

Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022 4:30 p.m.

Agenda



Committee Members

Nelly Clotter-Woods, Ph.D., Committee Chairman Daniel Messick, Committee Vice Chairman Salina Imam, Member Ryan Winkle, Member Barbara Harding, CEO, FQHC Clinics, Non-Voting Member

Claire Agnew, CFO, Non-Voting Member Matthew Meier, Vice President, Financial Services, Non-Voting Member Christie Markos, Director, Financial Planning and Decision Support, Non-Voting Member

AGENDA

Finance Committee of the Valleywise Community Health Centers Governing Council

Mission Statement of the Federally Qualified Health Center Clinics

Serve the population of Maricopa County with excellent, comprehensive health and wellness in a culturally respectful environment.

Valleywise Health Medical Center
 2601 East Roosevelt Street
 Phoenix, Arizona 85008
 Conference and Administration Center
 Auditoriums 1 through 4

4:30 p.m.

means will be announced at the meeting.

One or more of the members of the Valleywise Community Health Centers Governing Council's Finance Committee may be in attendance telephonically or by other technological means. Committee members participating telephonically or by other technological

Wednesday, September 7, 2022

Please silence any cell phones, pagers, computers, or other sound devices to minimize disruption of the meeting.

Call to Order

Roll Call

Call to the Public

This is the time for the public to comment. The Finance Committee may not discuss items that are not specifically identified on the agenda. Therefore, pursuant to A.R.S. § 38-431.01(H), action taken as a result of public comment will be limited to directing staff to study the matter, responding to any criticism, or scheduling a matter for further consideration and decision at a later date.

Agendas are available within 24 hours of each meeting via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt Street, Phoenix, Arizona 85008, Monday through Friday between the hours of 9:00 a.m. and 4:00 p.m. and on the internet at https://valleywisehealth.org/about/governing-council/. Accommodations for individuals with disabilities, alternative format materials, sign language interpretation, and assistive listening devices are available upon 72 hours advance notice via the Clerk's Office, Valleywise Health Medical Center, 2601 East Roosevelt Street, Phoenix, Arizona 85008, (602) 344-5177. To the extent possible, additional reasonable accommodations will be made available within the time constraints of the request.

ITEMS MAY BE DISCUSSED IN A DIFFERENT SEQUENCE

General Session, Presentation, Discussion and Action

- 1. Approval of Consent Agenda: 5 min

 Any matter on the Consent Agenda will be removed from the Consent Agenda and discussed as a regular agenda item upon the request of any voting Committee member.
 - a. Minutes:
 - i. Approve Finance Committee meeting minutes dated June 1, 2022

 Discuss and Review the financial section of the Federally Qualified Health Center Clinics' Operational Dashboard 10 min

Barbara Harding, Chief Executive Officer, Federally Qualified Health Centers

- 3. Discuss and Review the following Finance Committee Reports 25 min
 - a. Federally Qualified Health Center Clinics' Preliminary June 2022 Fiscal Year End Financials and Payor Mix and July 2022 Financials and Payor Mix
 - b. Quarterly Valleywise Community Health Centers Governing Council's Expenditures Compared to Budget
 - c. Quarterly Federally Qualified Health Center Clinics' Routine Capital Purchases Report
 - d. Quarterly Federally Qualified Health Center Clinics' Care Reimagined Capital Purchases Report

Matthew Meier, Vice President, Financial Services

- 4. Chair and Committee Member Closing Comments/Announcements 5 min Finance Committee Members
- 5. Review Staff Assignments 5 min
 Cassandra Santos, Assistant Clerk

Old Business:

June 1, 2022

Add the following reports to next meeting agenda:

- Governing Council Expenditures Compared to Budget
- Routine Capital Purchases
- Care Reimagined Capital Purchases

<u>Adjourn</u>



Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022

Item 1.

Consent Agenda



Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022

Item 1.a.i.

Minutes: June 1, 2022

Minutes

Valleywise Community Health Centers Governing Council Finance Committee Valleywise Health Medical Center June 1, 2022 4:30 p.m.



Voting Members Present: Nelly Clotter-Woods, Ph.D., Committee Chair – participated remotely

Daniel Messick, Committee Vice Chair - participated remotely

Ryan Winkle, Member – participated remotely

Voting Members Absent: Salina Imam, Member

Non-Voting Members

Present:

Barbara Harding, Chief Executive Officer, Federally Qualified Health

Center Clinics – participated remotely

Claire Agnew, Chief Financial Officer - participated remotely

Matthew Meier, Vice President, Financial Services – *participated remotely* Christie Markos, Director, Financial Planning and Decision Support –

participated remotely

Others/Guest Presenters: Melanie Talbot, Chief Governance Officer – participated remotely

Recorded by: Cassandra Santos, Assistant Clerk – participated remotely

Call to Order

Chairman Clotter-Woods called the meeting to order at 4:35 p.m.

Roll Call

Ms. Talbot called roll. Following roll call, it was noted that three of the four voting members of the Valleywise Community Health Centers Governing Council's Finance Committee were present, which represented a quorum.

For the benefit of all participants, Ms. Talbot announced the committee members participating remotely.

Call to the Public

Chairman Clotter-Woods called for public comments.

There were no comments.

General Session, Presentation, Discussion and Action:

- 1. Approval of Consent Agenda:
 - a. Minutes:
 - i. Approve Finance Committee meeting minutes dated May 4, 2022

MOTION: Mr. Winkle moved to approve the consent agenda. Vice Chairman Messick seconded.

VOTE: 3 Ayes: Chairman Clotter-Woods, Vice Chairman Messick, Mr. Winkle

0 Navs

1 Absent: Ms. Imam **Motion passed.**

 Discuss and Review the preliminary fiscal year (FY) 2023 Operating and Capital Budget for the Federally Qualified Health Center Clinics; and the Valleywise Community Health Centers Governing Council's Department Budget for FY 2023

Mr. Meier presented the preliminary fiscal year (FY) 2023 operating and capital budget for the Federally Qualified Health Center (FQHC) clinics. Major operational focus areas included the decline in COVID-19 cases, a rebuild of staffing to reduce contract labor, and continued attention to operational expenses. The expansion of integrated behavioral health and FQHC clinic renovation projects were also considerations.

He referenced a summary of District Medical Group (DMG) providers by specialty, provider type, and clinic location. There was a projected increase of full-time equivalents (FTEs) compared to FY 2022 projections.

Mr. Meier highlighted dental clinics by location, noting a 5.4 increase in FTEs compared to FY 2022 projections. He mentioned that the information included dentists, dental hygienists, and dental assistants. He also gave an overview of the total integrated behavioral health service providers by location which showed a 13.1 increase in total FTEs compared to FY 2022.

He highlighted projected visits for the Valleywise Community Health Center Clinics noting comparison points from FY 2022 to FY 2023. Total visits were anticipated to increase by 6,833.

There was a projected increase of 12,195 visits for integrated behavioral health services compared to FY 2022 projections. The dental clinics were expected to increase by 302 visits compared to FY 2022.

Valleywise Comprehensive Health Center-Peoria was projected to increase visits by 3,625 due to internal medicine and human immunodeficiency virus (HIV) service expansion. Valleywise Comprehensive Health Center-Phoenix was budgeted to decrease visits by 1,691 visits, attributed to the delayed opening of the International Health Clinic.

For all clinics combined visits were expected to increase by over 21,000 compared to FY 2022 budget, with majority of volume attributed to integrated behavioral health service growth.

Mr. Meier highlighted projected revenues for the FY 2023, stating an increase in the Arizona Health Care Cost Containment System (AHCCCS) reimbursement rate. Both Medicare and commercial insurance reflected increases. Fluctuations were also dependent on the economy; therefore, the philosophy was to remain conservative in the budget process. Other revenue included funding related to Ryan White grants, the American Rescue Plan Act (ARPA) funding, and the Service Area Competition (SAC) grant.

General Session, Presentation, Discussion and Action, cont.:

2. Discuss and Review the preliminary fiscal year (FY) 2023 Operating and Capital Budget for the Federally Qualified Health Center Clinics; and the Valleywise Community Health Centers Governing Council's Department Budget for FY 2023, cont.

With respect to the payor mix, Mr. Meier noted no significant changes compared to FY 2022 projections.

There was an overall 10% increase in expenses compared to FY 2022 projections due to overall increase in volume and labor costs.

The employee merit increase greatly impacted an increase in expenses as remaining competitive within the health care market was vital for retention. Medical Service fees increased due to additional staffing needs at various clinic locations. Purchased services increased due to HIV primary care and family resource center grant programs. Other expenses were related to pharmacy, medical and office supplies, and utilities. Inflation was another attributing factor to the overall increase in expenses.

Mr. Meier outlined preliminary income statements including a per visit analysis for the Valleywise Community Health Centers, integrated behavioral health and dental services. In reviewing the statement, he acknowledged a typographical error contained in the data. The referenced information actually spoke to FY 2022 projections compared to the FY 2023 budget, not FY 2021 and FY 2022, as shown in the given report.

Mr. Meier reviewed the margin before overhead allocation for all clinics combined noting it was negative by 542,407 compared to projections.

He noted that the ARPA budget report would be provided as a separate quarterly report moving forward.

With respect to contingency capital, there were no significant changes compared to previous years, with \$100,000 budgeted for the upcoming fiscal year.

Mr. Winkle asked for clarification regarding the margin after overhead allocation, questioning whether the reported figures should be of concern.

Mr. Meier explained that because Valleywise Health FQHC clinics were stand-alone clinics, the system-wide overhead was not included within operating expenses. From a system-wide standpoint, a general concern was valid since it also depended on future trends and other considerations. He reminded the committee that as a safety net hospital, Valleywise Health was able to take advantage of grant funding and tax benefits to offset the margin.

Mr. Winkle asked about ARPA grant funding parameters, specifically regarding timing for use of allocated funds within the grant funding period.

Mr. Meier stated that funds were being applied as planned and in a steadfast manner albeit current challenges related to supply chain delays.

Ms. Agnew added that because there was a delay in the HRSA budget approval process, this resulted in a delay in spending the funds received. Expenditures related to funding were appropriately distributed throughout the qualifying period in order to enhance budgetary and financial stability. She mentioned it was likely HRSA would extend the set qualifying period.

Ms. Harding echoed Ms. Agnew's statements and spoke briefly about the grant funding utilization for the FQHC clinics.

General Session, Presentation, Discussion and Action, cont.:

2. Discuss and Review the preliminary fiscal year (FY) 2023 Operating and Capital Budget for the Federally Qualified Health Center Clinics; and the Valleywise Community Health Centers Governing Council's Department Budget for FY 2023, cont.

Chairman Clotter-Woods expressed appreciation to staff for their work on grant fund reporting. She asked whether there was an opportunity to seek any additional funds in the midst of the economy and supply chain issues.

Ms. Harding said that staff recently submitted a grant proposal for funds related to domestic medical screening for refugees. This would allow an opportunity to support refugee resettlement, identify health issues, promote access to care, and connect refugees with routine and specialty care.

She described the grant proposal process, which typically involved mindful evaluation of work thresholds and calculations related to return on investment (ROI). Staff worked diligently, within various departments, to support the grant-writing process.

Vice Chairman Messick asked for the amount of capital contingency funds expended fiscal year to date (FYTD) and suggested the budget be increased for FY 2023.

Ms. Agnew said that contingency capital needs had decreased due to Care Reimagined funding.

Mr. Meier spoke about significant details related to the Governing Council department budget for FY 2023, including but not limited to, the annual retreat, a salaries and benefits increase, and organizational membership expenses.

 Discuss and Review the financial section of the Federally Qualified Health Center Clinics' Operational Dashboard

Ms. Harding presented the FQHC clinics' operational dashboard for April, 2022.

She referenced appointments scheduled compared to appointment fill rates noting that most clinics met the benchmark. The positive overall clinic appointment fill rate was partially attributed to supporting efforts made by the Marketing and Communication Department and the Patient Access Center (PAC).

Appointment no show rates showed consistent improvement over time which supported the sustainability and growth of the FQHC clinics.

Ms. Harding reviewed clinic visits for the month and acknowledged areas for opportunity to improve. She outlined select clinics pointing out factors that contributed to deficiencies. She noted that FQHC clinic maintained a positive variance.

Overall, FQHC clinic visits had a favorable variance of 6.4%, fiscal year to date.

Ms. Harding discussed integrated behavioral health service and dental clinic visits compared to budget which both also exhibited positive variances fiscal year to date.

- 4. Discuss and Review the following Finance Committee Reports
 - a. Monthly Federally Qualified Health Center Clinics' Financials and Payer Mix
 - b. Quarterly Valleywise Community Health Centers Governing Council Expenditures Compared to Budget
 - c. Quarterly Federally Qualified Health Center Clinics' Routine Capital Purchases Report
 - d. Quarterly Federally Qualified Health Center Clinics' Care Reimagined Capital Purchases Report

General Session, Presentation, Discussion and Action, cont.:

4. Discuss and Review the following Finance Committee Reports, cont.

Mr. Meier provided a high-level report related to FQHC clinic financial statistics for April, 2022.

Visits at all clinics combined had a positive five percent variance and total operating revenues had a positive 16% variance. Total operating expenses had a negative six percent variance with a margin before overhead allocation positive by \$529,757.

Overall, there was a positive variance for visits compared to budget and total operating revenues had a positive variance, year to date (YTD). Although total operating expenses were unfavorable, the margin before overhead allocation YTD was positive by \$689,461.

Due to time constraints, the committee agreed that Governing Council expenditures compared to budget, routine capital purchases, and Care Reimagined capital purchases reports would not be discussed.

The committee would discuss the aforementioned reports at the next committee meeting.

5. Chair and Committee Member Closing Comments/Announcements

There were no closing comments or announcements.

6. Review Staff Assignments

Ms. Talbot reviewed staff assignments and follow up requests. She referenced the old business item from May, 2022, to provide the committee with talking points prior to meetings.

In relation to the May, 2022 old business, Ms. Harding explained the committee had some options. They could either review select financial oversight videos from the National Association of Community Health Centers (NACHC), which she would provide, or she could review the videos and create discussion points for the committee.

The committee agreed to view the videos individually, on their own.

Ms. Harding would send the NACHC video links to committee members as requested.

<u>Adjourn</u>

MOTION: Chairman Clotter-Woods moved to adjourn the June 1, 2022 Valleywise Community

Health Centers Governing Council's Finance Committee meeting. Vice Chairman

Messick seconded.

VOTE: 3 Ayes: Chairman Clotter-Woods, Vice Chairman Messick, Mr. Winkle

0 Nays

1 Absent: Ms. Imam **Motion passed.**

Meeting adjourned at 5:33 p.m.

Cassandra Santos, Assistant Clerk



Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022

Item 2.

FQHC Clinics'
Operational Dashboard



Ambulatory Pillars Dashboard - Finance

July 2022

														-	
								Comm	unity Hea	lth Center	s				
ACCESS	S - Ambulatory										**	***	***		
		Target	Avondale	Chandler	Guadalupe	West	New	North	S. Central	S. Phoenix	McDowell	McDowell -	McDowell -	VCHCs	VCHCs
		.u.get	Avoilable	Cildilater	оппина	Maryvale	Mesa	Phoenix	Phoenix	Laveen	eboure	Mesa	PEC	Total	FYTD
	Appointments Scheduled MTD		3,092	2,748	1,146	2,277	2,466	3,106	3,659	2,190	3,170	166	0	24,020	
	Appointment Fill Rate MTD		97.1%	85.5%	87.4%	89.0%	90.4%	90.4%	94.4%	91.5%	96.9%	91.2%	n/a	91.7%	
	Scheduled Appointment No-Shows MTD		399	309	191	371	418	520	667	340	670	27	0	3,912	
	No Show Rate MTD	<18%	12.9%	11.2%	16.7%	16.3%	17.0%	16.7%	18.2%	15.5%	21.1%	16.3%	n/a	16.3%	
	Appointments Scheduled FYTD		3,092	2,748	1,146	2,277	2,466	3,106	3,659	2,190	3,170	166	0		24,020
	Appointment Fill Rate FYTD		97.1%	85.5%	87.4%	89.0%	90.4%	90.4%	94.4%	91.5%	96.9%	91.2%	n/a		91.7%
	Scheduled Appointment No-Shows FYTD		399	309	191	371	418	520	667	340	670	27	0		3,912
	No Show Rate FYTD	<18%	12.9%	11.2%	16.7%	16.3%	17.0%	16.7%	18.2%	15.5%	21.1%	16.3%	n/a		16.3%

Peoria Primary Care	Women's Clinic	Antepartum Testing	Diabetes Ed	Internal Medicine P	Peds Primary	Other FQHC Total	Other FQHC FYTD	Grand Total	FYTD
3,645	2,836	1,227	412	2,462	1,979	12,561		36,581	
83.2%	91.6%	96.9%	n/a	94.3%	79.6%	86.4%		90.1%	
558	417	116	71	454	356	1,972		5,884	
15.3%	14.7%	9.5%	17.2%	18.4%	18.0%	15.7%		16.1%	
3,645	2,836	1,227	412	2,462	1,979		12,561		36,581
83.2%	91.6%	96.9%	n/a	94.3%	79.6%		86.4%		90.1%
558	417	116	71	454	356		1,972		5,884
15.3%	14.7%	9.5%	17.2%	18.4%	18.0%		15.7%		16.1%
									-
								****	****
Peoria Primary Care	Women's Clinic	Antepartum Testing	Diabetes Ed	Internal Medicine P	Peds Primary	Other FQHC- Peoria Total	Other FQHC- Peoria FYTD	Grand Total FQHC	FYTD FQHC
1,494	1,474	782	129	1,436	1,222	6,537		19,724	
552	39	1	3	40	10	645		4,874	
		1		1					

