	4,038	6,017	4,134	8,866	500	8,799	11,229	11,077	13,434	770		92,376	15,820	12,752	4,782	1,653	11,556	9,456		56,019		169,524
Variance FYTD	-	1,431	1,024	1,074	851	(357)	893	(332)	2,886	4,391	(1,279)	(691)	(377)		9,514	505	(305)	414	(639)	(557)	2,370		1,788		12,153
Variance by % FYTD		11.5%	9.2%	26.6%	14.1%	-8.6%	10.1%	-66.4%	32.8%	39.1%	-11.5%	-5.1%	-49.0%		10.3%	3.2%	-2.4%	8.7%	-38.7%	-4.8%	25.1%		3.2%		7.2%
Total Number of Patients seen by provider MTD	_	1,698	1,751	599		1,266	563	161	1,762	2,409	1,420	1,555	68	13,252	92,104	2,447	1,606			1,483	1,238	6,774	46,115	20,026	138,219
Overall Expected Productivity (Pt visits by provider per session)		7.98	7.46	6.30		5.56	7.03	4.92	6.52	6.19	7.70	4.50	5.50	6.30	6.24	6.04	7.18			7.44	6.30	6.66	6.59	6.31	6.31
Average Pt visits by provider per session MTD		8.10	7.36	5.95		6.74	4.31	3.09	6.96	9.86	6.98	4.31	3.83	6.63		6.59	5.91			6.69	5.94	6.31		6.52	
Sessions Budgeted MTD		215	202	87		254	50	100	220	255	213	367	28	1,989		372	231			233	199	1,034		3,023	
Sessions Worked MTD		210	238	101		188	131	52	253	244	204	361	18	1,998		371	272			222	208	1,073		3,071	
Sessions Variance MTD		(6)	36	14		(66)	81	(48)	33	(10)	(9)	(6)	(10)	9		(0)	41			(11)	10	39		48	
FTE Variance MTD		(0.17)	1.05	0.40		(1.89)	2.33	(1.38)	0.96	(0.30)	(0.27)	(0.17)	(0.29)	0.26		(0.01)	1.18			(0.32)	0.28	1.13		1.39	
Average Pt visits by provider per session FYTD		7.69	7.33	6.17	6.31	5.96	6.53	3.09	6.71	9.01	6.53	4.09	3.44		6.51	6.45	6.86			6.68	6.69		6.65		6.56
Sessions Budgeted FYTD		1,601	1,515	713	1,019	626	1,293	100	1,518	1,636	1,398	2,581	130		14,129	2,361	1,625			1,512	1,401		6,898		21,028
Sessions Worked FYTD		1,595	1,552	726	1,019	560	1,374	52	1,551	1,626	1,389	2,575	120		14,138	2,361	1,666			1,500	1,411		6,938		21,076
Sessions Variance FYTD		(6)	36	14	0	(66)	81	(48)	33	(10)	(9)	(6)	(10)		9	(0)	41			(11)	10		39		48
FTE Variance FYTD		(0.02)	0.14	0.05	0.00	(0.26)	0.32	(0.19)	0.13	(0.04)	(0.04)	(0.02)	(0.04)		0.04	(0.00)	0.16			(0.04)	0.04		0.16		0.19
Valleywise Health Productivity % MTD	*100%-115%	no data	no data	no data		no data	no data	no data	no data	no data	no data	no data	no data	no data	no data	no data	no data	no data		no data	no data	no data	no data		



* Productivity: Departments above 115% are considered overproductive
 ** Specialty HIV Community Health Center
 *** Specialty HIV Community Health Clinic - McDowell Services
 **** Grand Total FQHC for Actual/Budgeted Visits MTD includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics
 **** FYTD FQHC for Actual/Budgeted Visits includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics

Note: Due to Kronos outage - productivity data is currently unavailable

Other FQHC Clinics



Ambulatory Pillars Dashboard - Finance

January 2022

	Co									
			1							
	Mesa	New	North	S. Central	S. Phoenix	BH	BH	BH	PEC	
e		Mesa	Phoenix	Phoenix	Laveen	Psychiatry	Total	FYTD	-	
	1	0	31	2	1	2	50		2	1
									r	1

Finance Marvval 0 4 7 0 In-Person Visits MTD 77 77 36 96 175 67 135 1,272 195 237 101 76 Virtual Visits MTD 241 108 77 77 77 36 127 177 68 137 1,322 197 **Total Actual Visits MTD** 182 69 Budget Visits MTD 182 91 114 141 157 91 97 95 1,310 91 59 (37) (27) 68 106 17 (105) (64) (121) 36 12 Variance MTD 80 32.4% 18.7% -32.5% -57.7% -45.4% -77.1% 39.6% 82.5% -28.4% 98.6% 0.9% 116.5% Variance by % MTD 75 40 1 23 4 93 0 220 90 22 40 675 67 In-Person Visits FYTD 665 129 608 299 1,668 36 565 526 848 Virtual Visits FYTD 1,413 584 1,016 8,357 Total Actual Visits FYTD 1,488 705 130 631 303 1,761 36 804 1106 587 566 9,032 915 1,233 616 774 572 521 1,774 157 616 654 641 465 8,639 616 Budget Visits FYTD 255 (644) 59 (218) (13) (121) 188 452 (54) 101 393 299 89 Variance FYTD 20.7% 14.4% -83.2% 10.3% -41.8% -0.7% -77.1% 30.5% 69.1% -8.4% 21.7% 4.5% 48.5% Variance by % FYTD

West

Dental - Ambulatory								**	***				
Finance		Avondale	Chandler		Mesa	New Mesa		McDowell		Dental Total	Dental FYTD	PEC	РХС
Actual Visits MTD		200	185		0			111		1,540		308	736
Budget Visits MTD		171	152		24			323		1,673		285	718
Variance MTD		29	33		-24			-212		-133		23	18
% Variance MTD		17.0%	21.7%		-100.0%			-65.6%		-7.9%		8.1%	2.5%
Actual Visits FYTD		1,496	1,126		800			1,903			12,948	2,088	5,535
Budget Visits FYTD		1,210	1,160		906			2,211			12,490	1,921	5,082
Variance FYTD		286	-34		-106			-308			458	167	453
% Variance FYTD		23.6%	-2.9%		-11.7%			-13.9%			3.7%	8.7%	8.9%
Valleywise Health Productivity MTD	*100%-115%	no data	no data		no data			no data		no data	no data	no data	no data

OWTH - Ambulatory											**	***						
Keepage Opportunity	Avondale	Chandler	Guadalupe	Maryvale	West Maryvale	Mesa	New Mesa	North Phoenix	S. Central Phoenix	S. Phoenix Laveen	McDowell	McDowell - PEC	VCHCs Total	VCHCs Prior Month	Peoria Primary Care	Women's Clinic	Antepartum Testing	Diabe
Outgoing Referrals-Radiology/Imaging	23	121	6		0	9	26	12	13	4	14	0	228	223	22	0	0	0
Outgoing Radiology/imaging % of Total	5.3%	33.5%	4.2%		0.0%	14.8%	5.1%	3.4%	2.6%	1.7%	7.7%	0.0%	7.7%	8.5%	3.8%	0.0%	0.0%	0.0
Outgoing Referrals-Laboratory	116	91	32		136	42	37	121	150	61	506	0	1,292	1,337	73	44	7	C
Outgoing Laboratory % of Total	2.9%	3.3%	2.9%		9.6%	6.5%	5.1%	4.6%	3.8%	3.9%	6.3%	0.0%	4.8%	4.7%	14.5%	5.8%	12.1%	0.0
Outgoing Referrals-Pharmacy	2,963	2,346	953		223	171	814	1,884	2,323	1,660	5,011	65	18,413	17,271	3,388	387	24	C
Outgoing Pharmacy % of Total	61.1%	56.6%	73.5%		37.7%	48.7%	51.6%	53.6%	48.0%	56.2%	97.6%	81.3%	62.8%	61.5%	61.1%	41.0%	29.3%	0.0
Outgoing Referrals-Specialty/OP	446	575	189		90	54	119	300	286	177	258	6	2,500	2,300	541	20	0	0
Outgoing Specialty/OP % of Total	46.9%	58.9%	36.4%		47.6%	48.6%	30.5%	30.3%	24.7%	30.5%	31.3%	40.0%	37.3%	38.1%	35.0%	4.7%	0.0%	0.0
Total Outgoing Referrals	3,548	3,133	1,180		449	276	996	2,317	2,772	1,902	5,789	71	22,433	21,131	4,024	451	31	C
Percent of Total Outgoing Referrals	34.6%	37.9%	38.5%		19.0%	23.5%	31.1%	31.0%	26.5%	35.8%	40.9%	67.6%	34.1%	32.3%	49.3%	17.1%	11.4%	0.0

Peoria Primary Care	Women's Clinic	Antepartum Testing	Diabetes Ed	Internal Medicine P	Peds Primary	Other FQHC Total	Other FQHC Prior Month
22	0	0	0	3	0	25	28
3.8%	0.0%	0.0%	0.0%	0.7%	0.0%	1.5%	1.8%
73	44	7	0	10	1	135	135
14.5%	5.8%	12.1%	0.0%	7.7%	6.7%	9.3%	9.8%
3,388	387	24	0	1,857	316	5,972	5,481
61.1%	41.0%	29.3%	0.0%	40.6%	49.3%	50.7%	49.7%
541	20	0	0	141	137	839	658
35.0%	4.7%	0.0%	0.0%	17.9%	55.7%	27.5%	24.8%
4,024	451	31	0	2,011	454	6,971	6,302
49.3%	17.1%	11.4%	0.0%	34.0%	49.5%	38.9%	37.9%

Other FQHC Clinics

LEGEND: Not in Target 5% less than the target Target ≥ 95% * Productivity: Departments above 115% are considered overproductive

** Specialty HIV Community Health Center *** Specialty HIV Community Health Clinic - McDowell Services

**** Grand Total FQHC for Actual/Budgeted Visits MTD includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics ***** FYTD FQHC for Actual/Budgeted Visits includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics

Note: Due to Kronos outage - productivity data is currently unavailable

Behavioral Health- Ambulatory

Target

Avondale

Chandler

Guadalupe

Maryvale



Ambulatory Pillars Dashboard Data Dictionary

Federally Qualified Health Centers

	Data Source	Owner	Frequency	System
ACCESS - Ambulatory				
Appointments Scheduled	All appointment visits are included, except from Dental, Financial Counseling, Lab, Radiology, and Ophthalmology departments.	Amanda Jacobs	Monthly	EPIC Report
Appointment Fill Rate	Provider schedule utilization metric calculated by number of patients to appointment slots available.	Amanda Jacobs	Monthly	EPIC Report
Scheduled Appointment No-Shows	All No- show appointment visits are included, except from Dental, Financial Counseling, Lab, Radiology, and Ophthalmology departments.	Amanda Jacobs	Monthly	EPIC Report
No Show Rate	Percentages of Scheduled Patients who were a "No show" patients or same day cancellations	Amanda Jacobs	Monthly	EPIC Report
FINANCE - Ambulatory			-	
Actual Visits (includes nurse only visits) MTD	Actual Visits (all visits per Valleywise Health month end visit count methodology)	Amanda Jacobs	Monthly	Axiom
Budgeted Visits MTD	Budgeted Visits (all visits per Valleywise Health month end visit count methodology)	Amanda Jacobs	Monthly	Axiom
Variance MTD	Actual Visits MTD (includes nurse only visits) - Budgeted Visits MTD	Amanda Jacobs	Monthly	Formula
Variance by % MTD	Variance MTD / Budgeted Visits MTD (%)	Amanda Jacobs	Monthly	Formula
Grand Total FQHC	Includes Month Totals from Community Health Centers, Dental, Other FQHC, and OP Behavioral Health clinics	Amanda Jacobs	Monthly	Formula
Actual Visits (includes nurse only visits) FYTD	All visits per Clinic (visit count methodology). For the Fiscal Year to Date	Amanda Jacobs	Monthly	Axiom
Budgeted Visits FYTD	All budgeted visits per Clinic (visit count methodology) For the Fiscal Year to Date	Amanda Jacobs	Monthly	Axiom
Variance FYTD	Actual Visits FYTD (includes nurse only visits) - Budgeted Visits FYTD. For the Fiscal Year to Date	Amanda Jacobs	Monthly	Formula
Variance by % FYTD	Variance FYTD / Budgeted Visits FYTD (%) For the Fiscal Year to Date	Amanda Jacobs	Monthly	Formula
FYTD FQHC	Includes FYTD Totals from Community Health Centers, Dental, Other FQHC, and OP Behavioral Health clinics	Amanda Jacobs	Monthly	Formula
Total Number of Patients seen by provider	Completed visits for provider only	Maria Aguirre	Monthly	Epic - Clarity Query
Overall Expected Productivity (Pt visits by provider per session)	FY2020 budget – Total Number of Patients seen by provider / Sessions Worked (by Clinic, by Specialty, per FTE)	Maria Aguirre	Monthly	McKesson/ Excel
Average Pt visits by provider per session MTD	Total Number of Patients seen by provider / Sessions Worked For current month	Maria Aguirre	Monthly	Formula
Sessions Budgeted MTD	Budgeted FTEs * Session Days for the month (Working days less Holidays, Less GME Accrual, Less PTO Accrual)	Maria Aguirre	Monthly	Formula
Sessions Worked MTD	Amion System Calendar that is Signed by Manager and Medical Director and report sent to Finance for Reconciliation	Ambulatory Site / Andra Anderson	Monthly	Amion/ Manual
Session Variance MTD	Sessions Worked – Sessions Budgeted (For the current month)	Maria Aguirre	Monthly	Formula
FTE Variance MTD	Sessions Worked – Sessions Budgeted (For the current month)	Maria Aguirre	Monthly	Formula



Ambulatory Pillars Dashboard Data Dictionary

Federally Qualified Health Centers

	Data Source	Owner	Frequency	System
Average Pt visits by provider per session FTYD	Total Number of Patients seen by provider / Sessions Worked For Fiscal Year to Date	Maria Aguirre	Monthly	Formula
Sessions Budgeted FYTD	Budgeted FTEs * Session Days for YTD (Working days less Holidays, Less GME Accrual, Less PTO Accrual)	Maria Aguirre	Monthly	Formula
Sessions Worked FYTD	Amion System Calendar that is Signed by Manager and Medical Director and report sent to Finance for Reconciliation	Ambulatory Site / Andra Anderson	Monthly	Amion/ Manual
Session Variance FYTD	Sessions Worked – Sessions Budgeted (For the Fiscal Year to Date)	Maria Aguirre	Monthly	Formula
FTE Variance FYTD	Sessions Worked YTD – Sessions Budgeted YTD	Maria Aguirre	Monthly	Formula
Valleywise Health Productivity %	Kronos Report (Data is for a monthly period)	Amanda Jacobs	Monthly	Kronos
FINANCE - BEHAVIORAL HEALTH				
Actual Visits MTD	Actual Visits per BH Clinic (all visits per Valleywise Health month end visit count methodology)	Amanda Jacobs	Monthly	Axiom
Budgeted Visits MTD	Budgeted Visits per BH Clinic (all visits per Valleywise Health month end visit count methodology)	Amanda Jacobs	Monthly	Axiom
Variance	Actual Visits MTD (includes nurse only visits) - Budgeted Visits MTD	Amanda Jacobs	Monthly	Formula
Actual Visits FYTD	Actual Visits (all visits per Valleywise Health month end visit count methodology) For fiscal year to date	Amanda Jacobs	Monthly	Axiom
Budgeted Visits FYTD	Budgeted Visits (all visits per Valleywise Health month end visit count methodology) For fiscal year to date	Amanda Jacobs	Monthly	Axiom
Variance FYTD	Actual Visits FYTD (includes nurse only visits) - Budgeted Visits FYTD	Amanda Jacobs	Monthly	Formula
FINANCE-DENTAL				
Actual Visits MTD	Actual Visits per Dental Clinic (all visits per Valleywise Health month end visit count methodology)	Amanda Jacobs	Monthly	Axiom
Budgeted Visits MTD	Budgeted Visits per Dental Clinic (all visits per Valleywise Health month end visit count methodology)	Amanda Jacobs	Monthly	Axiom
Variance MTD	Actual Visits MTD (includes nurse only visits) - Budgeted Visits MTD	Amanda Jacobs	Monthly	Formula
Variance by % MTD	Variance MTD / Budgeted Visits MTD (%)	Amanda Jacobs	Monthly	Formula
Actual Visits FYTD	All visits per Dental Clinic (visit count methodology) For fiscal year to date	Amanda Jacobs	Monthly	Axiom
Budgeted Visits FYTD	All budgeted visits per Dental Clinic (visit count methodology) For fiscal year to date	Amanda Jacobs	Monthly	Axiom
Variance FYTD	Actual Visits FYTD (includes nurse only visits) - FYTD Budgeted Visits	Amanda Jacobs	Monthly	Formula
Variance by % FYTD	Variance FYTD/ Budgeted Visits FYTD (%)	Amanda Jacobs	Monthly	Formula
Valleywise Health Productivity %	Kronos Report (Data is for a monthly period)	Amanda Jacobs	Monthly	Kronos



Ambulatory Pillars Dashboard

Data Dictionary

Federally Qualified Health Centers

		Data Source	Owner	Frequency	System
GROWTH	- Ambulatory				
Keepage Opportunity	Outgoing Referrals-Radiology/Imaging	Data is extracted from Epic Clarity data table by Total Count of "Referred by Location Name" and/or "Referred by Department Name" where: - The Referral By FQHC field is equal to "Yes" - The Referral Status field is not equal to "Cancelled" - The Referral Type field is equal to: "CT, Dexa, Diagnostic X-Ray, Fluoroscopy, Interventional Radiology, Mammogram, MRI, MRI/CAT Scan, Nuclear Medicine, Ultrasound" Internal Referral: The Referral Class field is equal to "Internal" Outgoing Referral: The Referral Class field is equal to "Outgoing"	Austin Rose	Monthly	EPIC Clarity
Opp	Radiology/imaging % of Total	Total Outgoing Radiology Referrals/Total Radiology Referrals for month (%)	Amanda Jacobs	Monthly	Formula
Keepage	Outgoing Referrals-Laboratory	Data is extracted from Epic Clarity data table by Total Count of "Resulting Lab Name" grouped by Location and/or Department Name where: - FQHC field is equal to "Yes" - The Record Type field is equal to "Child" or "Normal" - The Order Status field is equal to "Completed", "Resulted", or "Sent" Internal Referral: Resulting Lab Name set to equal all "PEC" or "VHMC" Outgoing Referral: Resulting Lab Name set to not equal all "PEC" or "VHMC"	Austin Rose	Monthly	EPIC Clarity
	Laboratory % of Total	Total Outgoing Lab Orders/Total Lab Orders for month (%)	Amanda Jacobs	Monthly	Formula
	Outgoing Referrals-Pharmacy	Data is extracted from Epic Clarity data table by Total Count of "Pharmacy Type" grouped by Location and/or Department Name where: - FQHC field is equal to "Yes" - The Reason for Discontinuation does not include "Contact Move Error", "Duplicate", or "Erroneous Entry" Internal Referral: Resulting Pharmacy Type set to equal "Integrated" Outgoing Referral: Resulting Pharmacy Type set to equal "External"	Austin Rose	Monthly	EPIC Clarity
Ę	Pharmacy % of Total	Total Outgoing Pharmacy Orders/Total Pharmacy Orders for month (%)	Amanda Jacobs	Monthly	Formula
Keepage Opportunity		Data is extracted from Epic Clarity data table by Total Count of "Referred by Location Name" and/or "Referred by Department Name" where: - The Referral By FQHC field is equal to "Yes" - The Referral Status field is not equal to "Cancelled" - The Referral Type field includs OP referrals not equal to: "CT, Dexa, Diagnostic X-Ray, Fluoroscopy, Interventional Radiology, Mammogram, MRI, MRI/CAT Scan, Nuclear Medicine, Ultrasound" Internal Referral: The Referral Class field is equal to "Internal' Outgoing Referral: The Referral Class field is equal to "Outgoing"	Austin Rose	Monthly	EPIC Clarity
	Specialty/OP % of Total	Total Outgoing Specialty OP Referrals/Total Specialty OP Referrals for month (%)	Amanda Jacobs	Monthly	Formula
		s Sum of all outgoing referrals (Radiology/Imaging, Laboratory, Pharmacy, Specialty/OP) for the month	Amanda Jacobs	Monthly	Formula
	Percent of Total Outgoing Referrals	Total Outgoing Referrals for month/Total Referrals for the month (%)	Amanda Jacobs	Monthly	Formula

FEDERALLY QUALIFIED HEALTH CENTERS JAN FY 2022 VISITS SUMMARY

			MTD Analy	/sis				ΥT	D Analysis		
	Prior Year	Prior Month		Month To Dat	e FY 2022		Prior YTD		Year To Date	FY 2022	
	FY 2021 JAN	FY 2022 DEC	FY 2022 JAN	FY 2022 JAN	Variance		FY 2021 JAN	FY 2022 JAN	FY 2022 JAN	Variance	
	Actual	Actual	Actual	Budget	(Unfavorable)	%	Actual	Actual	Budget	(Unfavorable)	%
VCHC Clinics											
FQHC CLINIC - SOUTH CENTRAL PHOENIX	1,989	2,186	2,539	1,611	928	58%	9,661	15,620	11,229	4,391	39%
FQHC CLINIC - 7TH AVENUE	-	-	-	-	-	-	5,474	-	-	-	-
FQHC CLINIC - AVONDALE	2,080	2,173	1,931	1,763	168	10%	13,872	13,822	12,391	1,431	12%
FQHC CLINIC - MARYVALE	1,508	-	-	-	-	-	11,175	6,868	6,017	851	14%
FQHC CLINIC - GLENDALE	847	-	-	-	-	-	10,301	-	-	-	-
FQHC CLINIC - EL MIRAGE	863	-	-	-	-	-	7,833	-	-	-	-
FQHC CLINIC - MSA	1,493	1,391	614	357	257	72%	10,316	9,759	8,866	893	10%
FQHC CLINIC - CHANDLER	1,859	1,664	1,863	1,520	343	23%	12,902	12,145	11,121	1,024	9%
FQHC CLINIC - GUADALUPE	719	597	648	567	81	14%	4,934	5,112	4,038	1,074	27%
FQHC CLINIC - MCDOWELL	1,731	1,831	1,826	1,782	44	2%	12,239	12,743	13,434	(691)	(5%)
FQHC CLINIC - SOUTH PHOENIX LAVEEN	1,388	1,189	1,501	1,668	(167)	(10%)	7,611	9,798	11,077	(1,279)	(12%)
FQHC CLINIC - WEST MARYVALE	-	1,331	1,399	1,522	(123)	(8%)	-	3,777	4,134	(357)	(9%)
FQHC CLINIC - MESA	-	-	168	500	(332)	(66%)	-	168	500	(332)	(66%)
FQHC CLINIC - NORTH PHOENIX	1,310	1,820	1,913	1,455	458	31%	3,600	11,685	8,799	2,886	33%
FQHC MCDOWELL SERVICES - PEORIA	-	87	61	153	(92)	(60%)	-	393	770	(377)	(49%)
Total	15,787	14,269	14,463	12,898	1,565	12%	109,918	101,890	92,376	9,514	10%

			MTD Analy	/sis				ΥT	D Analysis		
	Prior Year	Prior Month		Month To Dat	e FY 2022		Prior YTD		Year To Date	FY 2022	
	FY 2021 JAN	FY 2022 DEC	FY 2022 JAN	FY 2022 JAN			FY 2021 JAN	FY 2022 JAN	FY 2022 JAN		
OP BH Clinics	Actual	Actual	Actual	Budget	(Unfavorable)	%	Actual	Actual	Budget	(Unfavorable)	%
BH FQHC - PSYCHIATRY	-	102	137	69	68	99%	-	566	465	101	22%
BH FQHC - SOUTH CENTRAL PHOENIX	88	153	177	97	80	82%	479	1,106	654	452	69%
BH FQHC - 7TH AVENUE	-	-	-	-	-	-	255	-	-	-	-
BH FQHC - AVONDALE	143	233	241	182	59	32%	941	1,488	1,233	255	21%
BH FQHC - MARYVALE	145	-	-	-	-	-	898	631	572	59	10%
BH FQHC - GLENDALE	62	-	-	-	-	-	690	-	-	-	-
BH FQHC - MSA	244	188	77	141	(64)	(45%)	1,563	1,761	1,774	(13)	(1%)
BH FQHC - CHANDLER	78	74	108	91	17	19%	590	705	616	89	14%
BH FQHC - GUADALUPE	97	26	77	114	(37)	(32%)	797	130	774	(644)	(83%)
BH FQHC - SUNNYSLOPE	-	-	-	-	-	-	133	-	-	-	-
BH FQHC - PEORIA	28	133	197	91	106	116%	28	915	616	299	49%
BH FQHC - SOUTH PHOENIX LAVEEN	63	69	68	95	(27)	(28%)	391	587	641	(54)	(8%)
BH FQHC - WEST MARYVALE	-	102	77	182	(105)	(58%)	-	303	521	(218)	(42%)
BH FQHC - MESA	-	-	36	157	(121)	(77%)	-	36	157	(121)	(77%)
BH FQHC - NORTH PHOENIX	82	98	127	91	36	40%	230	804	616	188	31%
Total	1,030	1,178	1,322	1,310	12	1%	6,995	9,032	8,639	393	5%

FEDERALLY QUALIFIED HEALTH CENTERS JAN FY 2022 VISITS SUMMARY

			MTD Analy	/sis				ΥT	D Analysis		
	Prior Year	Prior Month		Month To Date	e FY 2022		Prior YTD		Year To Date	FY 2022	
	FY 2021 JAN	FY 2022 DEC	FY 2022 JAN	FY 2022 JAN	Variance		FY 2021 JAN	FY 2022 JAN	FY 2022 JAN	Variance	
	Actual	Actual	Actual	Budget	(Unfavorable)	%	Actual	Actual	Budget	(Unfavorable)	%
VCHC - Phoenix Clinics											
FQHC MARICOPA WOMENS CARE - PHOENIX	1,732	1,664	1,735	1,758	(23)	(1%)	12,875	12,447	12,752	(305)	(2%)
FQHC ANTEPARTUM TESTING - PHOENIX	603	669	728	601	127	21%	4,853	5,196	4,782	414	9%
FQHC DIABETES OUTREACH CLINIC - PHOENIX	227	111	123	217	(94)	(43%)	1,639	1,014	1,653	(639)	(39%)
FQHC PEDIATRIC CLINIC - PHOENIX	1,276	1,563	1,528	1,293	235	18%	9,326	11,826	9,456	2,370	25%
FQHC MEDICINE CLINIC - PHOENIX	1,714	1,568	1,630	1,748	(118)	(7%)	11,292	10,999	11,556	(557)	(5%)
Total	5,552	5,575	5,744	5,617	127	2%	39,985	41,482	40,199	1,283	3%

			MTD Analy	ysis				ΥT	D Analysis		
	Prior Year	Prior Month		Month To Dat	e FY 2021		Prior YTD		Year To Date	FY 2021	
	FY 2021 JAN	FY 2022 DEC	FY 2022 JAN	FY 2022 JAN	Variance		FY 2021 JAN	FY 2022 JAN	FY 2022 JAN	Variance	
	Actual	Actual	Actual	Budget	(Unfavorable)	%	Actual	Actual	Budget	(Unfavorable)	%
VCHC - Peoria Clinic											
FQHC PRIMARY CARE - PEORIA	237	2,341	2,564	2,288	276	12%	237	16,325	15,820	505	3%
Total	237	2,341	2,564	2,288	276	12%	237	16,325	15,820	505	3%

			MTD Analy	ysis				ΥT	D Analysis		
	Prior Year	Prior Month		Month To Dat	e FY 2021		Prior YTD		Year To Date	FY 2021	
	FY 2021 JAN Actual	FY 2022 DEC Actual	FY 2022 JAN Actual	FY 2022 JAN Budget	Variance (Unfavorable)	%	FY 2021 JAN Actual	FY 2022 JAN Actual	FY 2022 JAN Budget	Variance (Unfavorable)	%
Dental Clinics				U	,				•	,	
FQHC DENTAL - PHOENIX	677	708	736	718	18	3%	4,748	5,535	5,082	453	9%
FQHC DENTAL - CHANDLER	140	202	185	152	33	22%	719	1,126	1,160	(34)	(3%)
FQHC DENTAL - AVONDALE	195	186	200	171	29	17%	1,130	1,496	1,210	286	24%
FQHC DENTAL - MSA	115	-	-	24	(24)	(100%)	651	800	906	(106)	(12%)
FQHC DENTAL - MCDOWELL	242	171	111	323	(212)	(66%)	1,276	1,903	2,211	(308)	(14%)
FQHC DENTAL - PEORIA	-	349	308	285	23	8%	-	2,088	1,921	167	9%
Total	1,369	1,616	1,540	1,673	(133)	(8%)	8,524	12,948	12,490	458	4%
Grand Totals	23,975	24,979	25,633	23,786	1,847	8%	165,659	181,677	169,524	12,153	7%



Finance Committee Meeting

March 2, 2022

Item 4.