Other FQHC Clinics

ANCE - Ambulatory										**	***	***		
•		Avondale	Chandler	Guadalupe	West Maryvale	New Mesa	North Phoenix	S. Central Phoenix	S. Phoenix Laveen	McDowell	McDowell - Mesa	McDowell - PEC	VCHCs Total	VCHC FYTE
In-Person Visits MTD		1,593	1,286	553	1,243	1,137	1,412	1,879	1,135	970	57	0	11,265	
Virtual Visits MTD		307	380	97	108	261	343	264	168	446	37	0	2,411	
Total Actual Visits (includes Nurse Only Visits) MTD		1,900	1,666	650	1,351	1,398	1,755	2,143	1,303	1,416	94	0	13,676	
Budgeted Visits MTD		1,741	1,503	590	1,013	1,067	1,602	1,845	1,181	1,301	55	0	11,898	
Variance MTD		159	163	60	338	331	153	298	122	115	39	0	1,778	
Variance by % MTD		9.1%	10.8%	10.2%	33.4%	31.0%	9.6%	16.2%	10.3%	8.8%	70.9%	n/a	14.9%	
In-Person Visits FYTD		1,593	1,286	553	1,243	1,137	1,412	1,879	1,135	970	57	0		11,2
Virtual Visits FYTD		307	380	97	108	261	343	264	168	446	37	0		2,4
Total Actual Visits (includes Nurse Only Visits) FYTD		1,900	1,666	650	1,351	1,398	1,755	2,143	1,303	1,416	94	0		13,6
Budgeted Visits FYTD		1,741	1,503	590	1,013	1,067	1,602	1,845	1,181	1,301	55	0		11,8
Variance FYTD		159	163	60	338	331	153	298	122	115	39	0		1,7
Variance by % FYTD		9.1%	10.8%	10.2%	33.4%	31.0%	9.6%	16.2%	10.3%	8.8%	70.9%	n/a		14.
Total Number of Patients seen by provider MTD		1,758	1,633	622	1,300	1,372	1,712	2,096	1,265	1,227	79	0	13,064	13,0
Overall Expected Productivity (Pt visits by provider per session)		7.97	7.47	6.24	6.20	6.64	6.38	8.09	5.70	4.02	4.05	0.00	6.44	6.4
Average Pt visits by provider per session MTD		8.31	7.84	6.91	6.88	6.87	6.64	10.48	6.90	4.27	5.02	0.00	7.09	
Sessions Budgeted MTD		208	198	92	158	159	250	223	203	277	14	0	1,779	
Sessions Worked MTD		212	208	90	189	200	258	200	183	287	16	0	1,843	
Sessions Variance MTD		4	11	(2)	31	41	9	(23)	(19)	11	2	0	64	
FTE Variance MTD		0.12	0.31	(0.05)	0.91	1.21	0.25	(0.68)	(0.57)	0.31	0.06	0.00	1.89	
Average Pt visits by provider per session FYTD		8.31	7.84	6.91	6.88	6.87	6.64	10.48	6.90	4.27	5.02	0.00		7.0
Sessions Budgeted FYTD		208	198	92	158	159	250	223	203	277	14	0		1,7
Sessions Worked FYTD		212	208	90	189	200	258	200	183	287	16	0		1,8
Sessions Variance FYTD		4	11	(2)	31	41	9	(23)	(19)	11	2	0		64
FTE Variance FYTD		0.12	0.31	(0.05)	0.91	1.21	0.25	(0.68)	(0.57)	0.31	0.06	0.00		1.8
Valleywise Health Productivity % MTD	*100%-115%	no data	no data	no data	no data	no data	no data	no data	no data	no data		no data	no data	no d

								****	****
Peoria	Women's	Antepartum	Diabetes Ed	Internal	Peds	Other FQHC-	Other FQHC-	Grand Total	FYTD
Primary Care	Clinic 1.474	Testing 782	129	Medicine P	Primary	Peoria Total	Peoria FYTD	FQHC	FQHC
1,494				,	1,222	6,537		19,724	
552	39	1	3	40	10	645		4,874	
2,046	1,513	783	132	1,476	1,232	7,182		24,598	
2,250	1,711	707	145	1,406	1,210	7,429		23,219	
(204)	(198)	76	(13)	70	22	(247)		1,379	
-9.1%	-11.6%	10.7%	-9.0%	5.0%	1.8%	-3.3%		5.9%	
1,494	1,474	782	129	1,436	1,222		6,537		19,724
552	39	1	3	40	10		645		4,874
2,046	1,513	783	132	1,476	1,232		7,182		24,598
2,250	1,711	707	145	1,406	1,210		7,429		23,219
(204)	(198)	76	(13)	70	22		(247)		1,379
-9.1%	-11.6%	10.7%	-9.0%	5.0%	1.8%		-3.3%		5.9%
1,995	1,416			1,415	1,154	5,980	5,980	19,044	19,044
6.30	6.50			6.72	5.94	6.36	6.36	6.41	6.41
6.37	6.20			7.37	7.59	6.75		6.98	
355	238			204	197	994		2,773	
313	228			192	152	886		2,729	
(41)	(10)			(12)	(45)	(108)		(44)	
(1.21)	(0.30)			(0.34)	(1.32)	(3.17)		(1.29)	
6.37	6.20			7.37	7.59		6.75		6.98
355	238			204	197		994		2,773
313	228			192	152		886		2,729
(41)	(10)			(12)	(45)		(108)		(44)
(1.21)	(0.30)			(0.34)	(1.32)		(3.17)		(1.29)
no data	no data	no data		no data	no data	no data	no data		

Not in Target

5% less than the target

Target ≥ 95%

* Productivity: Departments above 115% are considered overproductive

** Specialty HIV Community Health Center

*** Specialty HIV Community Health Clinic - McDowell Services

*** Specialty HIV Community Health Clinic - McDowell Services

**** Grand Total FQHC for Actual/Budgeted Visits MTD includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics

***** FYTD FQHC for Actual/Budgeted Visits includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics

Note: Due to Kronos outage - productivity data is currently unavailable

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Ambulatory Pillars Dashboard - Finance

July 2022

Sehavioral Health- Ambulatory						None	No. of	C Ct1	C Bloom'r	ВН	B.I.	ВН
inance	Target	Avondale	Chandler	Guadalupe	West Maryvale	New Mesa	North Phoenix	S. Central Phoenix	S. Phoenix Laveen	Psychiatry	BH Total	FYTD
In-Person Visits MTD		9	22	12	29	62	29	5	13	9	220	
Virtual Visits MTD		190	69	142	166	209	67	331	84	229	1,818	
Total Actual Visits MTD		199	91	154	195	271	96	336	97	238	2,038	
Budget Visits MTD		213	86	181	172	380	203	259	171	187	2,244	
Variance MTD		(14)	5	(27)	23	(109)	(107)	77	(74)	51	(206)	
Variance by % MTD		-6.6%	5.8%	-14.9%	13.4%	-28.7%	-52.7%	29.7%	-43.3%	27.3%	-9.2%	
In-Person Visits FYTD		9	22	12	29	62	29	5	13	9		220
Virtual Visits FYTD		190	69	142	166	209	67	331	84	229		1,818
Total Actual Visits FYTD		199	91	154	195	271	96	336	97	238		2,038
Budget Visits FYTD		213	86	181	172	380	203	259	171	187		2,244
Variance FYTD		(14)	5	(27)	23	(109)	(107)	77	(74)	51		(206)
Variance by % FYTD		-6.6%	5.8%	-14.9%	13.4%	-28.7%	-52.7%	29.7%	-43.3%	27.3%		-9.2%

Community Health Centers

	PEC	
	30	
	331	
	361	
	392	
	(31)	
	-7.9%	
	30	
	331	
	361	
	392	
	(31)	
	-7.9%	

Dental - Ambulatory							**			
Finance		Avondale	Chandler				McDowell		Dental Total	Dental FYTD
Actual Visits MTD		135	201				312		1,702	
Budget Visits MTD		237	160				321		1,648	
Variance MTD		-102	41				-9		54	
% Variance MTD		-43.0%	25.6%				-2.8%		3.3%	
Actual Visits FYTD		135	201				312			1,702
Budget Visits FYTD		237	160				321			1,648
Variance FYTD		-102	41				-9			54
% Variance FYTD		-43.0%	25.6%				-2.8%			3.3%
Valleywise Health Productivity MTD	*100%-115%	no data	no data				no data		no data	no data

PEC	PXC
309	745
104	826
205	-81
197.1%	-9.8%
309	745
104	826
205	-81
197.1%	-9.8%
no data	no data

Keepage Opportunity	Avondale	Chandler	Guadalupe	West Maryvale	New Mesa	North Phoenix	S. Central Phoenix	S. Phoenix Laveen	McDowell	McDowell - Mesa	McDowell - PEC	VCHCs Total	VCHCs Prior Mon
Outgoing Referrals-Radiology/Imaging	43	123	7	2	41	13	12	5	18	0	0	264	344
Outgoing Radiology/imaging % of Total	7.7%	42.3%	5.4%	1.0%	11.4%	3.6%	3.1%	2.0%	11.1%	0.0%	0.0%	9.7%	10.4%
Outgoing Referrals-Laboratory	134	144	51	207	167	227	117	90	650	0	0	1,787	1,902
Outgoing Laboratory % of Total	2.9%	4.1%	4.5%	9.8%	4.7%	6.0%	3.7%	3.5%	7.5%	0.0%	0.0%	3.5%	5.1%
Outgoing Referrals-Pharmacy	2,998	2,285	866	201	800	1,886	2,228	1,493	4,861	173	6	17,797	19,39
Outgoing Pharmacy % of Total	60.6%	61.6%	76.2%	28.7%	36.5%	53.2%	47.3%	51.8%	98.2%	93.5%	75.0%	61.4%	59.49
Outgoing Referrals-Specialty/OP	540	613	193	161	277	292	260	164	259	2	0	2,761	2,88
Outgoing Specialty/OP % of Total	42.3%	58.3%	33.3%	52.8%	33.9%	32.3%	23.6%	25.5%	39.4%	22.2%	0.0%	37.6%	36.79
Total Outgoing Referrals	3,715	3,165	1,117	571	1,285	2,418	2,617	1,752	5,788	175	6	22,609	24,52
Percent of Total Outgoing Referrals	32.6%	36.9%	37.4%	17.2%	18.6%	28.1%	28.0%	27.5%	40.0%	80.3%	75.0%	31.3%	30.39

Peoria Primary Care	Women's Clinic	Antepartum Testing	Diabetes Ed	Internal Medicine P	Peds Primary	Other FQHC Total	Other FQHC Prior Month
17	7	0	0	5	0	29	28
3.5%	1.5%	0.0%	0.0%	1.1%	0.0%	1.9%	1.5%
73	75	1	0	6	4	159	167
16.7%	11.8%	3.1%	0.0%	3.0%	25.0%	12.1%	10.1%
2,789	329	30	3	1,665	287	5,103	6,129
61.1%	40.8%	25.4%	100.0%	38.3%	46.1%	48.8%	47.4%
459	15	5	0	142	93	714	931
32.1%	3.7%	7.6%	0.0%	15.3%	45.8%	23.5%	27.1%
3,338	426	36	3	1,818	384	6,005	7,255
48.3%	18.4%	11.5%	37.5%	30.7%	44.9%	36.8%	36.5%

Other FQHC Clinics

LEGEND:

Not in Target
5% less than the target
Target ≥ 95%

* Productivity: Departments above 115% are considered overproductive

** Specialty HIV Community Health Center

*** Specialty HIV Community Health Clinic - McDowell Services

*** Specialty HIV Community Health Clinic - McDowell Services

**** Grand Total FQHC for Actual/Budgeted Visits MTD includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics

**** FYTD FQHC for Actual/Budgeted Visits includes Community Health Centers, Other FQHCs, Dental, & OP Behavioral Health Clinics

Note: Due to Kronos outage - productivity data is currently unavailable

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Ambulatory Pillars Dashboard Data Dictionary

Federally Qualified Health Centers

	Data Source	Owner	Frequency	System
ACCESS - Ambulatory				
Appointments Scheduled	All appointment visits are included, except from Dental, Financial Counseling, Lab, Radiology, Ophthalmology, and other Specialty departments. *For MTD and FYTD.	FQHC Appointment Statistics by Clinic Details (Prior Month) Report *last modified 6/2/2020 by Vondra Dee Nason *pulled by Amanda Jacobs	Monthly	EPIC Report
Appointment Fill Rate	Provider schedule utilization metric calculated by number of patients to appointment slots available. *For MTD and FYTD.	Provider Schedule Utilization - All Clinics (Prior Month) Report *last modified by Jim Trulock 9/29/2020 *pulled by Amanda Jacobs	Monthly	EPIC Report
Scheduled Appointment No-Shows	All No- show appointment visits are included, except from Dental, Financial Counseling, Lab, Radiology, Ophthalmology, and other Specialty departments. *For MTD and FYTD.	FQHC Appointment Statistics by Clinic Details (Prior Month) Report *last modified 6/2/2020 by Vondra Dee Nason *pulled by Amanda Jacobs	Monthly	EPIC Report
No Show Rate	Percentage of Scheduled Patients who were a "No show" patient or same day cancellation. *For MTD and FYTD.	Amanda Jacobs	Monthly	Formula
FINANCE - Ambulatory				
In-Person Visits MTD	Total Actual Visits (includes nurse only visits) MTD - Virtual Visits MTD	Nancy Horskey	Monthly	Axiom
Virtual Visits MTD	Virtual Telemedicine Visits (telephonic/audio/visual/other virtual type) MTD	Nancy Horskey	Monthly	Axiom
Total Actual Visits (includes nurse only visits) MTD	Actual Visits (all visits per Valleywise Health month end visit count methodology)	Nancy Horskey	Monthly	Axiom
Budgeted Visits MTD	Budgeted Visits (all visits per Valleywise Health month end visit count methodology)	Nancy Horskey	Monthly	Axiom
Variance MTD	Actual Visits MTD (includes nurse only visits) - Budgeted Visits MTD	Amanda Jacobs	Monthly	Formula
Variance by % MTD	Variance MTD / Budgeted Visits MTD (%)	Amanda Jacobs	Monthly	Formula
Grand Total FQHO	Includes Month Totals from Community Health Centers, Dental, Other FQHC, and OP Behavioral Health clinics	Amanda Jacobs	Monthly	Formula
In-Person Visits FYTD	Total Actual Visits (includes nurse only visits) FYTD - Virtual Visits FYTD	Nancy Horskey	Monthly	Axiom
Virtual Visits FYTD	Virtual Telemedicine Visits (telephonic/audio/visual/other virtual type) FYTD	Nancy Horskey	Monthly	Axiom
Total Actual Visits (includes nurse only visits) FYTD	All visits per Clinic (visit count methodology). For the Fiscal Year to Date	Nancy Horskey	Monthly	Axiom
Budgeted Visits FYTD	All budgeted visits per Clinic (visit count methodology). For the Fiscal Year to Date	Nancy Horskey	Monthly	Axiom
Variance FYTD	Actual Visits FYTD (includes nurse only visits) - Budgeted Visits FYTD. For the Fiscal Year to Date	Amanda Jacobs	Monthly	Formula
Variance by % FYTD	Variance FYTD / Budgeted Visits FYTD (%) For the Fiscal Year to Date	Amanda Jacobs	Monthly	Formula
FYTD FQHO	Includes FYTD Totals from Community Health Centers, Dental, Other FQHC, and OP Behavioral Health clinics	Amanda Jacobs	Monthly	Formula
Total Number of Patients seen by provide	Completed visits for provider only	Maria Aguirre	Monthly	Epic - Clarity Query
Overall Expected Productivity (Pt visits by provider per session)		Maria Aguirre	Monthly	McKesson/ Excel
Average Pt visits by provider per session MTD	Total Number of Patients seen by provider / Sessions Worked For current month	Maria Aguirre	Monthly	Formula
Sessions Budgeted MTD	Budgeted FTEs * Session Days for the month (Working days less Holidays, Less GME Accrual, Less PTO Accrual)	Maria Aguirre	Monthly	Formula
Sessions Worked MTD	Amion System Calendar that is Signed by Manager and Medical Director and report sent to Finance for Reconciliation	Maria Aguirre	Monthly	Amion/ Manual
Session Variance MTD	Sessions Worked – Sessions Budgeted (For the current month)	Maria Aguirre	Monthly	Formula
FTE Variance MTD	Sessions Worked – Sessions Budgeted (For the current month)	Maria Aguirre	Monthly	Formula
Average Pt visits by provider per session FTYD	Total Number of Patients seen by provider / Sessions Worked For Fiscal Year to Date	Maria Aguirre	Monthly	Formula
Sessions Budgeted FYTD	Budgeted FTEs * Session Days for YTD (Working days less Holidays, Less GME Accrual, Less PTO Accrual)	Maria Aguirre	Monthly	Formula
Sessions Worked FYTD	Amion System Calendar that is Signed by Manager and Medical Director and report sent to Finance for Reconciliation	Maria Aguirre	Monthly	Amion/ Manual