Finance Committee Reports



Finance Committee Meeting

March 2, 2022

Item 4.a.

FQHC Clinics' Financials and Payer Mix

MTD Actual vs Budget

	JAN FY 2022																				
					VCHC						C	OP Behaviora	al Hea	alth				VCHC - Ph	oenix		
				J	JAN Month to	o Date						JAN Month	to Dat	te				JAN Month	to Dat	e	
						Vari	ance						V	/ariance					V	ariance	
			FY22		FY22	Favo	rable			FY22		FY22	Fa	avorable			FY22	FY22	Fa	avorable	
			Actual	F	Budget		orable)	%		Actual		Budget		favorable)	%		Actual	Budget		favorable)	%
			, lotulai		Judget	(0	010000	/0		, lotau		Dauget	(0		<i>,</i> •		, lotudi	Dudget			/0
(a)	Visits		14,463		12,898		1,565	12%		1,322		1,310		12	1%		5,744	5,617		127	2%
	Operating Revenues																				
(b)	Net patient service revenue	\$	3,117,518	\$	2,736,560	\$	380,958	14%	\$	313,771	\$	304,919	\$	8,852	3%	\$	960,402 \$	940,380	\$	20,021	2%
(c)	Other Operating Revenue		148,973		154,942		(5,969)	(4%)		2,962		2,983		(21)	(1%)		18,725	39,532		(20,808)	(53%)
(d)			-		-					-		-		-			-	-		-	
(e)	Total operating revenues	\$	3,266,491	\$	2,891,502	\$	374,989	13%	\$	316,733	\$	307,902	\$	8,831	3%	\$	979,127 \$	979,913	\$	(786)	(0%)
	Operating Expenses																				
(f)	Salaries and wages		1,062,544		857,414	(205,131)	(24%)		118,077		117,406		(671)	(1%)		456,867	404,442		(52,425)	(13%)
(g)	Contract labor		1,862		112		(1,751)	(1,567%)		170		11		(159)	(1,400%)		740	49		(691)	(1,420%)
(h)	Employee benefits		379,332		291,366		(87,966)	(30%)		39,621		35,550		(4,072)	(11%)		156,936	127,988		(28,948)	(23%)
(i)	Medical service fees		1,161,320		1,163,981		2,661	0%		51,869		15,456		(36,413)	(236%)		487,911	469,029		(18,882)	(4%)
(j)	Supplies		118,309		123,959		5,650	5%		48		422		374	89%		24,919	39,861		14,943	37%
(k)	Purchased services		736		737		0	0%		-		46		46	100%		252	209		(43)	(21%)
(I)	Other expenses		62,870		61,306		(1,565)	(3%)		923		1,443		520	36%		1,831	2,018		187	9%
(n)	Allocated ancillary expense		564,668		479,527		(85,141)	(18%)	_	-		-		-			96,675	87,804		(8,871)	(10%)
(o)	Total operating expenses	\$	3,351,642	\$	2,978,400	(373,242)	(13%)	\$	210,709	\$	170,334		(40,375)	(24%)	\$	1,226,130 \$	5 1,131,400		(94,730)	(8%)
(p)	Margin (before overhead allocation)	\$	(85,151)	\$	(86,898)	\$	1,747		\$	106,025	\$	137,569	\$	(31,544)		\$	(247,003)	(151,487)	\$	(95,516)	
(q)	Percent Margin	Ě	(3%)	· ·	(3%)	Ŧ	.,		÷	33%		45%	*	(01,011)		Ť	(25%)	(15%)		(00,010)	
(9)	Ű		()		. ,												· · · ·		, 		
(u)	Overhead Allocation		832,908		737,294		(95,614)			55,729		45,487		(10,243)			293,060	269,033		(24,027)	
(v)	Margin (after overhead allocation)	\$	(918,059)	\$	(824,193)	\$	(93,867)		\$	50,296	\$	92,082	\$	(41,787)		\$	(540,063) \$			(119,543)	
(w)			(28%)		(29%)					16%		30%					(55%)	(43%))		
	Per Visit Analysis (\$/Visit)	•	045 55	•	040.47	•			•	007.05	•	000 70	•	4.50		^	407.00		•	(0.00)	
(x)		\$	215.55	\$	212.17	\$	3.38		\$	237.35	\$	232.76	\$	4.58		\$	167.20 \$		\$	(0.22)	
(y)			10.30		12.01		(1.71)			2.24		2.28		(0.04)			3.26	7.04		(3.78)	
(z) (aa)	PCMH Revenue Total operating revenues	\$	225.85	\$	- 224.18	\$	1.67	1%	\$	239.59	\$	235.04	\$	4.55	2%	\$	170.46	- 174.45	\$	(3.99)	(2%)
()	5 • • • • •	•		•		•					·		•			·				()	. ,
(ab)) Total operating expenses		231.74		230.92		(0.82)	(0%)		159.39		130.03		(29.36)	(23%)		213.46	201.42		(12.04)	(6%)
(ac)	Margin (before overhead allocation)	\$	(5.89)	\$	(6.74)	\$	0.85	13%	\$	80.20	\$	105.01	\$	(24.81)	(24%)	\$	(43.00) \$	(26.97))\$	(16.03)	(59%)
(af)	Overhead Allocation		57.59		57.16		(0.43)	(1%)		42.16		34.72		(7.43)	(21%)		51.02	47.90		(3.12)	(7%)
(ag)	Margin (after overhead allocation)	\$	(63.48)	\$	(63.90)	\$	0.42	1%	\$	38.05	\$	70.29	\$	(32.24)	(46%)	\$	(94.02) \$	(74.87)) \$	(19.16)	(26%)
		-							-							-					

MTD Actual vs Budget

					VCHC - Pe	oria						Dental						American Reso	ue Plan	n	
					JAN Month to	o Date						JAN Month t	o Dat	te				JAN Month to	o Date		
			FY22 Actual		FY22 Budget	Favo	iance orable vorable)	%		FY22 Actual		FY22 Budget	Fa	/ariance avorable favorable)	%		FY22 Actual	FY22 Budget	Favo	ance orable orable)	%
(a)	Visits		2,564		2,288		276	12%		1,540		1,673		(133)	(8%)		-	-		-	
	Operating Revenues																				
(b)	Net patient service revenue	\$	498,403	\$	442,597	\$	55,807	13%	\$	213,223	\$	275,907	\$	(62,684)	(23%)	\$	- \$	-	\$	-	
(c) (d)			11,562		5,501		6,060	110%		10,823		29,318		(18,494)	(63%)		160,133	789,975	(629,841) -	(80%)
(e)		\$	509,965	\$	448,098	\$	61,867	14%	\$	224,046	\$	305,224	\$	(81,178)	(27%)	\$	160,133 \$	789,975	\$ (629,841)	(80%)
	Operating Expenses																				
(f)	Salaries and wages		162,369		142,491		(19,878)	(14%)		325,701		283,024		(42,677)	(15%)		110,323	284,296		173,973	61%
(g)	Contract labor		330		20		(310)	(1,566%)		198		14		(184)	(1,269%)		36,027	108,672		72,645	67%
(h)			45,407		46,217		810	2%		93,106		88,887		(4,219)	(5%)		57,325	91,646		34,320	37%
(i)	Medical service fees		181,841		216,305		34,465	16%				-		-	()		-	-		-	
á	Supplies		14,648		17,801		3,154	18%		19,601		22,263		2,662	12%		3,351	14,165		10,814	76%
(k)			114		78		(35)	(45%)		12,285		12,576		291	2%		-	6,754		6,754	100%
(1)	Other expenses		442		1,114		672	60%		4,002		4,000		(2)	(0%)		5	7,235		7,230	100%
(n)	•		55,872		33,624		(22,248)	(66%)		4,002		4,000		(2)	(070)		-	7,200		- 1,200	10070
(o)	Total operating expenses	\$	461,022	\$	457,651		(3,371)	(1%)	\$	454,893	\$	410,765		(44,128)	(11%)	\$	207,031 \$	512,768	:	305,737	60%
(p)	Margin (before overhead allocation)	\$	48,943	\$	(9,553)	\$	58,496		\$	(230,847)	\$	(105,540)	\$	(125,307)		\$	(46,898) \$	277,207	\$ (;	324,104)	
(q)	Percent Margin	<u> </u>	10%	<u> </u>	(2%)	Ŧ			÷	(103%)	T	(35%)	•	(1=0,000)		<u> </u>	(29%)	35%	• (<u> </u>	
(u)	Overhead Allocation		118,243		117,378		(865)			129,279		116,317		(12,961)			-	277,207	:	277,207	
(v)	Margin (after overhead allocation)	\$	(69,300)		(126,931)	\$	57,631		\$	(360,126)	\$	(221,858)	\$	(138,268)		\$	(46,898) \$	-	\$	(46,898)	
(w)	Percent Margin		(14%)		(28%)					(161%)		(73%)					(29%)	0%			
	Per Visit Analysis (\$/Visit)																				
(x)	Net patient service revenue	\$	194.39	\$	193.44	\$	0.94		\$	138.46	\$	164.92	\$	(26.46)		\$	- \$	-	\$	-	
(y)			4.51		2.40		2.10			7.03		17.52		(10.50)			-	-		-	
(z)	PCMH Revenue		-		-		-			-		-		-			-	-		-	
(aa	Total operating revenues	\$	198.89	\$	195.85	\$	3.05	2%	\$	145.48	\$	182.44	\$	(36.96)	(25%)	\$	- \$	-	\$	-	
(ab	Total operating expenses		179.81		200.02		20.22	11%		295.39		245.53		(49.86)	(20%)		-	-		-	
(ac)	Margin (before overhead allocation)	\$	19.09	\$	(4.18)	\$	23.26	557%	\$	(149.90)	\$	(63.08)	\$	(86.82)	(138%)	\$	- \$	-	\$	-	
(af)	Overhead Allocation		46.12		51.30		5.19	10%		83.95		69.53		(14.42)	(21%)		-	-		-	
(ag	Margin (after overhead allocation)	\$	(27.03)	\$	(55.48)	\$	28.45	51%	\$	(233.85)	\$	(132.61)	\$	(101.24)	(76%)	\$	- \$	-	\$	-	
	,		· · · · · · · · · · · · · · · · · · ·											· · · · ·	i						

MTD Actual vs Budget

	Mith. An alliants Ormitare				MTD A	ctua	l vs Budget								
	With Ancillary Services JAN FY 2022														
	0/41112022				All Clinics Co	mbi	ned								
		JAN Month to Date													
							Variance		w/ ARP						
			FY22		FY22	F	avorable		FY22						
			Actual		Budget	(U	nfavorable)	%	Budget						
(a)	Visits		25,633		23,786		1,847	8%	23,786						
	Operating Revenues														
(b)	Net patient service revenue	\$	5,103,317	\$	4,700,363	\$	402,954	9%	4,700,363						
(c) (d)	Other Operating Revenue PCMH Revenue		353,178		232,277		120,901	52%	1,022,251						
(u) (e)	Total operating revenues	\$	5,456,495	\$	4,932,640	\$	523,856	11%	5,722,614						
	Operating Expenses														
(f)	Salaries and wages		2,235,881		1,804,777		(431,104)	(24%)	2,089,072						
(g)	Contract labor		39,328		206		(39,122)	(18,991%)	108,878						
(h)	Employee benefits		771,727		590,007		(181,720)	(31%)	681,653						
(i)	Medical service fees		1,882,940		1,864,771		(18,169)	(1%)	1,864,771						
(j)	Supplies		180,876		204,307		23,431	11%	218,472						
(k)	Purchased services		13,387		13,646		259	2%	20,400						
(I)	Other expenses		70,074		69,881		(193)	(0%)	77,116						
(n)	Allocated ancillary expense		717,215		600,955		(116,259)	(19%)	600,955						
(o)	Total operating expenses	\$	5,911,427	\$	5,148,550		(762,877)	(15%)	5,661,318						
(p)	Margin (before overhead allocation)	\$	(454,932)	\$	(215,910)	\$	(239,021)	(111%)	61,296						
(q)	Percent Margin		(8%)		(4%)										
(u)	Overhead Allocation		1,429,218		1,562,716		133,497	9%	1,839,922						
(v)	Margin (after overhead allocation)	\$	(1,884,150)	\$	(1,778,626)	\$	(105,524)	(6%)	(1,778,626)						
(w)	Percent Margin		(35%)	_	(36%)										
()	Per Visit Analysis (\$/Visit)	¢	100.00	¢	407.04	¢	4 40								
(x)	Net patient service revenue	\$	199.09 13.78	\$	197.61 9.77	\$	1.48 4.01								
(y)	Other Operating Revenue PCMH Revenue		13.78		9.77		4.01								
(z) (aa)		\$	212.87	\$	207.38	\$	5.49	3%							
(ab)	Total operating expenses		230.62		216.45		(14.16)	(7%)							
(ac)	Margin (before overhead allocation)	\$	(17.75)	\$	(9.08)	\$	(8.67)	(96%)							
(af)	Overhead Allocation		55.76		65.70		9.94	15%							
(ag)	Margin (after overhead allocation)	\$	(73.50)	\$	(74.78)	\$	1.27	2%							
		_													

YTD Actual vs Budget

Operating Revenues						VCHC	;					0	OP Behaviora	l Hea	alth			VCHC - Phoenix				
Fr/22 Fr/23 Fr/23 <th< th=""><th></th><th></th><th></th><th></th><th></th><th>JAN Year to</th><th>o Da</th><th>ite</th><th></th><th></th><th></th><th></th><th>JAN Year to</th><th>Dat</th><th>te</th><th></th><th></th><th></th><th>JAN Year t</th><th>o Date</th><th>e</th><th></th></th<>						JAN Year to	o Da	ite					JAN Year to	Dat	te				JAN Year t	o Date	e	
Operating Revenues \$ 21,527,217 \$ 19,720,085 \$ 2,207,132 11% \$ 2,117,765 \$ 1,990,488 \$ 127,277 6% \$ 6,737,648 \$ 6,647,103 \$ 40,545 1% (c) Other Operating Revenues 1533,277 1,122,410 403,868 36% 2,1184 19,334 1,851 10% 233,358 301,275 (67,917) (23%) (e) Poter Operating Revenues \$ 23,477,343 \$ 20,865,710 \$ 2,611,633 13% \$ 2,138,940 \$ 2,009,822 \$ 129,128 6% \$ 6,598,378 \$ (7,277) (6%) (f) Poter Answers 6,738,682 5,751,386 (987,297) (17%) 842,680 760,029 (62,551) (11%) 3,001,845 2,619,298 (382,546) (15%) (f) Demotence Internation 2,223,35,- 7,41 740 100% 421 74 (347) (468%) 3,008,355 3,058,969 (67,797) (17%) (f) Enclose Internation 1,177,344 895,399 (21,232%) 1163 2,								Favorable	%					F	avorable	%				F	avorable	%
(b) Not patient service revenue \$ 21,27,217 \$ 1,32,207 1,12,2410 40,848 3 40,545 1 127,277 6% \$ 6,737,648 \$ 6,697,103 \$ 40,545 1 1% (c) Other Operating Revenues 1,533,277 1,12,410 40,888 36% 2,1184 19,334 1,551 10% 233,583 30,1275 (67,917) (23%) (e) Total Operating Revenues 6,738,682 6,737,648 \$ 2,317,648 \$ 2,009,822 \$ 129,128 6% 5 6,971,006 \$ 6,997,103 \$ 40,545 (17%) (23%) (f) PCMH Revenue 6,738,682 6,738,682 5,751,386 (997,297) (17%) 842,680 760,029 (82,651) (11%) 3,001,445 2,619,298 (382,546) (15%) (26,281) (11%) 3,001,445 2,619,298 (382,546) (15%) (26,281) (11%) 3,001,445 2,619,298 (382,546) (15%) (26,281) (11%) 3,001,445 2,619,298 (382,546) (15%) (26,281) (11%) 3,001,445 2,619,298 (382,546) (15%) (22,397) (21,372) (11%) (115%) (22,397) (21,372	(a)	Visits		101,890		92,376		9,514	10%		9,032		8,639		393	5%		41,482	40,199		1,283	3%
Ci Other Operating Revenue 1.533,277 1.129,410 403,868 36% 2.1184 19,334 1.851 10% 233,358 301,275 (67,917) (23%) (c) Other Operating Revenue 5 2.2477,343 5 2.611,633 13% 5 2.138,949 5 2.099,822 5 129,128 6% 5 6.971,005 5 6.939,78 5 (27,272) (0%) Operating Expenses 6,738,682 5.751,388 (972,070) 1076,04 421 74 0.417 14.648% 3001,845 2.619,298 (382,549) (17,117) 10 Supplies 7,200,4768 8.073,640 228,847 3% 150,552 107,664 (42,887) (40%) 3133,363 3.283,459 (17,117) 111,752 485,399 (12,81) (23,91) (12,81) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91) (23,91)		Operating Revenues																				
(i) PCMH Revenue 16,248 16,215 633 43% - <th< td=""><td>(b)</td><td>Net patient service revenue</td><td>\$</td><td>21,927,217</td><td>\$</td><td>19,720,085</td><td>\$</td><td>2,207,132</td><td>11%</td><td>\$</td><td>2,117,765</td><td>\$</td><td>1,990,488</td><td>\$</td><td>127,277</td><td>6%</td><td>\$</td><td>6,737,648 \$</td><td>6,697,103</td><td>\$</td><td>40,545</td><td>1%</td></th<>	(b)	Net patient service revenue	\$	21,927,217	\$	19,720,085	\$	2,207,132	11%	\$	2,117,765	\$	1,990,488	\$	127,277	6%	\$	6,737,648 \$	6,697,103	\$	40,545	1%
(e) Total operating Expenses (e) S 23,477,343 \$ 20,865,710 \$ 2,611,633 13% \$ 2,613,849 \$ 2,009,822 \$ 129,128 6% \$ 6,971,006 \$ 6,988,378 \$ (27,372) (0%) Operating Expenses (i) Salarias and wages 6.738,682 5.751,386 (987,297) (17%) 842,680 760,029 (82,651) (11%) 3,001,845 2,619,298 (382,546) (15%) (i) Contract labor - 740 </td <td>(c)</td> <td>Other Operating Revenue</td> <td></td> <td>1,533,277</td> <td></td> <td>1,129,410</td> <td></td> <td>403,868</td> <td>36%</td> <td></td> <td>21,184</td> <td></td> <td>19,334</td> <td></td> <td>1,851</td> <td>10%</td> <td></td> <td>233,358</td> <td>301,275</td> <td></td> <td>(67,917)</td> <td>(23%)</td>	(c)	Other Operating Revenue		1,533,277		1,129,410		403,868	36%		21,184		19,334		1,851	10%		233,358	301,275		(67,917)	(23%)
Operating Expenses Statistics and wages 6,738,682 5,751,386 (197%) 842,680 760,029 (8,2,61) (11%) 3,001,845 2,619,286 (382,546) (15%) (0) Contractilabor 7,740 <	(d)	PCMH Revenue		16,848							-		-		-			-	-		-	
(f) Salarles and wages 6,738,682 5,751,386 (987,297) 17%) 342,680 760,029 (82,651) (11%) 3,001,845 2,619,288 (382,546) (15%) (g) Contract labor 2,323,387 2,014,961 (300,006) 421 74 (347,256) (10%) 9,538.35 556,697 (97,137) (11%) (g) Contract services 1,117,324 895,393 (221,925) (25%) 1,1163 2,717 1,554 57% 2259,042 282,702 23,660 8% (g) Dure services 10,531 10,003 21 0% 704 806 104 13% 51,74 33,04 41,219 32,960 8% (g) Dure sepenses 473,836 510,366 36,730 7% 7,561 9,000 1,439 16% 13,718 12,208 5,400 29% (10%) 7,7561 9,000 1,439 16% 666,539 6766,975 (10%) 2,666,0750 7,7664,917 (428,703) (6%) (10%) (10%) 7,7664,917 (428,703) (6%) <td< td=""><td>(e)</td><td>Total operating revenues</td><td>\$</td><td>23,477,343</td><td>\$</td><td>20,865,710</td><td>\$</td><td>2,611,633</td><td>13%</td><td>\$</td><td>2,138,949</td><td>\$</td><td>2,009,822</td><td>\$</td><td>129,128</td><td>6%</td><td>\$</td><td>6,971,006 \$</td><td>6,998,378</td><td>\$</td><td>(27,372)</td><td>(0%)</td></td<>	(e)	Total operating revenues	\$	23,477,343	\$	20,865,710	\$	2,611,633	13%	\$	2,138,949	\$	2,009,822	\$	129,128	6%	\$	6,971,006 \$	6,998,378	\$	(27,372)	(0%)
(f) Salarles and wages 6,738,682 5,751,386 (987,297) 17%) 342,680 760,029 (82,651) (11%) 3,001,845 2,619,288 (382,546) (15%) (g) Contract labor 2,323,387 2,014,961 (300,006) 421 74 (347,256) (10%) 9,538.35 556,697 (97,137) (11%) (g) Contract services 1,117,324 895,393 (221,925) (25%) 1,1163 2,717 1,554 57% 2259,042 282,702 23,660 8% (g) Dure services 10,531 10,003 21 0% 704 806 104 13% 51,74 33,04 41,219 32,960 8% (g) Dure sepenses 473,836 510,366 36,730 7% 7,561 9,000 1,439 16% 13,718 12,208 5,400 29% (10%) 7,7561 9,000 1,439 16% 666,539 6766,975 (10%) 2,666,0750 7,7664,917 (428,703) (6%) (10%) (10%) 7,7664,917 (428,703) (6%) <td< td=""><td></td><td>Operating Expenses</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>		Operating Expenses																				
(a) Contract labor - 740 740 740 74 (347) (468%) 9.069 345 (67.24) (5.252%) (b) Employee benefits 2.323 ard 2.01481 (300,006) (15%) 256,288 231,123,363 3.33,363 3.283,459 (97,137) (11%) (i) Medical service fees 7.804,766 8.073,840 268,874 3% 150,552 107,664 (428,87) (40%) 3.133,363 3.283,459 150,056 56 57.77 1.554 57.78 229,042 228,072 23,860 8% (k) Purchased services 10,581 10,683 21,77 1,554 57.77 259,016% 71.173 3.914 (1,28) (32%) 20.86 8% (i) Other expenses 4,181,13,33,728 (744,683) (23%) 50.0 1,4133 (160,552) (117,51 3.994,24 (118,20) (22%) (23%) (25%) (117,21,86 5 (1,11,334 (160,552) (14%) 5 666,539 (268,78) (268,78) (268,78) (268,78) (268,78) (268,78) (268,78) (268,78)	(f)			6,738,682		5,751,386		(987,297)	(17%)		842,680		760,029		(82,651)	(11%)		3,001,845	2,619,298		(382,546)	(15%)
(h) Employee benefits 2.323,987 2.014.981 (3090.006) (15%) 266,286 231,042 (37,256) (16%) 953,835 866,697 (97,137) (11%) (i) Medical service fees 7,804,766 8,073,840 226,722 (25%) 1,163 2,717 1,554 57% 259,042 282,702 23,860 9% (i) Optice services 10,581 10,603 2 1 0% 704 808 104 13% 5,174 3,914 (1,26) (28%) 287,702 23,860 9% 10,81 (16%) 95,830 262,702 23,860 9% 10,81 (16%) 29% 507 - (07) 100% 51,714 3,914 (1,28,70) 29% 29% 20% 507 - (07) 100% 5 51,913 (16%) 20%	(q)	-		-		740		740	100%		421		74			(468%)		9,069	345			(2,532%)
(i) Medical service fees 7,804,766 8,073,640 288,74 3% 150,552 107,664 (42,87) (40%) 3,133,363 3,283,459 150,096 5% (i) Supplies 11,1324 885,399 (221,925) (22%) 1,163 2,717 1,554 57% 282,702 23,668 8% (i) Outprised services 10,581 10,083 221,925 (2%) 1,163 2,717 1,554 57% 29,008 1,218 3,914 (1,261) (3,81) 12,208 5,409,29% (1,261) (2%) 507 9,000 1,433 16% 17,754 599,294 (118,280) (20%) (2%) (18,280) (20%) (18,280) (20%) (18,280) (20%) (18,280) (20%) (18,280) (20%) (18,280) (20%) (18,280) (20%) (2%) (18,280) (20%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) (2%) <th< td=""><td></td><td></td><td></td><td>2.323.987</td><td></td><td>2.014.981</td><td></td><td>(309,006)</td><td>(15%)</td><td></td><td></td><td></td><td>231.042</td><td></td><td>• • •</td><td>`` '</td><td></td><td>,</td><td>856.697</td><td></td><td> ,</td><td> ,</td></th<>				2.323.987		2.014.981		(309,006)	(15%)				231.042		• • •	`` '		,	856.697		,	,
I) Supplies 1,117,324 895,399 (221,92) (25%) 1,163 2,717 1,554 57% 259,042 282,702 282,702 282,600 8% (k) Purchased services 10,581 10,681 10,681 10,681 210,985 764 800 1,413 15% 13,718 19,208 5,490 29% (h) Other expenses 4181,881 3,397,298 (784,883) (23%) 507 - (507) (100%) 71,574 599,294 (114,220) (20%) (i) Other expenses 2 20554,411 (1,199,546) (10%) \$ 1,117,324 899,247 (426,075) (20%) (20%) (100%) 71,574 599,294 (112,261) 5,49,24 (112,201) (20%) (20%) (20%) (113,261) (20%) (20%) (20%) (113,261) (20%)	(i)					8.073.640							107.664					3,133,363	3.283.459			
W) Purchased services 10,581 10,603 21 0% 704 608 104 13% 5,174 3,914 (1,261) (22%) W) Other expenses 4,181,981 3,397,286 510,366 36,730 7% 7,561 9,000 1,439 16% 13,718 19,208 5,174 3,914 (1,261) (22%) (i) Other expenses 4,181,981 3,397,289 (78,4683) (23%) 7,561 9,000 1,439 16% 13,718 19,208 5,474 3,914 (1,261) (22%) (20%) (i) Decretad accilion yespense 4,181,981 3,397,28 5 (10,965,46) (109) 5 615,087 64,683 (23%) 7,664,917 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,703) 6(66,539) 5 (428,75) (10,81) (108) (108) (168)	(i)	Supplies				, ,			(25%)		,								, ,		23.660	
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	(k)					,					,				,	13%			,		,	
(i) Allocated ancillary expenses 4,181,981 3,397,298 (784,683) (23%) 507 (100%) 717,574 599,294 (118,280) (20%) (60) (i) Total operating expenses \$ 22,650,957 \$ 20,654,411 (1,996,546) (10%) \$ 1,271,886 \$ 1,111,334 (160,552) (14%) \$ 8,093,620 \$ 7,664,917 (428,703) (6%) (i) Margin (before overhead allocation) Exception \$ 82,686 \$ 211,298 \$ 615,087 \$ 1,271,886 \$ 1,311,334 (160,552) (14%) \$ 8,093,620 \$ 7,664,917 (428,703) (6%) (i) Overhead allocation Exception \$ 80,636 \$ 211,298 \$ 615,087 \$ 333,882 296,720 (37,162) 2,079,491 1,819,705 (259,786) (i) Overhead allocation Exception \$ 114,418 \$ 601,767 \$ (68,586) \$ (3,202,105) \$ (24,824,756) (75,861) (ii) Percent Margin Exception \$ 215,20 \$ 213,48 1,713 \$ 234,47 \$ 230,41 \$ 407,75 \$ (68,586) Exception Exception \$ (16,60 \$ (1,18)	(1)			,		- ,													,			
(a) Total operating expenses \$ 22,650,957 \$ 20,654,411 (1,996,546) (10%) \$ 1,271,886 \$ 1,111,334 (160,552) (14%) \$ 8,093,620 \$ 7,664,917 (428,703) (6%) (b) Margin (before overhead allocation) \$ 22,650,957 \$ 20,654,411 (1,996,546) (10%) \$ 1,271,886 \$ 1,111,334 (160,552) (14%) \$ 8,093,620 \$ 7,664,917 (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (428,703) (45%) (1111,334 (160,552) (14%) \$ 8,093,620 \$ 7,664,917 (428,703) (428,703) (45%) (u) Overhead Allocation \$ 826,386 \$ 211,228 \$ 615,087 (503,669) 333,882 296,720 (37,162) 2,079,491 1,819,705 (259,786) (u) Overhead allocation) \$ (4,821,758) \$ (4,933,177) \$ 111,418 \$ 533,181 \$ 601,767 \$ (68,586) \$ (33,22,105) \$ (2,486,244) \$ (715,861) (715,861) (715,861) (715,861) (715,861) (715,861) (715,861) (716,85) (716,85) (716,85) (715,861) (715,861) (715,861) (716,	(n)			,		,		,					-		,			-, -	,		,	
Image: constraint of the service revenue (a) to constraint service revenue (c) Other Poperating Reve	. ,		\$, ,	\$			(, ,		\$		\$	1,111,334				\$,	,		,	<u> </u>
Image: constraint of the service revenue (a) to constraint service revenue (c) Other Poperating Reve	(n)	Margin (before overhead allocation)	¢	826 386	¢	211 298	¢	615 087		•	867 064	¢	898 487	¢	(31 424)		¢	(1 122 613) \$	(666 539)	\$	(456.075)	
(v) Margin (after overhead allocation) $$ (4,821,758)$ $$ (4,933,177)$ $$ 111,418$ $$ 533,181$ $$ 601,767$ $$ (68,586)$ $$ (3,202,105)$ $$ (2,486,244)$ $$ (715,861)$ (w) Per Visit Analysis (\$/Visit) (21%) (24%) $$ 111,418$ $$ 533,181$ $$ 601,767$ $$ (68,586)$ $$ (3,202,105)$ $$ (2,486,244)$ $$ (715,861)$ (w) Per Visit Analysis (\$/Visit) (21%) (24%) $$ 111,418$ $$ 25\%$ 30% $$ (46\%)$ $$ (36\%)$ (x) Net patient service revenue $$ 215.20$ $$ 213.48$ $$ 1.73$ $$ 234.47$ $$ 230.41$ $$ 4.07$ $$ 162.42$ $$ 166.60$ $$ (4.18)$ (y) Other Operating Revenue 1.505 12.23 2.82 2.35 2.244 0.11 5.63 7.49 (1.60) $$ (4.93)$ (aa) Total operating expenses 222.31 223.59 1.28 1% 140.82 128.64 (12.18) (9%) 195.11 190.67 (4.44) (2%) (ab) Total operating expenses 222.31 22.29 5.82		• • • •			Ψ	,	Ψ	010,001		Ψ	,	Ψ		Ψ	(01,424)		Ψ				(430,013)	
(w) Percent Margin (21%) (24%) 25% 30% (46%) (36%) Per Visit Analysis (\$/Visit) (x) Net patient service revenue \$ 215.20 213.48 1.73 \$ 234.47 \$ 230.41 \$ 4.07 \$ 162.42 \$ 166.60 \$ (4.18) (x) Net patient service revenue \$ 215.20 \$ 213.28 \$ 2.82 2.35 2.24 0.11 \$ 162.42 \$ 166.60 \$ (4.18) (y) Other Operating Revenue 0.17 0.18 (0.01) -	(u)	Overhead Allocation		5,648,144		5,144,475		(503,669)			333,882		296,720		(37,162)			2,079,491	1,819,705		(259,786)	
(w) Percent Margin (21%) (24%) 25% 30% (46%) (36%) Per Visit Analysis (\$/Visit) (x) Net patient service revenue \$ 215.20 213.48 1.73 \$ 234.47 \$ 230.41 \$ 4.07 \$ 162.42 \$ 166.60 \$ (4.18) (x) Net patient service revenue \$ 215.20 \$ 213.28 \$ 2.82 2.35 2.24 0.11 \$ 162.42 \$ 166.60 \$ (4.18) (y) Other Operating Revenue 0.17 0.18 (0.01) -	(v)	Margin (after overhead allocation)	\$	(4.821.758)	\$	(4.933.177)	\$	111.418		\$	533.181	\$	601.767	\$	(68.586)		\$	(3.202.105) \$	(2.486.244))\$	(715.861)	
Per Visit Analysis (\$/Visit) Value <	• • •	• • •	<u> </u>				<u>.</u>			<u> </u>		·		<u> </u>			<u> </u>				<u> </u>	
(x) Net patient service revenue \$ 215.20 \$ 213.48 \$ 1.73 \$ 234.47 \$ 230.41 \$ 4.07 \$ 162.42 \$ 166.60 \$ (4.18) (y) Other Operating Revenue 15.05 12.23 2.82 2.35 2.24 0.11 5.63 7.49 (1.87) (z) PCMH Revenue 0.17 0.18 (0.01) 236.82 232.65 \$ 4.17 2% 5.63 7.49 (1.87) (a) Total operating revenues 2 225.88 \$ 4.54 2% 236.82 \$ 232.65 \$ 4.17 2% 168.05 \$ 174.09 \$ (6.04) (4.44) (a) Total operating expenses 222.31 223.59 1.28 1% 140.82 128.64 (12.18) (9%) 195.11 190.67 (4.44) (2%) (ac) Margin (before overhead allocation) \$ 8.11 \$ 2.29 \$ 5.82 255% \$ 96.00 \$ 104.00 \$ (8.00) (8%) \$ (27.06) \$ (16.58) \$ (10.48) (63%) (af) Overhead Allocation 55.43 55.69 0.26 0% 36.97 34.35 (2.62) (8%) 50.13 45.27 (4.86) (11%)	()			(,)		(, . ,												(10,0)	(,	,		
(y) Other Operating Revenue 15.05 12.23 2.82 2.35 2.24 0.11 5.63 7.49 (1.87) (z) PCMH Revenue 0.17 0.18 (0.01) -	(x)	Net patient service revenue	\$	215.20	\$	213.48	\$	1.73		\$	234.47	\$	230.41	\$	4.07		\$	162.42 \$	166.60	\$	(4.18)	
(z) PCMH Revenue 0.17 0.18 (0.01) -<	• • •	•			•		·			•		•		•								
(ab) Total operating expenses 222.31 223.59 1.28 1% 140.82 128.64 (12.18) (9%) 195.11 190.67 (4.44) (2%) (ac) Margin (before overhead allocation) \$\$\frac{\begin{smallmatrix}{3.11}\$,			0.17							-		-		-			-	-		-	
(ac) Margin (before overhead allocation) § 8.11 \$ 2.29 \$ 5.82 255% \$ 96.00 \$ 104.00 \$ (8.0) (8%) \$ (27.06) \$ (10.48) (63%) (af) Overhead Allocation 55.43 55.69 0.26 0% 36.97 34.35 (2.62) (8%) 50.13 45.27 (4.86) (11%)	(aa)	Total operating revenues	\$	230.42	\$	225.88	\$	4.54	2%	\$	236.82	\$	232.65	\$	4.17	2%	\$	168.05 \$	174.09	\$	(6.04)	(4%)
(af) Overhead Allocation 55.43 55.69 0.26 0% 36.97 34.35 (2.62) (8%) 50.13 45.27 (4.86) (11%)	(ab)	Total operating expenses		222.31		223.59		1.28	1%		140.82		128.64		(12.18)	(9%)		195.11	190.67		(4.44)	(2%)
	(ac)	Margin (before overhead allocation)	\$	8.11	\$	2.29	\$	5.82	255%	\$	96.00	\$	104.00	\$	(8.00)	(8%)	\$	(27.06) \$	(16.58))\$	(10.48)	(63%)
(ag) Margin (after overhead allocation) \$ (47.32) \$ (53.40) \$ 6.08 11% \$ 59.03 \$ 69.66 \$ (10.62) (15%) \$ (77.19) \$ (61.85) \$ (15.34) (25%)	(af)	Overhead Allocation		55.43		55.69		0.26	0%		36.97		34.35		(2.62)	(8%)		50.13	45.27		(4.86)	(11%)
	(ag)	Margin (after overhead allocation)	\$	(47.32)	\$	(53.40)	\$	6.08	11%	\$	59.03	\$	69.66	\$	(10.62)	(15%)	\$	(77.19) \$	(61.85))\$	(15.34)	(25%)