Ambulatory Pillars Dashboard Data Dictionary

Federally Qualified Health Centers

	Data Source	Owner	Frequency	System
Session Variance FYTD	Sessions Worked – Sessions Budgeted (For the Fiscal Year to Date)	Maria Aguirre	Monthly	Formula
FTE Variance FYTD	Sessions Worked YTD – Sessions Budgeted YTD	Maria Aguirre	Monthly	Formula
Valleywise Health Productivity %	Kronos Report (Data is for a monthly period)	Amanda Jacobs	Monthly	Kronos
FINANCE - BEHAVIORAL HEALTH				
In-Person Visits MTD	Total Actual Visits MTD - Virtual Visits MTD	Nancy Horskey	Monthly	Axiom
Virtual Visits MTD	Virtual Telemedicine Visits (telephonic/audio/visual/other virtual type) MTD	Nancy Horskey	Monthly	Axiom
Total Actual Visits MTD	Actual Visits per BH Clinic (all visits per Valleywise Health month end visit count methodology)	Nancy Horskey	Monthly	Axiom
Budgeted Visits MTD	Budgeted Visits per BH Clinic (all visits per Valleywise Health month end visit count methodology)	Nancy Horskey	Monthly	Axiom
Variance	Actual Visits MTD (includes nurse only visits) - Budgeted Visits MTD	Amanda Jacobs	Monthly	Formula
Variance by % MTD	Variance MTD / Budgeted Visits MTD (%)	Amanda Jacobs	Monthly	Formula
In-Person Visits FYTD	Total Actual Visits FYTD - Virtual Visits FYTD	Nancy Horskey	Monthly	Axiom
Virtual Visits FYTD	Virtual Telemedicine Visits (telephonic/audio/visual/other virtual type) FYTD	Nancy Horskey	Monthly	Axiom
Total Actual Visits FYTD	Actual Visits (all visits per Valleywise Health month end visit count methodology) For fiscal year to date	Nancy Horskey	Monthly	Axiom
Budgeted Visits FYTD	Budgeted Visits (all visits per Valleywise Health month end visit count methodology) For fiscal year to date	Nancy Horskey	Monthly	Axiom
Variance FYTD	Actual Visits FYTD (includes nurse only visits) - Budgeted Visits FYTD	Amanda Jacobs	Monthly	Formula
Variance by % FYTD	Variance FYTD / Budgeted Visits FYTD (%) For the Fiscal Year to Date	Amanda Jacobs	Monthly	Formula
FINANCE-DENTAL				
Actual Visits MTD	Actual Visits per Dental Clinic (all visits per Valleywise Health month end visit count methodology)	Nancy Horskey	Monthly	Axiom
Budgeted Visits MTD	Budgeted Visits per Dental Clinic (all visits per Valleywise Health month end visit count methodology)	Nancy Horskey	Monthly	Axiom
Variance MTD	Actual Visits MTD (includes nurse only visits) - Budgeted Visits MTD	Amanda Jacobs	Monthly	Formula
Variance by % MTD	Variance MTD / Budgeted Visits MTD (%)	Amanda Jacobs	Monthly	Formula
Actual Visits FYTD	All visits per Dental Clinic (visit count methodology) For fiscal year to date	Nancy Horskey	Monthly	Axiom
Budgeted Visits FYTD	All budgeted visits per Dental Clinic (visit count methodology) For fiscal year to date	Nancy Horskey	Monthly	Axiom
Variance FYTD	Actual Visits FYTD (includes nurse only visits) - FYTD Budgeted Visits	Amanda Jacobs	Monthly	Formula
Variance by % FYTD	Variance FYTD/ Budgeted Visits FYTD (%)	Amanda Jacobs	Monthly	Formula
Valleywise Health Productivity %	Kronos Report (Data is for a monthly period)	Amanda Jacobs	Monthly	Kronos



Ambulatory Pillars Dashboard Data Dictionary

Federally Qualified Health Centers

		Data Source	Owner	Frequency	System
GROWTH	l - Ambulatory				
	Outgoing Referrals-Radiology/Imaging	Data is extracted from Epic Clarity data table by Total Count of "Referred by Location Name" and/or "Referred by Department Name" where: - The Referral By FQHC field is equal to "Yes" - The Referral Status field is not equal to "Cancelled" - The Referral Type field is equal to: "CT, Dexa, Diagnostic X-Ray, Fluoroscopy, Interventional Radiology, Mammogram, MRI, MRI/CAT Scan, Nuclear Medicine, Ultrasound" Internal Referral: The Referral Class field is equal to "Internal" Outgoing Referral: The Referral Class field is equal to "Outgoing"	Referrals (Last Month) EPIC Report *last modified by Austin Rose 11/15/2021 *pulled by Amanda Jacobs	Monthly	EPIC Clarity
	Radiology/imaging % of Tota	Total Outgoing Radiology Referrals/Total Radiology Referrals for month (%)	Amanda Jacobs	Monthly	Formula
ity	Outgoing Referrals-Laboratory	Data is extracted from Epic Clarity data table by Total Count of "Resulting Lab Name" grouped by Location and/or Department Name where: - FQHC field is equal to "Yes" - The Record Type field is equal to "Child" or "Normal" - The Order Status field is equal to "Completed", "Resulted", or "Sent" Internal Referral: Resulting Lab Name set to equal all "PEC" or "VHMC" Outgoing Referral: Resulting Lab Name set to not equal all "PEC" or "VHMC"	Lab/Pathology - Integrated and External (Prior Month) EPIC Report *last modified by Austin Rose 11/26/2021 *pulled by Amanda Jacobs	Monthly	EPIC Clarity
rtun	Laboratory % of Tota	Total Outgoing Lab Orders/Total Lab Orders for month (%)	Amanda Jacobs	Monthly	Formula
Keepage Opportunity	Outgoing Referrals-Pharmacy	Data is extracted from Epic Clarity data table by Total Count of "Pharmacy Type" grouped by Location and/or Department Name where: - FQHC field is equal to "Yes" - The Reason for Discontinuation does not include "Contact Move Error", "Duplicate", or "Erroneous Entry" Internal Referral: Resulting Pharmacy Type set to equal "Integrated" Outgoing Referral: Resulting Pharmacy Type set to equal "External"	Pharmacy RX - Integrated and External (Prior Month) EPIC Report *last modified by Austin Rose 11/26/2021 *pulled by Amanda Jacobs	Monthly	EPIC Clarity
	Pharmacy % of Tota	Total Outgoing Pharmacy Orders/Total Pharmacy Orders for month (%)	Amanda Jacobs	Monthly	Formula
	Outgoing Referrals-Specialty/OF	Data is extracted from Epic Clarity data table by Total Count of "Referred by Location Name" and/or "Referred by Department Name" where: - The Referral By FQHC field is equal to "Yes" - The Referral Status field is not equal to "Cancelled" - The Referral Type field includes OP referrals not equal to: "CT, Dexa, Diagnostic X-Ray, Fluoroscopy, Interventional Radiology, Mammogram, MRI, MRI/CAT Scan, Nuclear Medicine, Ultrasound" Internal Referral: The Referral Class field is equal to "Internal" Outgoing Referral: The Referral Class field is equal to "Outgoing"	Referrals (Last Month) EPIC Report *last modified by Austin Rose 11/15/2021 *pulled by Amanda Jacobs	Monthly	EPIC Clarity
	Specialty/OP % of Tota	Total Outgoing Specialty OP Referrals/Total Specialty OP Referrals for month (%)	Amanda Jacobs	Monthly	Formula
		Sum of all outgoing referrals (Radiology/Imaging, Laboratory, Pharmacy, Specialty/OP) for the month	Amanda Jacobs	Monthly	Formula
	Percent of Total Outgoing Referrals	Total Outgoing Referrals for month/Total Referrals for the month (%)	Amanda Jacobs	Monthly	Formula

FEDERALLY QUALIFIED HEALTH CENTERS JUL FY 2023 VISITS SUMMARY

			MTD Analy	/sis				YT	D Analysis		
	Prior Year	Prior Month		Month To Date	e FY 2023		Prior YTD		Year To Date	FY 2023	
	FY 2022 JUL	FY 2022 JUN	FY 2023 JUL	FY 2023 JUL	Variance		FY 2022 JUL	FY 2023 JUL	FY 2023 JUL	Variance	
	Actual	Actual	Actual	Budget	(Unfavorable)	%	Actual	Actual	Budget	(Unfavorable)	%
VCHC Clinics											
FQHC CLINIC - SOUTH CENTRAL PHOENIX	2,079	2,464	2,143	1,845	298	16%	2,079	2,143	1,845	298	16%
FQHC CLINIC - AVONDALE	1,451	2,218	1,900	1,741	159	9%	1,451	1,900	1,741	159	9%
FQHC CLINIC - MSA	1,388	(2)	-	-	-	-	1,388	-	-	-	-
FQHC CLINIC - CHANDLER	1,723	1,872	1,666	1,503	163	11%	1,723	1,666	1,503	163	11%
FQHC CLINIC - GUADALUPE	702	730	650	590	60	10%	702	650	590	60	10%
FQHC CLINIC - MCDOWELL	1,801	1,649	1,416	1,301	115	9%	1,801	1,416	1,301	115	9%
FQHC CLINIC - SOUTH PHOENIX LAVEEN	1,318	1,594	1,303	1,181	122	10%	1,318	1,303	1,181	122	10%
FQHC CLINIC - WEST MARYVALE	-	1,368	1,351	1,013	338	33%	-	1,351	1,013	338	33%
FQHC CLINIC - MESA	-	1,582	1,398	1,067	331	31%	-	1,398	1,067	331	31%
FQHC CLINIC - NORTH PHOENIX	1,222	2,028	1,755	1,602	153	10%	1,222	1,755	1,602	153	10%
FQHC MCDOWELL SERVICES - MESA	-	48	94	55	39	71%	-	94	55	39	71%
Total	13,395	15,551	13,676	11,898	1,778	15%	13,395	13,676	11,898	1,778	15%

			MTD Anal	ysis				YT	D Analysis		
	Prior Year	Prior Month		Month To Date	e FY 2023		Prior YTD		Year To Date	FY 2023	
	FY 2022 JUL Actual	FY 2022 JUN Actual	FY 2023 JUL Actual	FY 2023 JUL Budget	Variance (Unfavorable)	%	FY 2022 JUL Actual	FY 2023 JUL Actual	FY 2023 JUL Budget	Variance (Unfavorable)	%
OP BH Clinics											
BH FQHC - PSYCHIATRY	49	222	238	187	51	27%	49	238	187	51	27%
BH FQHC - SOUTH CENTRAL PHOENIX	107	305	336	259	77	30%	107	336	259	77	30%
BH FQHC - AVONDALE	191	246	199	213	(14)	(7%)	191	199	213	(14)	(7%)
BH FQHC - MARYVALE	148	-	-	-	-	-	148	-	-	-	-
BH FQHC - MSA	302	-	-	-	-	-	302	-	-	-	-
BH FQHC - CHANDLER	85	104	91	86	5	6%	85	91	86	5	6%
BH FQHC - GUADALUPE	-	155	154	181	(27)	(15%)	-	154	181	(27)	(15%)
BH FQHC - PEORIA	117	357	361	392	(31)	(8%)	117	361	392	(31)	(8%)
BH FQHC - SOUTH PHOENIX LAVEEN	71	161	97	171	(74)	(43%)	71	97	171	(74)	(43%)
BH FQHC - WEST MARYVALE	-	202	195	172	23	13%	-	195	172	23	13%
BH FQHC - MESA	-	276	271	380	(109)	(29%)	-	271	380	(109)	(29%)
BH FQHC - NORTH PHOENIX	119	229	96	203	(107)	(53%)	119	96	203	(107)	(53%)
Total	1,189	2,257	2,038	2,244	(206)	(9%)	1,189	2,038	2,244	(206)	(9%)

FEDERALLY QUALIFIED HEALTH CENTERS JUL FY 2023 VISITS SUMMARY

			MTD Analy	ysis				YT	D Analysis		
	Prior Year	Prior Month		Month To Date	e FY 2023		Prior YTD		Year To Date	FY 2023	
	FY 2022 JUL	FY 2022 JUN	FY 2023 JUL	FY 2023 JUL	Variance		FY 2022 JUL	FY 2023 JUL	FY 2023 JUL	Variance	
	Actual	Actual	Actual	Budget	(Unfavorable)	%	Actual	Actual	Budget	(Unfavorable)	%
VCHC - Phoenix Clinics											
FQHC MARICOPA WOMENS CARE - PHOENIX	1,798	1,822	1,513	1,711	(198)	(12%)	1,798	1,513	1,711	(198)	(12%)
FQHC ANTEPARTUM TESTING - PHOENIX	819	869	783	707	76	11%	819	783	707	76	11%
FQHC DIABETES OUTREACH CLINIC - PHOENIX	157	157	132	145	(13)	(9%)	157	132	145	(13)	(9%)
FQHC PEDIATRIC CLINIC - PHOENIX	1,424	1,563	1,232	1,210	22	2%	1,424	1,232	1,210	22	2%
FQHC MEDICINE CLINIC - PHOENIX	1,354	1,757	1,476	1,406	70	5%	1,354	1,476	1,406	70	5%
Total	5,552	6,168	5,136	5,179	(43)	(1%)	5,552	5,136	5,179	(43)	(1%)

			MTD Analy	ysis				YT	D Analysis		
	Prior Year	Prior Month		Month To Dat	e FY 2023	Prior YTD		Year To Date F	Y 2023		
	FY 2022 JUL Actual	FY 2022 JUN Actual	FY 2023 JUL Actual	FY 2023 JUL Budget	Variance (Unfavorable)	%	FY 2022 JUL Actual	FY 2023 JUL Actual	FY 2023 JUL Budget	Variance (Unfavorable)	%
VCHC - Peoria Clinic FQHC PRIMARY CARE - PEORIA Total	1,858 1,858	2,593 2,593	2,046 2,046	2,250 2,250	(204) (204)	(9%) (9%)	1,858 1,858	2,046 2,046	2,250 2,250	(204) (204)	(9%) (9%)

			MTD Analy	/sis				YT	D Analysis		
	Prior Year	Prior Month		Month To Date	e FY 2023		Prior YTD		Year To Date	FY 2023	
	FY 2022 JUL Actual	FY 2022 JUN Actual	FY 2023 JUL Actual	FY 2023 JUL Budget	Variance (Unfavorable)	%	FY 2022 JUL Actual	FY 2023 JUL Actual	FY 2023 JUL Budget	Variance (Unfavorable)	%
Dental Clinics				ū	` ,					` ,	
FQHC DENTAL - PHOENIX	842	943	745	826	(81)	(10%)	842	745	826	(81)	(10%)
FQHC DENTAL - CHANDLER	152	70	201	160	`41	26%	152	201	160	41	26%
FQHC DENTAL - AVONDALE	176	265	135	237	(102)	(43%)	176	135	237	(102)	(43%)
FQHC DENTAL - MSA	181	-	-	-	-	-	181	-	-	- '-	-
FQHC DENTAL - MCDOWELL	342	333	312	321	(9)	(3%)	342	312	321	(9)	(3%)
FQHC DENTAL - PEORIA	297	314	309	104	205	197%	297	309	104	205	197%
Total	1,990	1,925	1,702	1,648	54	3%	1,990	1,702	1,648	54	3%
Grand Totals	23,984	28,494	24,598	23,219	1,379	6%	23,984	24,598	23,219	1,379	6%



Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022

Item 3.

Finance Committee Reports



Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022

Item 3.a.

FQHC Clinics'
Preliminary Financials
and Payer Mix
June 2022 FYE

With Ancillary Services JUN FY 2022

MTD Actual vs Budget

	JUN FY 2022																		
				VCHC	;					(OP Behavior	al He	ealth			VCHC - Ph	oenix		
			J	JUN Month t	o Date	9					JUN Month	to Da	ate			JUN Month	to Dat	е	
					Va	ariance						V	Variance				V	ariance	
		FY22		FY22		vorable			FY22		FY22		avorable		FY22	FY22		vorable	
																	-		
		Actual		Budget	(Unfa	avorable)	%		Actual		Budget	(Un	nfavorable)	%	Actual	Budget	(Unt	avorable)	%
(a)	Visits	15,551		15,177		374	2%		2,257		1,203		1,054	88%	6,168	6,307		(139)	(2%)
(b)	Operating Revenues Net patient service revenue	\$ 3,342,606	\$	3,193,931	\$	148,675	5%	\$	534,368	\$	276,125	\$	258,243	94%	\$ 1,082,818 \$	1,059,187	\$	23,631	2%
٠,	Other Operating Revenue PCMH Revenue	408,588		156,460		252,128	161%		489		2,396		(1,906)	(80%)	57,172	38,808		18,365	47%
(e)	Total operating revenues	\$ 3,751,194	\$	3,350,391	\$	400,803	12%	\$	534,857	\$	278,521	\$	256,337	92%	\$ 1,139,990 \$	1,097,995	\$	41,995	4%
(v)	Percent Margin Overhead Allocation Margin (after overhead allocation)	\$ 3% 898,593 (787,138)	\$	896,579 113 306,928 1,168,826 143,033 764 76,651 532,226 3,125,119 225,272 7% 773,048		(205,056) 113 (55,275) 53,210 (1,389) 708 (9,403) (297,526) (514,620) (113,817) (125,545) (239,362)	(23%) 100% (18%) 5% (1%) 93% (12%) (56%) (16%)	\$ \$	295,956 55% 63,323 232,633	\$	104,319 9 31,894 15,247 369 37 883 - 152,759 125,762 45% 40,588		(29,702) 9 (10,557) (43,151) 108 37 (2,258) (629) (86,143) 170,194 (22,734)	(28%) 100% (33%) (283%) 29% 100% (256%) (100%) (56%)	\$ 424,817 140,685 453,409 28,815 524 5,835 137,968 1,192,053 \$ (52,063) \$ (5%) 286,588	396,694 47 130,065 468,951 44,835 206 1,768 95,328 1,137,894 (39,899) (4%) 269,988	\$	(28,123) 47 (10,620) 15,543 16,020 (318) (4,068) (42,640) (54,159) (12,164)	(7%) 100% (8%) 3% 36% (154%) (230%) (45%)
(w)	Percent Margin	(21%)		(16%)					43%		31%				(30%)	(28%)			
	Per Visit Analysis (\$/Visit)																		
(x)	Net patient service revenue	\$ 214.94	\$	210.45	\$	4.50		\$	236.76	\$	229.53	\$	7.23		\$ 175.55 \$	167.94	\$	7.62	
(y)	Other Operating Revenue	26.27		10.31		15.97			0.22		1.99		(1.77)		9.27	6.15		3.12	
(z)	PCMH Revenue	-		-		-			-		-		-		-	-		-	
(aa)	Total operating revenues	\$ 241.22	\$	220.75	\$	20.46	8%	\$	236.98	\$	231.52	\$	5.46	2%	\$ 184.82 \$	174.09	\$	10.73	6%
(ab)	Total operating expenses	234.05		205.91		(28.14)	(14%)		105.85		126.98		21.13	17%	193.26	180.42		(12.85)	(7%)
(ac)	Margin (before overhead allocation)	\$ 7.17	\$	14.84	\$	(7.68)	(52%)	\$	131.13	\$	104.54	\$	26.59	25%	\$ (8.44) \$	(6.33)	\$	(2.11)	(33%)
(af)	Overhead Allocation	57.78		50.94		(6.85)	(13%)		28.06		33.74		5.68	17%	46.46	42.81		(3.66)	(9%)
(ag)	Margin (after overhead allocation)	\$ (50.62)	\$	(36.09)	\$	(14.52)	(40%)	\$	103.07	\$	70.80	\$	32.27	46%	\$ (54.90) \$	(49.13)	\$	(5.77)	(12%)