YTD Actual vs Budget

					VCHC - Peo	oria					Denta	l					American Res	cue	Plan	
					JAN Year to I	Date					JAN Year to	Dat	e				JAN Year to	o Dat	te	
						Variance						١	/ariance					,	Variance	
			FY22		FY22	Favorable			FY22		FY22	F	avorable			FY22	FY22	F	avorable	
			Actual	E	Budget	(Unfavorable)	%		Actual		Budget	(Un	nfavorable)	%		Actual	Budget	(Ui	nfavorable)	%
(a)	Visits		16,325		15,820	505	3%		12,948		12,490		458	4%		_			_	
(u)	Tione		10,020		10,020		070		12,040		12,400		400	470						
	Operating Revenues																			
(b)	Net patient service revenue	\$	3,099,226	\$	3,094,179 \$	\$ 5,047	0%	\$	1,799,632	\$	2,033,820	\$	(234,187)	(12%)	\$	- \$	-	\$	-	
(c)	Other Operating Revenue		93,324		37,475	55,849	149%		176,369		209,926		(33,557)	(16%)		304,269	5,520,750		(5,216,480)	(94%)
(d)	PCMH Revenue	-	2,420	*	2,599	(179)	(7%)	_	-	*	-		-	(4.00/)	-	-	-	^	-	(0.49/)
(e)	Total operating revenues	\$	3,194,970	\$	3,134,253 \$	\$ 60,717	2%	\$	1,976,001	\$	2,243,746	\$	(267,744)	(12%)	\$	304,269 \$	5,520,750	\$	(5,216,480)	(94%)
	Operating Expenses																			
(f)	Salaries and wages		963,845		936,613	(27,232)	(3%)		2,224,230		1,998,435		(225,795)	(11%)		190,610	1,743,121		1,552,512	89%
(g)	Contract labor		804		136	(668)	(493%)		549		107		(442)	(413%)		49,706	1,076,208		1,026,502	95%
(h)	Employee benefits		304,503		310,674	6,170	2%		672,725		619,933		(52,792)	(9%)		80,047	573,421		493,374	86%
(i)	Medical service fees		1,214,008		1,513,762	299,754	20%		1,492		-		(1,492)	(100%)		-	-		-	
(j)	Supplies		117,666		123,176	5,510	4%		168,280		162,301		(5,979)	(4%)		37,704	99,155		61,451	62%
(k)	Purchased services		1,580		1,398	(182)	(13%)		117,661		92,869		(24,792)	(27%)		-	47,279		47,279	100%
(I)	Other expenses		4,854		7,898	3,044	39%		28,539		33,506		4,967	15%		12	51,045		51,034	100%
(n)	Allocated ancillary expense		348,711		224,822	(123,889)	(55%)		-		-		-			-	-		-	
(0)	Total operating expenses	\$	2,955,970	\$	3,118,477	162,507	5%	\$	3,213,476	\$	2,907,151		(306,324)	(11%)	\$	358,078 \$	3,590,229		3,232,151	90%
(p)	Margin (before overhead allocation)	\$	239,000	\$	15,776	\$ 223,224		\$	(1,237,474)	\$	(663,406)	\$	(574,068)		\$	(53,808) \$	1,930,521	\$	(1,984,329)	
(q)	Percent Margin		7%		1%				(63%)		(30%)		<u> </u>			(18%)	35%		<u> </u>	
(u)	Overhead Allocation		758,145		799,824	41,680			891,204		825,530		(65,674)			-	1,930,521		1,930,521	
(v)	Margin (after overhead allocation)	\$	(519,144)	\$	(784,048) \$	\$ (181,544)		\$	(2,128,679)	\$	(1,488,936)	\$	(639,743)		\$	(53,808) \$	0	\$	(53,808)	
(w)	Percent Margin		(16%)		(25%)				(108%)		(66%)					(18%)	0%			
	Per Visit Analysis (\$/Visit)																			
(x)	Net patient service revenue	\$	189.85	\$	195.59 \$	\$ 5.74		\$	138.99	\$	162.84	\$	(23.85)		\$	- \$	-	\$	-	
(v)	Other Operating Revenue		5.72		2.37	(3.35)			13.62		16.81		(3.19)			-	-		-	
(z)	PCMH Revenue		0.15		0.16	0.02			-		-		-			-	-		-	
(aa)	Total operating revenues	\$	195.71	\$	198.12 \$	\$ 2.41	(1%)	\$	152.61	\$	179.64	\$	(27.03)	(18%)	\$	- \$	-	\$	-	
(ab)	Total operating expenses		181.07		197.12	(16.05)	8%		248.18		232.76		(15.42)	(7%)		-	-		-	
(ac)	Margin (before overhead allocation)	\$	14.64	\$	1.00 \$	\$ (13.64)	1,368%	\$	(95.57)	\$	(53.11)	\$	(42.46)	(80%)	\$	- \$	-	\$		
(af)	Overhead Allocation		46.44		50.56	(4.12)	8%		68.83		66.10		(2.73)	(4%)		-	-		-	
(ag)	Margin (after overhead allocation)	\$	(31.80)	\$	(49.56) \$	\$ (17.76)	36%	\$	(164.40)	\$	(119.21)	\$	(45.19)	(38%)	\$	- \$	-	\$	-	
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YTD Actual vs Budget