With Ancillary Services JUN FY 2022

MTD Actual vs Budget

JUN FY 2022																	
			VC	HC - Pe	oria			Dental	l					American Re	scue	Plan	
			JUN	Month to	o Date			JUN Month t	o Dat	te				JUN Month	to Da	ite	
					Variance				Va	ariance					,	Variance	
		FY22	FY2	,,	Favorable		FY22	FY22	Fa	avorable			FY22	FY22	-	avorable	
						0/					0/						0/
		Actual	Budg	get	(Unfavorable)	%	 Actual	Budget	(Uni	favorable)	%		Actual	Budget	(UI	nfavorable)	%
(a) Visits		2,593		2,571	22	1%	1,925	1,943		(18)	(1%)		-	-		-	
Operating Revenues (b) Net patient service revenue	\$	493,854	\$ 4	97,332	\$ (3,479)	(1%)	\$ 282,847	\$ 321,312	\$	(38,464)	(12%)	\$	- \$	-	\$	-	
(c) Other Operating Revenue (d) PCMH Revenue		23,223		5,286	17,936	339%	41,671	30,442		11,229	37%		406,510	538,250		(131,741)	(24%)
(e) Total operating revenues	\$	517,076	\$ 5	02,618	\$ 14,458	3%	\$ 324,518	\$ 351,754	\$	(27,235)	(8%)	\$	406,510 \$	538,250	\$	(131,741)	(24%)
Operating Expenses (f) Salaries and wages (g) Contract labor (h) Employee benefits (i) Medical service fees (j) Supplies (k) Purchased services (l) Other expenses (n) Allocated ancillary expense (o) Total operating expenses (p) Margin (before overhead allocation) (q) Percent Margin (u) Overhead Allocation (v) Margin (after overhead allocation)	\$ \$	15% - 79,955	\$ 4 \$	45,017 19 48,089 16,274 19,920 77 505 36,392 66,293 36,325 7% 19,594 83,269)	119,594	6% 100% 8% 19% 50% 100% (375%) (89%) 6%	\$ 302,495 88,625 38,186 15,112 5,268 - 449,686 (125,167) (39%) 127,882 (253,050)	\$ 307,880 14 98,953 26,004 14,500 3,953 - 451,304 (99,550) (28%) 127,686		5,385 14 10,327 - (12,182) (612) (1,315) - 1,618 (25,617) (196)	2% 100% 10% (47%) (4%) (33%)	\$ \$	154,171 113,052 43,443 280 2,000 (200) - 312,747 \$ 93,762 \$ 93,762 \$	(36,020 (7% (36,020) \$)) \$	142,142 (7,886) 50,104 48,000 16,973 4,754 7,435 - 261,523 129,782 (36,020) 93,762	48% (7%) 54% 100% 98% 70% 103%
(w) Percent Margin		15%		(17%)			(78%)	(65%)					23%	0%	ó		
Per Visit Analysis (\$/Visit)																	
(x) Net patient service revenue	\$	190.46	\$	193.44	,		\$ 146.93	\$ 165.37	\$	(18.44)		\$	- \$	-	\$	-	
(y) Other Operating Revenue		8.96		2.06	6.90		21.65	15.67		5.98			-	-		-	
(z) PCMH Revenue		-					 -	-		-			-	-		-	
(aa) Total operating revenues	\$	199.41	\$	195.50	\$ 3.92	2%	\$ 168.58	\$ 181.04	\$	(12.46)	(7%)	\$	- \$	-	\$	-	
(ab) Total operating expenses		168.58		181.37	12.79	8%	233.60	232.27		(1.33)	(1%)		-	-		-	
(ac) Margin (before overhead allocation)	\$	30.84	\$	14.13	\$ 16.71	118%	\$ (65.02)	\$ (51.24)	\$	(13.79)	(27%)	\$	- \$	-	\$	-	
(af) Overhead Allocation		-		46.52	46.52	100%	66.43	65.72		(0.72)	(1%)		-	-		-	
(ag) Margin (after overhead allocation)	\$	30.84	\$	(32.39)	\$ 63.22	195%	\$ (131.45)	\$ (116.95)	\$	(14.50)	(12%)	\$	- \$	-	\$	-	

With Ancillary Services JUN FY 2022

MTD Actual vs Budget

All Clinics Combined

					JUN	Mon	th to Date		
						١	/ariance		w/ ARP
			FY22		FY22	F	avorable		FY22
			Actual		Budget	(Ur	favorable)	%	Budget
	NO. 16						4	= 0/	
(a)	Visits		28,494		27,201		1,293	5%	27,201
	Operating Revenues								
(b)	Net patient service revenue	\$	5,736,493	\$	5,347,887	\$	388,606	7%	5,347,887
(c)	Other Operating Revenue		531,143		233,392		297,751	128%	771,642
(d) (e)	PCMH Revenue Total operating revenues	\$	6,267,636	\$	5,581,279	\$	686,357	12%	6,119,529
(0)	rotal operating revenues	Ψ	0,207,000	Ψ	3,301,273	Ψ	000,337	1270	0,113,323
	Operating Expenses								
(f)	Salaries and wages		2,099,432		1,850,489		(248,942)	(13%)	2,146,803
(g)	Contract labor		-		202		202	100%	105,369
(h)			678,301		615,928		(62,373)	(10%)	709,475
(i)	Medical service fees		1,802,492		1,869,299		66,807	4%	1,917,299
(j)	Supplies		221,703		234,162		12,458	5%	251,415
(k)	Purchased services		15,692		15,584		(108)	(1%)	22,338
(l)	Other expenses		102,697		83,760		(18,937)	(23%)	90,995
(n)	Allocated ancillary expense		1,037,182		663,946		(373,237)	(56%)	663,946
(o)	Total operating expenses	\$	5,957,500	\$	5,333,369		(624,131)	(12%)	5,907,639
(p)	Margin (before overhead allocation)	\$	310,136	\$	247,910	\$	62,226	25%	211,890
(q)	Percent Margin		5%		4%				
(u)	Overhead Allocation		1,376,386		1,294,884		(81,502)	(6%)	1,258,864
(v)	Margin (after overhead allocation)	\$	(1,066,250)	\$	(1,046,974)	\$	(19,276)	(2%)	(1,046,974)
(w)	Percent Margin		(17%)		(19%)				
	Per Visit Analysis (\$/Visit)								
(x)	Net patient service revenue	\$	201.32	\$	196.61	\$	4.72		
(y)	Other Operating Revenue		18.64		8.58		10.06		
(z)	PCMH Revenue				<u>-</u>		-		
(aa)	Total operating revenues	\$	219.96	\$	205.19	\$	14.78	7%	
(ab)	Total operating expenses		209.08		196.07		(13.01)	(7%)	
(ac)	Margin (before overhead allocation)	\$	10.88	\$	9.11	\$	1.77	19%	
(af)	Overhead Allocation		48.30		47.60		(0.70)	(1%)	
(ag)	Margin (after overhead allocation)	\$	(37.42)	\$	(38.49)	\$	1.07	3%	

With Ancillary Services JUN FY 2022

YTD Actual vs Budget

	JUN FY 2022																			
					VCHC					(OP Behavior	al He	alth				VCHC - Ph	oenix		
				J	UN Year to	Date					JUN Year t	o Dat	te				JUN Year to	Date	•	
						Variance						V	/ariance					V	ariance	
			FY22		FY22	Favorable			FY22		FY22		avorable			FY22	FY22		avorable	
			Actual	В	udget	(Unfavorable)	%		Actual		Budget	(Un	nfavorable)	%		Actual	Budget	(Un	favorable)	%
(a)	Visits		176,150		165,610	10,540	6%		18,305		14,810		3,495	24%		71,866	70,813		1,053	1%
(b)	Operating Revenues Net patient service revenue	\$	38,591,165	\$ 3	5,140,070	\$ 3,451,095	10%	\$	4,361,021	\$	3,413,515	\$	947,505	28%	\$	12,002,499 \$	11,821,953	\$	180,547	2%
٠,	Other Operating Revenue		3,019,533		1,904,604	1,114,928	59%		57,010		32,029		24,981	78%		427,560	496,364		(68,803)	(14%)
٠,	PCMH Revenue	•	16,844 41,627,542	¢ 3.	16,215 7,060,889	\$ 4,566,652	4% 12%	\$	4,418,031	\$	3,445,544	•	972,486	28%	\$	12,430,060 \$	12,318,317	•	111,743	1%
(e)	Total operating revenues	Ф	41,027,342	\$ 37	7,000,009	\$ 4,500,052	1270	Ф	4,410,031	Ф	3,445,544	Ф	912,400	20%	Ф	12,430,000 \$	12,310,317	Ф	111,743	1 70
	Operating Expenses																			
(f)	Salaries and wages		11,701,822	10	0,120,139	(1,581,683)	(16%)		1,477,414		1,296,872		(180,542)	(14%)		4,998,942	4,562,531		(436,411)	(10%)
(i) (g)	•		5,211	10	1,301	(3,910)	(301%)		454		1,230,072		(332)	(274%)		1,099	579		(430,411)	(90%)
(9) (h)			3,971,380		3,513,204	(458,177)	(13%)		467,611		395,147		(72,465)	(18%)		1,580,344	1,494,032		(86,312)	(6%)
(i)	Medical service fees		13,152,648		3,917,465	764,817	5%		503,325		184,154		(319,172)	(173%)		5,246,886	5,628,230		381,344	7%
(i)	Supplies		1,799,327		1,582,446	(216,881)	(14%)		1,925		4,344		2,419	56%		421,165	498,817		77,652	16%
(k)	• •		11,236		14,401	3,165	22%		704		1,003		2,419	30%		5,686	4,946		(741)	(15%)
(K)	Other expenses		853,447		846,076	,	(1%)		70 4 17,784		,					27,359	40,314			32%
(1)			7,922,979		5,965,925	(7,371) (1,957,055)	(33%)		1,784		14,530		(3,254)	(22%) (100%)		,	,		12,955 (252,378)	
(n)	, ,	_				. , , ,	(33%)	•		•	4 000 474		(1,624)		\$	1,314,822	1,062,444		, , ,	(24%) (2%)
(o)	Total operating expenses	\$	39,418,050	\$ 3	5,960,956	(3,457,094)	(10%)	\$	2,470,842	Ф	1,896,171		(574,671)	(30%)	Ф	13,596,302 \$	13,291,892		(304,410)	(2%)
(p)	Margin (before overhead allocation)	•	2,209,492	\$.	1,099,934	\$ 1,109,558		•	1,947,189	\$	1,549,373	•	397,815		\$	(1,166,242) \$	(973,576)	•	(192,667)	
. ,	- ,	<u> </u>	5%	Ψ	3%	Ψ 1,109,550		<u>Ψ</u>	44%	Ψ	45%	Ψ	397,013		<u> </u>	(9%)	(8%)	Ψ	(192,007)	
(q)	reicent margin		5 /6		3/0				44 /0		45 /6					(970)	(676)			
(u)	Overhead Allocation		9,786,258		8,930,688	(855,570)			652,280		505,212		(147,069)			3,401,301	3,155,200		(246,102)	
(v)	Margin (after overhead allocation)	\$	(7,576,767)	\$ (7	7,830,754)	\$ 253,988		\$	1,294,908	\$	1,044,162	\$	250,747		\$	(4,567,544) \$	(4,128,775)	\$	(438,768)	
(w)	Percent Margin	_	(18%)		(21%)			_	29%		30%				_	(37%)	(34%)			
	Per Visit Analysis (\$/Visit)		ì													ì í	`			
(x)	Net patient service revenue	\$	219.08	\$	212.19	\$ 6.90		\$	238.24	\$	230.49	\$	7.75		\$	167.01 \$	166.95	\$	0.07	
(y)	·		17.14		11.50	5.64			3.11		2.16		0.95			5.95	7.01		(1.06)	
(z)			0.10		0.10	(0.00)			-		-		-			-	-		- '	
(aa		\$	236.32	\$	223.78	\$ 12.53	5%	\$	241.36	\$	232.65	\$	8.71	4%	\$	172.96 \$	173.96	\$	(0.99)	(1%)
(ab) Total operating expenses		223.78		217.14	(6.63)	(3%)		134.98		128.03		(6.95)	(5%)		189.19	187.70		(1.49)	(1%)
(ac	Margin (before overhead allocation)	\$	12.54	\$	6.64	\$ 5.90	89%	\$	106.37	\$	104.62	\$	1.76	2%	\$	(16.23) \$	(13.75)	\$	(2.48)	(18%)
(af)	Overhead Allocation		55.56		53.93	(1.63)	(3%)		35.63		34.11		(1.52)	(4%)		47.33	44.56		(2.77)	(6%)
(ag	Margin (after overhead allocation)	\$	(43.01)	\$	(47.28)	\$ 4.27	9%	\$	70.74	\$	70.50	\$	0.24	0%	\$	(63.56) \$	(58.31)	\$	(5.25)	(9%)

With Ancillary Services JUN FY 2022

YTD Actual vs Budget

JUN FY 2022																		
			VCHC -		-		_		Der	ntal					American Res			
			JUN Yea	r to Da	ate				JUN Yea	r to l	Date				JUN Year t	o Da	ite	
					Variance						Variance						Variance	
		FY22	FY22		Favorable			FY22	FY22		Favorable			FY22	FY22		Favorable	
		Actual	Budget	(U	Jnfavorable)	%		Actual	Budget		(Unfavorable)	%		Actual	Budget	lιυ	Infavorable)	%
		100000		1,-		7.0		11000000			(cinarorano)	7.5					,	7.
(a) Visits		29,326	28,34	14	982	3%		22,515	21,81	0	705	3%		-	-		-	
Operating Revenues (b) Net patient service revenue	\$	5,577,322	\$ 5,516,70	9 \$	60,613	1%	\$	3,162,591	3,575,51	4 \$	\$ (412,923)	(12%)	\$	- \$; -	\$	-	
(c) Other Operating Revenue		177,868	64,10		113,766	177%		308,815	359,66	62	(50,847)	(14%)		2,650,246	8,714,899		(6,064,653)	(70%)
(d) PCMH Revenue(e) Total operating revenues	\$	2,424 5,757,615	2,59 \$ 5,583,4 1		(174) 174,205	(7%) 3%	\$	3,471,406	3,935,17	6	\$ (463,770)	(12%)	\$	2,650,246 \$	8,714,899	\$	(6,064,653)	(70%)
Operating Expenses																		
(f) Salaries and wages		1,676,638	1,647,36		(29,269)	(2%)		3,686,809	3,481,48		(205,325)	(6%)		955,939	3,204,912		2,248,973	70%
(g) Contract labor		859	23		(628)	(271%)		586	17		(408)	(228%)		492,220	1,602,042		1,109,823	69%
(h) Employee benefits		531,198	546,62		15,422	3%		1,121,375	1,096,41	9	(24,956)	(2%)		319,602	1,036,623		717,021	69%
(i) Medical service fees		2,048,183	2,595,17		546,988	21%		1,492		-	(1,492)	(100%)			144,000		144,000	100%
(j) Supplies		181,212	219,75		38,539	18%		311,200	286,57		(24,630)	(9%)		57,411	179,246		121,835	68%
(k) Purchased services		1,574	1,78		210	12%		166,242	162,48		(3,755)	(2%)		46,081	81,050		34,969	43%
(I) Other expenses (n) Allocated ancillary expense		10,388 679,172	12,59 402,43		2,212 (276,740)	18% (69%)		49,886	54,48	-	4,603	8%		418	87,220		86,802	100%
(o) Total operating expenses	\$	5,129,225			296,735	5%	\$	5,337,590 \$	5,081,62	8	(255,962)	(5%)	\$	1,871,671 \$	6,335,094		4,463,422	70%
(c) Forth operating expenses	٠	0,120,220	0,420,00	,,	200,100	0,0	•	0,001,000 4	0,001,02		(200,002)	(0 70)	•	1,011,011	0,000,004		4,400,422	1070
(p) Margin (before overhead allocation)	\$	628,390	\$ 157,45	51 \$	470,939		\$	(1,866,184) \$	(1,146,45	2) \$	\$ (719,732)		\$	778,575 \$	2,379,805	\$	(1,601,230)	
(q) Percent Margin		11%	3	3%			-	(54%)	(29	%)				29%	27%)		
(u) Overhead Allocation		1,203,427	1,391,64	4 5	188,219			1,493,982	1,440,72	?6	(53,256)			-	2,379,805		2,379,805	
(v) Margin (after overhead allocation)	\$	(575,036)	\$ (1,234,19	94) \$	(282,721)		\$	(3,360,166) \$	(2,587,17	'8) \$	\$ (772,988)		\$	778,575 \$	-	\$	778,575	
(w) Percent Margin		(10%)	(22	%)				(97%)	(66	%)				29%	0%)		
Per Visit Analysis (\$/Visit)																		
(x) Net patient service revenue	\$	190.18	•	3 \$	4.45		\$	140.47 \$					\$	- \$; -	\$	-	
(y) Other Operating Revenue		6.07	2.2		(3.80)			13.72	16.4	9	(2.77)			-	-		-	
(z) PCMH Revenue	\$	0.08 196.33	9.0 \$ 196.9	9 \$	0.01 0.66	(0%)	\$	154.18 \$	180.4	2 (\$ (26.25)	(17%)	\$	-		\$	-	
(aa) Total operating revenues	Þ					` ,	Þ				. ,	, ,	Þ	- 4	-	Þ	-	
(ab) Total operating expenses		174.90	191.4	13	(16.53)	9%		237.07	233.0		(4.07)	(2%)		-	-		-	
(ac) Margin (before overhead allocation)	\$	21.43	\$ 5.5	56 \$	(15.87)	286%	\$	(82.89) \$	(52.5	7) (\$ (30.32)	(58%)	\$	- \$	-	\$	-	
(af) Overhead Allocation		41.04	49.1	10	(8.06)	16%		66.35	66.0	6	(0.30)	(0%)		-	-		-	
(ag) Margin (after overhead allocation)	\$	(19.61)	\$ (43.5	54) \$	(23.93)	55%	\$	(149.24) \$	(118.6	2) \$	\$ (30.62)	(26%)	\$	- \$	-	\$	-	