	0/4111 2022														
		All Clinics Combined JAN Year to Date													
							w/ ARP								
			FY22		FY22		Favorable		FY22						
			Actual		Budget	a	nfavorable)	%	Budget						
			Actual		Duuget	(0	mavorable)	70	Duuget						
(a)	Visits		181,677		169,524		12,153	7%	169,524						
	Operating Revenues														
(b)	Net patient service revenue	\$	35,681,489	\$	33,535,675	\$	2,145,814	6%	33,535,675						
(c)	Other Operating Revenue		2,361,782		1,697,419		664,363	39%	7,218,169						
(d)	PCMH Revenue		19,268		18,814		454	2%	18,814						
(e)	Total operating revenues	\$	38,062,539	\$	35,251,909	\$	2,810,631	8%	40,772,659						
	Operating Expenses														
(f)	Salaries and wages		13,961,891		12,065,760		(1,896,131)	(16%)	13,808,882						
(q)	Contract labor		60,548		1,401		(59,148)	(4,222%)	1,077,609						
(h)	Employee benefits		4,603,395		4,033,327		(570,067)	(14%)	4,606,748						
(i)	Medical service fees		12,304,180		12,978,525		674,345	5%	12,978,525						
(i)	Supplies		1,701,179		1,466,296		(234,883)	(16%)	1,565,451						
	Purchased services		135,701		109,591		(26,110)	(24%)	156,870						
(I)	Other expenses		528,320		579,977		51,657	9%	631,022						
	Allocated ancillary expense		5,248,773		4,221,413		(1,027,359)	(24%)	4,221,413						
(o)	Total operating expenses	\$	38,543,986	\$	35,456,291		(3,087,695)	(9%)	39,046,520						
(p)	Margin (before overhead allocation)	\$	(481,447)	\$	(204,383)	\$	(277,064)	(136%)	\$ 1,726,138						
(q)	Percent Margin		(1%)		(1%)				. , ,						
(u)	Overhead Allocation		9,710,866		8,886,255		(824,611)	(9%)	10,816,776						
(v)	Margin (after overhead allocation)	\$	(10,192,313)	\$	(9,090,638)	\$	(1,101,676)	(12%)	\$ (9,090,638)						
(w)	Percent Margin		(27%)		(26%)										
	Per Visit Analysis (\$/Visit)														
(x)	Net patient service revenue	\$	196.40	\$	197.82	\$	(1.42)								
(y)	Other Operating Revenue		13.00		10.01		2.99								
(z)	PCMH Revenue		0.11		0.11		(0.00)								
(aa)	Total operating revenues	\$	209.51	\$	207.95	\$	1.56	1%							
(ab)	Total operating expenses		212.16		209.15		(3.00)	(1%)							
(ac)	Margin (before overhead allocation)	\$	(2.65)	\$	(1.21)	\$	(1.44)	(120%)							
(af)	Overhead Allocation		53.45		52.42		(1.03)	(2%)							
(ag)	Margin (after overhead allocation)	\$	(56.10)	\$	(53.62)	\$	(2.48)	(5%)							
-		_													

With Ancillary Services

(a) Visits

(b)

(e)

(c) Other Operating Revenue All other operating revenue not listed in another category (Ex; rental revenue, financial assessment form program renvenue) (d) PCMH Revenue Patient Centered Medical Home payments, which represent per member per month capitation agreements with Care 1st. Total operating revenues Net patient service revenue (b) + Other Operating Revenue + PCMH revenue (d) = (e) **Operating Expenses** (f) Salaries and wages Salaries and wages paid to MIHS employees via payroll (g) Contract labor Temporary staff and contractors

- Benefits paid to MIHS employees (Ex :health insurance) (h) Employee benefits (i) Medical service fees Fees paid per the contract with District Medical Group (DMG) for providing physician/provider services (j) Supplies Expenses related to items consumed (Ex: medical and office supplies) (k) Purchased services Expenses related to consulting, dental lab services, lab courier services, and uniform/laundry cleaning (I) Other expenses All other expenses not listed in another category (Ex: equipment or facility maintenance agreements, utilities, etc.) (m) Interest expense Interest paid that is related to a capital lease (n) Allocated ancillary expense Expense amounts from the following departments are allocated to the individual FQHC cost centers: radiology, pharmacy, and laboratory because those services were done at the
- clinics. This is done in order to match revenue with expenses. Total operating expenses Sum of all Operational Expenses, lines (f) through (n) = (o) (o) Total Operating Revenue (e) - Total Operating Expense (o) = (p) (p) Margin (before overhead allocation) (q) Percent Margin Margin (before overhead allocation) (p) / Total operating revenue (e) = (q) Expense amounts from departments that provide indirect services to the FQHC departments (such as: Human Resources, Accounting, Payroll, Security, Information Technology). This is (r) Non-Operating Revenue (Expense) done in order to match revenue with expenses. (s) Margin (after Non-Operating Revenue (Expense)) Margin (before overhead allocation) (p) - Non-Operating Revenue (Expense) (r) = (s) (t) Percent Margin Margin after overhead allocation (s) / Total operating revenue (e) = (t) (u) Overhead Allocation Expense amounts from departments that provide indirect services to the FQHC departments

(such as: Human Resources, Accounting, Payroll, Security, Information Technology). This is

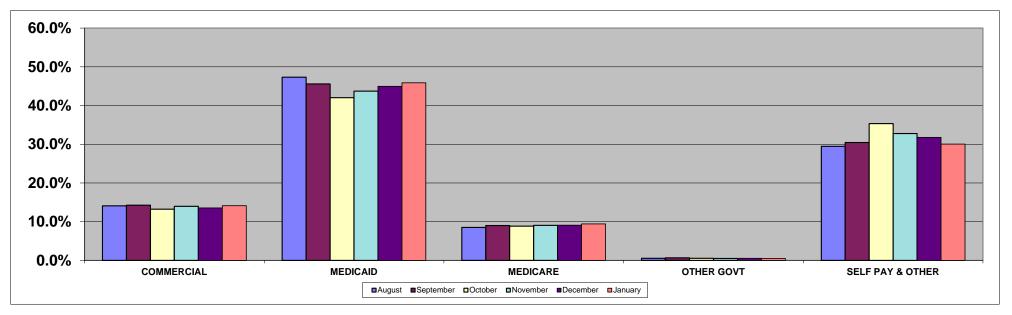
done in order to match revenue with expenses. Margin (before overhead allocation) (s) - Overhead Allocation (u) = (v) (v) Margin (after overhead allocation) Margin (after overhead allocation) (v) / Total operating revenue (e) = (w) (w) Percent Margin Per Visit Analysis (\$/Visit) (x) Net patient service revenue Net patient service revenue line (b) / Visits line (a) = (x) (y) Other Operating Revenue Other Operating Revenue line (c) / Visits line (a) = (y) (z) PMPM Revenue PMPM Revenue line (d) / Visits line (a) = (z) Total operating revenues Total operating revenues line (e) / Visits line (a) = (aa) (aa) Total operating expenses line (o) / Visits line (a) = (ab) Total operating expenses (ab) Margin (before overhead allocation) line (p) / Visits line (a) = (ac) (ac) Margin (before overhead allocation) (ad) Non-Operating Revenue (Expense) Non-Operating Revenue (Expense) line (r) / Visits line (a) = (ad) (ae) Margin (after Non-Operating Revenue (Expense)) Margin (after Non-Operating Revenue (Expense)) line (s) / Visits line (a) = (ae) (af) Overhead Allocation Overhead allocation line (u) / Visits line (a) = (af) (ag) Margin (after overhead allocation) Margin (after overhead allocation) line (v) / Visits line (a) = (ag)

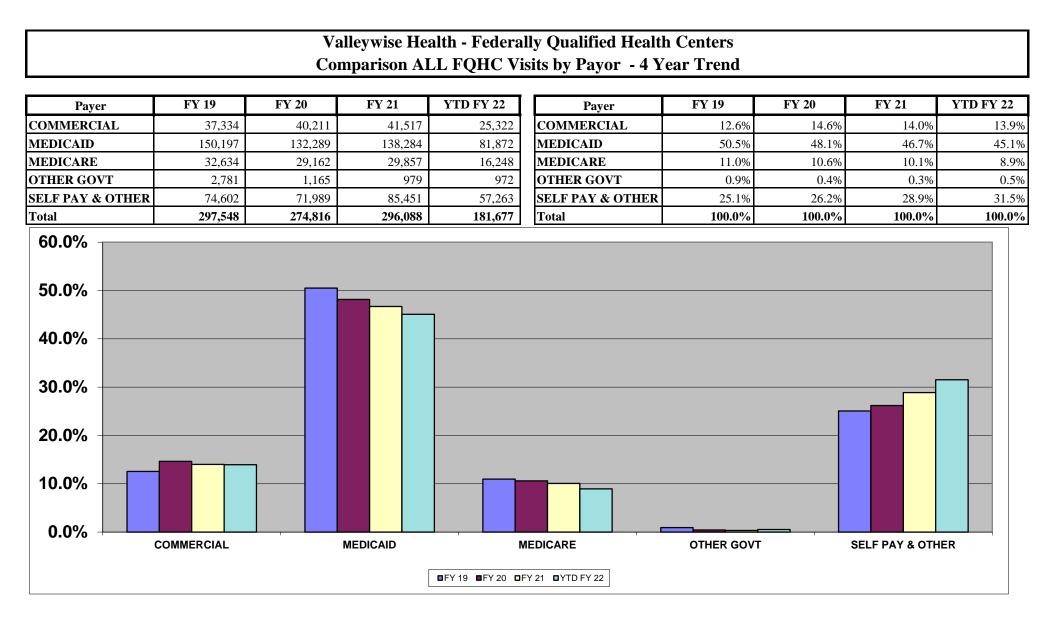
Note: Reports do not include overhead allocations (i.e. additional expenses related to Financial Services (including: Payroll,

Prepared By: ESandoval

Valleywise Health - Federally Qualified Health Centers Comparison ALL FQHC Visits by Payor - 6 Month Trend

Payer	August	September	October	November	December	January	Payer	August	September	October	November	December	January
COMMERCIAL	3,855	3,758	3,673	3,584	3,393	3,629	COMMERCIAL	14.1%	14.3%	13.2%	14.0%	13.6%	14.2%
MEDICAID	12,939	12,008	11,670	11,214	11,234	11,759	MEDICAID	47.3%	45.6%	42.0%	43.7%	45.0%	45.9%
MEDICARE	2,325	2,377	2,455	2,320	2,271	2,420	MEDICARE	8.5%	9.0%	8.8%	9.0%	9.1%	9.4%
OTHER GOVT	152	177	152	132	140	125	OTHER GOVT	0.6%	0.7%	0.6%	0.5%	0.6%	0.5%
SELF PAY & OTHER	8,060	8,020	9,806	8,404	7,941	7,700	SELF PAY & OTHER	29.5%	30.5%	35.3%	32.8%	31.8%	30.0%
Total	27,331	26,340	27,756	25,654	24,979	25,633	Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%







Finance Committee Meeting

March 2, 2022

Item 4.b.

Governing Council Expenditures Compared to Budget

FEDERALLY QUALIFIED HEALTH CENTERS Governing Council Expenditures and Budget FY 2022

						EV 201	22 Actual							FY 2022 Actual	FY 2022 Budget	Variance
	JUL	AUG	SEP	ост	NOV	DEC	JAN	FEB	MAR	AF	R	MAY	JUN	JAN YTD	JAN YTD	Valiance
Salaries	\$ 6,156	\$ 6,183	\$ 6,816	\$ 6,589	\$ 5,964	\$ 6,152	\$ 6,287	\$ -	\$	•		\$ - 9		\$ 44,147	\$ 41,650	\$ (2,497)
Benefits	3,363	2,559	3,283	1,917	3.041	2,850	2,793	÷ -	Ψ	. ¥	-	÷ -	-	19,805	19,424	(381)
Sub-Total Salaries and Benefits	9,519	8,741	10,099	8,507	9,005	9,002	9,080	-			•	-	-	63,952	61,074	(2,878)
870070 - COMMUNICATION SERVICES	-	-	-	-	-	-	-	-			-	-	-	-	58	58
820100 - OTHER PROFESSIONAL SERVICES	-	-	-	5,000	-	-	-	-			-	-	-	5,000	10,000	5,000
880010 - AIRLINE	-	-	-	-	-	-	-	-			-	-	-	-	-	-
880020 - TRAVEL REIMBURSEMENT	-	-	-	-	-	-	-	-			-	-	-	-	-	-
880030 - MILEAGE ALLOWANCE	-	-	-	-	-	-	-	-			-	-	-	-	117	117
880110 - ORG MEMBERSHIPS/CERT/LICENSE	20,000	-	-	-	-	-	-	-			-	-	-	20,000	20,000	-
880150 - SEMINAR FEES	1,290	-	50	114	(114)	-	250	-			-	-	-	1,590	5,517	3,927
880200 - EMPLOYEE RECOGNITION REWARDS	-	-	-	-	114	-	-	-			-	-	-	114	125	11
880680 - OTHER MISCELLANEOUS EXPENSES	-	-	-	-	-	-	-	-			-	-	-	-	-	-
Sub-Total Other Operating Expenses	21,290	-	50	5,114	-	-	250	-			-	-	-	26,704	35,817	9,113
730090 - FOOD - CATERING & SPECIAL FUNCTIONS	38	39	33	20	17	-	16	-			-	-	-	161	1,094	933
760020 - OFFICE SUPPLIES	-	-	-	21	-	-	-	-			-	-	-	21	93	71
760025 - PRINTING SUPPLIES/RICOH	4	8	6	8	11	11	32	-			-	-	-	80	896	816
790050 - OTHER SUPPLIES	-	-	-	-	-	-	-	-			-	-	-	-	36	36
Sub-Total Supplies	42	47	39	49	27	11	48	-			-	-	-	262	2,118	1,856
Grand Total	\$ 30,851	\$ 8,788	\$10,188	\$13,670	\$ 9,032	\$ 9,013	\$ 9,377	\$-	\$	•\$	-	\$-\$	\$-	\$ 90,918	\$ 99,009	\$ 8,091

						FY 202	2 Budget							Actual	Budget	Budget
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FE	EB	MAR	APR	MAY	JUN	JUN YE	JUN YE	Remaining
Salaries	\$ 5,980	\$ 5,980	\$ 5,787	\$ 5,980	\$ 5,786	\$ 5,980	\$ 6,158	\$ 5	5,563	\$ 6,159	\$ 5,960	\$ 6,159	\$ 5,960	\$ 44,147	\$ 71,451	\$ 27,305
Benefits	2,796	2,796	2,705	2,796	2,705	2,796	2,831		2,557	2,831	2,739	2,831	2,739	19,805	33,121	13,316
Sub-Total Salaries and Benefits	8,775	8,776	8,492	8,775	8,491	8,775	8,988	ε	8,120	8,990	8,699	8,990	8,700	63,952	104,572	40,620
870070 - COMMUNICATION SERVICES	8	8	8	8	8	8	8		8	8	8	8	8	-	100	100
820100 - OTHER PROFESSIONAL SERVICES	5,000	5,000	-	-	-	-	-		-	-	-	-	-	5,000	10,000	5,000
880010 - AIRLINE	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-
880020 - TRAVEL REIMBURSEMENT	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-
880030 - MILEAGE ALLOWANCE	17	17	17	17	17	17	17		17	17	17	17	17	-	200	200
880110 - ORG MEMBERSHIPS/CERT/LICENSE	20,000	-	-	-	-	-	-		-	-	-	17,500	-	20,000	37,500	17,500
880150 - SEMINAR FEES	4,267	-	-	-	-	-	1,250		-	-	-	-	-	1,590	5,517	3,927
880200 - EMPLOYEE RECOGNITION REWARDS	-	-	-	125	-	-	-		-	-	-	-	-	114	125	11
880680 - OTHER MISCELLANEOUS EXPENSES	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-
Sub-Total Other Operating Expenses	29,292	5,025	25	150	25	25	1,275		25	25	25	17,525	25	26,704	53,442	26,738
730090 - FOOD - CATERING & SPECIAL FUNCTIONS	50	350	272	50	50	272	50		50	272	50	50	1,808	161	3,324	3,163
760020 - OFFICE SUPPLIES	13	13	13	13	13	13	13		13	13	13	13	13	21	159	137
760025 - PRINTING SUPPLIES/RICOH	-	-	448	-	-	448	-		-	448	-	-	448	80	1,792	1,712
790050 - OTHER SUPPLIES	5	5	5	5	5	5	5		5	5	5	5	5	-	61	61
Sub-Total Supplies	68	368	738	68	68	738	68		68	738	68	68	2,274	262	5,336	5,074
Grand Total	\$ 38,136	\$14,169	\$ 9,256	\$ 8,994	\$ 8,584	\$ 9,539	\$10,332	\$ 8	8,214	\$ 9,753	\$ 8,792	\$26,583	\$ 10,999	\$ 90,918	\$ 163,350	\$ 72,432



Finance Committee Meeting

March 2, 2022

Item 4.c.

FQHC Clinics' Routine Capital Purchases Report

VALLEYWISE HEALTH - COMMUNITY HEALTH CENTERS

QUARTERLY REPORT - Routine Capital Expenditure

FY2022

Grouping	Dept Name	Description	Budgeted		CER	CER		Amount Paid				
			Amount		Number	Amount		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
FQHC		CONTINGENCY	\$ 100,000									\$-
FQHC						\$ -						\$-
FQHC												\$-
FQHC												\$-
FQHC												\$-
			\$ 100,000	_		\$-	_	\$ -	\$-	\$-	\$-	\$ -
				-			-					

(Over) / Under budget	\$ 100,000
Total Amount Spent	 -
Total Budgeted Amount	\$ 100,000
Allocated Capital Contingency	100,000



Finance Committee Meeting

March 2, 2022

Item 4.d.

FQHC Clinics' Care Reimagined Capital Purchases Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
Functional Area - Outpatient Health Facilities						
ABBOTT RAPID DIAGNOSTICS	19-930					\$ 1,870
ADAMS AND WENDT	19-930					\$ 57,101
ADVANCED STERILIZATION	19-930					\$ 140,587
Advanced Testing	19-930					\$ 8,000
Airpark Signs	19-930					\$ 184,498
ALLEGIANCE CORP	19-930					\$ 39,905
ALTURA	19-930					\$ 204,410
AMICO	19-930					\$ 5,097
ARC Products LLC	19-930					\$ 3,510
Arizona Department of Health	19-930					\$ 300
ARIZONA PUBLIC SERVICE	19-930					\$ (30,357)
Armstrong Medical	19-930					\$ 8,955
ARTHREX	19-930					\$ 64,558
B BRAUN	19-930					\$ 184,373
BAYER HEALTHCARE	19-930					\$ 86,500
Baxter Health	19-930					\$ 4,995
BONNY PIONTKOWSKI	19-930					\$ 7,720
BPG Technologies	19-921					\$ 190,548
BPG Technologies	19-930					\$ 16,080
CAPSULE TECH	19-930					\$ 166,454
CARDINAL HEALTH	19-930					\$ 2,070
CAREFUSION	19-930	\$ 2,960	\$ 1,384			\$ 265,392
CDW Government	19-930	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1 /			\$ 300,754
CENTURYLINK	19-930					\$ 12,532
CHEMDAQ	19-930					\$ 21,874
City of Peoria						\$ 80,987
CME	19-930	\$ 3,201			\$ 3,865	
COOPER ATKINS	19-930				+ -,	\$ 33,041
COOPER SURGICAL	19-930	\$ 310				\$ 11,851
COVIDIEN	19-930					\$ 83,550
CROSSPOINT COMMUNICATIONS	19-930					\$ 18,657
Cushman and Wakefield of Arizona						\$ 16,500
C-SCAN TECHNOLOGIES	19-930					\$ 230
DAAVLIN DISTRUBITING	19-930					\$ 7,000
DAN GWILLIAM CONSULTING						\$ 300
DANIELS MOVING	19-930					\$ 23,133
Davis Enterprises	19-930					\$ 14,807

Description	CER Number	Amount Paid				
		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
DATA INNOVATIONS LLC						\$ 14,285
DATEX OHMEDA						\$ 387,508
DEPUY SYNTHES	19-930					\$ 47,206
DIBBLE ENGINEERING						\$ 12,570
ELITECHGROUP INC	19-930					\$ 16,895
EXTENDATA	19-930					\$ 60,844
FILLMASTER	19-930					\$ 1,494
FOLLETT	19-930					\$ 1,690
E3 DIAGNOSTICS	19-930					\$ 7,319
GE	19-930					\$ 1,026,131
GLOBAL SURGICAL	16-930					\$ 13,650
Goodmans	19-930					\$ 902,794
GRAINGER						\$ 20,644
GRAYBAR ELECTRIC						\$ 1,045
HELMER						\$ 137,145
Henry Schein	19-930					\$ 404,003
HILL ROM	19-930					\$ 53,711
Hobbs and Black Associates Inc						\$ 3,224,039
Hologic	19-907					\$ 673,682
HP INC	19-930					\$ 514,051
Hye Tech Network						\$ 1,015,724
INTELLIGENT HEARING	19-930					\$ 4,185
INTERMETRO INDUSTRIES						\$ 147,669
JRC Design	19-930					\$ 148,090
KRONOS	19-930					\$ 23,505
Lanmor	19-930					\$ 664
LEICA MICROSYSTEMS	19-930					\$ 28,107
LPIT SOLUTIONS						\$ 10,500
Mar Cor Purification	19-930					\$ 205,641
Maricopa County Environmental Services	19-930					\$ 2,515
Maricopa County Planning and Development	19-930					\$ 573,393
MDM COMMERCIAL	19-930					\$ 43,969
MEDIVATORS				1		\$ 8,992
MEDTRONIC	19-930			1		\$ 12,850
MIZUHO ORTHOPEDICS	19-930			1		\$ 2,413
MONOPRICE INC	19-930					\$ 757
NATUS MEDICAL	19-930			1		\$ 34,916
NCLINC				1		\$ 9,262
Ninyo and Moore Geotechnical and Environment						\$ 132,464

Description	CER Number	Amount Paid				
		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
NUAIER	19-930					\$ 13,123
OIEC MEDICAL SYSTEMS	19-930					\$ 250,893
Okland Construction Company	19-930					\$ 43,264,329
Olympus	19-930					\$ 592,863
OWENS AND MINOR	19-930					\$ 1,672
O&M HALYARD INC	19-930					\$ 11,441
PARKS MEDICAL	19-930					\$ 710
PARTS SOURCE	19-930					\$ 1,761
PATIO PURVEYORS	19-950					\$ 29,499
PENTAX MEDICAL	19-930					\$ 122,737
	19-950					\$ 6,250
Radiation Physics and Engineering RICOH	19-930					\$ 17,080
SIGNOSTICS INC	19-930					
SCRIPTPRO	19-930					
SOFT COMPUTER	10.020					\$ 199,244 \$ 65,675
	19-930					
SMITH & NEPHEW	19-930					\$ 33,689
SMITHS MEDICAL	19-930					\$ 11,582
Speedie and Associates						\$ 4,447
SPHERE COMMERCE	10.000					\$ 1,577
START-UP COST PEORIA	19-930					\$ 131,855
Steris	19-930					\$ 391,599
Stryker Communications	19-921					\$ 975,927
TBCX						\$ 156,758
TDINDUSTRIES	19-930					\$ 54,119
THE BAKER CO.	19-930					\$ 14,485
THE CBORD GROUP	19-930		\$ (207)			\$ 21,608
THE CLOROX SALES	19-930					\$ 44,800
THE GRAPHICS MEDICAL	19-930					\$ 6,550
Thomas Printworks	19-930					\$ 4,200
TRANSONIC SYSTEMS						\$ 24,389
UTECH PRODUCTS						\$ 47,600
VERATHON	19-930					\$ 14,620
Vizient Inc						\$ 379,135
West Valley Fidelity National Title - Land Purchase (Grand Ave/Cotton)						\$ 5,595,598
West Valley Fidelity National Title (escrow)						\$ 75,000
TOTAL West Valley Specialty Center (WVSC)		\$ 6,470	\$ 1,177	\$-	\$ 3,865	\$ 66,495,787
Alliance Land Surveying LLC	19-942					\$ 1,825
Great American Title (escrow/property tax) - Chandler	19-942					\$ 1,214,705

Description			Amount Paid	Amount Paid		Amount Paid		Amount Paid		
		OCT 2021		NOV 2021	DEC	2021	JAI	N 2022	Cun	nulative Total
SPEEDIE AND ASSOC	19-942								\$	3,600
Ninyo and Moore Geotechnical and Environment	19-942								\$	70,599
TOTAL Chandler FHC (CHAN)		\$ -	\$	-	Ś	-	Ś	-	Ś	1,290,729
Fidelity National Title (escrow) - Miller&Main	19-944	т	T		Ŧ		Ŧ		\$	1,977,654
Allstare Rent A Fence	19-944								\$	2,847
ALLEGIANCE CORPORATION	19-944						\$	8,996		8,996
BPG TECHNOLOGIES LLC	19-944						\$	1,075	\$	1,075
BONNY PIONTKOWSKI	19-944						\$	625	\$	625
CDW G	19-944		\$	623	\$	17,513	\$	23,068	\$	43,453
ALTURA COMMUNICATIONS	19-944				\$	18,249	\$	578	\$	18,826
CENTURYLINK	19-944								\$	19,853
CITY OF MESA	19-944								\$	85,490
GE PRECISION HEALTHCARE	19-944						\$	432	\$	432
CME	19-944	\$ 2,887	\$	2,656			\$	48,882	\$	54,425
COOPER ATKINS CORPORATION	19-944		\$	6,532					\$	6,532
SPEEDIE AND ASSOC	19-944								\$	3,600
DAVES CONSTRUCTION	19-944								\$	72,981
DIBBLE ENGINEERING	19-944								\$	8,256
DWL ARCHITECTS + PLANNERS INC	19-944	\$ 24,299	\$	13,649					\$	966,705
HELMER INC	19-944						\$	18,323	\$	18,323
HP INC	19-944				\$	(405)			\$	(405)
HOLOGIC INC	19-944				\$	349,945			\$	349,945
FILLMASTER	19-944								\$	1,494
FISHER HEALTHCARE	19-944		\$	36,538					\$	36,538
INTERMETRO INDUSTRIES	19-944						\$	7,511	\$	7,511
JENSEN HUGHES	19-944								\$	4,160
Maricopa County Planning	19-944								\$	85,240
MDM COMMERCIAL	19-944		\$	4,425					\$	4,425
MONOPRICE	19-944	\$ 300)				\$	35	\$	335
OKLAND CONSTRUCTION	19-944	\$ 2,102,579					\$	390,784	\$	7,859,069
P-CARD MESA PERMIT	19-944							,	\$	1,331
TEMP ARMOUR	19-944						\$	3,699	Ś	9,947
THE GRAPHS MEDICAL PHYSICS	19-944						\$	1,750		1,750
SCIPTPRO USA	19-944		\$	94,090			\$	10,454	\$	104,544
SMITHS MEDICAL	19-944		1	,			-	- /	Ś	1,391
SPEEDIE AND ASSOC	19-944	\$ 1,175	Ś	960			Ś	2,285		18,166
STRYKER SALES	19-944	÷ 1,1,5	Ť	500			\$	6,418		6,418