With Ancillary Services JUN FY 2022

YTD Actual vs Budget

All Clinics Combined

					JUN	Ye	ar to Date		
							Variance		w/ ARP
			FY22		FY22	- 1	Favorable		FY22
			Actual		Budget	(U	nfavorable)	%	Budget
						_	,		
(a)	Visits		318,162		301,387		16,775	6%	301,387
(h)	Operating Revenues	\$	62 604 500	\$	E0 467 762	•	4 226 927	7%	E0 467 762
(b)	Net patient service revenue	Ф	63,694,599	Ф	59,467,762	Ф	4,226,837	170	59,467,762
(c)	Other Operating Revenue		3,990,786		2,856,761		1,134,025	40%	11,571,660
(d)	PCMH Revenue		19,268		18,814		454	2%	18,814
(e)	Total operating revenues	\$	67,704,653	\$	62,343,337	\$	5,361,316	9%	71,058,235
	Operating Expenses								
(f)	Salaries and wages		23,541,626		21,108,396		(2,433,230)	(12%)	24,313,308
(g)	Contract labor		8,209		2,412		(5,797)	(240%)	1,604,454
(h)	Employee benefits		7,671,908		7,045,422		(626,486)	(9%)	8,082,045
(i)	Medical service fees		20,952,534		22,325,019		1,372,485	6%	22,469,019
(j)	Supplies		2,714,829		2,591,929		(122,900)	(5%)	2,771,175
(k)	Purchased services		185,442		184,620		(822)	(0%)	265,670
(l)	Other expenses		958,863		968,008		9,145	1%	1,055,228
(n)	Allocated ancillary expense		9,918,598		7,430,800		(2,487,797)	(33%)	7,430,800
(o)	Total operating expenses	\$	65,952,009	\$	61,656,606		(4,295,403)	(7%)	67,991,700
(p)	Margin (before overhead allocation)	\$	1,752,644	\$	686,730	\$	1,065,914	155%	\$ 3,066,536
(q)	Percent Margin		3%		1%				
(u)	Overhead Allocation		16,537,248		15,423,470		(1,113,778)	(7%)	17,803,275
(v)	Margin (after overhead allocation)	\$	(14,784,604)	\$	(14,736,740)	\$	(47,864)	(0%)	\$ (14,736,740)
(w)	Percent Margin		(22%)		(24%)				
	Per Visit Analysis (\$/Visit)								
(x)	Net patient service revenue	\$	200.20	\$	197.31	\$	2.88		
(y)	Other Operating Revenue		12.54		9.48		3.06		
(z)	PCMH Revenue		0.06		0.06		(0.00)		
(aa)	Total operating revenues	\$	212.80	\$	206.85	\$	5.94	3%	
(ab)	Total operating expenses		207.29		204.58		(2.71)	(1%)	
(ac)	Margin (before overhead allocation)	\$	5.51	\$	2.28	\$	3.23	142%	
(af)	Overhead Allocation		51.98		51.17		(0.80)	(2%)	
(ag)	Margin (after overhead allocation)	\$	(46.47)	\$	(48.90)	\$	2.43	5%	

With Ancillary Services JUN FY 2022

	JUN FY 2022	
(a)	Visits	The number of times patients were seen at the clinics
	Operating Revenues	
(b)	Net patient service revenue	This amount reflects the estimated amount of revenue we expect to collect as cash from regular operations
(c)	Other Operating Revenue	All other operating revenue not listed in another category (Ex: rental revenue, financial assessment form program renvenue)
(d)	PCMH Revenue	Patient Centered Medical Home payments, which represent per member per month capitation agreements with Care 1st.
(e)	Total operating revenues	Net patient service revenue (b) + Other Operating Revenue + PCMH revenue (d) = (e)
	Operating Expenses	
(f)	Salaries and wages	Salaries and wages paid to MIHS employees via payroll
(g)	Contract labor	Temporary staff and contractors
(h)	Employee benefits	Benefits paid to MIHS employees (Ex :health insurance)
(i)	Medical service fees	Fees paid per the contract with District Medical Group (DMG) for providing physician/provider services
(j)	Supplies	Expenses related to items consumed (Ex: medical and office supplies)
(k)	Purchased services	Expenses related to consulting, dental lab services, lab courier services, and uniform/laundry cleaning
(I)	Other expenses	All other expenses not listed in another category (Ex: equipment or facility maintenance agreements, utilities, etc.)
(m)	Interest expense	Interest paid that is related to a capital lease
(n)	Allocated ancillary expense	Expense amounts from the following departments are allocated to the individual FQHC cost centers: radiology, pharmacy, and laboratory because those services were done at the clinics. This is done in order to match revenue with expenses.
(o)	Total operating expenses	Sum of all Operational Expenses, lines (f) through (n) = (o)
(p)	Margin (before overhead allocation)	Total Operating Revenue (e) - Total Operating Expense (o) = (p)
(q)	Percent Margin	Margin (before overhead allocation) (p) $/$ Total operating revenue (e) = (q)
(r)	Non-Operating Revenue (Expense)	Expense amounts from departments that provide indirect services to the FQHC departments (such as: Human Resources, Accounting, Payroll, Security, Information Technology). This is done in order to match revenue with expenses.
(s)	Margin (after Non-Operating Revenue (Expense))	Margin (before overhead allocation) (p) - Non-Operating Revenue (Expense) (r) = (s)
	Percent Margin	Margin after overhead allocation (s) / Total operating revenue (e) = (t)
	Overhead Allocation	Expense amounts from departments that provide indirect services to the FQHC departments (such as: Human Resources, Accounting, Payroll, Security, Information Technology). This is done in order to match revenue with expenses.
(v)	Margin (after overhead allocation)	Margin (before overhead allocation) (s) - Overhead Allocation (u) = (v)
(w)	Percent Margin	Margin (after overhead allocation) (v) $\ /\ $ Total operating revenue (e) = (w)
()	Per Visit Analysis (\$/Visit)	Not notice to entice revenue lies (h) / Visite lies (s) / (v)
. ,	Net patient service revenue	Net patient service revenue line (b) / Visits line (a) = (x)
-	Other Operating Revenue	Other Operating Revenue line (c) / Visits line (a) = (y)
	PMPM Revenue	PMPM Revenue line (d) / Visits line (a) = (z)
(aa)		Total operating revenues line (e) / Visits line (a) = (aa)
(ab)		Total operating expenses line (o) / Visits line (a) = (ab)
	Margin (before overhead allocation)	Margin (before overhead allocation) line (p) / Visits line (a) = (ac)
	Non-Operating Revenue (Expense)	Non-Operating Revenue (Expense) line (r) / Visits line (a) = (ad)
(ae)	Margin (after Non-Operating Revenue (Expense))	Margin (after Non-Operating Revenue (Expense)) line (s) / Visits line (a) = (ae)
(af)	Overhead Allocation	Overhead allocation line (u) / Visits line (a) = (af)
(ag)	Margin (after overhead allocation)	Margin (after overhead allocation) line (v) / Visits line (a) = (ag)

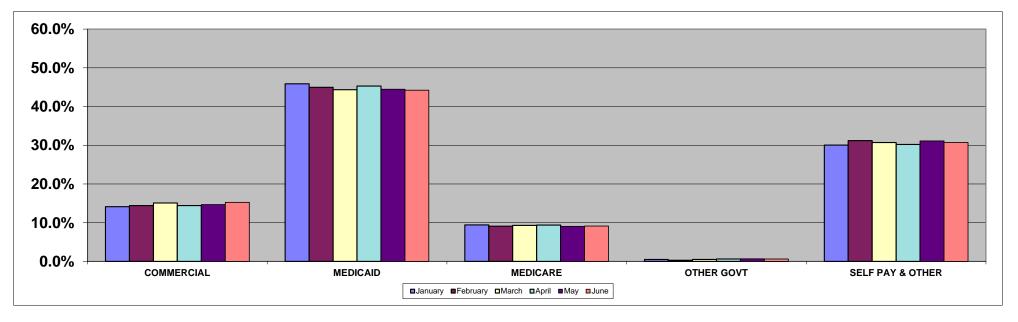
Note: Reports do not include overhead allocations (i.e. additional expenses related to Financial Services (including: Payroll,

Prepared By: ESandoval Page 7 of 9

Valleywise Health - Federally Qualified Health Centers Comparison ALL FQHC Visits by Payor - 6 Month Trend

Payer	January	February	March	April	May	June
COMMERCIAL	3,629	3,519	4,533	3,904	3,894	4,348
MEDICAID	11,759	10,977	13,316	12,251	11,802	12,606
MEDICARE	2,420	2,224	2,788	2,540	2,402	2,603
OTHER GOVT	125	76	152	175	178	184
SELF PAY & OTHER	7,700	7,613	9,224	8,164	8,259	8,753
Total	25,633	24,409	30,013	27,034	26,535	28,494

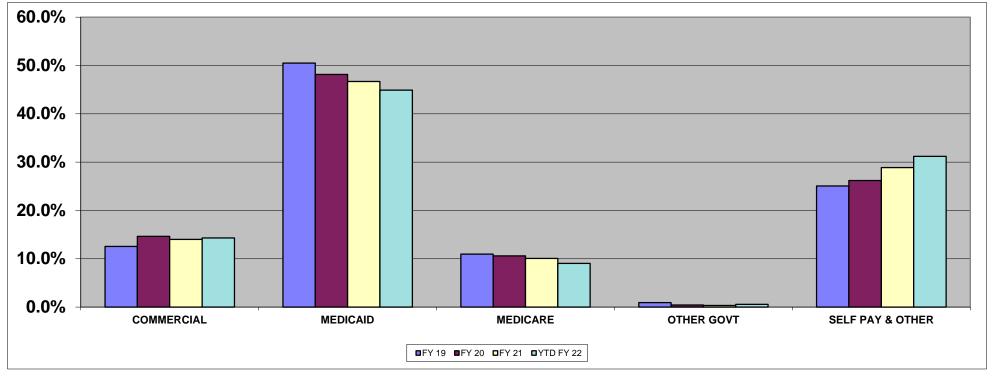
Payer	January	February	March	April	May	June
COMMERCIAL	14.2%	14.4%	15.1%	14.4%	14.7%	15.3%
MEDICAID	45.9%	45.0%	44.4%	45.3%	44.5%	44.2%
MEDICARE	9.4%	9.1%	9.3%	9.4%	9.1%	9.1%
OTHER GOVT	0.5%	0.3%	0.5%	0.7%	0.7%	0.7%
SELF PAY & OTHER	30.0%	31.2%	30.7%	30.2%	31.1%	30.7%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%



Valleywise Health - Federally Qualified Health Centers Comparison ALL FQHC Visits by Payor - 4 Year Trend

Payer	FY 19	FY 20	FY 21	YTD FY 22
COMMERCIAL	37,334	40,211	41,517	45,520
MEDICAID	150,197	132,289	138,284	142,824
MEDICARE	32,634	29,162	29,857	28,805
OTHER GOVT	2,781	1,165	979	1,737
SELF PAY & OTHER	74,602	71,989	85,451	99,276
Total	297,548	274,816	296,088	318,162

Payer	FY 19	FY 20	FY 21	YTD FY 22
COMMERCIAL	12.6%	14.6%	14.0%	14.3%
MEDICAID	50.5%	48.1%	46.7%	44.9%
MEDICARE	11.0%	10.6%	10.1%	9.1%
OTHER GOVT	0.9%	0.4%	0.3%	0.6%
SELF PAY & OTHER	25.1%	26.2%	28.9%	31.2%
Total	100.0%	100.0%	100.0%	100.0%



Prepared By: ESandoval Page 9 of 9



Valleywise Community Health Centers Governing Council

Finance Committee Meeting

September 7, 2022

Item 3.a.

FQHC Clinics'
Financials and Payer Mix
July 2022

With Ancillary Services JUL FY 2023

MTD Actual vs Budget

	JUL FY 2023																			
					VCHC			_			OP Behavior	al He	alth				VCHC - Ph			
				JUL N	lonth t	o Date					JUL Month	to Da	ate				JUL Month t	o Date	<u> </u>	
						Variance						٧	/ariance					Va	riance	
			FY23	FY2	3	Favorable			FY23		FY23	Fa	avorable			FY23	FY23	Fa	vorable	
			Actual	Budg	et	(Unfavorable)	%		Actual		Budget	(Un	favorable)	%		Actual	Budget	(Unfa	avorable)	%
			1 10 10 10 1			(omarorano)	,,	-			g-:	(,	7.4			g.:	(01111		,,,
(a)	Visits		13,676	1	1,898	1,778	15%		2,038		2,244		(206)	(9%)		5,136	5,179		(43)	(1%)
(b)	Operating Revenues Net patient service revenue	\$	3,080,196	\$ 2,61	1,664	\$ 468,532	18%	\$	486,496	\$	559,262	\$	(72,767)	(13%)	\$	880,053 \$	863,136	\$	16,917	2%
(c)	Other Operating Revenue		214,017	19	8,475	15,543	8%		56,277		82,036		(25,759)	(31%)		15,754	34,457		(18,703)	(54%)
(e)	, ,	\$	3,294,213		0,139		17%	\$	542,772	\$	641,299	\$	(98,526)	(15%)	\$	895,807 \$	897,593	\$	(1,786)	(0%)
(-)		•	-,,	• -,	-,	•,		•	·,- · -	•	,	•	(00,000)	(,	•	*	,	•	(1,122)	(-,-,
	Operating Expenses																			
(f)	Salaries and wages		1,098,347	93	3,655	(164,692)	(18%)		211,606		228.179		16,573	7%		480,037	400,128		(79,908)	(20%)
(g)	S .		-		363	363	100%				69		69	100%		-	159		159	100%
(h)			371,926	31	2,198	(59,728)	(19%)		84,411		65,297		(19,114)	(29%)		156,145	125,950		(30,196)	(24%)
(i)	Medical service fees		1,119,163		9,516	(19,647)	(2%)		47,842		44,240		(3,601)	(8%)		426,011	515,381		89,371	17%
(i)	Supplies		127,783	,	8,967	11,185	8%		590		1,172		582	50%		38,604	37,146		(1,458)	(4%)
(k)	• •		649		4,915	4,266	87%		66		880		814	92%		167	2,044		1,877	92%
(1)	Other expenses		81,905		5,398	13,494	14%		2,963		4,290		1,328	31%		5,489	7,154		1,665	23%
(n)			682,534		7.643	(34,891)	(5%)		437		1,200		(437)	(100%)		95,317	110.158		14,841	13%
(0)	, ,	\$	3,482,306		2,656	(249,651)	(8%)	\$	347,915	\$	344,127		(3,787)	(1%)	\$	1,201,770 \$	1,198,120		(3,650)	(0%)
(0)	. otal opoluming expenses	•	0,102,000	¥ 0,_0	_,,,,,	(= .0,00.)	(0,0)	•	0.1.,0.0	•	· , . <u>-</u> .		(0,)	(.,,,	*	.,, •	.,,		(0,000)	(0,0)
(p)	Margin (before overhead allocation)	\$	(188,093)	\$ (42	2,517)	\$ 234,424		\$	194,858	\$	297,171	\$	(102,313)		\$	(305,963) \$	(300,527)	\$	(5,436)	
(q)	Percent Margin		(6%)	•	(15%)	<u> </u>			36%		46%					(34%)	(33%)			
(1/	3		()		(,											(/	()			
(u)	Overhead Allocation		863,596	80	1,839	(61,756)			91,527		90,585		(942)			292,982	288,773		(4,209)	
(v)	Margin (after overhead allocation)	\$	(1,051,689)	\$ (1,22	4,356)	\$ 172,667		\$	103,331	\$	206,586	\$	(103,255)		\$	(598,946) \$	(589,301)	\$	(9,645)	
(w)	Percent Margin		(32%)		(44%)				19%		32%					(67%)	(66%)		-	
	Per Visit Analysis (\$/Visit)																			
(x)	Net patient service revenue	\$	225.23	\$ 2	19.50	\$ 5.72		\$	238.71	\$	249.23	\$	(10.51)		\$	171.35 \$	166.66	\$	4.69	
(y)	Other Operating Revenue		15.65		16.68	(1.03)			27.61		36.56		(8.94)			3.07	6.65		(3.59)	
(z)	PCMH Revenue		-		-	-			-		-		-			-	-		-	
(aa) Total operating revenues	\$	240.88	\$ 2	36.19	\$ 4.69	2%	\$	266.33	\$	285.78	\$	(19.46)	(7%)	\$	174.42 \$	173.31	\$	1.10	1%
(ab) Total operating expenses		254.63	2	71.70	17.07	6%		170.71		153.35		(17.36)	(11%)		233.99	231.34		(2.65)	(1%)
(ac	Margin (before overhead allocation)	\$	(13.75)	\$ (35.51)	\$ 21.76	61%	\$	95.61	\$	132.43	\$	(36.82)	(28%)	\$	(59.57) \$	(58.03)	\$	(1.54)	(3%)
(af)	Overhead Allocation		63.15		67.39	4.25	6%		44.91		40.37		(4.54)	(11%)		57.04	55.76		(1.29)	(2%)
(ag) Margin (after overhead allocation)	\$	(76.90)	\$ (1	02.90)	\$ 26.00	25%	\$	50.70	\$	92.06	\$	(41.36)	(45%)	\$	(116.62) \$	(113.79)	\$	(2.83)	(2%)

With Ancillary Services JUL FY 2023

MTD Actual vs Budget

JUL FY 2023																		
			VCHC - I	Peoria	1				Denta	al					All Clinics Co	ombine	d	
			JUL Month	to Da	ate				JUL Month	to Dat	ite				JUL Month t	to Date		
					Variance					V	Variance					Va	riance	
		FY23	FY23	F	Favorable			FY23	FY23	Fa	avorable			FY23	FY23	Fav	orable	
		Actual	Budget	(U	nfavorable)	%		Actual	Budget	(Un	nfavorable)	%		Actual	Budget	(Unfa	vorable)	%
				(-		,,,		1100000		(,,,				(0)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	7.0
(a) Visits		2,046	2,250)	(204)	(9%)		1,702	1,648		54	3%		24,598	23,219		1,379	6%
Operating Revenues (b) Net patient service revenue	\$	404,038	\$ 446,391	ı \$	(42,353)	(9%)	\$	264,852	250,326	\$	14,526	6%	\$	5,115,635 \$	4,730,780	\$	384,855	8%
(c) Other Operating Revenue		6,050	14,882	2	(8,832)	(59%)		34,856	44,036		(9,180)	(21%)		326,954	373,886		(46,932)	(13%)
(e) Total operating revenues	\$	410,088			(51,186)	(11%)	\$	299,708			5,346	2%	\$	5,442,589 \$		\$	337,923	7%
Operating Expenses (f) Salaries and wages (g) Contract labor (h) Employee benefits (i) Medical service fees (j) Supplies (k) Purchased services (l) Other expenses (n) Allocated ancillary expense (o) Total operating expenses (p) Margin (before overhead allocation) (q) Percent Margin (u) Overhead Allocation	\$	172,611 - 57,793 181,380 11,355 67 2,237 45,024 470,467 (60,379) (15%) 124,390	\$ (11,25 <u>9</u> (2% 124,936	9 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	(18,753) 69 (9,559) 5,403 3,931 797 1,191 18,985 2,065 (49,121)	(12%) 100% (20%) 3% 26% 92% 35% 30% 0 %	\$	328,035 93,700 21,786 18,365 1,837 - 463,723 \$ (164,014) \$ (55%) 132,350	(119,595) (41%) 117,914) \$	(44,027) 51 (9,414) - 1,961 (2,694) 4,357 - (49,766) (44,419)	(16%) 100% (11%) 8% (17%) 70%	\$	2,290,636 763,975 1,774,395 200,117 19,315 94,430 823,312 5,966,181 \$ (523,592) \$ (10%) 1,504,845	(556,726) (11%) 1,424,048	\$	(290,808) 710 (128,010) 71,525 16,202 5,060 22,034 (1,502) (304,789) 33,134	(15%) 100% (20%) 4% 7% 21% (0%) (5%)
(v) Margin (after overhead allocation)	\$	(184,770)		_	(48,575)		\$	(296,364)			(58,855)		\$	(2,028,437) \$	(1,980,774)		(47,663)	(2%)
(w) Percent Margin		(45%)	(30%	5)				(99%)	(81%)	1				(37%)	(39%)			
Per Visit Analysis (\$/Visit) (x) Net patient service revenue	\$	197.48	\$ 198.40) ¢	(0.92)		\$	155.61	151.90	Ф	3.72		\$	207.97 \$	203.75	C	4.22	
(x) Net patient service revenue (y) Other Operating Revenue	Ф	2.96	\$ 198.40 6.61		(3.66)		Ф	20.48	26.72		(6.24)		Ф	207.97 \$ 13.29	16.10	Ф	(2.81)	
(z) PCMH Revenue		2.90	0.0	l	(3.00)			20.40	20.72		(0.24)			13.29	10.10		(2.61)	
(aa) Total operating revenues	\$	200.43	\$ 205.01	\$	(4.58)	(2%)	\$	176.09	178.62	\$	(2.53)	(1%)	\$	221.26 \$	219.85	\$	1.41	1%
(,	•			•	()	(= / -/	•			•	(====)	(175)	•			•		
(ab) Total operating expenses		229.94	210.01		(19.93)	(9%)		272.46	251.19		(21.27)	(8%)		242.55	243.83		1.28	1%
(ac) Margin (before overhead allocation)	\$	(29.51)	\$ (5.00) \$	(24.51)	(490%)	\$	(96.37)	(72.57)	\$	(23.80)	(33%)	\$	(21.29) \$	(23.98)	\$	2.69	11%
(af) Overhead Allocation		60.80	55.53	3	(5.27)	(9%)		77.76	71.55		(6.21)	(9%)		61.18	61.33		0.15	0%
(ag) Margin (after overhead allocation)	\$	(90.31)	\$ (60.53	3) \$	(29.78)	(49%)	\$	(174.13)	(144.12)	\$	(30.01)	(21%)	\$	(82.46) \$	(85.31)	\$	2.84	3%
•			•					•	•					•	· · ·			

With Ancillary Services JUL FY 2023

YTD Actual vs Budget

JUL FY 2023																			
	_			VCHC					 OP Behavior							VCHC - Pho			
			JL	JL Year to	Date				 JUL Year to	o Dat	te					JUL Year to	Date		
					Variance					٧	/ariance						Va	iance	
		FY23	F	Y23	Favorable			FY23	FY23	Fa	avorable			FY23		FY23	Fav	orable	
		Actual	Bu	dget	(Unfavorable)	%		Actual	Budget	(Un	favorable)	%		Actual	1	Budget	(Unfa	vorable)	%
											<u> </u>						•	,	
(a) Visits		13,676		11,898	1,778	15%		2,038	2,244		(206)	(9%)		5,136		5,179		(43)	(1%)
Operating Revenues (b) Net patient service revenue	\$	3,080,196	\$ 2,	,611,664	\$ 468,532	18%	\$	486,496	\$ 559,262	\$	(72,767)	(13%)	\$	880,053	\$	863,136	\$	16,917	2%
(c) Other Operating Revenue		214,017		198,475	15,543	8%		56,277	82,036		(25,759)	(31%)		15,754		34,457		(18,703)	(54%)
(e) Total operating revenues	\$	3,294,213		,810,139		17%	\$	542,772	\$ 641,299	\$	(98,526)	(15%)	\$	895,807	\$	897,593	\$	(1,786)	(0%)
Operating Expenses (f) Salaries and wages (g) Contract labor (h) Employee benefits (i) Medical service fees (j) Supplies (k) Purchased services (l) Other expenses (n) Allocated ancillary expense (o) Total operating expenses (p) Margin (before overhead allocation) (q) Percent Margin (u) Overhead Allocation (v) Margin (after overhead allocation)	\$ \$	1,098,347 371,926 1,119,163 127,783 649 81,905 682,534 3,482,306 (188,093) (6%) 863,596	1,	933,655 363 312,198 ,099,516 138,967 4,915 95,398 647,643 ,232,656 (422,517) (15%) 801,839	(164,692) 363 (59,728) (19,647) 11,185 4,266 13,494 (34,891) (249,651) \$ 234,424	(18%) 100% (19%) (2%) 8% 87% 14% (5%) (8%)	\$ \$	211,606 84,411 47,842 590 66 2,963 437 347,915 194,858 91,527 103,331	\$ 228,179 69 65,297 44,240 1,172 880 4,290 - 344,127 297,171 46% 90,585		16,573 69 (19,114) (3,601) 582 814 1,328 (437) (3,787) (102,313)	7% 100% (29%) (8%) 50% 92% 31% (100%) (1%)	\$ \$	480,037 156,145 426,011 38,604 167 5,489 95,317 1,201,770 (305,963) (34%) 292,982 (598,946)	\$ \$	400,128 159 125,950 515,381 37,146 2,044 7,154 110,158 1,198,120 (300,527) (33%) 288,773	\$	(79,908) 159 (30,196) 89,371 (1,458) 1,877 1,665 14,841 (3,650) (5,436) (4,209)	(20%) 100% (24%) 17% (4%) 92% 23% 13% (0%)
(w) Percent Margin	_	(32%)		(44%)			_	19%	32%					(67%)		(66%)			
Per Visit Analysis (\$/Visit)														, , , , , , , , , , , , , , , , , , ,					
(x) Net patient service revenue	\$	225.23	\$	219.50			\$	238.71	\$ 249.23	\$	(10.51)		\$	171.35	\$	166.66	\$	4.69	
(y) Other Operating Revenue		15.65		16.68	(1.03)			27.61	36.56		(8.94)			3.07		6.65		(3.59)	
(z) PCMH Revenue	_			-			_	-	 -	_	- (10.10)	(=0()	_		_				40/
(aa) Total operating revenues	\$	240.88	\$	236.19	\$ 4.69	2%	\$	266.33	\$ 285.78	\$	(19.46)	(7%)	\$	174.42	\$	173.31	\$	1.10	1%
(ab) Total operating expenses		254.63		271.70	17.07	6%		170.71	153.35		(17.36)	(11%)		233.99		231.34		(2.65)	(1%)
(ac) Margin (before overhead allocation)	\$	(13.75)	\$	(35.51)	\$ 21.76	61%	\$	95.61	\$ 132.43	\$	(36.82)	(28%)	\$	(59.57)	\$	(58.03)	\$	(1.54)	(3%)
(af) Overhead Allocation		63.15		67.39	4.25	6%		44.91	40.37		(4.54)	(11%)		57.04		55.76		(1.29)	(2%)
(ag) Margin (after overhead allocation)	\$	(76.90)	\$	(102.90)	\$ 26.00	25%	\$	50.70	\$ 92.06	\$	(41.36)	(45%)	\$	(116.62)	\$	(113.79)	\$	(2.83)	(2%)
				•				•											

With Ancillary Services JUL FY 2023

YTD Actual vs Budget

	JUL FT 2023																				
					VCHC - Pe	oria						Dental						All Clinics Co	ombin	ed	
					JUL Year to	Date						JUL Year to	Date)				JUL Year t	o Date	•	
						Variar	ice						V	ariance					٧	ariance	
			FY23		FY23	Favora	ble			FY23		FY23	Fa	avorable			FY23	FY23	Fa	avorable	
			Actual		Budget	(Unfavor	able)	%		Actual		Budget	(Unf	favorable)	%		Actual	Budget	(Un	favorable)	%
			7101441		Juugot	(0111141141	ш,	70		, totala.		_ aaget	(0		,,		7101001	244901	(0		70
(a	a) Visits		2,046		2,250		(204)	(9%)		1,702		1,648		54	3%		24,598	23,219		1,379	6%
(b	Operating Revenues Net patient service revenue	\$	404,038	\$	446,391	\$ (4	2,353)	(9%)	\$	264,852	\$	250,326	\$	14,526	6%	\$	5,115,635	4,730,780	\$	384,855	8%
(c	c) Other Operating Revenue		6,050		14,882		8,832)	(59%)		34,856		44,036		(9,180)	(21%)		326,954	373,886		(46,932)	(13%)
(e	, ,	\$	410,088	\$	461,274		1,186)	(11%)	\$	299,708	\$	294,362	\$	5,346	2%	\$	5,442,589		\$	337,923	7%
(0	, com operaning reconnect	•	,	•	,	• (•	.,,	(,0)	•		•		•	0,0.0	-/-	•	0, 1.12,000	0,101,000	*	00.,020	. , ,
	Operating Expenses																				
(f	Salaries and wages		172,611		153,858	(1	8,753)	(12%)		328,035		284,007		(44,027)	(16%)		2,290,636	1,999,828		(290,808)	(15%)
(g	,		-		69	(.	69	100%		-		51		51	100%		-,,	710		710	100%
(h	"		57.793		48,235		9,559)	(20%)		93,700		84,287		(9,414)	(11%)		763,975	635,965		(128,010)	(20%)
(i			181,380		186.783		5,403	3%		-				-	(, - ,		1,774,395	1,845,921		71,525	4%
(i	,		11,355		15,286		3,931	26%		21,786		23,747		1,961	8%		200,117	216,318		16,202	7%
(k	,		67		864		797	92%		18,365		15,672		(2,694)	(17%)		19,315	24,375		5,060	21%
(1	•		2,237		3,428		1,191	35%		1,837		6,194		4,357	70%		94,430	116,464		22,034	19%
(n	· · · · · · · · · · · · · · · · · · ·		45,024		64,009		8,985	30%		-,55.		-		-	. 0 , 0		823,312	821,811		(1,502)	(0%)
(0		\$	470,467	\$	472,532		2,065	0%	\$	463,723	\$	413,957		(49,766)	(12%)	\$	5,966,181			(304,789)	(5%)
(-	,	•	,	•	,		_,		•	,.	•	,		(10,100)	(•	-,,	-,,		(001,000)	(-,-,
(p) Margin (before overhead allocation)	\$	(60,379)	\$	(11,259)	\$ (4	9,121)		\$	(164,014)	\$	(119,595)	\$	(44,419)		\$	(523,592)	(556,726)	\$	33,134	6%
(q) Percent Margin		(15%)		(2%)					(55%)		(41%)				-	(10%)	(11%)			
	Overhead Allocation		124,390		124,936		546			132,350		117,914		(14,436)			1,504,845	1,424,048		(80,797)	(6%)
(v) Margin (after overhead allocation)	\$	(184,770)	\$	(136,195)	\$ 4	9,667		\$	(296,364)	\$	(237,509)	\$	(58,855)		\$	(2,028,437)	(1,980,774)	\$	(47,663)	(2%)
(w	, - ,	÷	(45%)	_	(30%)	<u> </u>	-,		÷	(99%)		(81%)	<u> </u>	(00,000)		÷	(37%)	(39%)		(11,000)	(= / -/
(**	Per Visit Analysis (\$/Visit)		(1070)		(0070)					(0070)		(0170)					(01 70)	(0070)			
(x		\$	197.48	\$	198.40	\$	0.92		\$	155.61	\$	151.90	\$	3.72		\$	207.97	203.75	\$	4.22	
(y	· · · · ·	Ψ.	2.96	Ψ	6.61	Ψ	3.66		Ψ.	20.48	Ψ	26.72	Ψ	(6.24)		•	13.29	16.10	Ψ	(2.81)	
(z	, ,		-		-		-			-		-		(0.2.)			-	-		(2.0.)	
(aa	'	\$	200.43	\$	205.01	\$	4.58	(2%)	\$	176.09	\$	178.62	\$	(2.53)	(1%)	\$	221.26	219.85	\$	1.41	1%
(al	b) Total operating expenses		229.94		210.01		19.93	(9%)		272.46		251.19		(21.27)	(8%)		242.55	243.83		1.28	1%
(ad	c) Margin (before overhead allocation)	\$	(29.51)	\$	(5.00)	\$	24.51	(490%)	\$	(96.37)	\$	(72.57)	\$	(23.80)	(33%)	\$	(21.29)	(23.98)	\$	2.69	11%
(a	f) Overhead Allocation		60.80		55.53		5.27	(9%)		77.76		71.55		(6.21)	(9%)		61.18	61.33		0.15	0%
(a	g) Margin (after overhead allocation)	\$	(90.31)	\$	(60.53)	\$	29.78	(49%)	\$	(174.13)	\$	(144.12)	\$	(30.01)	(21%)	\$	(82.46)	(85.31)	\$	2.84	3%

With Ancillary Services JUL FY 2023

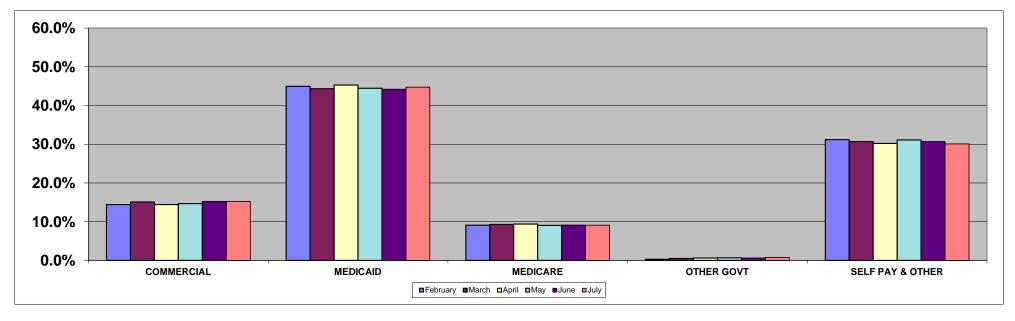
(a)	Visits	The number of times patients were seen at the clinics
	Operating Revenues	
(b)	Net patient service revenue	This amount reflects the estimated amount of revenue we expect to collect as cash from regular operations
(c)	Other Operating Revenue	All other operating revenue not listed in another category (Ex: rental revenue, financial assessment form program renvenue)
(e)	Total operating revenues	Net patient service revenue (b) + Other Operating Revenue + PCMH revenue (d) = (e)
	Operating Expenses	
(f)	Salaries and wages	Salaries and wages paid to MIHS employees via payroll
(g)	Contract labor	Temporary staff and contractors
(h)	Employee benefits	Benefits paid to MIHS employees (Ex :health insurance)
(i)	Medical service fees	Fees paid per the contract with District Medical Group (DMG) for providing physician/provider services
(j)	Supplies	Expenses related to items consumed (Ex: medical and office supplies)
(k)	Purchased services	Expenses related to consulting, dental lab services, lab courier services, and uniform/laundry cleaning
(1)	Other expenses	All other expenses not listed in another category (Ex: equipment or facility maintenance agreements, utilities, etc.)
(m)	Interest expense	Interest paid that is related to a capital lease
(n)	Allocated ancillary expense	Expense amounts from the following departments are allocated to the individual FQHC cost centers: radiology, pharmacy, and laboratory because those services were done at the clinics. This is done in order to match revenue with expenses.
(o)	Total operating expenses	Sum of all Operational Expenses, lines (f) through (n) = (o)
(p)	Margin (before overhead allocation)	Total Operating Revenue (e) - Total Operating Expense (o) = (p)
(q)	Percent Margin	Margin (before overhead allocation) (p) $/$ Total operating revenue (e) = (q)
(s)	Margin (after Non-Operating Revenue (Expense))	Margin (before overhead allocation) (p) - Non-Operating Revenue (Expense) (r) = (s)
(t)	Percent Margin	Margin after overhead allocation (s) / Total operating revenue (e) = (t)
(u)	Overhead Allocation	Expense amounts from departments that provide indirect services to the FQHC departments (such as: Human Resources, Accounting, Payroll, Security, Information Technology). This is done in order to match revenue with expenses.
(v)	Margin (after overhead allocation)	Margin (before overhead allocation) (s) - Overhead Allocation (u) = (v)
(w)	Percent Margin	Margin (after overhead allocation) (v) $/$ Total operating revenue (e) = (w)
	Per Visit Analysis (\$/Visit)	
(x)	Net patient service revenue	Net patient service revenue line (b) / Visits line (a) = (x)
(y)	Other Operating Revenue	Other Operating Revenue line (c) / Visits line (a) = (y)
(aa)	Total operating revenues	Total operating revenues line (e) / Visits line (a) = (aa)
(ab)	Total operating expenses	Total operating expenses line (o) / Visits line (a) = (ab)
(ac)	Margin (before overhead allocation)	Margin (before overhead allocation) line (p) / Visits line (a) = (ac)
(af)	Overhead Allocation	Overhead allocation line (u) / Visits line (a) = (af)
(ag)	Margin (after overhead allocation)	Margin (after overhead allocation) line (v) / Visits line (a) = (ag)