Description	CER Number	Amo	unt Paid	A	mount Paid	An	nount Paid	Am	nount Paid	Α	mount Paid
		00	Т 2021		NOV 2021	C	DEC 2021	JA	AN 2022	Cun	nulative Total
	10.044									\$	29,640
SPRAY SYSTEMS	19-944					ć	100 277				
TRANSACT COMMERCIAL	19-944					\$	166,377			\$	332,754
Ninyo and Moore Geotechnical and Environment	19-944	4		4				4		\$	45,355
TOTAL Mesa FHC (MESA)		\$	2,131,239	\$	159,474	\$	551,679	\$	524,915	\$	12,189,683
Clear Title Agency (escrow) - Central Phoenix Clinic										\$	2,704,752
Clear Title Agency (escrow) - Phoenix Metro										\$	50,000
Cushman and Wakefield of Arizona Inc	19-945									\$	4,750
DAVES CONSTRUCTION	19-945									\$	171,254
DWL ARCHITECTS + PLANNERS INC	19-945									\$	22,693
JENSEN HUGHES	19-945									\$	2,884
MARICOPA COUNTY PLANNING	19-945									\$	30
Ninyo and Moore Geotechnical and Environment	19-945									\$	36,938
OKLAND CONSTRUCTION	19-945									\$	2,977,149
SPEEDIE AND ASSOC	19-945									\$	5,105
Spray Systems	19-945									\$	119,430
TOTAL Central Phoenix FHC (PHXM)		\$	-	\$	-	\$	-	\$	-	\$	6,094,986
DIBBLE ENGINEERING	19-929									\$	6,904
ABBOTT RAPID DIAG	19-929									\$	190
ALLEGIANCE CORP	19-929									\$	1,591
ALTURA COMMUNICATION	19-929									\$	52,314
BONNY PIONTKOWSKI	19-929									\$	1,645
BPG TECHNOLOGIES	19-929									\$	28,099
CAPSULE TECH	19-929									\$	57,321
CITY OF PHOENIX	19-929									\$	1,274
COOPER ATKINS	19-929									\$	7,474
CROSSPOINT COMMUNICATION	19-929									\$	8,138
DANIELS MOVING	19-929									\$	11,266
DWL ARCHITECTS + PLANNERS INC	19-929									\$	1,737,823
CDW G	19-929									\$	21,797
CME	19-929									\$	143,944
Fidelity National Title (escrow) - North Metro	19-929									\$	2,271,759
FILLMASTER	19-929									\$	1,494
GE HEALTHCARE	19-929									\$	469,988
GOODMANS	19-929									\$	56,522
GRAINGER	19-929									\$	1,658
HP INC	19-929									\$	79,129
Hye Tech Network	19-929									\$	78,618
IN GRAPHS MEDICAL PHYSIC	19-929	Ś	700							\$	1,400
	13-323	ٻ	700							ڊ	1,400

Description	CER Number	Amount Paid				
		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
INTERMETRO INDUSTRIES	19-929					\$ 11,756
Jensen Hughes	19-929					\$ 10,197
LOVITT & TOUCHE	19-929					\$ 5,652
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-929					\$ 121,093
MDM COMMERCIAL	19-929					\$ 4,209
OFFSITE OFFICE EQUIPMENT STORAGE	19-929					\$ 250
OLYMPUS	19-929					\$ 1,232
SCRIPTPRO	19-929					\$ 104,544
SMITHCRAFT SIGNS	19-929					\$ 83,980
SPEEDIE AND ASSOC	19-929					\$ 12,585
SALT RIVER PROJECT	19-929					\$ 4,265
SPHERE COMMERCE	19-929					\$ 797
STAPLES ADVANTAGE	19-929			\$ 1,680		\$ 1,680
Stryker Communications	19-929					\$ 12,379
Sundt Construction Inv	19-929					\$ 5,741,807
TEMP ARMOUR	19-929					\$ 3,599
TRANSACT COMMERCIAL	19-929					\$ 13,710
THE CBORD GROUP	19-929					\$ 2,794
TOTAL North Phoenix FHC (19AV)		\$ 700	\$-	\$ 1,680	\$-	\$ 11,176,876
Cox Communications	19-928					\$ 4,489
ABBOTT RAPID DIAG	19-928					\$ 238
ALTURA	19-928					\$ 50,192
ALLEGIANCE CORP	19-928					\$ 10,861
BONNY PIONTKOWSKI	19-928					\$ 1,645
BPG Technologies	19-928					\$ 28,048
CAPSULE TECH	19-928					\$ 56,193
CAREFUSION	19-928					\$ 1,380
CDW GOVERNMENT INC	19-928				\$ 388	\$ 22,849
Centurylink	19-928					\$ 24,539
CITY OF PHOENIX	19-928					\$ 218,063
CME	19-928					\$ 194,615
COOPER ATKINS	19-928					\$ 8,840
CROSSPOINT COMMUNICATION	19-928					\$ 8,758
Daniels Moving	19-928					\$ 11,441
DIBBLE ENGINEERING	19-928					\$ 7,168
DWL ARCHITECTS + PLANNERS INC	19-928					\$ 1,255,773
EXTENDATA	19-928					\$ 11,102
Fidelity National Title (escrow) - South Mountain	19-928					\$ 743,456
FILLMASTER SYSTEMS	19-928					\$ 1,494

Description	CER Number	Amount Paid				
		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
GE HEALTHCARE	19-928					\$ 502,285
GRAINGER	19-928					\$ 978
HELMER	19-928					\$ 20,426
HP INC	19-928					\$ 88,597
Hye Tech Network	19-928					\$ 169,096
INTERMETRO INDUSTRIES	19-928					\$ 19,581
JENSEN HUGHES	19-928					\$ 10,055
LOVITT & TOUCHE	19-928					\$ 5,689
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-928					\$ 51,046
MDM COMMERCIAL	19-928					\$ 4,880
MONOPRICE	19-928					\$ 526
NATUS	19-928					\$ 2,130
OFFSITE OFFICE	19-928					\$ 395
OLYMPUS AMERICA	19-928					\$ 1,229
PAL-WW NORTHERN STORAGE	19-928					\$ 106,121
Ricoh	19-928					\$ 272
SCRIPTPRO USA INC	19-928					\$ 104,544
SMITHCRAFT SIGNS	19-928			\$ 15,113		\$ 116,546
Speedie and Associates	19-928			-, -		\$ 14,595
SPHERE COMMERCE	19-928					\$ 795
SRP	19-928					\$ 2,104
Sundt Construction Inc	19-928	\$ 18,380				\$ 8,377,851
Stryker Communications	19-928					\$ 12,379
TEMP ARMOUR	19-928					\$ 12,746
THE CBORD GROUP	19-928					\$ 2,794
THE GRAPHICS MEDICAL	19-928					\$ 1,962
TRANSACT	19-928					\$ 546,908
THOMAS PRINTWORKS	19-928					\$ 351
TOTAL South Phoenix FHC (SPHX)		\$ 18,380	\$-	\$ 15,113	\$ 388	\$ 12,838,024
CDW GOVERNMENT INC	19-946	\$ 565	\$ (72)	\$ 7,446	\$ 573	\$ 45,098
ADVANCE INNOVATIVE SOLUTIONS	19-946				\$ 6,435	\$ 6,435
ALLEGIANCE CORP	19-946					\$ 920
ALTURA COMMUNICATIONS	19-946			\$ 14,221	\$ 102	\$ 33,123
BPG TECHNOLOGIES	19-946	\$ 757				\$ 757
BONNY POINTKOWSKI	19-946			\$ 1,645		\$ 1,645
CABLE SOLUTIONS	19-946		\$ 77,231			\$ 77,231
CAPSULE TECH	19-946					\$ 56,272
CITY OF PHOENIX	19-946					\$ 68,264
CME	19-946	\$ 25,319	\$ 30,322	\$ 5,585	\$ 5,556	\$ 100,891

Description	CER Number		Amount Paid		Amount Paid	A	Amount Paid	А	Amount Paid	ļ	Amount Paid
			OCT 2021		NOV 2021		DEC 2021		JAN 2022	Cu	mulative Total
COOPER ATKINS	19-946									\$	8,233
DIBBLE ENGINEERING	19-946									\$	6,534
DWL ARCHITECTS + PLANNERS INC	19-946			Ś	23,792	Ś	12,149	Ś	12,149	ې \$	888,007
EXTENDATA	19-946			Ş	25,792	Ş	12,149	Ş	12,149	\$ \$	11,706
	19-946					-				ې \$	1,873,014
Fidelity National Title (escrow) - 79thAve&Thomas FILLMASTER SYSTEMS										ې \$	
	19-946	Ś	22.500					Ś	440		1,494
GE PRECISION	19-946	\$ \$	33,598					ş Ş	440		168,432
HYE TECH	19-946	Ş	49,518			<u>,</u>	44.475	Ŷ	89,235	\$	196,353
	19-946			ć		\$	11,175	\$	8,425		19,600
INTERMETRO INDUSTRIES	19-946			\$	1,111	\$	14,841			\$	15,951
INVIVO CORP	19-946									\$	53,865
JENSEN HUGHES	19-946					-				\$	6,435
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-946					-				\$	50,000
MDM COMMERICIAL	19-946									\$	5,546
MONOPRICE	19-946									\$	522
NATUS MEDICAL	19-946	\$	1,141							\$	1,141
Ninyo and Moore Geotechnical and Environment	19-946	\$	2,400							\$	22,000
Okland Construction Company	19-946	\$	327,473	\$	58,291			\$	84,445	\$	6,723,362
OLYMPUS	19-946	\$	1,211							\$	1,211
P-CARD PURCHASE MKTP US	19-946									\$	135
SALT RIVER PROJECT	19-946									\$	1,750
SUNDT CONSTRUCTION	19-946									\$	4,155,808
SMITHCRAFT SIGNS	19-946	\$	23,644	\$	62,652					\$	106,296
SPEEDIE AND ASSOC	19-946	\$	1,370							\$	21,293
SCRIPT PRO	19-946	\$	104,544							\$	104,544
THE CBORD GROUP	19-946			\$	2,865					\$	2,865
TEMP ARMOUR	19-946			\$	9,947					\$	9,947
TRANSACT COMMERCIAL	19-946									\$	291,462
THE GRAPHICS MEDICAL	19-946	Ś	950							Ś	950
SPHERECOMMERCE LLC	19-946							Ś	895	Ś	895
SRP	19-946									\$	48,255
TOTAL West Maryvale FHC (WM79)		\$	572,491	\$	266,138	\$	67,061	\$	208,257	\$	15,188,242
Total Outpatient Health Facilities (including Peoria/WVSC)		\$	2,729,280	\$	426,789	\$	635,533	\$	737,425	\$	125,274,326
Note: Prior months amount paid are hidden											
Facility upkeep	17-910									\$	4,205
Facility upkeep	18-905			İ —						Ś	69,218

Care Reimagined - Expenditure Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		OCT 2021	NOV 2021	DEC 2021	JAN 2022	Cumulative Total
Colposcopes	18-909					\$ 24,607
Chandler ADA Doors	18-042					\$ 5,867
Glendale Digital X-Ray unit and Sensors (Panoramic Digital AND Nomad digital)	16-917					\$ 63,217
Chandler Dental Digital Radiology - Panoramic x-ray	16-915					\$ 63,564
CHC - Digital Panoramic x-ray	16-916					\$ 60,419
CHC Dental Replace Chairs Lights, Compressor and Deliverey Units	18-905					\$ 127,642
CHC Cost for new equipment and cost of moving existing to Avondale X-Ray	16-921					\$ 83,327
Avondale- Replace all flooring.	17-904					\$ 72,635
Temperature Monitoring - FQHC Depts	17-909					\$ 82,219
McDowell Dental	16-918					\$ 15,990
CHC Internal Medicine Clinic Renovation - Increase the number of exam rooms to						
accommodate 1st, 2nd & 3rd yr residents as of July 1, 2017 plus the attendings and	18-900					\$ 221,124
midlevel providers, improve operations, clnic flow and space allocation.						
CHC Dental Autoclave Replacement including printer & Cassette rack	18-908					\$ 19,122
Chandler Dental Autoclave Replacement including printer & Cassette rack	18-908					\$ 6,374
Avondale Dental Autoclave Replacement including printer & Cassette rack	18-908					\$ 6,374
FHC Helmer Medical Refrigerators	17-714					\$ 11,110
FHC Helmer Medical Refrigerators	17-901					\$ 169,399
Cabinet and Countertop Replacement South Central FHC	18-904					\$ 8,419
CHC Dental Refresh	18-905					\$ 96,361
POC Molecular (26 units)	19-914					\$ 1,049,613
Bili Meter - Draegar (10 units)	19-927					\$ 71,875
Colposcope - Guadalupe	19-925					\$ 9,927
EKG machines (3 units)	19-922					\$ 37,278
TOTAL Tranch 1		\$-	\$ -	\$ -	\$-	\$ 2,379,886
		<u> </u>	¢ 436 300	<u> </u>	ć 777 475	¢ 437.004.242
TOTAL MONTHLY SPENT AMOUNT		\$ 2,729,280	\$ 426,789	\$ 635,533	\$ 737,425	\$ 127,654,212



Finance Committee Meeting

March 2, 2022

Item 5.

FY 2023 Budget Calendar for the FQHC Clinics



FY 2023 Planning and Budget Calendar – Valleywise Community Health Centers Governing Council (VCHGC)

March

2 - Valleywise Community Health Centers (VCHGC) Finance Committee – Review calendar.

March							
S	м	т	w	т	F	S	
		1	2	3	4	5	
6	7	8	9	10	11	12	
13	14	15	16	17	18	19	
20	21	22	23	24	25	26	
27	28	29	30	31			

April

6 - VCHGC Finance Committee – Review patient volume assumptions and capital target.

May

4 - VCHGC Finance Committee – Approve volumes and review capital.

June

1 - VCHGC Finance Committee – Approve FY2023 operating and capital budget for the FQHC Clinics, including departmental Governing Council budget.

8 - VCHGC Governing Council – Special Meeting for budget; approve FY2023 operating and capital budget for the FQHC Clinics, including departmental Governing Council budget.

16 - District Board Budget Hearing - Consideration of the FY2023 Operating and Capital Budget for approval.

22 - District Board Meeting – If needed, final consideration of the FY2023 Operating and Capital Budget for approval.

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22	23	24	25	26	27	28			
29	30	31							

	June								
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12	13	14	15	16	17	18			
19	20	21	22	23	24	25			
26	27	28	29	30					

April								
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					1	2		
3	4	5	6	7	8	9		
10	11	12	13	14	15	16		
17	18	19	20	21	22	23		
24	25	26	27	28	29	30		



Finance Committee Meeting

March 2, 2022

Item 6.

Closing Comments and Announcements (No Handout)



Finance Committee Meeting

March 2, 2022

Item 7.

Staff Assignments (No Handout)