Note: Reports do not include overhead allocations (i.e. additional expenses related to Financial Services (including: Payroll,
Prepared By: ESandoval

Valleywise Health - Federally Qualified Health Centers Comparison ALL FQHC Visits by Payor - 6 Month Trend

Payer	February	March	April	May	June	July
COMMERCIAL	3,519	4,533	3,904	3,894	4,348	3,750
MEDICAID	10,977	13,316	12,251	11,802	12,606	11,016
MEDICARE	2,224	2,788	2,540	2,402	2,603	2,238
OTHER GOVT	76	152	175	178	184	195
SELF PAY & OTHER	7,613	9,224	8,164	8,259	8,753	7,399
Total	24,409	30,013	27,034	26,535	28,494	24,598

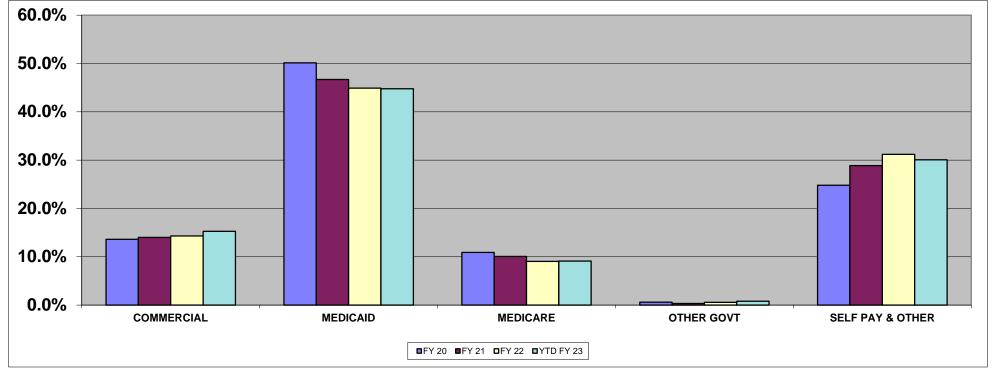
Payer	February	March	April	May	June	July
COMMERCIAL	14.4%	15.1%	14.4%	14.7%	15.3%	15.3%
MEDICAID	45.0%	44.4%	45.3%	44.5%	44.2%	44.8%
MEDICARE	9.1%	9.3%	9.4%	9.1%	9.1%	9.1%
OTHER GOVT	0.3%	0.5%	0.7%	0.7%	0.7%	0.8%
SELF PAY & OTHER	31.2%	30.7%	30.2%	31.1%	30.7%	30.1%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%



Valleywise Health - Federally Qualified Health Centers Comparison ALL FQHC Visits by Payor - 4 Year Trend

Payer	FY 20	FY 21	FY 22	YTD FY 23
COMMERCIAL	39,635	41,517	45,520	3,750
MEDICAID	146,012	138,284	142,824	11,016
MEDICARE	31,709	29,857	28,805	2,238
OTHER GOVT	1,704	979	1,737	195
SELF PAY & OTHER	72,209	85,451	99,276	7,399
Total	291,269	296,088	318,162	24,598

Payer	FY 20	FY 21	FY 22	YTD FY 23
COMMERCIAL	13.6%	14.0%	14.3%	15.3%
MEDICAID	50.1%	46.7%	44.9%	44.8%
MEDICARE	10.9%	10.1%	9.1%	9.1%
OTHER GOVT	0.6%	0.3%	0.6%	0.8%
SELF PAY & OTHER	24.8%	28.9%	31.2%	30.1%
Total	100.0%	100.0%	100.0%	100.0%



Prepared By: ESandoval



Finance Committee Meeting

September 7, 2022

Item 3.b.

Governing Council Expenditures
Compared to Budget

FEDERALLY QUALIFIED HEALTH CENTERS Governing Council Expenditures and Budget FY 2023

							023 Actu							FY 2023 Actual	FY 2023 Budget	Variance
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	l F	EB	MAR	APR	MAY	JUN	JUL YTD	JUL YTD	
Salaries	\$ 6,473	\$ -	\$ -	\$ -	\$ -	\$	- \$	- \$	- \$	-	\$ - :	\$ - \$	\$ -	\$ 6,473	\$ 6,540	\$ 66
Benefits	2,992	-	-	-	-		-	-	-	-	-	-	-	2,992	2,925	(68)
Sub-Total Salaries and Benefits	9,466	-	-	-	-		-	-	-	-	-	-	-	9,466	9,464	(2)
870070 - COMMUNICATION SERVICES	_	_	_	_	-		_	_	_	_	_	_	_	_	-	-
820100 - OTHER PROFESSIONAL SERVICES	-	-	-	-			-	-	-	-	-	-	-	-	_	-
880010 - AIRLINE	-	_	-	_			-	-	-	-	-	-	-	-	-	-
880020 - TRAVEL REIMBURSEMENT	-	_	-	_			-	-	-	-	-	-	-	-	-	-
880030 - MILEAGE ALLOWANCE	-	_	-	_			-	-	-	-	-	-	-	-	17	17
880110 - ORG MEMBERSHIPS/CERT/LICENSE	20,000	_	_	_			_	-	_	-	_	_	-	20,000	20,000	_
880150 - SEMINAR FEES	-	_	-	_			-	-	-	-	-	-	-	-	4,065	4,065
880200 - EMPLOYEE RECOGNITION REWARDS	-	_	-	_			-	-	-	-	-	-	-	-	-	-
880680 - OTHER MISCELLANEOUS EXPENSES	_	_	_	_			_	-	_	-	_	_	-	_	_	_
Sub-Total Other Operating Expenses	20,000	-	-	-	-		-	-	-	-	-	-	-	20,000	24,082	4,082
730090 - FOOD - CATERING & SPECIAL FUNCTIONS	122	_	_	_			_	_	_	_	_	_	_	122	50	(72)
760020 - OFFICE SUPPLIES	-	_	-	_			-	-	-	-	-	-	-	-	8	` 8 [′]
760025 - PRINTING SUPPLIES/RICOH	45	_	-	-			-	-	-	-	-	-	-	45	13	(32)
790050 - OTHER SUPPLIES	-	_	-	_			-	-	-	-	-	-	-	-	_	` -
Sub-Total Supplies	167	-	-	-			-	-	-	-	-	-	-	167	71	(96)
Grand Total	\$ 29,633	\$ -	\$ -	\$ -	\$ -	\$	- \$	- \$	- \$	-	\$ - :	\$ - 9	\$ <u>-</u>	\$ 29,633	\$ 33,617	\$ 3,984

						FY 202	3 Budget						Actual	Budget	Budget
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUN YE	JUN YE	Remaining
Salaries	\$ 6,540	\$ 6,542	\$ 6,329	\$ 6,540	\$ 6,327	\$ 6,542	\$ 6,725	\$ 6,080	\$ 6,730	\$ 6,515	\$ 6,732	\$ 6,513	\$ 6,473	\$ 78,111	\$ 71,638
Benefits	2,925	2,925	2,830	2,925	2,830	2,925	2,961	2,675	2,961	2,866	2,962	2,866	2,992	34,650	31,657
Sub-Total Salaries and Benefits	9,464	9,466	9,159	9,464	9,156	9,466	9,686	8,756	9,691	9,381	9,693	9,378	9,466	112,761	103,295
870070 - COMMUNICATION SERVICES	_	-	_	_	_	_	-	-	-	_	-	-	_	-	-
820100 - OTHER PROFESSIONAL SERVICES	-	5,000	5,000	-	-	-	-	-	-	-	-	-	-	10,000	10,000
880010 - AIRLINE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
880020 - TRAVEL REIMBURSEMENT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
880030 - MILEAGE ALLOWANCE	17	17	17	17	17	17	17	17	17	17	17	17	-	200	200
880110 - ORG MEMBERSHIPS/CERT/LICENSE	20,000	-	-	-	-	-	-	-	-	20,000	-	-	20,000	40,000	20,000
880150 - SEMINAR FEES	4,065	-	-	-	-	-	1,250	-	-	-	-	-	-	5,315	5,315
880200 - EMPLOYEE RECOGNITION REWARDS	-	-	-	-	125	-	-	-	-	-	-	-	-	125	125
880680 - OTHER MISCELLANEOUS EXPENSES	-	-	-	-	-	-	-	-	-	-	-			-	
Sub-Total Other Operating Expenses	24,082	5,017	5,017	17	142	17	1,267	17	17	20,017	17	17	20,000	55,640	35,640
730090 - FOOD - CATERING & SPECIAL FUNCTIONS	50	50	292	50	50	272	50	50	292	50	50	1,808	122	3,064	2,942
760020 - OFFICE SUPPLIES	8	8	8	8	8	8	8	8	8	8	8	8	-	99	99
760025 - PRINTING SUPPLIES/RICOH	13	13	461	13	13	461	13	13	461	13	13	461	45	1,949	1,904
790050 - OTHER SUPPLIES	-	45	-	-	45	-	-	-	-	-	-	-	-	90	90
Sub-Total Supplies	71	116	761	71	116	741	71	71	761	71	71	2,277	167	5,202	5,034
Grand Total	\$ 33,617	\$14,599	\$14,937	\$ 9,552	\$ 9,414	\$10,225	\$11,024	\$ 8,843	\$10,469	\$29,469	\$ 9,781	\$ 11,672	\$ 29,633	\$ 173,603	\$ 143,970

Prepared By: ESandoval



Finance Committee Meeting

September 7, 2022

Item 3.c.

FQHC Clinics' Routine Capital Purchases Report

VALLEYWISE HEALTH - COMMUNITY HEALTH CENTERS

QUARTERLY REPORT - Routine Capital Expenditure

FY2022

Grouping	Dept Name	Description	Budgeted	CER	CER	Amount Paid	Amount Paid	Amount Paid	Amount Paid
			Amount	Number	Amount	APR 2022	MAY 2022	JUN 2022	Cumulative Total
FQHC		CONTINGENCY	\$ 100,000						
FQHC		Build out of immunization & testing site		22-022 B	\$ 32,000				\$ -
FQHC									\$ -
FQHC									\$ -
FQHC									\$ -
						•			
						·			

\$ 100,000 \$ 32,000 \$ - \$ - \$ -

Allocated Capital Contingency 100,000

Total Budgeted Amount \$ 100,000

Total Amount Spent (Over) / Under budget \$ 100,000



Finance Committee Meeting

September 7, 2022

Item 3.d.

FQHC Clinics' Care Reimagined Capital Purchases Report

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Ar	nount Paid
		MAY'22	JUN'22	JUL'22	Cum	ulative Total
Functional Area - Outpatient Health Facilities						
ABBOTT RAPID DIAGNOSTICS	19-930				\$	1,870
ADVANCED STERILIZATION	19-930				\$	140,587
Advanced Testing	19-930				\$	10,605
Airpark Signs	19-930				\$	184,498
ALLEGIANCE CORP	19-930	\$ 19			\$	40,467
ALTURA	19-930				\$	204,410
AMICO	19-930	\$ 550			\$	5,648
ARC Products LLC	19-930				\$	3,699
Arizona Department of Health	19-930				\$	300
ARIZONA PUBLIC SERVICE	19-930				\$	(32,545)
Armstrong Medical	19-930				\$	8,955
ARTHREX	19-930				\$	64,558
B BRAUN	19-930				\$	184,373
BAYER HEALTHCARE	19-930				\$	86,500
Baxter Health	19-930				\$	4,995
BONNY PIONTKOWSKI	19-930				\$	7,720
BPG Technologies	19-921				\$	174,467
BPG Technologies	19-930				\$	16,080
CAPSULE TECH	19-930				\$	166,454
CARDINAL HEALTH	19-930				\$	2,070
CAREFUSION	19-930	\$ 2,542	\$ 1,144		\$	271,475
CDW Government	19-930	\$ 60			\$	300,833
CENTURYLINK	19-930				\$	12,532
CHEMDAQ	19-930				\$	21,874
City of Peoria					\$	80,987
CME	19-930	\$ 12,224			\$	1,754,031
COOPER ATKINS	19-930				\$	33,054
COOPER SURGICAL	19-930				\$	11,851
COVIDIEN	19-930				\$	83,550
CROSSPOINT COMMUNICATIONS	19-930				\$	18,657
Cushman and Wakefield of Arizona					\$	4,000
C-SCAN TECHNOLOGIES	19-930				\$	230
DAAVLIN DISTRUBITING	19-930				\$	7,000
DAN GWILLIAM CONSULTING					\$	300
DANIELS MOVING	19-930				\$	23,133

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Ar	nount Paid
		MAY'22	JUN'22	JUL'22	Cum	ulative Total
Davis Enterprises	19-930				\$	14,807
DATA INNOVATIONS LLC	15 550				\$	14,285
DATEX OHMEDA					\$	387,508
DEPUY SYNTHES	19-930				\$	48,170
DIBBLE ENGINEERING	15 550				\$	12,570
ELITECHGROUP INC	19-930				\$	16,895
EXTENDATA	19-930				\$	60,844
FILLMASTER	19-930				\$	1,494
FOLLETT	19-930				\$	1,690
E3 DIAGNOSTICS	19-930				\$	7,319
GE	19-930				\$	4,263,996
GE PRECISION HEALTHCARE LLC	19-930	\$ (13,530)			\$	42,646
GLOBAL SURGICAL	16-930	\$ 792			\$	14,442
Goodmans	19-930	7.52			\$	898,159
GRAINGER	13 300				\$	19,076
GRAYBAR ELECTRIC	-				\$	630
HELMER					\$	137,145
Henry Schein	19-930				\$	404,003
HILL ROM	19-930	\$ 194			\$	53,905
Hobbs and Black Associates Inc					\$	3,224,039
Hobbs and Black Associates Inc	19-930	\$ 35,773			\$	35,773
Hologic	19-907	,			\$	673,682
HP INC	19-930				\$	513,646
Hye Tech Network					\$	1,015,724
INTELLIGENT HEARING	19-930				\$	4,185
INTERMETRO INDUSTRIES					\$	147,669
J AND J HEALTHCARE SYSTEMS	19-930	\$ 7,619	\$ 9,322		\$	32,013
KRONOS	19-930				\$	23,505
Lanmor	19-930				\$	664
LEICA MICROSYSTEMS	19-930				\$	28,107
LPIT SOLUTIONS					\$	10,500
Mar Cor Purification	19-930				\$	205,641
Maricopa County Environmental Services	19-930				\$	2,515
Maricopa County Planning and Development	19-930	\$ 726			\$	571,710
MDM COMMERCIAL	19-930				\$	43,692
MEDIVATORS					\$	8,992
MEDTRONIC	19-930				\$	12,909

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid
		MAY'22	JUN'22	JUL'22	Cumulative Total
MIZUHO ORTHOPEDICS	19-930				\$ 2,413
MONOPRICE INC	19-930				\$ 757
NATUS MEDICAL	19-930				\$ 35,088
NCLINC					\$ 9,262
Ninyo and Moore Geotechnical and Environment					\$ 133,234
NUAIER	19-930				\$ 13,123
OIEC MEDICAL SYSTEMS	19-930				\$ 250,893
Okland Construction Company	19-930				\$ 43,264,329
Olympus	19-930	\$ 19			\$ 592,882
OWENS AND MINOR	19-930	\$ 11			\$ 1,683
O&M HALYARD INC	19-930				\$ 11,441
PARKS MEDICAL	19-930				\$ 710
PARTS SOURCE	19-930				\$ 1,761
PATRIOT PURVEYORS					\$ 29,499
PENTAX MEDICAL	19-930				\$ 122,737
Radiation Physics and Engineering					\$ 6,250
RICOH	19-930				\$ 17,536
SIGNOSTICS INC	19-930				\$ 22,020
SCRIPTPRO					\$ 199,244
SOFT COMPUTER	19-930				\$ 65,675
SMITH & NEPHEW	19-930	\$ 16,170			\$ 66,029
SMITHS MEDICAL	19-930				\$ 12,973
Speedie and Associates					\$ 2,637
SPHERE COMMERCE					\$ 1,577
START-UP COST PEORIA	19-930				\$ 131,855
Steris	19-930				\$ 391,599
Stryker Communications	19-921				\$ 683,239
Stryker Communications	19-930	\$ 8,397			\$ 8,397
STRYKER SALES CORPORATION	19-930	\$ 70			\$ 300,593
TBCX					\$ 156,758
THUNDERBIRD GRANT	19-930	\$ (187,982)			\$ (187,982
THE BAKER CO.	19-930				\$ 14,485
THE CBORD GROUP	19-930				\$ 21,623
THE CLOROX SALES	19-930				\$ 44,800
THE GRAPHICS MEDICAL	19-930				\$ 6,550
Thomas Printworks	19-930				\$ 5,204

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Δ	mount Paid
		MAY'22	JUN'22	JUL'22	Cui	mulative Total
TRANSONIC SYSTEMS					\$	24,389
UTECH PRODUCTS					\$	47,600
VERATHON	19-930				\$	14,620
Vizient Inc	23 300				Ś	379,135
WAXIE SANITARY SUPPLY	19-930	\$ 84			\$	84
West Valley Fidelity National Title - Land Purchase (Grand Ave/Cotton)		<u> </u>			\$	5,595,598
West Valley Fidelity National Title (escrow)					\$	75,000
AS SOFTWARE INC					\$	9,500
GF HEALTH PRODUCTS INC					\$	5,519
INVIVO CORPORATION					\$	53,865
TOTAL West Valley Specialty Center (WVSC)		\$ (116,261)	\$ 10,466	\$ -	\$	69,499,954
Alliance Land Surveying LLC	19-942	•	·		\$	1,825
Great American Title (escrow/property tax) - Chandler	19-942				\$	1,194,705
SPEEDIE AND ASSOC	19-942				\$	3,600
Ninyo and Moore Geotecinical and Environment	19-942				\$	70,599
TOTAL Chandler FHC (CHAN)		\$ -	\$ -	\$ -	\$	1,270,729
Fidelity National Title (escrow) - Miller&Main	19-944				\$	1,989,756
AMAZON	19-944	\$ 129			\$	129
Allstare Rent A Fence	19-944				\$	2,847
ALLEGIANCE CORPORATION	19-944				\$	8,996
ALTURA COMMUNICATIONS	19-944				\$	16,489
ABBOTT RAPID DIAGNOSTICS INFORMATICS INC	19-944				\$	67
BPG TECHNOLOGIES LLC	19-944				\$	1,075
BONNY PIONTKOWSKI	19-944				\$	1,120
CDW G	19-944	\$ (80)	\$ (661)		\$	50,496
ALTURA COMMUNICATIONS	19-944				\$	18,826
CENTURYLINK	19-944				\$	19,853
CITY OF MESA	19-944	\$ 5,156			\$	91,977
GE PRECISION HEALTHCARE	19-944				\$	34,138
GE HEALTHCARE IITS USA CORP	19-944	\$ 134,394			\$	134,394
CME	19-944	\$ 34,029	\$ 6,925		\$	173,717
COOPER ATKINS CORPORATION	19-944	\$ 29			\$	6,560
CAPSULE TECH INC	19-944				\$	55,920
SPEEDIE AND ASSOC	19-944				\$	3,600
DAVES CONSTRUCTION	19-944				\$	72,981
DIBBLE ENGINEERING	19-944				\$	8,256

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	А	mount Paid
		MAY'22	JUN'22	JUL'22	Cur	nulative Total
DWL ARCHITECTS + PLANNERS INC	19-944				\$	1,022,587
DANIELS MOVING & STORAGE	19-944				\$	15,825
HELMER INC	19-944				\$	18,323
HP INC	19-944		\$ 797		\$	32,812
HOLOGIC INC	19-944				\$	349,945
HYE TECH NETWORK AND SECURITY SOLUTIONS	19-944		\$ 116		\$	116
FILLMASTER	19-944				\$	1,494
INTERMETRO INDUSTRIES	19-944	\$ 5,649			\$	13,859
JENSEN HUGHES	19-944				\$	4,913
Maricopa County - Envionmental Services Dept	19-944	\$ 1,485			\$	1,485
Maricopa County Planning	19-944	\$ 1,375			\$	66,615
MDM COMMERCIAL	19-944				\$	6,997
MONOPRICE	19-944				\$	335
OKLAND CONSTRUCTION	19-944	\$ 786,865	\$ 87,309		\$	9,985,660
THE CBORD GROUP INC	19-944				\$	2,826
TEMP ARMOUR	19-944				\$	9,947
THE GRAPHS MEDICAL PHYSICS	19-944	\$ 700			\$	2,450
SCIPTPRO USA	19-944				\$	104,544
SPEEDIE AND ASSOC	19-944				\$	20,116
STRYKER SALES	19-944				\$	6,665
SPRAY SYSTEMS	19-944				\$	29,640
TRANSACT COMMERCIAL	19-944				\$	332,754
Ninyo and Moore Geotechnical and Environment	19-944				\$	34,055
CROSSPOINT COMMUNICATIONS					\$	8,161
FIDELITY NATIONAL TITLE AGENCY INC					\$	557
VANIR CONSTRUCTION MANAGEMENT INC					\$	1,289,675
TOTAL Mesa FHC (MESA)		\$ 977,891	\$ 94,486	\$ -	\$	16,053,556
Clear Title Agency (escrow) - Central Phoenix Clinic					\$	2,704,752
Clear Title Agency (escrow) - Phoenix Metro					\$	50,000
Cushman and Wakefield of Arizona Inc	19-945				\$	4,750
DAVES CONSTRUCTION	19-945				\$	171,254
DWL ARCHITECTS + PLANNERS INC	19-945				\$	681,890
JENSEN HUGHES	19-945				\$	398
MARICOPA COUNTY PLANNING	19-945	\$ (7,749)			\$	62,251
Ninyo and Moore Geotechnical and Environment	19-945				\$	53,438

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Α	mount Paid
		MAY'22	JUN'22	JUL'22	Cun	nulative Total
OKLAND CONSTRUCTION	19-945				\$	346,215
SPEEDIE AND ASSOC	19-945				\$	3,600
Spray Systems	19-945				\$	119,430
ALLIANCE LAND SURVEYING LLC					\$	2,400
STRYKER SALES CORPORATION					\$	247
VANIR CONSTRUCTION MANAGEMENT INC					\$	539,523
TOTAL Central Phoenix FHC (PHXM)		\$ (7,749)	\$ -	\$ -	\$	4,740,149
DIBBLE ENGINEERING	19-929	· · · · · · · · · · · · · · · · · · ·			\$	6,904
ABBOTT RAPID DIAG	19-929				\$	190
ALLEGIANCE CORP	19-929				\$	1,591
ALTURA COMMUNICATION	19-929				\$	52,314
BONNY PIONTKOWSKI	19-929				\$	1,645
BPG TECHNOLOGIES	19-929				\$	28,099
CAPSULE TECH	19-929				\$	57,185
CITY OF PHOENIX	19-929	\$ (1,274)			\$	1,262
COOPER ATKINS	19-929	\$ 17			\$	9,754
CROSSPOINT COMMUNICATION	19-929				\$	8,138
DANIELS MOVING	19-929				\$	11,266
DWL ARCHITECTS + PLANNERS INC	19-929				\$	942,593
CDW G	19-929				\$	21,797
CME	19-929	\$ 6,534			\$	162,064
Fidelity National Title (escrow) - North Metro	19-929				\$	2,307,776
FILLMASTER	19-929				\$	1,494
GE HEALTHCARE	19-929				\$	331,885
GRAINGER	19-929				\$	3,225
HP INC	19-929				\$	79,129
Hye Tech Network	19-929				\$	152,867
INTERMETRO INDUSTRIES	19-929				\$	11,756
Jensen Hughes	19-929				\$	8,788
LOVITT & TOUCHE	19-929				\$	8,196
MARICOPA COUNTY PLANNING AND DEVELOPMENT	19-929				\$	51,093
MDM COMMERCIAL	19-929	\$ 130			\$	4,339
OFFSITE OFFICE EQUIPMENT STORAGE	19-929				\$	250
OLYMPUS	19-929				\$	1,232
SCRIPTPRO	19-929				\$	104,544
SMITHCRAFT SIGNS	19-929				\$	99,956
SPEEDIE AND ASSOC	19-929				\$	11,910

Description	CER Number	Amount Paid	Amount Paid	Amount Paid	Α	mount Paid
		MAY'22	JUN'22	JUL'22	Cun	nulative Total
SALT RIVER PROJECT	19-929				\$	4,265
SPHERE COMMERCE	19-929				\$	797
STAPLES ADVANTAGE	19-929				\$	1,680
Stryker Communications	19-929				\$	12,626
Sundt Construction Inv	19-929				\$	9,195,087
THE GRAPHS MEDICAL PHYSICS, INC.	19-929	\$ (700)			\$	700
TEMP ARMOUR	19-929	, ,			\$	9,897
TRANSACT COMMERCIAL	19-929				\$	279,878
THE CBORD GROUP	19-929				\$	2,794
AMAZON					\$	136
EXTENDATA SOLUTIONS					\$	11,706
MONOPRICE INC					\$	513
PAL-WW NORTHERN STORAGE JV LLC					\$	106,121
RICOH AMERICAS CORPORATION					\$	140
THOMAS PRINTWORKS					\$	71
VANIR CONSTRUCTION MANAGEMENT INC					\$	1,561,667
TOTAL North Phoenix FHC (19AV)		\$ 4,707	\$ -	\$ -	\$	15,671,319
Cox Communications	19-928				\$	4,489
Cox Communications		\$ (1,699)			\$	(1,699)
ABBOTT RAPID DIAG	19-928				\$	238
ALTURA	19-928				\$	50,192
ALLEGIANCE CORP	19-928				\$	10,318
AZ Dept of Env Quality	19-928	\$ 100			\$	100
BONNY PIONTKOWSKI	19-928				\$	1,645
BPG Technologies	19-928				\$	28,048
CAPSULE TECH	19-928				\$	56,193
CDW GOVERNMENT INC	19-928	\$ 613			\$	23,529
Centurylink	19-928				\$	24,539
CITY OF PHOENIX	19-928				\$	218,063
CME	19-928	\$ 31			\$	184,684
COOPER ATKINS	19-928				\$	6,576
CROSSPOINT COMMUNICATION	19-928	\$ (750)			\$	8,008
Daniels Moving	19-928	• •			\$	11,441
DIBBLE ENGINEERING	19-928				\$	7,168
DWL ARCHITECTS + PLANNERS INC	19-928				\$	1,152,163
EXTENDATA	19-928				\$	11,102

Description		CER Number	Amount Paid	Amount Paid	Amount Paid	Amount Paid	
			MAY'22	JUN'22	JUL'22	Cur	nulative Total
Fidelity National Title (escrow) - South Mountain		19-928				\$	721,482
FILLMASTER SYSTEMS		19-928				\$	1,494
GE HEALTHCARE		19-928				\$	502,285
GRAINGER		19-928				\$	978
HELMER		19-928				\$	20,426
HP INC		19-928				\$	88,597
Hye Tech Network		19-928				\$	152,445
INTERMETRO INDUSTRIES		19-928				\$	19,581
JENSEN HUGHES		19-928				\$	11,464
LOVITT & TOUCHE		19-928				\$	3,144
MARICOPA COUNTY PLANNING AND DEVELOPMENT		19-928				\$	51,046
MDM COMMERCIAL		19-928	\$ 548			\$	5,429
MONOPRICE		19-928				\$	526
NATUS		19-928				\$	2,130
OFFSITE OFFICE		19-928				\$	395
OLYMPUS AMERICA		19-928				\$	1,229
Ricoh		19-928				\$	132
SCRIPTPRO USA INC		19-928				\$	104,544
SMITHCRAFT SIGNS		19-928				\$	100,570
Speedie and Associates		19-928				\$	15,670
SPHERE COMMERCE		19-928				\$	795
SRP		19-928	\$ (12,687)			\$	13,775
Sundt Construction Inc		19-928				\$	9,083,290
Stryker Communications		19-928				\$	12,626
TEMP ARMOUR		19-928				\$	6,448
THE CBORD GROUP		19-928				\$	2,794
THE GRAPHICS MEDICAL		19-928				\$	700
TRANSACT		19-928				\$	280,739
THOMAS PRINTWORKS		19-928				\$	326
VANIR CONSTRUCTION MANAGEMENT INC						\$	1,295,734
TOTAL South Phoenix FHC (SPHX)			\$ (13,843)	\$ -	\$ -	\$	14,297,592
CDW GOVERNMENT INC		19-946	\$ 6,025			\$	54,109
ADVANCE INNOVATIVE SOLUTIONS		19-946				\$	6,435
ALLEGIANCE CORP		19-946				\$	920
ALTURA COMMUNICATIONS		19-946		_		\$	33,123
ABBOTT RAPID DIAGNOSTICS INFORMATICS INC		19-946				\$	96
BPG TECHNOLOGIES		19-946	_	_		\$	757

Description		CER Number		Amount Paid	Amount Paid	Amount Paid	Amount Paid	
				MAY'22	JUN'22	JUL'22	Cur	nulative Total
BONNY POINTKOWSKI		19-946					\$	1,645
CAPSULE Tech		19-946					\$	56,272
CITY OF PHOENIX		19-946		\$ (28,794)			\$	40,670
CME		19-946		\$ 7,569			\$	160,773
COOPER ATKINS		19-946					\$	8,233
DIBBLE ENGINEERING		19-946					\$	6,534
DWL ARCHITECTS + PLANNERS INC		19-946					\$	811,095
DANIELS MOVING		19-946					\$	20,892
Fidelity National Title (escrow) - 79thAve&Thomas		19-946					\$	1,878,902
FILLMASTER SYSTEMS		19-946					\$	1,494
GE PRECISION		19-946			\$ 110		\$	168,542
HYE Tech		19-946					\$	138,754
HP INC		19-946		\$ 5,973			\$	25,573
INTERMETRO INDUSTRIES		19-946					\$	15,951
JENSEN HUGHES		19-946					\$	9,999
MARICOPA COUNTY PLANNING AND DEVELOPMENT		19-946		\$ 30			\$	70,000
MARICOPA COUNTY ENVIRONMENTAL SERVICES		19-946		\$ 1,490			\$	1,490
MARICOPA COUNTY RECORDER		19-946		\$ (30)			\$	30
MDM COMMERICIAL		19-946					\$	5,546
MONOPRICE		19-946					\$	522
NATUS MEDICAL		19-946					\$	1,141
Ninyo and Moore Geotechnical and Environment		19-946					\$	11,400
Okland Construction Company		19-946		\$ 20,417	\$ 1,230		\$	9,446,943
OLYMPUS		19-946					\$	1,211
SALT RIVER PROJECT		19-946					\$	25,648
SMITHCRAFT SIGNS		19-946					\$	106,985
SPEEDIE AND ASSOC		19-946		\$ 1,745			\$	24,143
SCRIPT PRO		19-946					\$	104,544
THE CBORD GROUP		19-946					\$	2,883
TEMP ARMOUR		19-946					\$	9,947
TRANSACT COMMERCIAL		19-946					\$	291,462
THE GRAPHICS MEDICAL		19-946					\$	950
SPHERECOMMERCE LLC		19-946					\$	895
AMAZON							\$	135
KITCHELL CONTRACTORS INC OF ARIZONA							\$	3,280
STRYKER SALES CORPORATION							\$	247
VANIR CONSTRUCTION MANAGEMENT INC							\$	1,034,425

Description	CER Number		Amount Paid	Amount Paid A		Amount Paid		Amount Paid	
			MAY'22		JUN'22	J	UL'22	Cumulative Total	
TOTAL West Maryvale FHC (WM79)			\$ 14,426	\$	1,340	\$	-	\$	14,584,596
			,		•				, ,
Total Outpatient Health Facilities (including Peoria/WVSC)			\$ 859,170	\$	106,292	\$	-	\$	136,117,895
Note: Prior months amount paid are hidden				1					
Facility upkeep	17-910							\$	4,205
Facility upkeep	18-905							\$	69,218
Colposcopes	18-909							\$	24,607
OWENS AND MINOR	18-909		\$ 279					\$	279
Chandler ADA Doors	18-042							\$	5,867
Gienuale Digital A-Nay unit and Sensors (Fanoraniic Digital Alvo Ivolliau	16-917							\$	63,217
Chandler Dental Digital Radiology - Panoramic x-ray	16-915							\$	63,564
CHC - Digital Panoramic x-ray	16-916							\$	60,419
CHC Dental Replace Chairs Lights, Compressor and Deliverey Units	18-905							\$	127,642
CHC Cost for new equipment and cost of moving existing to Avondale X-Ray	16-921							\$	83,327
Avondale- Replace all flooring.	17-904							\$	72,635
Temperature Monitoring - FQHC Depts	17-909							\$	82,219
McDowell Dental	16-918							\$	15,990
recome to accommodate 1st 2nd 9 2nd or residents as of July 1, 2017 plus	18-900							\$	221,124
CHC Dental Autoclave Replacement including printer & Cassette rack	18-908							\$	19,122
Chandler Dental Autoclave Replacement including printer & Cassette rack	18-908							\$	6,374
Avondale Dental Autoclave Replacement including printer & Cassette rack	18-908							\$	6,374
FHC Helmer Medical Refrigerators	17-714							\$	11,110
FHC Helmer Medical Refrigerators	17-901							\$	169,399
Cabinet and Countertop Replacement South Central FHC	18-904							\$	8,419
CHC Dental Refresh	18-905							\$	96,361
POC Molecular (26 units)	19-914							\$	1,049,613
CEPHEID	19-914		\$ 1,098					\$	1,098
Bili Meter - Draegar (10 units)	19-927							\$	71,875
Colposcope - Guadalupe	19-925							\$	9,927
EKG machines (3 units)	19-922						<u></u>	\$	37,278
TOTAL Tranch 1			\$ 1,377	\$	-	\$	-	\$	2,381,263
			_					,	
TOTAL MONTHLY SPENT AMOUNT			\$ 860,547	\$	106,292	\$	-	\$	138,499,158



Finance Committee Meeting

September 7, 2022

Item 4.

Closing Comments and Announcements (No Handout)



Finance Committee Meeting

September 7, 2022

Item 5.

Staff Assignments (No Handout)